



AGENDA

FOR POLICY AND PLANNING COMMITTEE MEETING TO BE HELD ON

15 AUGUST 2022 AT 7.00 PM

**IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY**

MEMBERS

Deputy Mayor, Cr C Buchanan (Chairman)
Mayor G Aldridge
Cr M Blackmore (Deputy Chairman)
Cr L Braun
Cr B Brug
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen
Cr D Proleta
Cr S Ouk
Cr S Reardon
Cr G Reynolds
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Council Governance, Ms J O'Keefe-Craig
Governance Support Officer, Ms K Boyd

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Policy and Planning Committee Meeting held on 18 July 2022.

REPORTS

Administration

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For Decision

1.1.1	Sustainability Strategy 2035.....	11
1.1.2	Recommendations of the Youth Council Sub Committee meeting held on Tuesday 9 August 2022	65

QUESTIONS ON NOTICE

There are no Questions on Notice

MOTION ON NOTICE

There are no Motions on Notice

OTHER BUSINESS

(Questions Without Notice, Motions Without Notice, CEO Update)

CLOSE



**MINUTES OF POLICY AND PLANNING COMMITTEE MEETING HELD IN LITTLE
PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY ON**

18 JULY 2022

MEMBERS PRESENT	Deputy Mayor, Cr C Buchanan (Chairman)
	Mayor G Aldridge
	Cr M Blackmore (Deputy Chairman)
	Cr L Braun
	Cr B Brug (via Teams VC)
	Cr A Duncan
	Cr K Grenfell
	Cr N Henningsen
	Cr P Jensen (<i>from 6:43pm</i>)
	Cr D Proleta
	Cr S Ouk
	Cr S Reardon
	Cr G Reynolds
	Cr J Woodman
STAFF	Chief Executive Officer, Mr J Harry
	General Manager Business Excellence, Mr C Mansueto
	General Manager Community Development, Mrs A Pokoney Cramey
	General Manager City Development, Ms M English
	Acting General Manager City Infrastructure, Mr D Roy
	Manager Governance, Mr R Deco
	Manager Infrastructure Delivery, Mr J Collins
	Senior Policy Planner, Mr P Jansen
	Team Leader Council Governance, Ms J O'Keefe-Craig
CONSULTANT	PA to GM City Infrastructure, Ms H Prasad
	Director, Holmes Dyer, Mr S Holmes
	Principal, Holmes Dyer, Ms C Milton

The meeting commenced at 6:30 pm.

The Chairman welcomed the members, public and staff to the meeting.

APOLOGIES

An apology was received from Cr D Hood.

LEAVE OF ABSENCE

Nil.

PRESENTATION OF MINUTES

Moved Cr G Reynolds

Seconded Cr L Braun

The Minutes of the Policy and Planning Committee Meeting held on 20 June 2022, be taken as read and confirmed.

CARRIED

REPORTS

Administration

1.0.1 Future Reports for the Policy and Planning Committee

Moved Cr K Grenfell

Seconded Cr L Braun

That Council:

1. Notes the report.

CARRIED

For Decision

1.1.1 Places of Worship

Moved Cr C Buchanan

Seconded Cr B Brug

That Council:

1. Approves for the Mayor and Chief Executive Officer to write to the Minister for Planning, to the State Planning Commission and Planning and Land Use Services seeking their support to change the Planning and Design Code to incorporate the previous Development Plan policy of the City of Salisbury so that additional policies recognise Local, Neighbourhood, and Regional level of facilities and impacts.

CARRIED

QUESTIONS ON NOTICE

There were no Questions On Notice.

MOTIONS ON NOTICE

There were no Motions On Notice.

OTHER BUSINESS (*Questions Without Notice, Motions Without Notice, CEO Update*)

There were no Other Business Items.

ORDER TO EXCLUDE THE PUBLIC

1.4.1 Strategic Growth Framework Waterloo Corner and Bolivar Corridor

Moved Cr G Reynolds

Seconded Cr K Grenfell

Pursuant to section 83(5) of the *Local Government Act 1999* the Policy and Planning Committee Orders, this matter be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*

- *it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*

2. *In weighing up the factors related to disclosure,*

- *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*

*On that basis the public's interest is best served by not disclosing the **Strategic Growth Framework Waterloo Corner and Bolivar Corridor** item and discussion at this point in time.*

3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, Chief Executive Officer, General Manager Business Excellence, General Manager City Development, General Manager Community Development, Manager Governance, Team Leader Council Governance and PA to GM City Infrastructure, Manager Infrastructure Delivery, Senior Policy Planner Chantal Milton, Principal Holmes Dyer, Stephen Holmes, Director Holmes Dyer be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 6:40 pm.

Cr Jensen entered the meeting at 6:43pm.

The meeting moved out of confidence at 7:20 pm.

The meeting closed at 7:20 pm.

CHAIRMAN.....

DATE.....

ITEM 1.0.1**POLICY AND PLANNING COMMITTEE****DATE** 15 August 2022**HEADING** Future Reports for the Policy and Planning Committee**AUTHOR** Michelle Whibley, PA to General Manager, City Development**CITY PLAN LINKS** 4.2 We deliver quality outcomes that meet the needs of our community**SUMMARY** This item details reports to be presented to the Policy and Planning Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.**RECOMMENDATION**That Council:

1. Notes the report.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION**2.1 Internal**

- 2.1.1 Report authors and General Managers.

2.2 External

- 2.2.1 Nil.

3. REPORT

3.1 The table below outlines the reports to be presented to the Policy and Planning Committee as a result of a Council resolution.

Meeting Item	- Heading and Resolution	Officer
21/12/2020 4.1.3 Due:	Lindblom Park & Thomas More College Improvements 3. The working party to provide a recommendation to the Policy and Planning Committee by October 2021. March 2023	John Devine
24/05/2021 2.1.8 Due:	2021-22 New Initiative Bid Update - Sustainability 1. That New Initiative Bid OPN000691 - Sustainability Coordination and Partnerships be updated to incorporate a further provision of \$50,000 for 2021/22 and in-principle support for years 2 and 3 <u>subject to a further report within the first 12 months being presented to Council about the collaboration project with other Councils and consideration of other funding opportunities.</u> December 2022	Leandro Lopez Digon
23/08/2021 4.2.4 Due: Deferred to: Reason:	Springbank Waters and Wetlands, Burton - Shared Use Path 3. Approves that staff bring back a report with a proposed policy on shared pathway lighting for consideration by Policy and Planning Committee by no later than December 2021. August 2022 March 2023 As a result of the feedback from Councillors regarding lighting on the Green Trails Project (Council's Major 3m wide major trail around the City), Council has already adopted and budgeted for P3 lighting on new trails, which are funded within in-kind funding through the State Government. This report, will be absorbed into the first and second reports for the Strategic Asset Management Plan – Natural Assets due to the Asset Management Sub-Committee meeting.	Jamie Hosking

25/10/2021 1.1.1	Cities Power Partnership Program 2. Defers becoming a partner of the Cities Power Partnership program and that appropriate partnerships be considered following the completion and adoption of the Sustainability Strategy. Due: March 2023	Dameon Roy
25/10/2021 1.2.2	Tourism - Ongoing Visitation & Activation Report 3. Notes that a further report will be brought back to Council to consider future initiatives identified in The City of Salisbury Visitor Experience 2021 report. Due: March 2023	Julie Kushnir
28/02/2022 1.1.1	Salisbury North Oval – Precinct Plan Scope Summary 1. Notes, that a Salisbury North Oval Precinct Plan will be prepared next financial year subject to budget approval and be based on the scope summary as included in this report (Policy and Planning Committee, 21 February 2022 - Item No: 1.1.1) Due: June 2023	Leandro Lopez Digon
23/05/2022 1.1.1	Lindblom Reserve Strategic Master Plan Report 4. Notes the indicative staging presented within the Master Plan and that a further report will be presented following community consultation that provides further information on staging and funding aligned to planned asset renewal within the various Asset Management Plans and includes opportunities for external funding. Due: December 2022	Jamie Hosking
27/06/2022 MWON1	Climate Change Youth Forum Outcome 2. Requests that staff bring back a report to the Policy and Planning Committee advising what strategies the City of Salisbury has in place in relation to the recommendations outlined in the Deputation report from Ms Emily Williams. Due: October 2022	Greg Nield
25/07/2022 1.4.1	Strategic Growth Framework Council has previously resolved this resolution to be confidential. Due: March 2023	Leandro Lopez Digon
25/07/2022 US-MON1	District Level Playground for Amsterdam Reserve 3. Requests Administration to provide the draft Master Plan and associated costings to the Policy and Planning Committee meeting in six months' time. Due: January 2023	John Devine

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Policy and Planning Committee have been reviewed and are presented to Council for noting.

ITEM	1.1.1
	POLICY AND PLANNING COMMITTEE
DATE	15 August 2022
PREV REFS	Policy and Planning Committee 1.6.1 16/06/2007
HEADING	Sustainability Strategy 2035
AUTHOR	Michelle English, General Manager City Development, City Development
CITY PLAN LINKS	2.1 Salisbury has a balance of green spaces and natural environments that support biodiversity 2.2 We make the most of our resources including water, waste and energy 2.3 Our community, environment and infrastructure are adaptive to a changing climate
SUMMARY	The City of Salisbury's existing Sustainability Strategy, <i>Salisbury, Sustaining Our Environment</i> was adopted by Council in 2007 and requires updating to reflect changing legislation, policy and societal values. The City Plan 2035 includes an action to " <i>Review Council's sustainability strategy to include waste and energy management, cooler suburbs, biodiversity and water.</i> " A draft Sustainability Strategy has been prepared and is presented for Council's consideration. A further report detailing the anticipated costs to implement the draft Strategy will be presented to Council following caretaker and will seek approval to undertake public consultation.
RECOMMENDATION	
<u>That Council:</u>	
1.	Note the draft Sustainability Strategy 2035, including draft Principles, Objectives, Actions and Indicators, contained within Attachment 2 (Policy and Planning Committee, 15 August 2022, Item No. 1.1.1.)
2.	Note the draft Sustainability Vision " <i>A shared commitment, for Council and the community to enhance and protect the natural environment, responsibly manage resources, reduce carbon emissions and be resilient in a changing climate.</i> "
3.	Notes that Administration will bring back a proposed budget and implementation plan for the draft Sustainability Strategy 2035 for Council's consideration and approval.
4.	Notes that Administration will bring back a report on the proposed public consultation process for Council's consideration and approval.
5.	Notes that the public consultation process would commence after the 2022 local government elections.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Attachment 1 - Global and Australian Context
2. Attachment 2 - Draft Sustainability Strategy 2035

1. BACKGROUND

- 1.1 Human activities continue to have a significant impact on the natural systems (atmosphere, oceans and terrestrial environments) that underpin our health and wellbeing and economic prosperity.
- 1.2 The importance of protecting natural assets and acting sustainability is increasingly being recognised by governments, businesses, investors and communities as a priority as the impacts of climate change, natural disasters, declining water supplies and biodiversity loss are felt both globally and locally. A summary of the global and Australian context is provided in Attachment 1.
- 1.3 The City of Salisbury has been taking environmental and climate change action for well over a decade. *Salisbury, Sustaining Our Environment (2008)* was adopted by Council in 2007 with the purpose of providing a unified, coordinated and consistent direction and framework for many of the environmental activities projects and documents that were being undertaken at that time (eg Cities for Climate Protection, Urban Forest Biodiversity Program, Integrated Water Management via wetland systems and aquifers, and waste reduction and recycling).
- 1.4 A number of complementary strategies and plans have subsequently been adopted by Council, including:
 - 1.4.1 *Biodiversity Corridors Action Plan (2010)*
 - 1.4.2 *A Corporate Carbon Management Plan for the City (2010)*
 - 1.4.3 *Adapting Northern Adelaide: Planning for our changing climate (2015)*
- 1.5 Given the dynamic nature of global, national and state policy, changing societal expectations and the length of time that has passed since a number of the documents were adopted, it is timely that these documents be reviewed in the development of a new sustainability strategy for the City of Salisbury.
- 1.6 In 2020, Council adopted the organisation's highest level strategic document, the City Plan 2035 which has a vision for Salisbury to be 'a progressive, sustainable and connected community'.
- 1.7 A Sustainable City is one of four directions of the City Plan which "*includes protecting and conserving our diverse natural environment to support biodiversity, reducing Council's environmental footprint, ensuring we make the most of our resources and enabling our community, environment and infrastructure to be resilient to a changing climate.*"
- 1.8 Foundations of A Sustainable City include:
 - 1.8.1 Salisbury has a balance of green spaces and natural environments that support biodiversity

- 1.8.2 We make the most of our resources including water, waste and energy
 - 1.8.3 Our community, environment and infrastructure are adaptive to a changing climate.
 - 1.9 A draft Sustainability Strategy has been prepared which builds on the Foundations of the City Plan 2035 and directly responds to its critical action to “*Review Council’s sustainability strategy to include waste and energy management, cooler suburbs, biodiversity and water.*”
 - 1.10 The document also responds to the City Plan 2035’s Sustainable City commitments:
 - 1.10.1 manage the impacts of increased heat, flooding, intense storms and bushfires
 - 1.10.2 work with our community so they are better prepared for extreme weather events
 - 1.10.3 encourage our community to be actively involved in caring for our environment
 - 1.10.4 enhance our natural spaces, including our coast, hills and creeks
 - 1.10.5 support the establishment of a circular economy
 - 1.10.6 improve the energy efficiency of Council’s operations
 - 1.10.7 help the community and businesses reduce waste, water and energy and associated costs.
- 2. CITY PLAN CRITICAL ACTION**
- 2.1 Review Council’s sustainability strategy to include waste and energy management, cooler suburbs, biodiversity and water.
- 3. CONSULTATION / COMMUNICATION**
- 3.1 Internal
 - 3.1.1 Elected Member workshop in 2020 and presentation to Elected Members in February 2022.
 - 3.2 External
 - 3.2.1 The City Plan 2035 and its A Sustainable City Foundations and Commitments (which were developed with community consultation), have informed the development and framing of the draft Sustainability Strategy.
 - 3.2.2 A public consultation process will be prepared to guide community and stakeholder engagement consistent with Council’s Community Consultation Policy.

