



## **AGENDA**

**FOR POLICY AND PLANNING COMMITTEE MEETING TO BE HELD ON**

**19 APRIL 2022 AT 6:30 PM**

**IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,  
34 CHURCH STREET, SALISBURY**

### **MEMBERS**

Deputy Mayor, Cr C Buchanan (Chairman)  
Mayor G Aldridge  
Cr M Blackmore (Deputy Chairman)  
Cr L Braun  
Cr B Brug  
Cr A Duncan  
Cr K Grenfell  
Cr N Henningsen  
Cr D Hood  
Cr P Jensen  
Cr D Proleta  
Cr S Ouk  
Cr S Reardon  
Cr G Reynolds  
Cr J Woodman

### **REQUIRED STAFF**

Chief Executive Officer, Mr J Harry  
General Manager Business Excellence, Mr C Mansueto  
General Manager City Infrastructure, Mr J Devine  
General Manager Community Development, Mrs A Pokoney Cramey  
General Manager City Development, Ms M English  
A/Manager Governance, Mr B Kahland  
Team Leader Council Governance, Ms J O'Keefe-Craig  
Governance Support Officer, Ms K Boyd

### **APOLOGIES**

### **LEAVE OF ABSENCE**

Leave of absence for this meeting was previously granted to Cr J Woodman.

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## **PRESENTATION OF MINUTES**

Presentation of the Minutes of the Policy and Planning Committee Meeting held on 21 March 2022.

## **REPORTS**

### *Administration*

1.0.1 Future Reports for the Policy and Planning Committee..... 9

### *For Decision*

1.1.1 Strategic Growth Framework - Waterloo Bolivar - Stakeholder Engagement  
Plan..... 13

## **QUESTIONS ON NOTICE**

*There are no Questions on Notice.*

## **QUESTIONS WITHOUT NOTICE**

## **MOTIONS ON NOTICE**

*There are no Motions on Notice.*

## **MOTIONS WITHOUT NOTICE**

## **OTHER BUSINESS**

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## ORDERS TO EXCLUDE THE PUBLIC

### 1.4.1 St Kilda Future Development Opportunities

#### Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
  - *it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and*
  - *information the disclosure of which would, on balance, be contrary to the public interest.*
2. *In weighing up the factors related to disclosure,*
  - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
  - *Non disclosure of this report at this time will protect Council's commercial position as public disclosure may provide third parties with a commercial advantage.*

*On that basis the public's interest is best served by not disclosing the **St Kilda Future Development Opportunities** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

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## 1.4.2 Thematic Heritage Study - Stage 2 Item Identification

### Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) and (d)(i) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
  - *it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and*
  - *information the disclosure of which would, on balance, be contrary to the public interest; and*
  - *commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party.*
2. *In weighing up the factors related to disclosure,*
  - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
  - *Non disclosure of this report at this time will protect Council's commercial position as public disclosure may provide third parties with a commercial advantage.*

*On that basis the public's interest is best served by not disclosing the **Thematic Heritage Study - Stage 2 Item Identification** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

**CLOSE**





**MINUTES OF POLICY AND PLANNING COMMITTEE MEETING HELD IN LITTLE  
PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,  
34 CHURCH STREET, SALISBURY ON**

**21 MARCH 2022**

**MEMBERS PRESENT**

Deputy Mayor, Cr C Buchanan (Chairman)  
Mayor G Aldridge  
Cr M Blackmore (Deputy Chairman)  
Cr L Braun  
Cr B Brug (*via Teams VC*)  
Cr A Duncan  
Cr K Grenfell  
Cr N Henningsen (*via Teams VC*)  
Cr D Hood  
Cr D Proleta  
Cr S Ouk (*via Teams VC*)  
Cr S Reardon

**STAFF**

Chief Executive Officer, Mr J Harry  
General Manager Business Excellence, Mr C Mansueto  
General Manager City Infrastructure, Mr J Devine  
General Manager Community Development, Mrs A Pokoney Cramey (*via Teams VC*)  
General Manager City Development, Ms M English  
Manager Governance, Mr R Deco  
Team Leader Corporate Governance, Mr B Kahland  
Governance Support Officer, Ms K Boyd

The meeting commenced at 6.30 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

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## APOLOGIES

Apologies were received from Cr J Woodman and Cr P Jensen.