4. REPORT

- 4.1 Successful cities think about the long term while making decisions today. This is the essence of sustainability. They care about the environment, their people and the legacy they leave for future generations. Internally, they are financially responsible, have excellent systems in place and promote a culture that values enduring outcomes.
- 4.2 Sustainability and responding to the issues of climate change should not be a stand-alone policy, but rather an overriding strategy that impacts on all actions and responsibilities of Council. This should include the way Council maintains roads, collects and recycles waste, through to urban development and transport and even the way individual employees behave in performing their everyday roles. It is about behavioural change in terms of reinforcing sustainability and continuing to look at ways of doing things better and smarter.

Draft Sustainability Strategy 2035

- 4.3 The development of the draft Sustainability Strategy, including proposed principles, objectives and actions has drawn on a range of information including:
 - 4.3.1 An assessment of international, national, state and local government strategies, policies, goals and actions, as well as societal trends.
 - 4.3.2 Australian and South Australian Government policies and directions.
 - 4.3.3 Previous strategies, policies and action plans adopted by Council.
 - 4.3.4 Workshops and early feedback from Elected Members and Executive.
 - 4.3.5 Existing funded programs, actions and partnerships, including discussions with staff across a range of Departments.
- 4.4 The approach to the draft Sustainability Strategy has been shaped by:
 - 4.4.1 Council's role in sustainability
 - 4.4.2 Alignment with the City Plan 2035, its Foundations for A Sustainable City and Commitments
 - 4.4.3 The opportunity to build on Salisbury's environmental reputation (eg Salisbury Water Business), existing activities and partnerships (eg Green Adelaide and NAWMA).
 - 4.4.4 Opportunities to improve alignment with State Government and other local government policies and trends.
- 4.5 A copy of the draft Sustainability Strategy 2035 is included in Attachment 2. Key elements are outlined below.

Sustainability Vision

- 4.6 The draft vision of the Sustainability Strategy is:
 - 4.6.1 "A shared commitment, for Council and the community to enhance and protect the natural environment, responsibly manage resources, reduce carbon emissions and be resilient in a changing climate."

Council's role in Sustainability

- 4.7 Council has three distinct roles in terms of its commitment to sustainability and climate change action:
- 4.7.1 As a **Leader** by focusing on our own operations and incorporating the principles of sustainability through our practices and policies and responding to the needs and values of the community.
 - 4.7.2 As a **Trusted Service Provider** through providing high quality assets and services that are managed sustainably to ensure we minimise environmental impact and increase community resilience to the challenges of climate change.
 - 4.7.3 As a **Trusted Partner** by advocating to and partnering with State, Federal, and other local governments, utility providers and research organisations to drive systemic sustainability improvements in response to community needs. By encouraging, promoting, and facilitating change and awareness in the community through education, regulation and supporting sustainability initiatives in the local community.

Draft Principles

- 4.8 The following draft principles are proposed to provide guidance and form the basis of the draft Sustainability Strategy and its implementation:
- 4.8.1 *Sustainability governance* - We will implement strong governance structures through Council and our Executive with clear lines of accountability across the organisation to ensure that we deliver on our sustainability objectives. We will report on our climate change risks and opportunities through our Audit and Risk Committee.
 - 4.8.2 *Intergenerational equity* - Council acknowledges its responsibility to ensure that when meeting the environmental, social, and economic needs of the current generation we do not compromise the ability of future generations to meet their needs.
 - 4.8.3 *Innovation and technology* – In taking action, Council will seek opportunities to build on its strengths and grow low carbon and circular industries and technologies.
 - 4.8.4 *Evidence based decision-making* - Council will use data to inform decision-making and understand community needs and expectations and consider the long term when we plan and innovate.

Key Sustainability Themes

- 4.9 The draft Sustainability Strategy is built around five key themes that relate directly to the City Plan 2035 – A Sustainable City Foundations and Commitments, being biodiversity (Biodiverse Salisbury), greenhouse gas emissions reduction (Carbon Neutral Salisbury), resilience to climate change (Climate Resilient Salisbury), waste minimisation and resource recovery (Resourceful Salisbury) and water stewardship (Waterwise Salisbury).
- 4.10 Each theme includes a preamble and summary of Salisbury's achievements that set the context, as well as draft objectives, current and proposed actions and indicators. The draft Objectives, Actions and Indicators are provided below under each theme.

4.11 Biodiverse Salisbury

- 4.11.1 Objective 1: To increase the biodiversity value of the City's natural landscapes through the enhancement of flora, fauna and ecosystem health and the protection of species of significance.
- 4.11.2 Objective 2: To work collaboratively with Kaurna people, partners and the community to build knowledge and opportunities to connect with and care for the natural environment.
- 4.11.3 Current Actions
 - 1. Enhancing our five biodiversity corridors and completing the Green Trails Network.
 - 2. Managing and monitoring our key biodiversity sites.
 - 3. Partnering with Green Adelaide, community groups, schools and NGOs to deliver and expand our biodiversity and sustainability education programs and events.
- 4.11.4 Proposed Actions
 - 1. Partnering with the State Government to deliver a Sustainability Centre for Excellence and eco-tourism destination at St Kilda.
 - 2. Reviewing the Biodiversity Corridors Action Plan (2010) and establishing Biodiversity Management Plans for key sites.
 - 3. Investigating opportunities to create new biodiversity links and sites.
 - 4. Improving and creating Best Practice Biodiversity and Sustainability Spaces (e.g. Biodiversity Sensitive Urban Design).
- 4.11.5 Indicators
 - Council Operations:
 - 1. Number of native vegetation plantings taken per annum
 - 2. Area of Council management land of biodiversity value
 - 3. Number of endemic species on Council managed land.
 - Community:
 - 1. Area covered by mangroves and samphire
 - 2. Number of community members involved in biodiversity programs.

4.12 Carbon Neutral Salisbury

- 4.12.1 Objective 1: To reduce corporate carbon emissions through resource efficiencies, deployment of renewable energy and other low carbon technologies and via our supply chain.
- 4.12.2 Objective 2: To inspire and support the community to reduce carbon emissions by building knowledge and through the delivery of Council services.

4.12.3 Current Actions

1. Tracking of energy use and deploying energy efficiency and demand management technologies to improve energy productivity in Council buildings and assets, reduce carbon emissions and provide financial savings.
2. Installing solar PV and energy storage on Council assets (e.g. buildings, reserves, pump stations, etc) where appropriate.
3. Progressively transitioning to low emissions and electric vehicles as products become available and cost effective in the Australian market.
4. Supporting sporting and community clubs to reduce carbon emissions and operating costs through the provision of electricity advice and expanding it to provide water and waste advice.

4.12.4 Proposed Actions

1. Progressively update and publicly disclose the corporate carbon inventory.
2. Update Corporate Carbon Management Plan (2010) by developing a new Corporate Carbon Emissions Reduction Action Plan 2030 which will incorporate scopes 1, 2 and 3. The Plan will prioritise carbon emissions reduction activities over offsets, through decarbonisation of energy, transport, buildings, waste and supply chains.
3. Partnering with the State Government to deliver community education programs to build understanding of the impacts of climate change and how to reduce their carbon footprint.

4.12.5 Indicators:

- Council operations:
 1. Aim to be carbon neutral in Council operations by 2035
 2. Corporate carbon emission per annum
 3. Proportion of Council's operations powered by 100% renewable electricity
 4. Use of fossil fuels in fleet vehicles per annum.
- Community:
 1. Community carbon emissions per annum
 2. Proportion of dwellings with solar PV installed.

4.13 Climate Resilient Salisbury

- 4.13.1 Objective 1: To make the City's physical assets and services resilient to climate change.
- 4.13.2 Objective 3: To support the community to become more resilient to climate change.

4.13.3 Current Actions

1. Implementing existing climate adaptation and resilience projects, strategies and plans.
2. Implementing Major Flood Mitigation Projects to reduce risk of flooding to homes and businesses.
3. Collaborating with State Government, Councils and NGOs to deliver Community Support and Education Programs that build resilience to climate change.
4. Expanding the Salisbury Water Distribution Network to supply recycled water to reserves to improve greening and cooling outcomes.
5. Undertaking emergency management planning and responding to natural hazards and extreme weather.
6. Continuing to improve tree canopy cover in open spaces.

4.13.4 Proposed Actions

1. Undertaking a Climate Change Risk Assessment to understand the corporate exposure to the physical, economic transition and liability risks associated with climate change.
2. Incorporating climate change risks into asset management and financial planning.
3. Reviewing and updating the Regional Public Health Plan.

4.13.5 Indicators:

- Council Operations:
 1. Area of public green space irrigated by recycled water
 2. Number of households at risk of flooding from stormwater or sea level rise in a 1 in 100-year annual return interval event.
- Community:
 1. Number of people accessing heatwave response services per annum.

4.14 Resourceful Salisbury

4.14.1 Objective 1: To reduce consumption, avoid waste and improve resource recovery in Council operations.

4.14.2 Objective 2: To support the community to improve resource recovery through community education and service delivery.

4.14.3 To support the development of a circular economy through Council initiatives and partnerships.

4.14.4 Current Actions

1. Partnering with Green Industries SA and NAWMA to expand green waste service by providing green bins, kitchen caddies, compostable bags and educational material to residents.

2. Maintaining a weekly kerbside collection service and delivering educational resources for our culturally and linguistically diverse community to assist to reduce waste generation and increase resource recovery.
3. Building a Circular Economy through developing new markets and using recycled materials.
4. NAWMA conducting audits of all kerbside bins every two years.

4.14.5 Proposed Actions

1. Implementing waste, recycling and organics bin systems in Council facilities supported by education and resources.
2. Applying the waste hierarchy to Council operations, services, events and facilities.
3. Providing options for the collection of specialised waste items (e.g. batteries/mobile phones) in Council facilities.
4. Reviewing our procurement policies to encourage recycled material in purchasing to deliver sustainability outcomes and stimulate the circular economy.
5. Advocating to State and Federal Government for collaborative research opportunities to build a circular economy.
6. Investigate alternative waste management systems.

4.14.6 Indicators:

- Council Operations:
 1. 100% of buildings will provide three stream bin system by 2025
 2. Contamination rate in recycling and organics bins in Council buildings
 3. Amount of recyclable material in general waste bins in Council buildings.
 4. Amount of recycled material used in Council activities.
- Community:
 1. Divert 75% of waste from landfill by 2030.
 2. Diversion of waste from landfill per annum.
 3. Amount of food and organics diverted from landfill per annum.

4.15 Waterwise Salisbury

- 4.15.1 Objective 1: To employ an integrated water management model to optimise the use and management of water within the City.
- 4.15.2 Objective 2: To protect coastal waters and marine environments.
- 4.15.3 Objective 3: To improve liveability and build community knowledge about the biodiversity functionality of our watercourses, wetlands, and public open spaces.

4.15.4 Current Actions

1. Delivering the Watercourse Management Works and the Drainage and Waterways Program Programs.
2. Investigating and implementing water optimisation and efficiency measures.
3. Identifying additional customer demand for alternative water and developing new sites and opportunities to capture and store more stormwater to meet the demand.
4. Collaborating with State Government, Water Sensitive SA and NGOs to deliver community engagement and education programs.
5. Monitoring water quality within city catchments.

4.15.5 Proposed Actions

1. Evaluating opportunities for ‘greening’ the city, particularly in locations where it will mitigate urban heat and increase urban biodiversity.
2. Increasing onsite capture, reduce runoff and improving stormwater quality to protect waterways and the marine environment.

4.15.6 Indicators:

- Council Operations:
 1. Stormwater harvest capacity of Salisbury Water
 2. Non-potable water distribution via the Salisbury water pipe network
 3. Proportion of potable water used for irrigation purposes on Council land per annum
 4. Amount of sediment and litter removed from stormwater systems per annum.
- Community:
 1. Number of schools and community groups engaged in water monitoring programs per annum
 2. The quality of catchment water
 3. Proportion of Salisbury Water water testing samples that comply with SA Health and SA Water requirements.

Next Steps

- 4.16 A report on the proposed budget and implementation plan for the draft Sustainability Strategy 2035 will be brought back to Council for its consideration. The report will also detail the proposed public consultation process and seek endorsement of the draft Sustainability Strategy 2035 for public consultation purposes.
- 4.17 The proposed consultation process will be consistent with Council’s Community Consultation Policy and section 50 of the *Local Government Act, 1999*.
- 4.18 The consultation process is likely to include a combination of online engagement (survey), and community pop-up events to gather feedback focussed on the key objectives, actions and indicators.

- 4.19 The consultation process would also target key stakeholder groups, such as the Youth Council, Intercultural Community Alliance, Disability and Inclusion Network and Seniors Alliance, along with locally based environmental and not-for-profit groups.
- 4.20 Consultation is proposed to occur for a period of at least four weeks to enable meaningful opportunities for engagement from a broad and diverse range of individuals, stakeholders and interest groups to understand their perspectives and priorities.
- 4.21 It is intended that the consultation process would commence after the local government elections to be held in November 2022, in context of the caretaker provisions.
- 4.22 Following the public consultation, a final draft Sustainability Strategy 2035 incorporating and reflecting consultation feedback, along with a proposed budget and implementation plan would be presented for Council's consideration and adoption.

5. CONCLUSION

- 5.1 A draft Sustainability Strategy 2035 has been developed for Council's consideration.
- 5.2 A further report on the proposed budget, implementation plan and community consultation process will be brought back to Council for approval to proceed to public consultation.
- 5.3 Public consultation is proposed to commence following the outcomes of the 2022 local government elections.
- 5.4 The final Sustainability Strategy 2035 will be informed by feedback from the community, stakeholders and interest groups. It is proposed that the report to Council seeking adoption of the final strategy will be accompanied by a budget and implementation plan.

City of Salisbury - Draft Sustainability Strategy 2035

Attachment 1 - Global and Australian Context

This year the World Economic Forum Global Risks Report found that five of the top 10 long-term threats with potentially the most severe impacts over the next decade are environmental, with climate action failure, extreme weather and biodiversity loss ranked first, second and third, and human environmental damage and natural resources crises ranking seventh and eighth.

In 2015, 196 countries adopted the Paris Agreement at COP21 which has a goal to limit global average temperature rise to well below 2 degrees Celsius, and preferably to 1.5 degrees Celsius, compared to pre-industrial levels. Transformation of the global economy is required to achieve this with global greenhouse gas emissions peaking as soon as possible, and net zero greenhouse gas emissions by 2050.

Reflecting the urgency to take climate change, Australia has recently increased its national contribution to the Paris Agreement by:

- committing to reduce greenhouse gas emissions by 43% below 2005 levels by 2030.
- Reaffirming a commitment to net zero emissions by 2050.

The Australian Government has also announced that it will implement new policies across the economy to drive the transition to net zero. These policies will:

- Build on existing emissions reduction programs.
- Give Australian industry a comprehensive and consistent policy framework.
- Encourage Australian households, businesses and communities to embrace the opportunities presented by the transition to net zero.

Global momentum for the disclosure of climate-related risks in financial markets has grown significantly over the last couple of years, with multiple jurisdictions proposing or finalising laws and regulations requiring disclosure aligned to the recommendations of the G20's Task Force for Climate-related Financial Disclosures. In Australia, the Australian Prudential Regulation Authority, Australian Investment Securities Commission and the Reserve Bank have acknowledged these financial and climate risks, with ASIC noting that 'disclosing and managing climate-related risk is a key director responsibility'.

Australia has also committed to the United Nations' 17 Sustainable Development Goals (SDGs) which are a call to action to end poverty, protect the planet and improve the lives and prospects of everyone, everywhere. The SDGs of particular relevance to the development of a new Sustainability Strategy for the City of Salisbury include:

- Clean Water and Sanitation - SDG6
- Affordable and Clean Energy - SDG7
- Sustainable Cities and Communities - SDG11
- Responsible Consumption and Production - SDG12
- Climate Action - SDG13
- Life on Land - SDG15

The Australian and South Australian Government have a number of strategies, policies and action plans of relevance to the development of the City of Salisbury's new Sustainability Strategy.

Australian Government:

- *Threatened Species Strategy 2021-2032*
- *Australia's Strategy for Nature 2019-2030*

City of Salisbury - Draft Sustainability Strategy 2035

- *National Climate Resilience and Adaptation Strategy 2021-2025*
- *The Basin Plan 2012*
- *National Waste Action Plan 2019*


South Australian Government:

- *South Australian Government Climate Change Action Plan 2021–2025*
- *Directions for a Climate Smart South Australia*
- *Climate Change Science and Knowledge Plan for South Australia*
- *Green Adelaide's Regional Landscape Plan 2021-26*
- *South Australia's Hydrogen Action Plan*
- *Blue Carbon Strategy for South Australia's*
- *South Australia's Electric Vehicle Action Plan*
- *Valuing Our Food Waste: South Australia's strategy to reduce and divert household and business food waste 2020-2025*
- *Supporting the Circular Economy: South Australia's Waste Strategy 2020-2025*
- *Water Security Statement 2021*
- *Water for Good 2009*

The State Government has also made the following goals:


- Net-zero emissions by 2050
- 50% net reduction in emissions by 2030
- Net 100% renewable energy producer by 2030
- 50% new car sales as electric by 2030
- Electric vehicles to be the default choice by 2035
- 75% diversion of municipal solid waste by 2025
- Zero avoidable waste to landfill by 2030.

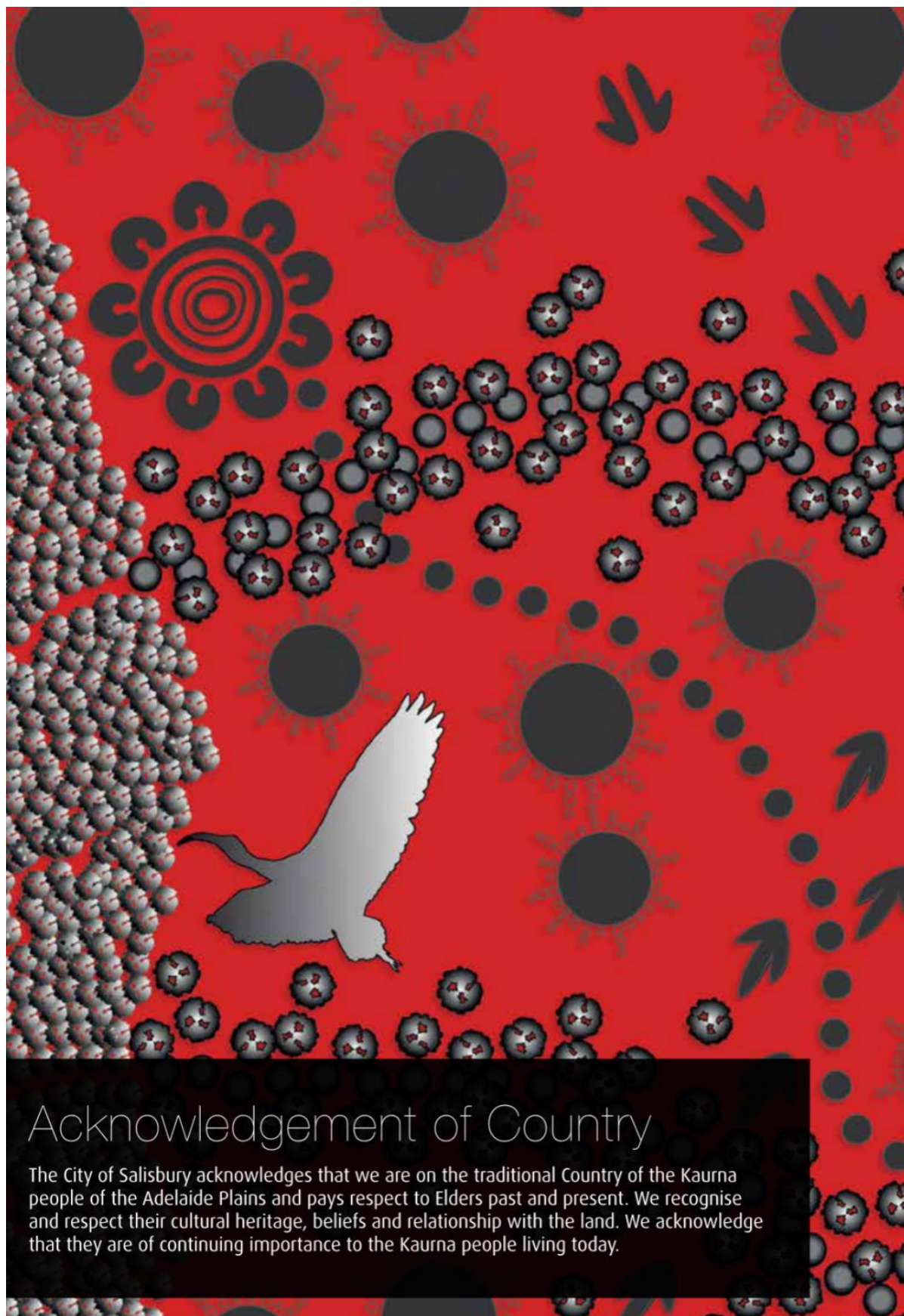
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City of Salisbury Sustainability Strategy 2035

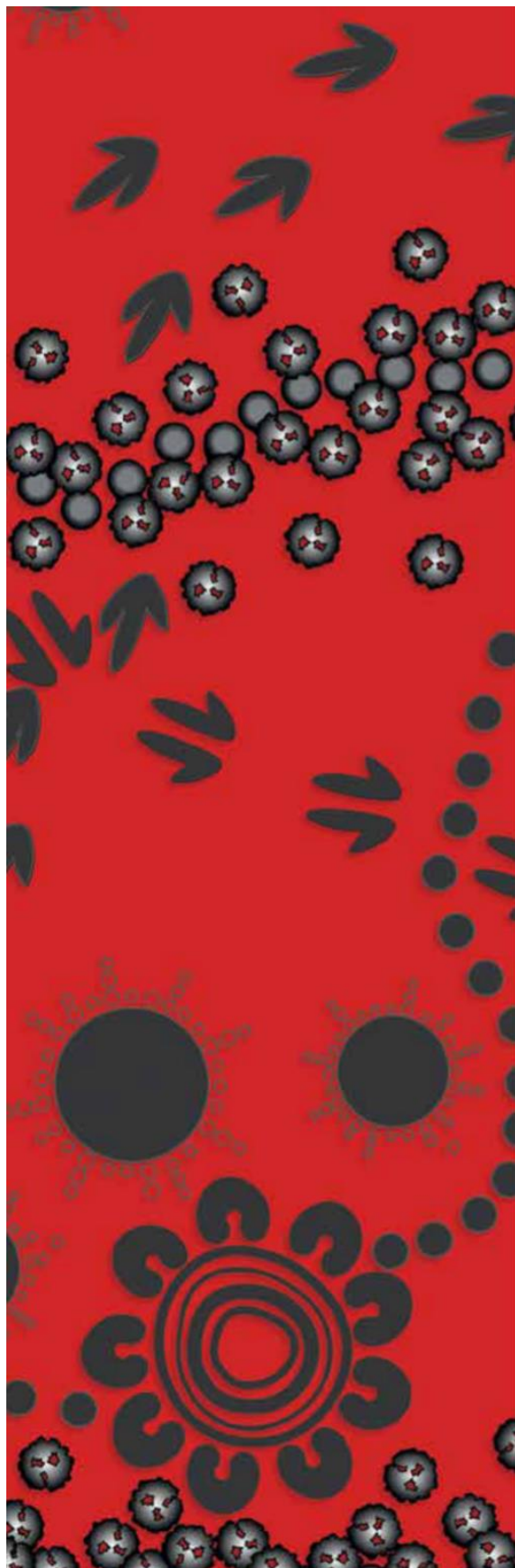
*A shared commitment for Council and the community
to enhance and protect the natural environment,
responsibly manage resources, reduce carbon emissions
and be resilient in a changing climate.*





Acknowledgement of Country

The City of Salisbury acknowledges that we are on the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.



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SUSTAINABILITY STRATEGY 2035 | 1



Mayor's Message

There is universal agreement that urgent action needs to be taken if we are to save the planet. The importance of practicing and embracing the philosophies of sustainability is becoming a greater priority for communities due to the impacts of climate change, declining water supply and species biodiversity, and our ecological footprint.

We know Australia has always been a country of extreme weather, however we are now feeling the impacts of climate change with natural disasters across Australia causing losses of life and property and impacting the natural environment. The unprecedented bushfires in 2019 saw over 17 million hectares of land burned, devastated natural environments and local communities, with 33 people losing their lives and over 3,000 houses lost. In addition, over 1 billion animals were killed including many threatened species. More recently, the 2022 flooding in eastern Australia, is estimated to have damage costs of more than \$2.5 billion and a decrease in economic growth by 0.25% in the quarter.

Sustainability and responding to the issues of climate change should not be a stand-alone policy, but rather an overriding strategy that impacts on all actions and responsibilities of Council. This includes the way we maintain our roads, collect and recycle waste, through to urban development and transport, and even the way we, as individuals, behave in performing our everyday roles. We recognise that achieving sustainability is non-negotiable and the key to a better future for our citizens. Salisbury is meeting the challenges of sustainability in our own backyard, demonstrated by leadership in the fields of water conservation and management, waste recovery and the provision of open spaces.

In 2015, the Australian Government committed to reduce greenhouse gas emissions to 26-28% below 2005 levels by 2030, and in 2021 it committed to net zero emissions by 2050. South Australia has set a goal to reduce greenhouse gas emissions by more than 50% by 2030 and achieve net zero emissions by 2050.

On behalf of the Councillors, I am pleased to present the Sustainability Strategy 2035 which demonstrates our commitment to these global, national, state, and local issues. This is our Council's commitment to supporting a Sustainable City as reflected in our strategic direction of our City Plan 2035. Our Sustainability Strategy creates a framework to deliver on this commitment over the next decade with the following foundations:

- 1 For Salisbury to have a balance of green spaces and natural environments that support biodiversity
- 2 To make the most of our resources including water, waste and energy
- 3 To ensure our community, environment and infrastructure are adaptive to a changing climate.

This Sustainability Strategy details our objectives, achievements to date, the actions required to deliver on key priorities and the indicators that will measure our success. This shows our long-term commitment to ensuring that as a community we can adapt to the pressing challenge of climate change. In doing this we will enhance our City's green spaces, be financially responsible and reduce the broader impact we have on biodiversity, carbon emissions, climate resilience, resource recovery and water efficiency. All members of our community are custodians of our land, and we have a collective role to play in protecting its future and meeting the environmental challenges ahead. Future climate action and the work we are already doing will deliver on our vision of a progressive, sustainable, and connected community for current and future generations.

Gillian Aldridge OAM
Mayor

Introduction

This Strategy identifies actions that Council will undertake in its own operations and how we will support the community to act sustainably. We will do this through:

- Leading in our own operations and incorporating sustainability into our projects, practices and policies and in responding to the community
- Partnering to support community action, attract investment, share or acquire knowledge, reduce and share the costs of action and maximise benefits.

As custodians of this land, it is our responsibility to protect and enhance this land for future generations. Council values traditional knowledge and the teaching of old ways to care for the environment into the future.