## LEAVE OF ABSENCE

Leave of absence for this meeting was previously granted to Cr G Reynolds.

## PRESENTATION OF MINUTES

Moved Cr D Hood  
Seconded Mayor G Aldridge

The Minutes of the Policy and Planning Committee Meeting held on 21 February 2022, be taken as read and confirmed.

**CARRIED**

## REPORTS

### *Administration*

#### **1.0.1 Future Reports for the Policy and Planning Committee**

Moved Cr B Brug  
Seconded Cr M Blackmore

That Council:

1. Notes the report.

**CARRIED**

### *For Decision*

#### **1.1.1 Signing Green Partnerships - Policies and Conditions**

Moved Cr C Buchanan  
Seconded Cr A Duncan

That Council:

1. Approves Administration to work towards a National Park City community launch event within the City of Salisbury in June 2022.
2. Approves Administration to continue to liaise with Green Adelaide and National Park City staff to maximise the opportunities for funding and community engagement.

**CARRIED**

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**1.1.2 Mobara, Japan Sister City Agreement - 20 Year Anniversary Acknowledgement**

Moved Cr M Blackmore  
Seconded Mayor G Aldridge

That Council:

1. Notes the suggested activities outlined in section three of this report (Item 1.1.2; Policy and Planning Committee; 21/03/2022).

**CARRIED**

**QUESTIONS ON NOTICE**

*There were no Questions On Notice.*

**QUESTIONS WITHOUT NOTICE**

*There were no Questions Without Notice.*

**MOTIONS ON NOTICE**

*There were no Motions On Notice.*

**MOTIONS WITHOUT NOTICE**

*There were no Motions Without Notice.*

**OTHER BUSINESS**

*There were no Other Business items.*

The meeting closed at 6.32 pm.

CHAIRMAN.....

DATE.....



<b>ITEM</b>	1.0.1
	<b>POLICY AND PLANNING COMMITTEE</b>
<b>DATE</b>	19 April 2022
<b>HEADING</b>	Future Reports for the Policy and Planning Committee
<b>AUTHOR</b>	Michelle Whibley, PA to General Manager, City Development
<b>CITY PLAN LINKS</b>	4.2 We deliver quality outcomes that meet the needs of our community
<b>SUMMARY</b>	This item details reports to be presented to the Policy and Planning Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

**RECOMMENDATION**

That Council:

1. Notes the report.

**ATTACHMENTS**

There are no attachments to this report.

**1. BACKGROUND**

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

**2. CONSULTATION / COMMUNICATION**

- 2.1 Internal
  - 2.1.1 Report authors and General Managers.
- 2.2 External
  - 2.2.1 Nil.

### 3. REPORT

3.1 The table below outlines the reports to be presented to the Policy and Planning Committee as a result of a Council resolution.

<b>Meeting Item</b>	<b>- Heading and Resolution</b>	<b>Officer</b>
26/10/2020 6.0.2- IBDSC6	<p><b>Community Bus to Service Western Suburbs</b></p> <p>6. That a report be brought back at the conclusion of the trial, analysing the success or otherwise of the trial, including;</p> <ul style="list-style-type: none"> <li>- the uptake of the service overall</li> <li>- which stops are used the most/least</li> <li>- customer and staff feedback.</li> </ul> <p><b>Due:</b> June 2022</p>	Julie Douglas
21/12/2020 4.1.3	<p><b>Lindblom Park &amp; Thomas More College Improvements</b></p> <p>3. The working party to provide a recommendation to the Policy and Planning Committee by October 2021.</p> <p><b>Due:</b> April 2022 <b>Deferred to:</b> May 2022 <b>Reason:</b> Administration are liaising with the School to hold a community forum on the 1 March following which the matter will be reported on in May 2022.</p>	John Devine
24/05/2021 1.1.1	<p><b>Lindblom Master Plan - Update</b></p> <p>3. That a report be presented to the Policy and Planning Committee in December 2021 detailing the proposed finalised concept design.</p> <p><b>Due:</b> April 2022 <b>Deferred to:</b> May 2022 <b>Reason:</b> Staff are currently finalising the structure plan taking into consideration feedback that has been received from key stakeholders. This information will be used in preparing a draft staging plan. It is expected that this draft staging plan will be presented to Council in May 2022.</p>	Jamie Hosking