We look forward to partnering with all our community to ensure it thrives into the future.

"It is timely that a new carbon emissions reduction plan be developed that prioritises cost effective, direct emissions reduction initiatives across our Council's operations"

John Harry, CEO



Why does Council need this strategy?

Global challenges, local impacts

Human activities continue to have a significant impact on the planet's natural systems resulting in significant disruption and transformation in the atmosphere, oceans and terrestrial environments and posing a serious threat to human health and wellbeing.

The importance of protecting natural assets and acting sustainably is increasingly being recognised by governments, businesses, investors and communities as a priority as the impacts of climate change, natural disasters, declining water supplies and biodiversity loss are felt both globally and locally.

These are opportunities of an orderly and socially just transition to a carbon neutral economy that will reduce economic and societal disruption while delivering competitive advantages and building local capabilities and clean technology industries.

The Global Risks Report 2022, COP21, COP26, Sustainable Development Goals and the change in financial markets are shaping how we are responding to sustainability.

World Economic Forum 2022

Five of the top 10 global risks listed in the World Economic Forum's 2022 Global Risks Report are environmental, with climate action failure, extreme weather and biodiversity loss ranked the first, second and third long-term threats to the world with potentially the most severe impacts over the next decade. Human environmental damage and natural resources crises were ranked seventh and eighth.

Climate Change

In 2015, 196 countries adopted the Paris Agreement at COP21. This was a legally binding international treaty on climate change with the goal to limit global average temperature rise to well below 2 degrees Celsius, and preferably to 1.5 degrees Celsius, compared to pre-industrial levels. Transformation of the global economy is required to achieve this, with global greenhouse gas emissions peaking as soon as possible, and net zero greenhouse gas emissions by 2050. The Agreement also required participating countries to strengthen the global climate change response by undertaking adaptation planning and implementing actions and solutions for the climate impacts that are already happening in all regions of the world.

Over 100 countries signed the Global Methane Pledge at the Glasgow Climate Pact at COP26 in December 2021. More than 40 countries agreed to phase out their use of coal power while 23 countries signed the COP26 Coal to Clean Power Transition Agreement, committing for the first time to stop constructing and issuing permits for new coal plants. Businesses and governments also agreed on more aggressive investment in clean technologies, faster transition to electric vehicles and pledges on deforestation.

At COP26, in 2021, 90% of world's economy committed to net zero emission targets

Sustainable Development Goals

The global indicator framework was adopted by the United Nations (UN) General Assembly on 6 July 2017 (A/RES/71/313). The UN Inter-Agency Expert Group on the Sustainable Development Goals (SDGs) are responsible for developing and implementing the indicators.

The SDGs comprise of 17 goals, 169 targets and 232 indicators. The SDGs, together with the Addis Ababa Action Agenda on Financing for Development (a global plan for financing the SDGs), form the 2030 Agenda, the globally agreed roadmap for building a stable and prosperous world to 2030 and beyond. The SDGs are a universal call to action to end poverty, protect the planet and improve the lives and prospects of everyone, everywhere. The Sustainable Development Goals (SDG) include:

- Clean Water and Sanitation - SDG6
- Affordable and Clean Energy - SDG7
- Sustainable Cities and Communities - SDG11
- Responsible Consumption and Production - SDG12
- Climate Action - SDG13
- Life on Land - SDG15

Financial Markets

The Task Force for Climate-related Financial Disclosures (TCFD) were set up by the G20. The G20 is an intergovernmental forum comprising 19 countries and the European Union. It works to address major issues related to the global economy, such as international financial stability, climate change mitigation, and sustainable development.

This is a voluntary framework for companies to disclose the financial impact of climate-related risks and opportunities, drawing support from more than 100 companies with \$11 trillion of assets. There are concerns in the financial community that assets are being mispriced because the full extent of climate risk is not being factored in, threatening market stability. Global momentum for disclosure of climate-related risks has grown significantly in the past year with multiple jurisdictions proposing or finalising laws and regulations requiring disclosure aligned to the TCFD recommendations.



Our Strategies & Plans

Strategies and Plans Council has delivered:

- Salisbury, Sustaining Our Environment (2008)
- Biodiversity Corridors Action Plan (2010)
- Corporate Carbon Management Plan for the City (2010)
- Adapting Northern Adelaide: Planning for our Changing Climate (2015)
- Climate Change Adaptation Governance Assessment (2021)
- Salisbury Water Business Unit Charter and Management Plan
- NAWMA Charter and Business Plan
- Stormwater Management Plans

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Key facts

- The Climate Change and Greenhouse Emissions Reduction Act 2007 made South Australia the first Australian state to legislate targets to reduce greenhouse emissions
- The State reports progress against the legislated targets biennially. Net emissions in South Australia declined by 33% between 2005 and 2018-19
- South Australia has a statewide goal to reduce greenhouse gas emissions by more than 50% by 2030 and achieve net zero emissions by 2050
- Between 2019/20 and 2020/21, the South Australian electricity grid saw a further 9.8% reduction in its emissions intensity to 0.26 t/MWh¹ from 0.29t/MWh. This is down from a high of 0.92t/MWh in 2000
- The State's Climate Change Action Plan supports the delivery of the South Australian Government's policy directions under seven focus areas with 68 government led actions.

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National Challenges

The Australian Government is a party to the Paris Agreement which aims to strengthen the global response to the threat of climate change by holding the increase in the global average temperature to well below 2 degrees Celsius above pre-industrial levels and pursuing efforts to limit temperature increase to 1.5 degrees Celsius. In 2021, the Australian Government committed to reduce greenhouse gas emissions to 43% below 2005 levels by 2030, and in 2021 it committed to net zero emissions by 2050.

In June 2015, the Australian Parliament passed the Renewable Energy (Electricity) Amendment Bill 2015. As part of the amendment bill, the Large-scale Renewable Energy Target (RET) was reduced from 41 000 GWh to 33 000 GWh in 2020 with interim and post-2020 targets adjusted accordingly.

Climate change presents financial risk to the global economy. Financial markets need clear, comprehensive, high-quality information on the impacts of climate change. This includes the risks and opportunities presented by rising temperatures, climate-related policy, and emerging technologies in our changing world.

The Australian Prudential Regulation Authority (APRA) Australian Investment Securities Commission (ASIC) and the Reserve Bank have acknowledged these financial and climate risks. ASIC Commissioner Cathie Armour says, 'disclosing and managing climate-related risk is a key director responsibility'.

Australia has set several sustainability targets, strategies and plans across emissions reduction, biodiversity, climate resilience and resource recovery:

Emissions Reduction

- Net zero emissions target by 2050
- Reduce emissions by 26 to 28% below 2005 levels by 2030

Biodiversity

- *Threatened Species Strategy 2021-2032*
- *Australia's Strategy for Nature 2019-2030*

Climate Resilience

- *National Climate Resilience and Adaptation Strategy 2021-2025*

Water Recovery

- *The Basin Plan 2012*, following the amendments to the Basin Plan, the overall target for water recovery is 2,075 GL/y plus 450 GL/y of efficiency measures by 2024

Resource Recovery

- *National Waste Action Plan 2019*
- Reduce waste generation by 10% per person & recover 80% of all waste by 2030

Financial Markets and Climate Risk

- APRA, ASIC and the Reserve Bank of Australia are requiring listed companies to disclose climate-related risks. In 2020, 80 ASX100 companies considered climate-related risks in their sustainability, environmental social governance, corporate social responsibility, and annual reports.

State Challenges

South Australia is well positioned to respond to climate change. Legislation supports the transition toward a net zero emissions economy, and various policies and programs are in place to mitigate the worst impacts of climate change. The State is a world leader in renewable energy and is systematically identifying and managing climate risk and opportunity across its assets, operations, and activities.

However, South Australians are faced with several impacts as a result of climate change, including sea level rise, reduced average rainfall, intensification of storm events, and more frequent and severe heatwaves, bushfires and droughts. These impacts of climate change are already being felt by our community, environment, and economy.

Average temperatures across South Australia are now warmer than in the past and are projected to rise to as much as 2.1 degrees Celsius above the long-term average by 2050. Adelaide has already seen a significant increase in the frequency of days of very high or extreme temperatures over the last 20 years and the number of days above 40 degrees Celsius is projected to increase from an average of 2-3 per annum to around 6 days per annum by 2030.

Heatwaves and extreme heat days impact public health, productivity, and the economy. Extreme heat events are responsible for more fatalities than all other natural hazards combined. Community vulnerability is driven by variables such as socio-economic status, living alone, age, income, education, access to air-conditioning, no social interaction, and pre-existing medical conditions.

The South Australian Government Climate Change Action Plan 2021-2025 has a number of government-led objectives and actions to help to build a strong, climate smart economy, further reduce greenhouse gas emissions, and support South Australia to adapt to a changing climate. The government is expecting to grow climate smart and low emissions industries, create new jobs and attract additional investment.

The plan has seven focus areas which look at:

- 1 Clean energy transformation
- 2 Climate smart economy
- 3 Climate smart agriculture, landscapes and habitats
- 4 Low emission transport
- 5 Climate smart built and urban environments
- 6 Resilient communities
- 7 Government leading by example.

The State Government targets, strategies and actions for biodiversity and resilience, emission reductions, resource recovery and water include:

Biodiversity and Resilience

- Greener, cooler, wilder and climate-resilient Adelaide

Emissions Reduction

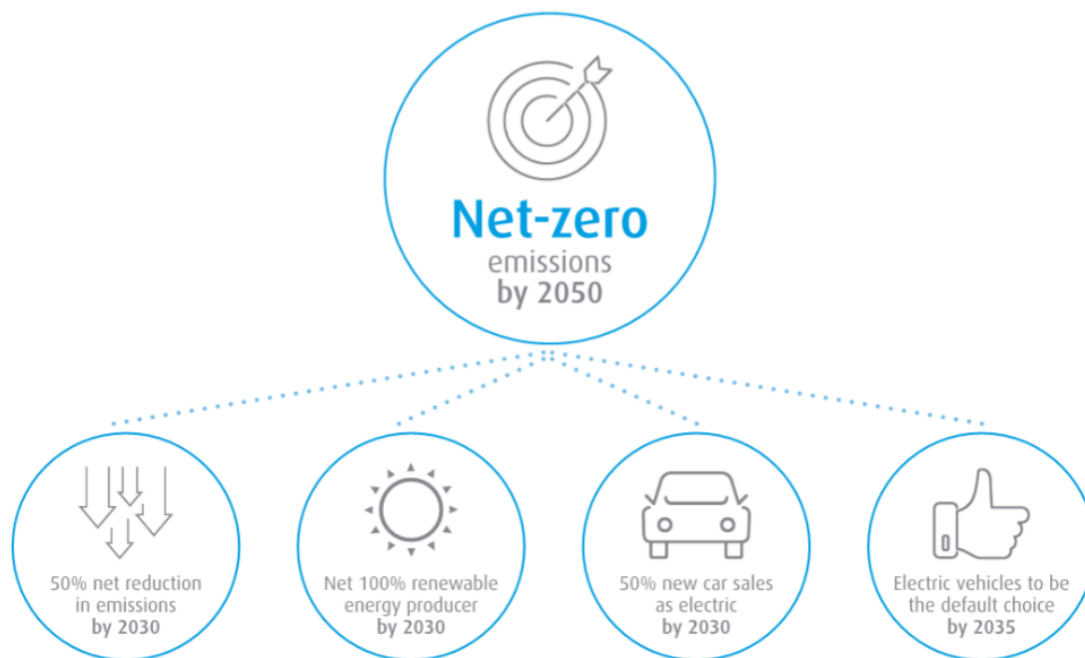
- Net-zero emissions by 2050
- 50% net reduction in emissions by 2030
- Net 100% renewable energy producer by 2030
- 50% new car sales as electric by 2030
- Electric vehicles to be the default choice by 2035.

Resource Recovery

- 2025 - 75% diversion of municipal solid waste
- 2030 - Zero avoidable waste to landfill

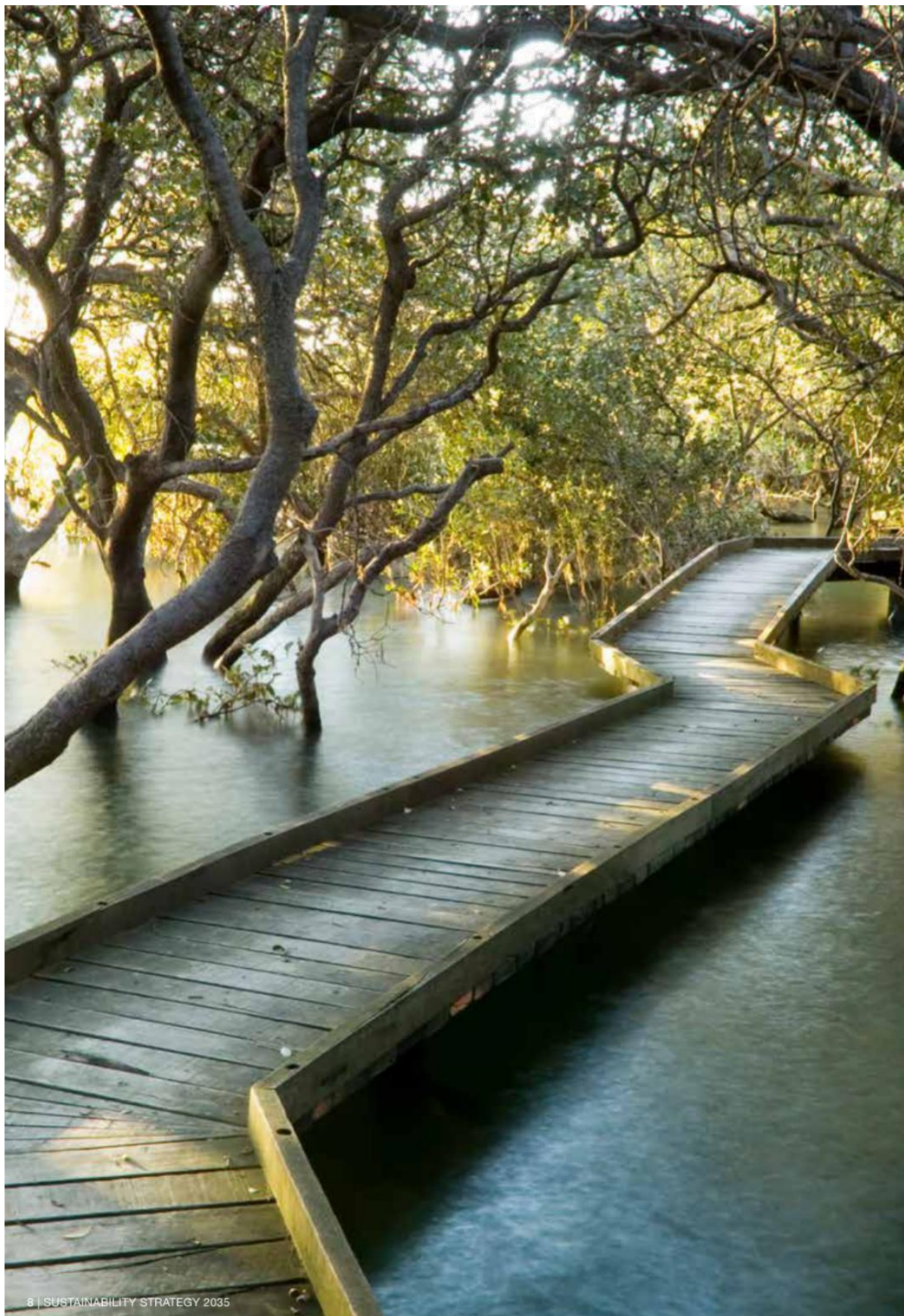
Water

- Water for Good (2009).



¹CO₂-e/MWh, where CO₂-e = carbon dioxide equivalent; MWh = megawatt-hours

SUSTAINABILITY STRATEGY 2035 | 7



Our Commitment

Successful cities think about the long term while making decisions today. This is the essence of sustainability. They care about the environment, their people and the legacy they leave for future generations. Internally, they are financially responsible, have excellent systems in place and promote a culture that values enduring outcomes.

Sustainability and responding to the issues of climate change should not be a stand-alone policy, but rather an overriding strategy that impacts on all actions and responsibilities of Council. This should include the way we maintain our roads, collect and recycle waste, through to urban development and transport and even the way we, as individual employees, behave in performing our everyday roles.

Sustainability and responding to climate change is about behavioural change in terms of reinforcing sustainability and continuing to look at ways of doing things better and smarter. Our Council plays *three distinct roles* in promoting sustainability and raising awareness in climate change issues to the community. These three roles are:

1 As a Leader

We lead by focusing on our own operations and incorporating the principles of sustainability through our practices and policies and responding to the needs and values of the community. We need to take into consideration the potential opportunities for future sustainability directions for the City of Salisbury.

Our Principles

The following principles have been adopted by Council to provide guidance and form the basis of the Salisbury Sustainability Strategy 2035:

- *Sustainability governance* - We will implement strong governance structures through Council and our Executive with clear lines of accountability across the organisation to ensure that we deliver on our sustainability objectives. We will report on our climate change risks and opportunities through our Audit and Risk Committee
- *Intergenerational equity* - Council acknowledges its responsibility to ensure that when meeting the environmental, social, and economic needs of the current generation we do not compromise the ability of future generations to meet their needs

Council is committed to continuing to look at ways of doing things better & smarter

- *Innovation and technology* - In taking action, Council will seek opportunities to build on its strengths and grow low carbon and circular industries and technologies.
- *Evidence based decision-making* - Council will use data to inform decision-making and understand community needs and expectations and consider the long term when we plan and innovate.

2 As a Trusted Service Provider

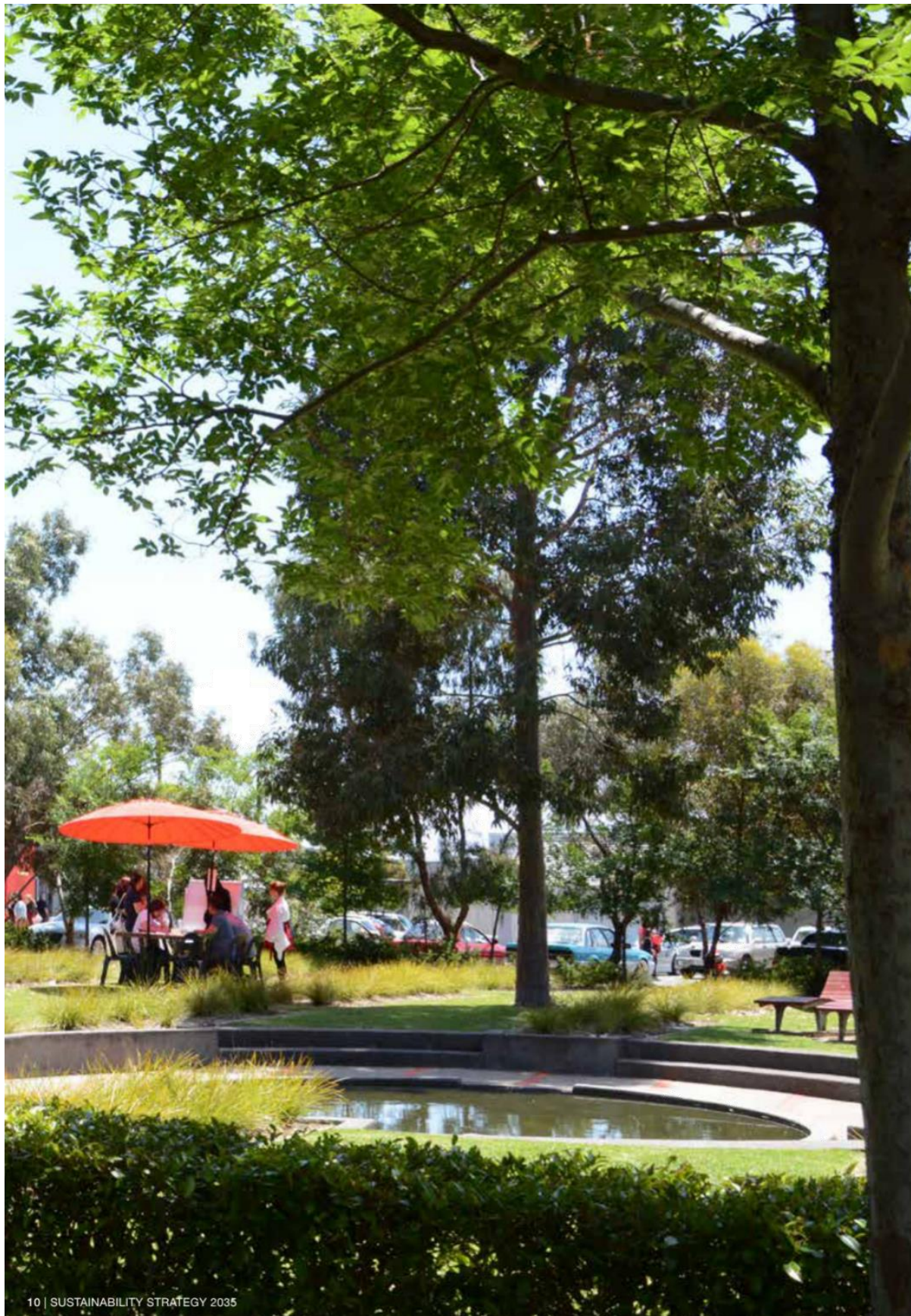
We will provide high quality assets and services that are managed sustainably to ensure we minimise environmental impact and increase community resilience to the challenges of climate change. We will ensure that the community is aware and protected via the implementation of regulatory requirements and responsibilities set out under legislation to ensure the continuing wellbeing of the community, amenity and conservation of the environment.

3 As a Trusted Partner

We will advocate to and partner with State, Federal, and other local governments, utility providers and research organisations to drive systemic sustainability improvements in response to community needs. We will encourage, promote, and facilitate change and awareness in the community where possible through education, regulation and supporting sustainability initiatives in the local community.



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Framework for the Sustainability Strategy 2035

The Sustainability Strategy 2035 has been developed to ensure integration across a broad range of independent strategies, policies and projects currently being developed for the City as well as any new future projects or strategic work undertaken.

The purpose of this strategy is to focus within the Council on integrated sustainability initiatives and outcomes, but also to have clear linkages and provide direction to the wider community and key stakeholders in the Local Government area.

This document will be reviewed in-line with the Council's City Plan 2035 and Sustainable City deliverables. It will be supported by more detailed, action plans, projects, programs, and indicators for each of the objectives. These will be reviewed and updated more frequently as actions are undertaken and new ones proposed. It will also incorporate the measurement and evaluation of the indicators.

Corporate Framework

Council's City Plan 2035 is the organisation's highest level strategic document. *The Local Government Act 1999* requires councils to regularly prepare strategic management plans. The City Plan 2035 contains a vision for Salisbury to be 'a progressive, sustainable and connected community'. It has three directions that capture the social, environmental, and economic influences on Salisbury, and one direction that addresses factors within Salisbury Council itself.

The Foundations for our Sustainable City are to ensure:

- Salisbury has a balance of green spaces and natural environments that support biodiversity
- We make the most of our resources including water, waste and energy
- Our community, environment and infrastructure are adaptive to a changing climate.

The City Plan commits that Council will:

- Manage the impacts of increased heat, flooding, intense storms and bushfires
- Work with our community so they are better prepared for extreme weather events
- Encourage our community to be actively involved in caring for our environment
- Enhance our natural spaces, including our coast, hills and creeks
- Support the establishment of a circular economy
- Improve the energy efficiency of Council's operations
- Help the community and businesses reduce waste, water and energy and associated costs.

This Strategy delivers on the Critical Action in the City Plan 2035 to "review Council's sustainability strategy to include waste & energy management, cooler suburbs, biodiversity and water".

Building on the City Plan Foundations for a Sustainable City, the five Key Themes for this Strategy are:

- Biodiverse Salisbury
- Carbon Neutral Salisbury
- Climate Resilient Salisbury
- Resourceful Salisbury
- Waterwise Salisbury.

Table 1 shows the Sustainability Strategy 2035 and the Key Directions and how they integrate with the annual business plan and budget, implementation plan and monitoring progress.