24/05/2021	<b>2021-22 New Initiative Bid Update - Sustainability</b>	Leandro Lopez Digon
2.1.8	1. That New Initiative Bid OPN000691 - Sustainability Coordination and Partnerships be updated to incorporate a further provision of \$50,000 for 2021/22 and in-principle support for years 2 and 3 <u>subject to a further report within the first 12 months being presented to Council about the collaboration project with other Councils and consideration of other funding opportunities.</u>	
<b>Due:</b>	June 2022	
26/07/2021	<b>Places of Worship Submission</b>	Peter Jansen
1.1.1	2. That the Mayor, Chair of Policy and Planning Committee, and Senior Staff meet with GAROC members to discuss the issues highlighted in the draft submission and a decision on making a submission, and the content of a submission, be determined by Council following that meeting.	
<b>Due:</b>	May 2022	
23/08/2021	<b>Springbank Waters and Wetlands, Burton - Shared Use Path</b>	Jamie Hosking
4.2.4	3. Approves that staff bring back a report with a proposed policy on shared pathway lighting for consideration by Policy and Planning Committee by no later than December 2021.	
<b>Due:</b>	April 2022	
<b>Deferred:</b>	August 2022	
<b>Reason:</b>	As a result of the feedback from Councillors regarding lighting on the Green Trails Project (Council's Major 3m wide major trail around the City), Council has already adopted and budgeted for P3 lighting on New Trails, which are funded with in kind funding through the State Government. This resolution along with the resolution for the Urban Services report on Lighting of Little Para Trail will be absorbed into the first and second reports for the Strategic Asset Management Plan - Natural Assets due to the Asset Management Sub Committee Meetings in June and August 2022.	

25/10/2021 1.1.1	<b>Cities Power Partnership Program</b> 2. Defers becoming a partner of the Cities Power Partnership program and that appropriate partnerships be considered following the completion and adoption of the Sustainability Strategy.	Dameon Roy
<b>Due:</b>	July 2022	
25/10/2021 1.2.2	<b>Tourism - Ongoing Visitation &amp; Activation Report</b> 3. Notes that a further report will be brought back to Council to consider future initiatives identified in The City of Salisbury Visitor Experience 2021 report.	Julie Kushnir
<b>Due:</b>	June 2022	
28/02/2022 1.1.1	<b>Salisbury North Oval – Precinct Plan Scope Summary</b> 1. Notes, that a Salisbury North Oval Precinct Plan will be prepared next financial year subject to budget approval and be based on the scope summary as included in this report (Policy and Planning Committee, 21 February 2022 - Item No: 1.1.1)	Clint Watchman
<b>Due:</b>	June 2023	

#### 4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Policy and Planning Committee have been reviewed and are presented to Council for noting.



<b>ITEM</b>	1.1.1  <b>POLICY AND PLANNING COMMITTEE</b>
<b>DATE</b>	19 April 2022
<b>HEADING</b>	Strategic Growth Framework - Waterloo Bolivar - Stakeholder Engagement Plan
<b>AUTHORS</b>	Michelle English, General Manager City Development, City Development Leandro Lopez Digon, Manager Economic Development & Urban Policy, City Development
<b>CITY PLAN LINKS</b>	3.4 Our urban growth is well planned and our centres are active 3.3 Our infrastructure supports investment and business activity 4.5 We engage meaningfully and our community is aware of Council initiatives
<b>SUMMARY</b>	The preparation of the draft <i>Strategic Growth Framework – Waterloo Corner and Bolivar Corridor</i> commenced in January 2022. To date, analysis of site constraints, economic profile, market review, land capability analysis and preliminary service infrastructure investigations have been completed. The next stage involves undertaking key stakeholder engagement. A draft Stakeholder Engagement Plan has been prepared for Council’s approval. Feedback received during the consultation process will inform the recommendations of the final framework. It is anticipated this work will be finalised for Council’s consideration in late July/August 2022.