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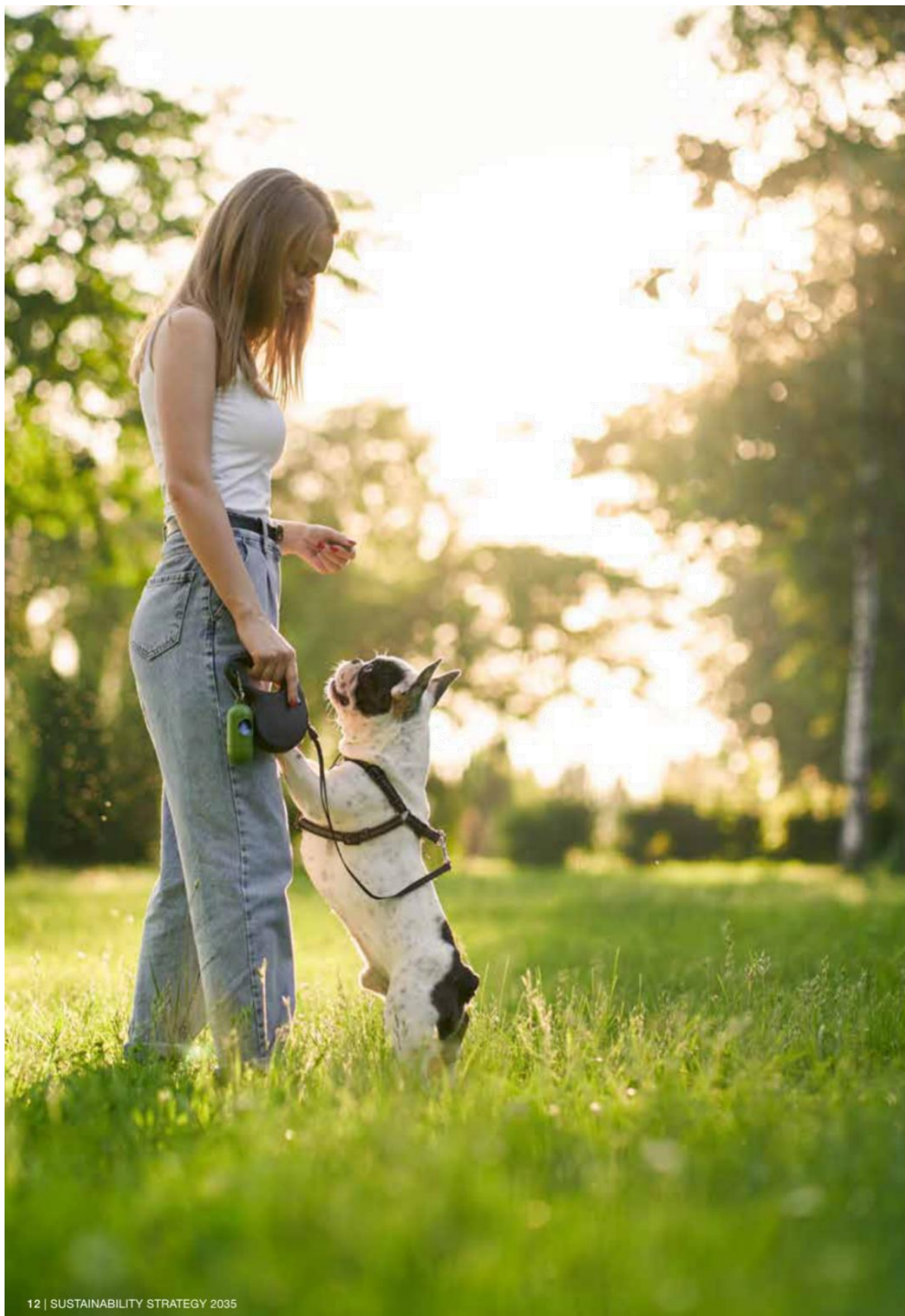
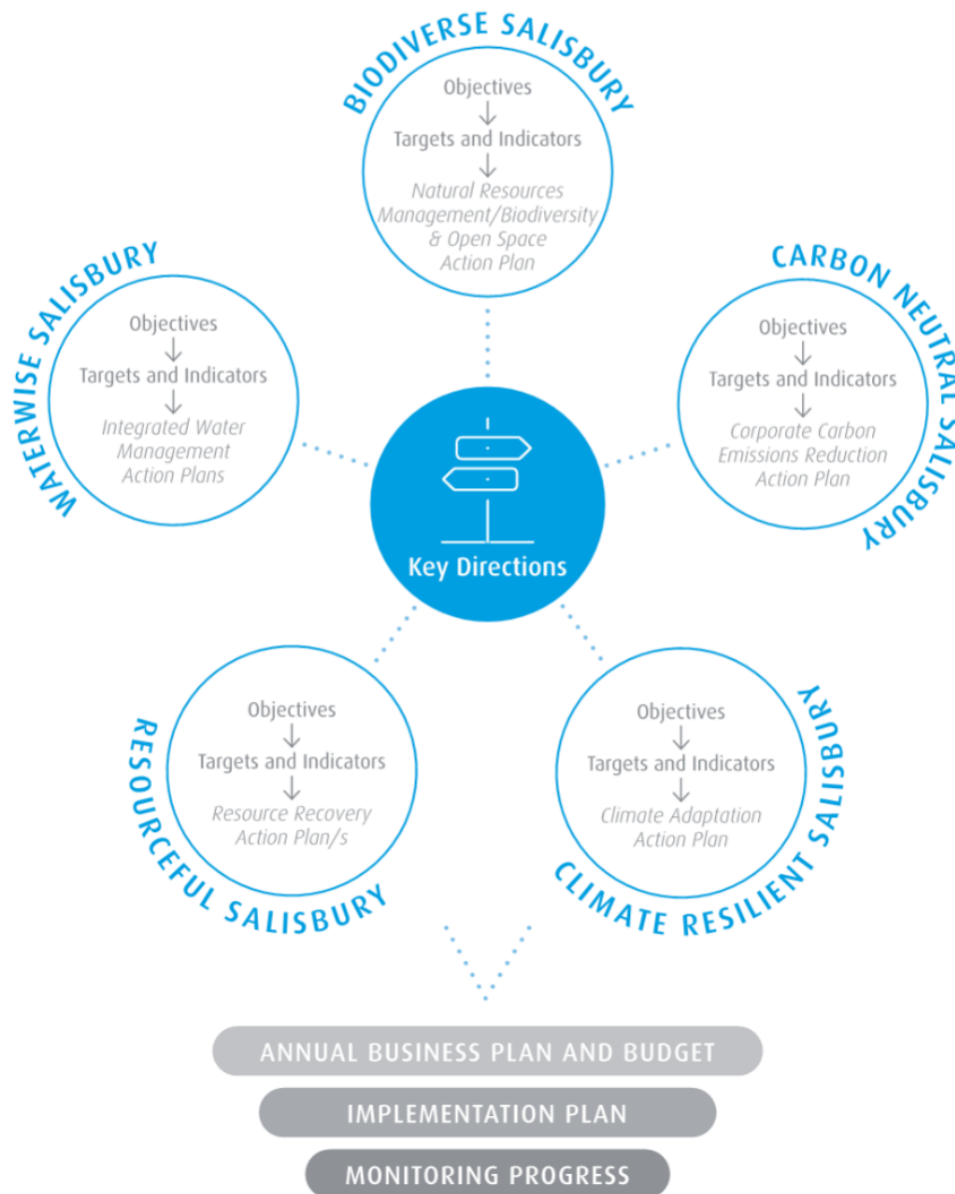
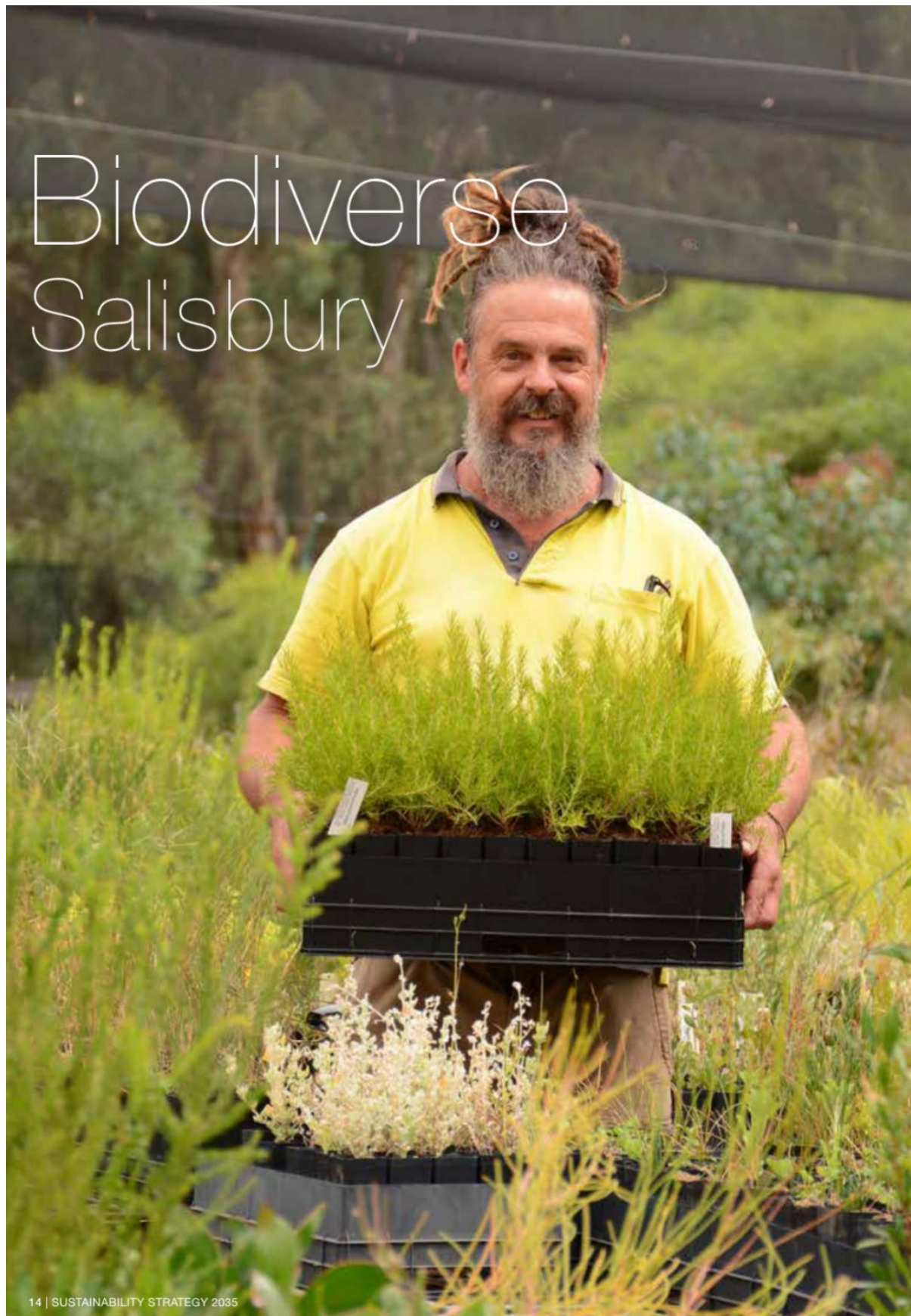


TABLE 1

City Plan 2035 and the integration of the Sustainability Strategy 2035 - Our Strategy to be a Sustainable City



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Theme 1

Biodiverse Salisbury



Objectives

To increase the biodiversity value of the City's natural landscapes through the enhancement of flora, fauna and ecosystem health and the protection of species of significance

To work collaboratively with Kurna people, partners and the community to build knowledge and opportunities to connect with and care for the natural environment

For thousands of years the Kurna people have had strong cultural, economic, and spiritual connections to biodiversity and ecosystems. The outdoor environment provides physical and mental outcomes along with tourism benefits such as walking, birdwatching, and fishing. Farmers and fishers rely on the preservation of the natural environment for both economic and community opportunities.

The Adelaide International Bird Sanctuary is a haven for local and migratory shorebirds, stretching along 60 kilometres of coastline from St Kilda to Port Parham and includes the Adelaide International Bird Sanctuary National Park – Winaityinaityi Pangkara. This is the Kurna language meaning 'Country belonging to all birds.'

We have successfully reintroduced the Yellowish Sedge Skipper Butterfly & enhanced our biodiversity corridors & trails

The Bird Sanctuary is officially recognised as a globally significant site as part of the East Asian-Australasian Flyway Network. The Bird Sanctuary offers a landscape where local communities, volunteers, government and non-government organisations, as well as land managers can work together to protect shorebirds, develop tourism opportunities and build community in a sustainable manner. Other unique coastal biodiversity assets include the Adelaide Dolphin Sanctuary and the St Kilda Aquatic Reserves at Barker Inlet and Chapman Creek.

The mangrove and samphire areas in St Kilda provide important fish breeding grounds and capture and store carbon (known as blue carbon) from the atmosphere. The value of production of South Australia's marine industries, which depend on healthy blue carbon ecosystems, is estimated to be worth \$1.3 billion.



What We Have Achieved:

- Delivery of the Biodiversity Corridors Plan 2010
- Enhancement of the biodiversity corridors:
 - > Coastal Mangrove and Samphire
 - > Little Para River
 - > Dry Creek
 - > Helps Road Drainage
 - > Para Escarpment
- Enhancement of the city trails:
 - 1 Coastal Estuary Trail
 - 2 Little Para Linear Trail
 - 3 Dry Creek Linear Trail
 - 4 Edinburgh Kauria Trail
 - 5 Western Gullies Trail
- Mapping of significant remnant populations and potential revegetation sites
- Management and monitoring of key biodiversity sites
- Establishment of two seed production areas (grasses, herbs, forbs and chenopods)
- Planting of more than 90,000 locally indigenous plants since 2011
- Planting of 10,000 native plants at Little Para River
- Delivery of tree planting programs and community events
- Partnerships with Green Adelaide, local schools and community groups
- Successfully reintroducing of the Yellowish Sedge Skipper Butterfly

What We Will Keep Doing:

- 1 Enhancing our five biodiversity corridors and completing the Green Trails Network
- 2 Managing and monitoring our key biodiversity sites
- 3 Partnering with Green Adelaide, community groups, schools and NGOs to deliver and expand our biodiversity and sustainability education programs and events.

New Actions:

- 1 Partnering with the State Government to deliver a Sustainability Centre for Excellence and eco-tourism destination at St Kilda
- 2 Reviewing the Biodiversity Corridors Action Plan (2010) and establishing Biodiversity Management Plans for key sites
- 3 Investigating opportunities to create new biodiversity links and sites
- 4 Improving and creating Best Practice Biodiversity and Sustainability Spaces (e.g. Biodiversity Sensitive Urban Design).

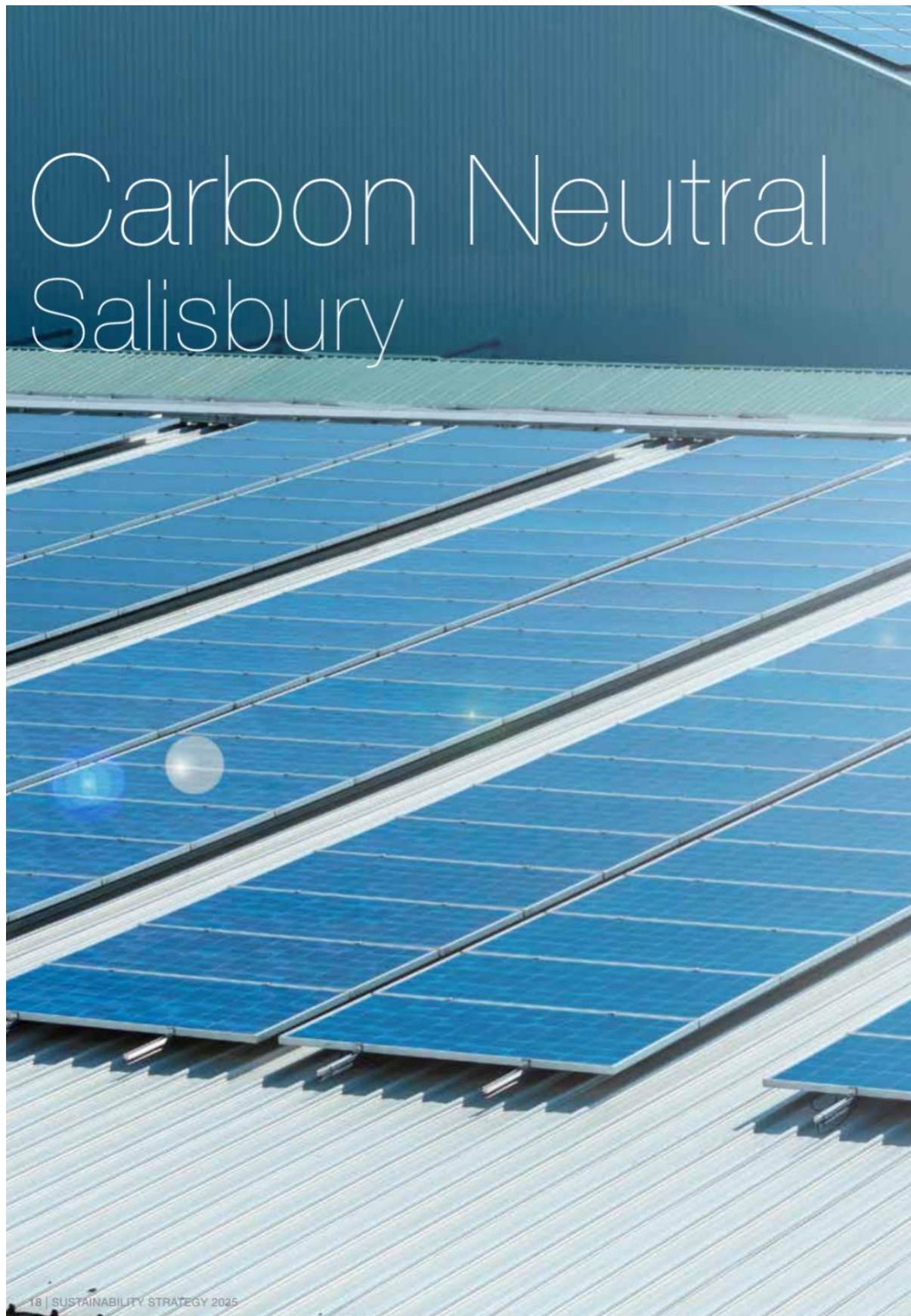
Indicators

Council Operations:

- Number of native vegetation plantings taken per annum
- Area of Council management land of biodiversity value
- Number of endemic species on Council managed land.