**RECOMMENDATION**That Council:

1. Approves the Strategic Growth Framework Waterloo Bolivar – Stakeholder Engagement Plan in Attachment 2.

**ATTACHMENTS**

This document should be read in conjunction with the following attachments:

1. Planning Areas and Strategic Growth Framework Scope Map
2. Strategic Growth Framework - Waterloo Corner and Bolivar Corridor - Stakeholder Engagement Plan
3. Letter from Craig Holden - Preparation of Regional Planning for Greater Adelaide
4. Code Amendment Process
5. Community Engagement Materials

## 1. BACKGROUND

- 1.1 One of the City Plan 2035 Critical Actions (0-5 years) is to *Develop a structure plan for the land west of Port Wakefield Road to open up new development opportunities while preserving the existing character of Globe Derby and St Kilda.*
- 1.2 Council's Growth Action Plan (GAP) identifies a number of growth priorities that apply to land west of Port Wakefield Road, including:
  - *The ongoing provision and protection of well serviced employment land to cater for existing and emerging employment generating land uses including value-add horticulture and water resource related industries, food production, high-tech and green industries and tourism opportunities.*
  - *Maximise land use opportunities associated with provision of key infrastructure investments such as the construction of the Northern Connector.*
  - *Identify long-term urban development opportunities and work in partnership with relevant stakeholders to facilitate further investigation into the potential for development of these sites.*
- 1.3 To facilitate growth the GAP identifies that Council "*proactively plan for and develop mechanisms to support provision of appropriate infrastructure and services within identified growth areas, including transport, stormwater and social infrastructure, utilities and open space.*"
- 1.4 On 27 September 2021, Council considered in confidence the report *Structure Plan West of Port Wakefield Road* that identified 10 high level planning areas based on the key attributes and opportunities west of Port Wakefield Road.
- 1.5 The confidentiality order on this item was lifted on 27<sup>th</sup> September 2021.
- 1.6 Council noted that a Strategic Growth Framework would be developed for the land located within Planning Areas 1 (Future Strategic Employment), 2 (Defence), 6 (Accommodation & Services) and the northern portion of 7 (Biodiversity and Open Space Corridor). Maps identifying the 10 Planning Areas and the Strategic Growth Framework Scope Map are shown in Attachment 1. The land is currently zoned Rural, Open Space, Caravan and Tourist Park, Deferred Urban, and Rural Horticulture.
- 1.7 The report identified the following investigations that would be required to prepare a Strategic Growth Framework and progress any rezoning opportunities:
  - *Assesses the physical infrastructure gaps for recommended land-use changes.*
  - *Provides recommendations for land-use changes and target sectors based on a detailed industry needs analysis, including the evaluation of an eco-industrial park.*
  - *Provides options to release and stage infrastructure to best facilitate industry investment aligned with the recommended targeted sectors.*
  - *Assesses the potential impact on demand, and opportunity arising from, designating the area as an area focused on sustainability principles.*

- Identifies actions to make the land development ready for a “precinct by precinct” staged rezoning approach.
- Investigates and makes recommendations for infrastructure agreements.
- Provides a high-level cost breakdown of infrastructure requirements by landowner/service provider.
- Seeks commentary from State Government agencies in relation to infrastructure and land-use planning requirements.
- Provides advice relating to environmental considerations.
- Identifies a broad transport planning network to facilitate envisaged growth.
- Is informed by landowner consultation.
- Provides maps and high-level structure plans at a precinct by precinct level.

1.8 At the meeting of 27 September 2021, Council resolved that it:

- 1.8.1 *Adopts the West Port Wakefield Road – Planning Areas and Opportunities map which forms the basis for more detailed work and actions as required for each planning area.*
- 1.8.2 *Notes that a Strategic Growth Framework for the area shown in Attachment 5 will be prepared that supports and guides a staged (precinct based) Code Amendment roll out initiated by either Council, State Government or the private sector.*
- 1.8.3 *Requests that the investigations carried out to develop the Strategic Growth Framework incorporate consideration of appropriate zone(s) and policy to facilitate Places of Worship in Planning Area 1.*
- 1.8.4 *Notes that Council wishes to retain the existing planning policy provisions for St Kilda Township (Planning Area 3 – St Kilda Township Tourism and Boating) and Globe Derby (Planning Area 8 – Equestrian and Rural Living) that support the coastal township character and equestrian and horse agistment use.*

## **2. CITY PLAN CRITICAL ACTION**

- 2.1 Develop a structure plan for the land west of Port Wakefield Road to open up new development opportunities while preserving the existing character of Globe Derby and St Kilda.

## **3. CONSULTATION / COMMUNICATION**

### **3.1 Internal**

- 3.1.1 Manager Community Experience and Relations
- 3.1.2 Assessment Manager
- 3.1.3 Manager Economic Development and Urban Policy
- 3.1.4 Team Leader Natural Assets (Proxy Manager Infrastructure Management)

## 3.2 External

3.2.1 Confidential CEO Briefing with Elected Members – 5 April 2022

3.2.2 Holmes Dyer

**4. REPORT**

4.1 In December 2021, Administration proceeded with a select tender process seeking consultants to submit a proposal to prepare the *Strategic Growth Framework - Waterloo Corner and Bolivar Corridor*.

4.2 The Strategic Growth Framework will inform future Council decisions relating to more detailed infrastructure planning budget requirements and the orderly sequencing of Council and Proponent led Code Amendments. It will also inform potential infrastructure agreement requirements with the State Government and the private sector, as well as Council's input into the State Government's future Regional Planning process that will formally commence this year.

4.3 In January 2022, following the completion of the select tender procurement process, Holmes Dyer was engaged to work with Council to undertake this work.

4.4 Holmes Dyer commenced work in mid-January, and the following work has been completed to date:

4.4.1 Milestone 1 – Desktop analysis of site constraints, Economic profile, Market review and Land capability analysis.

4.4.2 Milestone 2 – Preliminary service infrastructure investigations.

4.4.3 Part of Milestone 3 – Preparation of draft Engagement Plan, key stakeholders and engagement materials for Council consideration.

4.5 The next steps in the preparation of the draft Strategic Growth Framework include the following milestones:

4.5.1 Milestone 3 – Council approval of draft Engagement Plan, Commencement and Completion of Key Stakeholder Engagement in accordance with endorsed Plan.

4.5.2 Milestone 4 – Prepare draft Structure and Precinct Plans, summarise associated Infrastructure requirements and Cost Estimates.

4.5.3 Milestone 5 – Prepare Final Report for Council consideration.

***Stakeholder Engagement Plan***

4.6 A draft Stakeholder Engagement Plan to guide engagement on the development of the *Strategic Growth Framework – Bolivar to Waterloo Corner Corridor* has been prepared for Council's consideration and approval (see Attachment 2).

4.7 The Stakeholder Engagement Plan has been developed with the following in mind:

4.7.1 To outline the engagement approach, objectives, scope of influence, key messages and to map the stakeholder and affected community for the study area. This engagement plan will be used to manage the consultation and stakeholder input into the preparation of the *Strategic Growth Framework – Waterloo Corner and Bolivar Corridor* report.

- 4.7.2 To align with the Planning and Land Use Services (PLUS) Community Engagement Charter so that it can act as a precursor to any potential future rezoning processes to avoid unnecessary duplication required under the *Planning, Development and Infrastructure Act, 2016* (the Act) for a Code Amendment where possible.
- 4.7.3 To meet the requirements as set out in Council's Community Consultation Policy which has been prepared in accordance with Section 50 of the *Local Government Act 1999*.
- 4.8 Formal consultation will be required as part of any Code Amendment process. An overview of the Code Amendment process is shown in Attachment 4.
- 4.9 The Plan outlines the key messages to underpin the engagement and will build clarity and consistency of the current state, next steps and future decision points across the City of Salisbury and amongst affected landowners.
- 4.10 The engagement activities and process has been designed to:
- 4.10.1 Raise community awareness and seek clarification about:
- Council's intent to investigate future growth of the development of land west of Port Wakefield Road.
  - The process and extended timing of a rezoning process, including the role of State Government, Council and landowners in any process.
- 4.10.2 Establish pathways for communication between Council, community and stakeholders, adjacent councils, State Agencies and Utility providers.
- 4.10.3 Inform land owners / developers within the project boundary of Council's intention to develop a Strategic Growth Framework (the project) and the process for Code Amendments. It will also seek their input on the study area and their future plans.
- 4.10.4 Provide information about a range of rezoning and infrastructure options.
- 4.10.5 Close the loop for participants on how the consultation will inform the Strategic Growth Framework.
- 4.11 Key Stakeholders identified in the draft Stakeholder Engagement Plan are:
- 4.11.1 Elected Members;
- 4.11.2 PLUS – Attorney General's Department;
- 4.11.3 City of Playford;
- 4.11.4 Owners, applicants (and/or their consultant representatives) who have raised enquiries relating to redevelopment within the study area;
- 4.11.5 Owners and occupiers of the land within the study area and owners and occupiers of adjacent land to the study area boundaries and within the broader planning areas;
- 4.11.6 St Kilda and Surrounds Progress and Tourism Association;
- 4.11.7 Broader community within the Cities of Salisbury and Playford located outside of the study area;
- 4.11.8 Reconciliation Action Plan Working Group;