Community:

- Area covered by mangroves and samphire
- Number of community members involved in biodiversity programs.



Theme 2

Carbon Neutral Salisbury



Objectives

To reduce corporate carbon emissions through resource efficiencies, deployment of renewable energy and other low carbon technologies and via our supply chain

To inspire and support the community to reduce carbon emissions by building knowledge and through the delivery of Council services

“The evidence is clear: the time for action is now. We can halve emissions by 2030”.¹

The latest report from the Intergovernmental Panel on Climate Change (IPCC) in 2022 has made it clear that without immediate and deep emissions reductions across all sectors that limiting global warming to 1.5 degrees is beyond reach. The world is at a crossroads and the next few years are critical. Reducing emissions involves using materials more efficiently, reusing and recycling products and minimising waste, as well as switching to zero and low carbon technologies.

Solar panels installed by Council on sporting clubs and community centres in 2020/21 has saved over \$1,000 per day in electricity costs

Climate change will continue to affect our state and our community in many different ways. We have a role to play in reducing our emissions and in supporting our community to reduce their emissions.

The City of Salisbury has been tracking and actively managing its carbon emissions associated with electricity, natural gas and transportation fuels (compressed natural gas, liquified petroleum gas, diesel and unleaded petrol) consumption, along with refrigerant leakage and landfill emissions since 2008/09. Corporate carbon emissions have tracked progressively downwards since 2008/09 predominantly due to the reductions in both electricity and transport fuels. Reductions in electricity emissions are attributable to proactively measuring and managing our electricity use and deploying energy efficiency measures, as well as from the increasing amount of renewable electricity generation in the South Australian grid.

¹ IPCC Working Group III report, *Climate Change 2022: Mitigation of climate change*



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What We Have Achieved:

- Tracking, managing and reducing corporate carbon emissions since 2008/09 (electricity, natural gas, transportation fuels, refrigerants, and landfill emissions)
- Delivery of cumulative savings of \$600,000 for Council and tenants
- Conducting energy audits on all operations and implemented findings with favourable payback
- Managing energy use and costs with \$250,000 savings in year 1
- Delivery of Corporate Carbon Management Plan for the City (2010)
- Reducing electricity emissions by measuring and managing electricity use and deploying energy efficiency measures
- Installing 693.74 kW of solar PV, generating 1,064.2 MWh per year. In 2020/21 this was equivalent to over 20% of total Council's electricity consumption (5,083.6 MWh), excluding street lighting
- Implementing a LED Street Light replacement program resulting in the completion of 8,000 light replacements
- Delivery of the Cycle Salisbury Social Ride program which resulted in 1,120 rides in 2020/21
- Participating in the Heart Foundation Walking which saw 252 walkers, 12 walking groups and 42,635 walks in 2021.

What We Will Keep Doing:

- 1 Tracking of energy use and deploying energy efficiency and demand management technologies to improve energy productivity in Council buildings and assets, reduce carbon emissions and provide financial savings
- 2 Installing solar PV and energy storage on Council assets (e.g. buildings, reserves, pump stations, etc) where appropriate
- 3 Progressively transitioning to low emissions and electric vehicles as products become available and cost effective in the Australian market
- 4 Supporting sporting and community clubs to reduce carbon emissions and operating costs through the provision of electricity advice and expanding it to provide water and waste advice.

New Actions:

- 1 Progressively update and publicly disclose the corporate carbon inventory
- 2 Update Corporate Carbon Management Plan (2010) by developing a new Corporate Carbon Emissions Reduction Action Plan 2030 which will incorporate scopes 1, 2 and 3. The Plan will prioritise carbon emissions reduction activities over offsets, through decarbonisation of energy, transport, buildings, waste and supply chains
- 3 Partnering with the State Government to deliver community education programs to build understanding of the impacts of climate change and how to reduce their carbon footprint.

Indicators

Council Operations:

- Aim to be carbon neutral in Council operations by 2035
- Corporate carbon emission per annum
- Proportion of Council's operations powered by 100% renewable electricity
- Use of fossil fuels in fleet vehicles per annum.

Community:

- Community carbon emissions per annum
- Proportion of dwellings with solar PV installed.



Theme 3

Climate Resilient Salisbury



Objectives

To make the City's physical assets and services resilient to climate change

To support the community to become more resilient to climate change

Climate change is already manifesting as a legal, social, economic, and environmental risk to local governments. It is impacting the way we live, how our economy performs and the way the natural environment functions. As climate impacts such as extreme heat, bushfire risks, flooding and coastal inundation and extreme storms continue to accelerate, the risk to Council assets, infrastructure and services will increase as will the demand for Council to respond to the community's needs. In addition to these physical risks, Council must also consider the transitional and legal risks associated with climate change.

The City of Salisbury has been involved in climate risk planning since the Local Government Climate Change Adaptation Program was developed with the support from the Local Government Association Mutual Liability Scheme in 2010. Building on this a regional climate change partnership Adapting Northern Adelaide was formed between the Cities of Salisbury

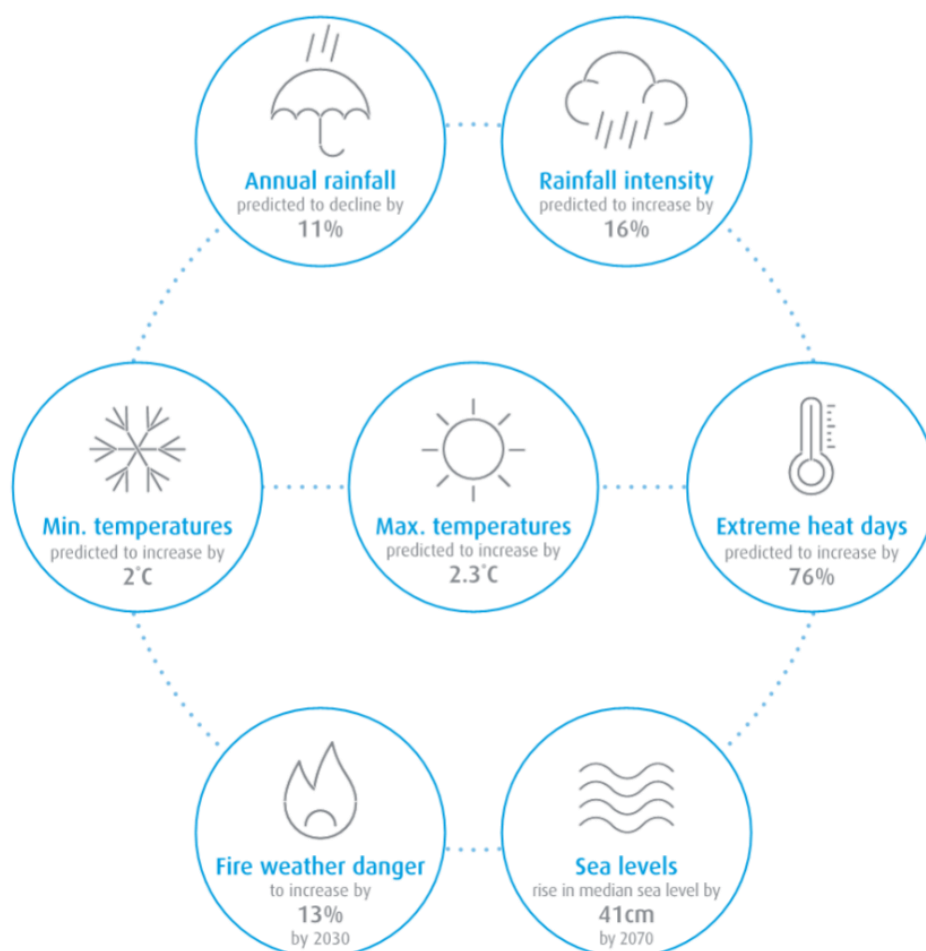
and Playford and the Government of South Australia consistent with the State Government Adaptation Framework, *Prospering in a Changing Climate*. The collaboration drove the delivery of an integrated vulnerability assessment and regional adaptation plan, *Adapting Northern Adelaide: Planning for our changing climate* in 2015. It identified the following regional adaptation priority actions that continue to be a focus for Council:

- Building natural buffers to sea level rise
- Creating liveable communities through climate-ready developments
- Reducing the risk of climate hazards to community health and wellbeing
- Adapting the economy through investment in horticulture
- Smart investment in urban green space and natural environments that underpin community and economic prosperity
- Supporting resilient natural landscapes
- Green industries for a prosperous and vibrant local economy.

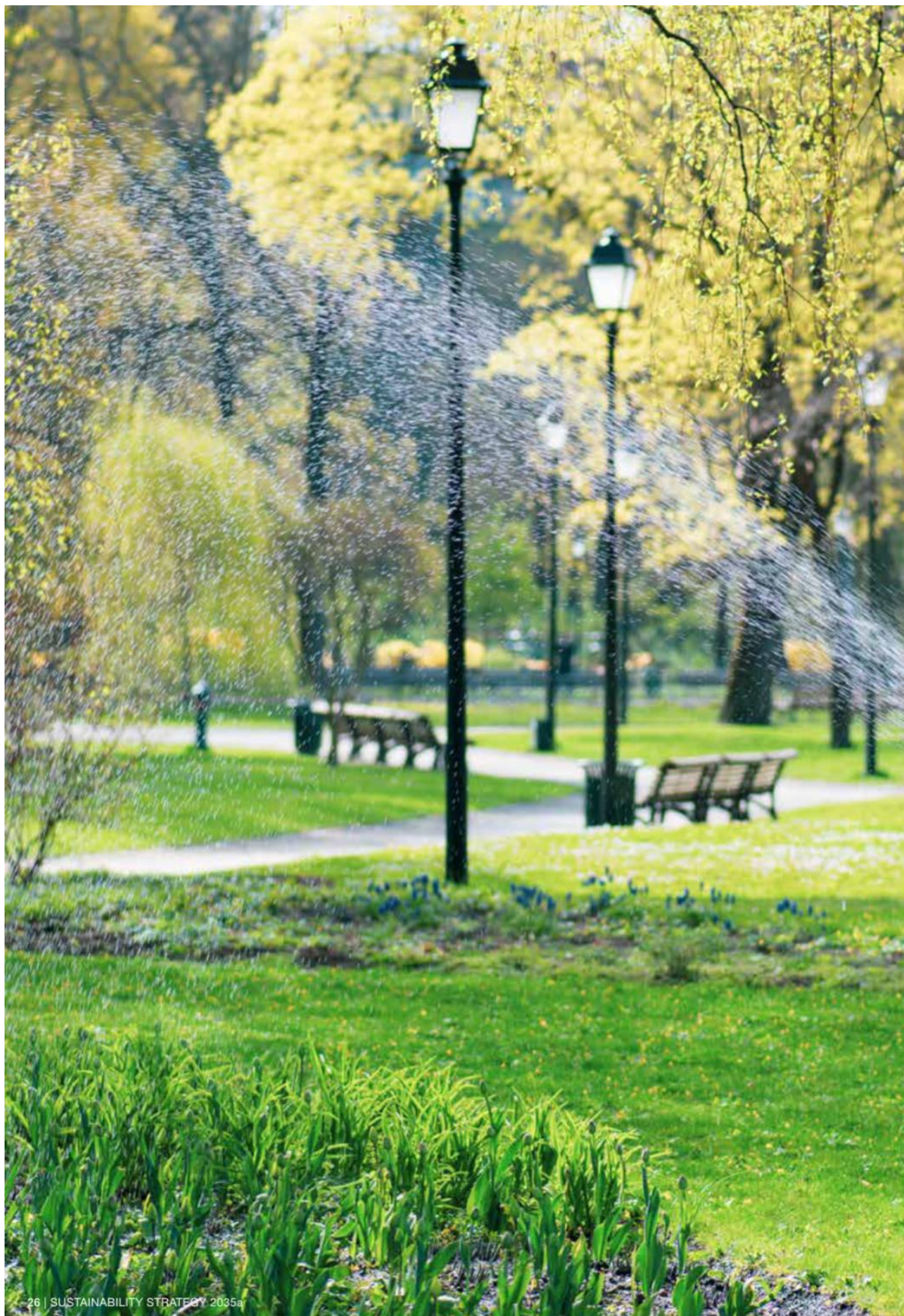
Council ranked in the top 10 of 341 Australian local governments in the Climate Change Adaptation Governance Assessment undertaken in 2021



Predictions for the Northern Adelaide region in 2070 under a high emissions scenario



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What We Have Achieved:

- Delivery of the Local Government Climate Change Adaptation Program - 2010
- Partnering with local and State Government in delivery of the Heat Mapping Report and Map Viewer 2018
- Delivery of the Emergency Management planning and response to natural hazards including:
 - > Preparing for Bushfires and Floods
 - > Emergency Planning
 - > Support for SES and CFS
- Delivery of the Salisbury Water Distribution Network supplying recycled water to reserves to improve greening and cooling outcomes. In 2020/21 eleven new reserves were connected
- Annual planting of 2,000 street trees and completing a risk assessment of major trees
- Delivery of Major Flood Mitigation Projects which have reduced the number of homes affected by flooding
- Trialling reflective road coatings to cool our suburbs
- Delivery of community programs that build resilience:
 - > Climate Ready Schools Program in Ingle Farm East Primary School
 - > Salisbury Home and Community Services Extreme Heat Arrangement Strategy
 - > Red Cross Telecross REDI program
 - > Telephone welfare checks
 - > Build awareness of living in SA's climate for people from diverse cultural backgrounds
- Finalised the Climate Change Adaptation Governance Assessment in 2021, achieving an above-average score in the quantitative climate change governance assessment, ranking in the top 10 of 341 Australian local governments assessed using the methodology.