- 4.11.9 Defence SA and Australian Government Department of Defence;
  - 4.11.10 Business SA;
  - 4.11.11 Various State Government Departments and Agencies (noting Departments to be updated to reflect current status);
  - 4.11.12 Utilities – Electranet, Epic Energy, APA Group, SEAGAS, SA Water, Telstra, NBN Co; and
  - 4.11.13 City of Salisbury staff.
- 4.12 The draft Stakeholder Engagement Plan outlines the proposed engagement techniques for each stakeholder group and the proposed timeline for engagement, noting that the Stage 3 engagement is likely to commence in the last week of April (pending Council approval of the Plan) or in early May 2022.
- 4.13 The proposed community engagement materials (eg FAQs, Survey and Website) are contained in Attachment 5.
- 4.14 Existing zoning maps will be used to support land owner and broader community consultation.
- 4.15 The engagement process will provide an opportunity to understand issues of importance to the community, the level of landowner interest in rezoning land, and any timing considerations.
- 4.16 The feedback received through the stakeholder engagement process will inform the preparation of a draft Structure Plan and Precinct Plans as well as associated infrastructure requirements, cost estimates and the potential staging of any future rezoning processes.

***Update - State Government Agencies***

*Department for Infrastructure and Transport – Northern Connector*

- 4.17 Through the Northern Connector process Council has continued to engage with the Department for Infrastructure and Transport (DIT) on a range of matters including stormwater management, road closures and renaming, acquisition of the Council site at Lot 9 Whites Road, land ownership transfers, and care and control of landscaping.
- 4.18 Elements associated with land transfers and landscape care and control are still being negotiated.
- 4.19 It is recognised that some of the land under negotiation is located within the study area and administration is mindful of ensuring that the consultation on the Strategic Growth Framework does not impact on these discussions. It is anticipated that Council will receive an update on the progress of these negotiations in May 2022.

*Planning and Land Use Services – Preparation of Regional Plan*

- 4.20 The 30 Year Plan for Greater Adelaide (2017) identifies for the area:
- 4.20.1 Future freight railway link along the Northern Connector Corridor;
  - 4.20.2 Terrestrial Nature Protection Area encompassing the mangrove and Barker Inlet (land within the Strategic Growth Framework Study Area in



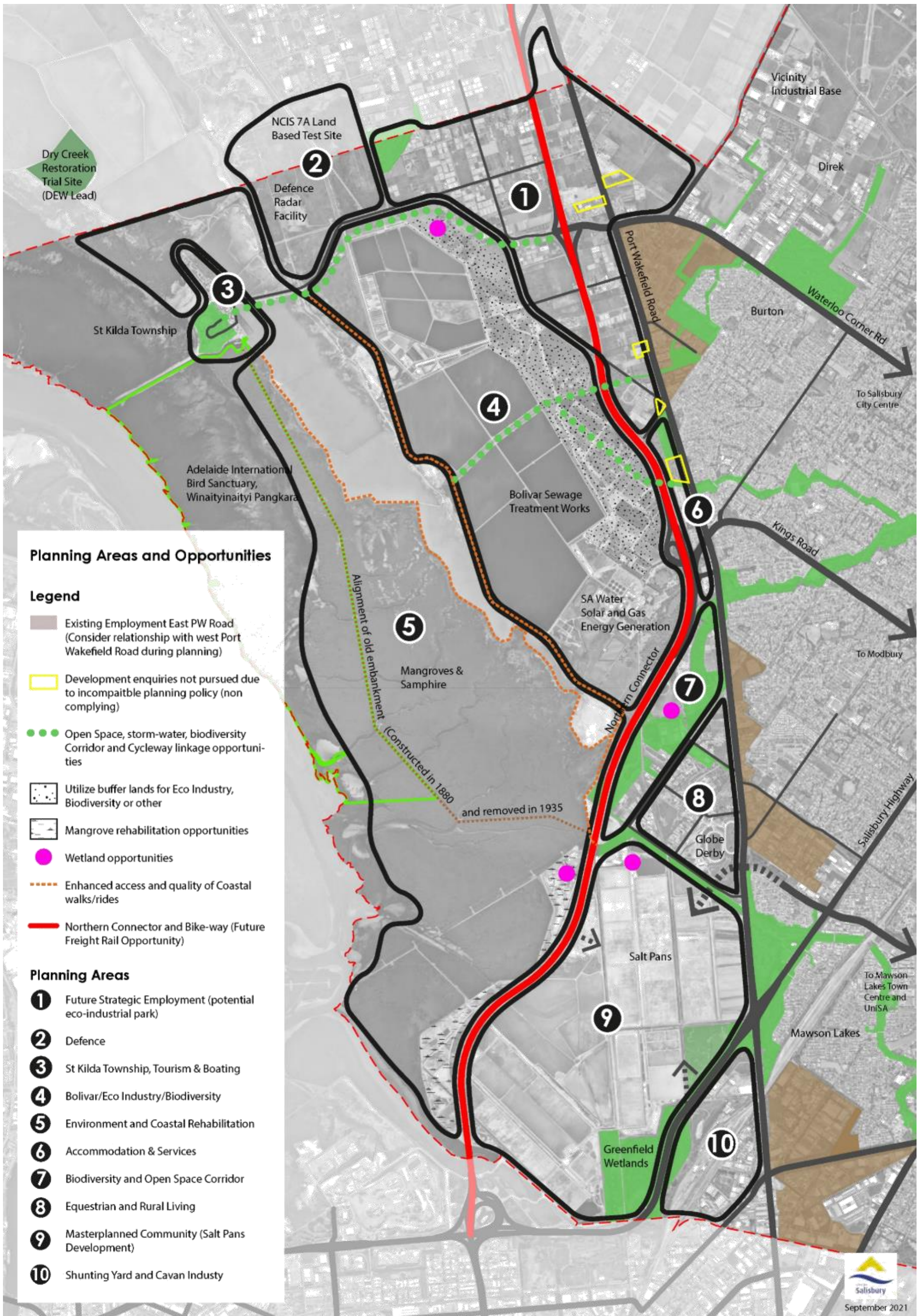
respect to the bio-diversity corridors that connect to this significant State Protection Area); and

- 4.20.3 Ensure land use planning in and around the district aligns with projects for industry growth and revitalisation anticipated by the Northern Economic Plan.
- 4.21 On 9 March 2022, the City of Salisbury received advice from the State Planning Commission that the preparation of the new Regional Plans, including for Greater Adelaide would commence this year. See Attachment 3. Further to that over the next six months, these investigations would primarily focus on:
  - 4.21.1 Reviewing the current approach to land supply and demand analysis methodologies, including different growth scenarios, a review of 2016 population projections and governance arrangements to ensure that there is equitable input from all stakeholders.
  - 4.21.2 Detailed project planning and scope for the Plan to reflect the requirements of the legislation and directions of the State Planning Policies, ensuring that the scope is achievable within budgets.
- 4.22 The formal correspondence was followed by advice from Planning and Land Use Services (PLUS) that work on the commencement of the process for the development of a new Regional Plan for Greater Adelaide had commenced.
- 4.23 The preparation of the Strategic Growth Framework is timely and will position Council well to inform the new Regional Plan.