What We Will Keep Doing:

- 1 Implementing existing climate adaptation and resilience projects, strategies and plans
- 2 Implementing Major Flood Mitigation Projects to reduce risk of flooding to homes and businesses
- 3 Collaborating with State Government, Councils and NGOs to deliver Community Support and Education Programs that build resilience to climate change
- 4 Expanding the Salisbury Water Distribution Network to supply recycled water to reserves to improve greening and cooling outcomes
- 5 Undertaking emergency management planning and responding to natural hazards and extreme weather
- 6 Continuing to improve tree canopy cover in open spaces.

New Actions:

- 1 Undertaking a Climate Change Risk Assessment to understand the corporate exposure to the physical, economic transition and liability risks associated with climate change
- 2 Incorporating climate change risks into asset management and financial planning
- 3 Reviewing and updating the Regional Public Health Plan.

Indicators

Council Operations:

- Area of public green space irrigated by recycled water
- Number of households at risk of flooding from stormwater or sea level rise in a 1 in 100 year annual return interval event.

Community:

- Number of people accessing heatwave response services per annum.

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Theme 4

Resourceful Salisbury



Objectives

To reduce consumption, avoid waste and improve resource recovery in Council operations

To support the community to improve resource recovery through community education and service delivery

To support the development of a circular economy through Council initiatives and partnerships

As an economy we produce a massive amount of waste, leading to serious environmental, social, and economic challenges. Alongside the economic and social consequences, this has a negative impact on our environment, through the pollution of land, rivers, and oceans, and the release of greenhouse gases in the atmosphere.

When addressing waste management, we need to look at five stages of the waste hierarchy which are Prevention, Reuse, Recycle, Recovery and Disposal. Prevention is the least harmful to the environment and disposal is the last resort with the most impact on the environment.

A circular economy is a world where we use less natural and raw materials, keep products in use longer and design out waste and pollution.

Currently around 42% of Council's kerbside collection is diverted from landfill to recycling or organic composting

The establishment of a circular economy has the potential to deliver significant job creation and greenhouse gas reduction benefits, while reducing our environmental footprint. There are 9.2 jobs created for every 10,000 tonnes of waste recycled compared to 2.8 jobs when waste was sent to landfill.

City of Salisbury's jointly owned waste facility Northern Adelaide Waste Management Authority (NAWMA) provides best practice waste management and resource recovery services. NAWMA receives and processes material for a range of clients including businesses, industry, and regional SA councils. Increasingly NAWMA's focus is on developing strategies and processes to transition to circular economy operations. Activities demonstrating this include the Uleybury landfill gas extraction project and Norske paper deal. Currently, NAWMA employs nearly 100 people and delivers services to over 110,000 households across three council areas.



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What We Have Achieved:

Joint owner of NAWMA:

- In 2018, the Material Recovery Facility (MRF) won a Local Government Professionals Australia award for 'Excellence in Environmental Leadership and Sustainability'
- In 2019, the Uleybury Balefill and Renewable Energy Park won the 'Landfill Excellence category of the 2019 Australian Landfill and Transfer Stations Awards'
- Delivery of 10,000 MWh electricity generated from landfill gas and solar PV
- Delivery of the Adult Education Centre and free tours
- Delivery of the Glass Fines Recovery Plant with support of a Green Industries SA grant
- Processing more than 15,000 tonnes of domestic food and garden organics into compost and mulch
- Providing community access to the Edinburgh and Pooraka Resource Recovery Centres over 360 days a year
- Providing free hard waste drop-off and collection services for our community
- Being the first South Australian council to complete a road with 70% of recycled materials
- Using 300 tonnes of unprocessed glass in the construction of a shared use trail
- Using 500,000 recycled PET plastic bottles in local road construction and maintenance.

What We Will Keep Doing:

- 1 Partnering with Green Industries SA and NAWMA to expand green waste service by providing green bins, kitchen caddies, compostable bags and educational material to residents
- 2 Maintaining a weekly kerbside collection service and delivering educational resources for our culturally and linguistically diverse community to assist to reduce waste generation and increase resource recovery
- 3 Building a Circular Economy through developing new markets and using recycled materials
- 4 NAWMA conducting audits of all kerbside bins every two years.

New Actions:

- 1 Implementing waste, recycling and organics bin systems in Council facilities supported by education and resources
- 2 Applying the waste hierarchy to Council operations, services, events and facilities
- 3 Providing options for the collection of specialised waste items (e.g. batteries/mobile phones) in Council facilities
- 4 Reviewing our procurement policies to encourage recycled material in purchasing to deliver sustainability outcomes and stimulate the circular economy
- 5 Advocating to State and Federal Government for collaborative research opportunities to build a circular economy
- 6 Investigate alternative waste management systems.

Indicators

Council Operations:

- 100% of buildings facilities will provide three stream bin system by 2025
- Contamination rate in recycling and organics bins in Council buildings
- Amount of recyclable material in general waste bins in Council buildings
- Amount of recycled material used in Council activities.

Community:

- Divert 75% of waste from landfill by 2030
- Diversion of waste from landfill per annum
- Amount of food and organics diverted from landfill per annum.



Theme 5

Waterwise Salisbury



Objectives

To employ an integrated water management model to optimise the use and management of water within the City

To protect coastal waters and marine environments

To improve liveability and build community knowledge about the biodiversity functionality of our watercourses, wetlands, and public open spaces

In the driest State, on the driest continent, water is one of our most precious resources. It is critical for our natural environments, communities and the economy to prosper, and underpins the liveability of the City. Water is used in agriculture, forestry and fisheries, manufacturing, construction, and essential services such as schools and hospitals and sports grounds. Poor water quality impacts on human health and the recreational value of waterways, wetlands and coastal waters, hence maintaining good water quality are essential to our everyday living.

Over the past 50 years, the City of Salisbury has invested in a unique integrated approach to managing urban water. The primary focus has been to manage the drainage and flood mitigation infrastructure that provides protection of property within the City and directs urban stormwater run-off into three natural watercourses, Dry Creek, the Little Para River and Adams Creek.

Council prevents about 2,000 tonnes per year of polluted sediment from entering the marine environment

These water courses all discharge into the Barker Inlet, a sensitive estuarine environment, and important fish 'nursery', where the high pollutant and sediment load from the urban environment could cause considerable damage to the marine environment.

Over 70 wetlands and biofilters have been constructed to intercept and reduce this pollutant load. We clean, harvest and store 3.0 GL per year for reuse in open spaces and by industry.



What We Have Achieved:

- Delivery of more than \$300M in drainage and flood mitigation assets
- Installation of over \$60M in alternative water supply assets
- Construction of more than 70 wetlands and biofilters
- Preventing about 2,000 tonnes per year of polluted sediment from entering the marine environment
- Delivering over 2,300 million litres of recycled water to customers in 2020/21
- Investment in \$5.6M in water course restoration since 2013
- Investing \$700,000 per year for the last 8 years on water course restoration
- Harvesting and storing 3.0 GL of stormwater each year:
 - > ~ 50% to irrigate public open space
 - > ~ 50% sold to external customers (e.g. schools, golf courses, industry)

What We Will Keep Doing:

- 1 Delivering the Watercourse Management Works and the Drainage and Waterways Program Programs
- 2 Investigating and implementing water optimisation and efficiency measures
- 3 Identifying additional customer demand for alternative water and developing new sites and opportunities to capture and store more stormwater to meet the demand
- 4 Collaborating with State Government, Water Sensitive SA and NGOs to deliver community engagement and education programs
- 5 Monitoring water quality within city catchments.

New Actions:

- 1 Evaluating opportunities for 'greening' the city, particularly in locations where it will mitigate urban heat and increase urban biodiversity
- 2 Increasing onsite capture, reduce runoff and improving stormwater quality to protect waterways and the marine environment.

Indicators

Council Operations:

- Stormwater harvest capacity of Salisbury Water
- Non-potable water distribution via the Salisbury water pipe network
- Proportion of potable water used for irrigation purposes on Council land per annum
- Amount of sediment and litter removed from stormwater systems per annum.

Community:

- Number of schools and community groups engaged in water monitoring programs per annum
- The quality of catchment water
- Proportion of Salisbury Water water testing samples that comply with SA Health and SA Water requirements.

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Indicators + Monitoring & Reporting

Indicators

The indicators in each of the five Key Themes have been developed to align, where possible, with corresponding South Australian or Australian Government targets, thereby highlighting the City of Salisbury's commitment to, as well as providing some consistency between the State and local indicators.

These indicators provide a direction for the City of Salisbury to strive towards and identify where we want to be in the future.

Council's city-wide strategic plans and policies will have indicators that parallel Sustainable City targets set in the City Plan 2035. These targets will provide guidance as to the overall economic, social and environmental sustainability of the City.

Monitoring & Reporting

We will monitor and report against the key sustainability indicators outlined in this Strategy to develop a shared understanding of progress and to identify opportunities.

It is important to recognise that there will be areas of both the Council's and the community's sustainability vision that the Council has limited ability to influence, implement or be responsible for. In these circumstances Council will endeavour to facilitate and encourage high levels of communication and information exchange to develop meaningful relationships and linkages to further promote sustainability and raise awareness in climate change issues.

This Strategy will be reviewed every year and updated if needed. We will be reporting our progress each year through Council's annual report (unless otherwise stated).





ITEM 1.1.2**POLICY AND PLANNING COMMITTEE****HEADING** Recommendations of the Youth Council Sub Committee meeting held on Tuesday 9 August 2022**AUTHOR** Sara Howley, PA to GM Community Development, Community Development**CITY PLAN LINKS** 4.5 We engage meaningfully and our community is aware of Council initiatives**SUMMARY** The minutes and recommendations of the Youth Council Sub Committee meeting held on Tuesday 9 August 2022 are presented for Policy and Planning Committee's consideration.**RECOMMENDATION**That Council:

1. Receives and notes the information contained in the Youth Council Sub Committee Minutes of the meeting held on 09 August 2022 be received and noted and that the following recommendations contained therein be adopted by Council:

YC1 Future Reports for the Youth Council Sub CommitteeThat Council:

1. Notes the report.

YC3 Youth Council Projects UpdateThat Council:

1. Notes the report.

YC4 Youth Programs and Events Update August 2022That Council:

1. Notes the report.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Minutes Youth Council Sub Committee - 9 August 2022



**MINUTES OF YOUTH COUNCIL SUB COMMITTEE MEETING HELD IN THE
LITTLE PARA CONFERENCE ROOMS, 34 CHURCH STREET, SALISBURY ON**

9 AUGUST 2022

MEMBERS PRESENT

Tuyet Nhi Sofina Le Thi (Chair)
Chloe Fern-Pring
Fillette Uwamahoro
Cr M Blackmore
Cr G Reynolds
Zamda Omda (Deputy Chair)
Vinnie Reed
Alexandria Williams

STAFF

Community Planner Youth Participation, Ms J Brett
Manager, Community Partnerships & Participation, Ms C Giles

The meeting commenced at 5:51pm

The Chairman welcomed the members, the public and staff present and read the Kaurna Acknowledgement.

APOLOGIES

Apologies were received from Mayor G Aldridge (ex officio), Brooke Duncan, Meng Chheng Peng, Nicolette Nedelcev, Damien Walker (Mentor), Uyen Tran, Patrick Macie, Sharifullah Habibi.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved C Fern-Pring
Seconded A Williams

The Minutes of the Youth Council Sub Committee Meeting held on 15 June 2022, be taken as read and confirmed.

CARRIED**REPORTS****YC1 Future Reports for the Youth Council Sub Committee**

Moved C Fern-Pring
Seconded Z Omda

That Council:

1. Notes the report.

CARRIED**YC2 Presentation on the Sustainability Strategy 2035**

The presentation on the Sustainability Strategy 2035 did not occur.

YC3 Youth Council Projects Update

Moved V Reed
Seconded F Uwamahoro

That Council:

1. Notes the report.

CARRIED**YC4 Youth Programs and Events Update August 2022**

Moved F Uwamahoro
Seconded C Fern-Pring

That Council:

1. Notes the report.

CARRIED

QUESTIONS ON NOTICE

There were no Questions on Notice.

MOTIONS ON NOTICE

There were no Motions on Notice.

OTHER BUSINESS

(Questions Without Notice, Motions Without Notice)

There were no Other Business Items.

CLOSE

The meeting closed at 6:15pm.

CHAIRMAN.....

DATE.....

Minutes - Youth Council Sub Committee Meeting - 9 August 2022

Item 1.1.2 - Attachment 1 - Minutes Youth Council Sub Committee - 9 August 2022