## **5. CONCLUSION / PROPOSAL**

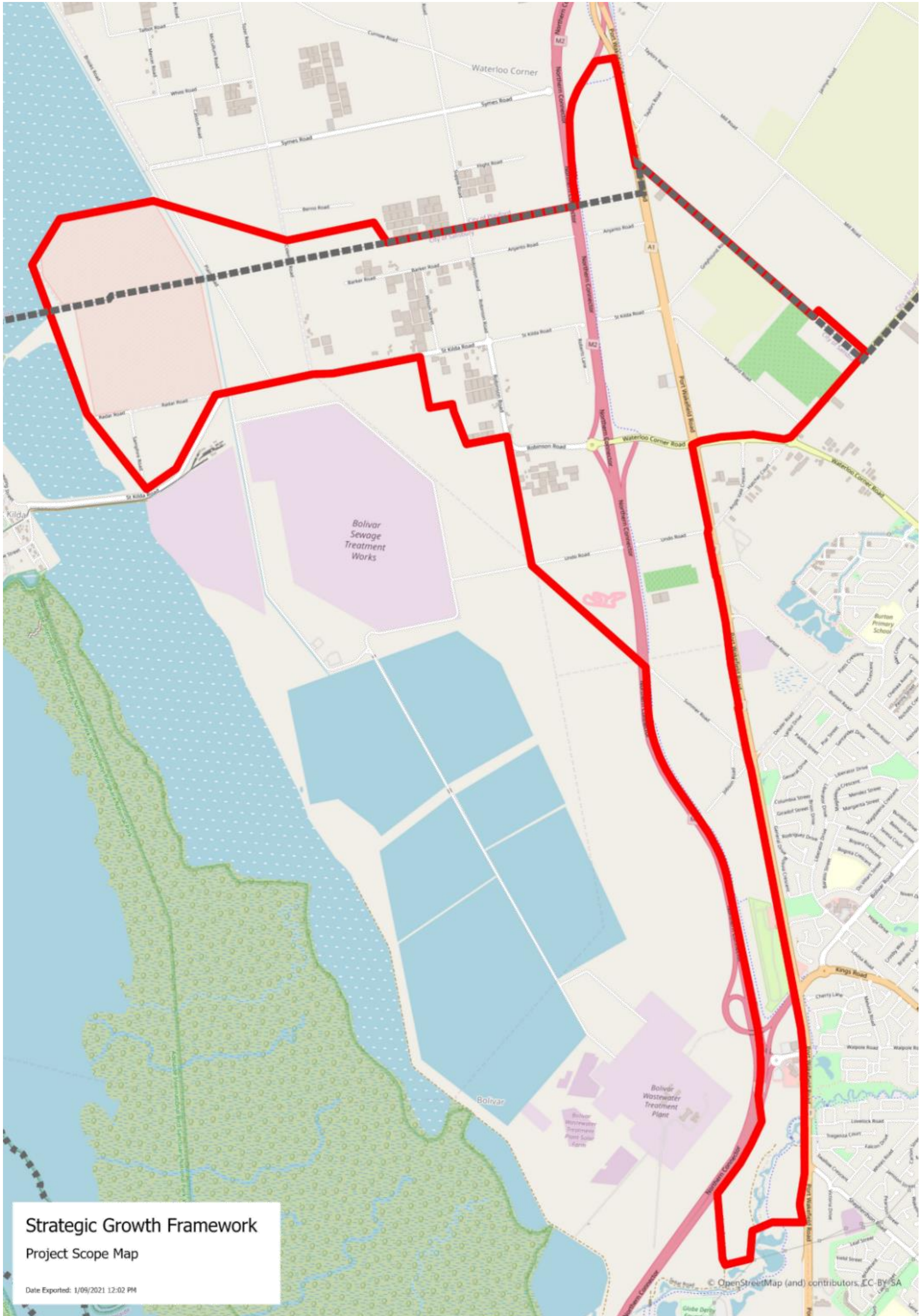
- 5.1 Significant work has commenced in the preparation of the draft *Strategic Growth Framework – Waterloo Corner and Bolivar Corridor*.
- 5.2 The next step of the project is to commence stakeholder engagement.
- 5.3 The draft Stakeholder Engagement Plan is aligned to PLUS's Community Engagement Charter and Council's Community Consultation Policy and will be used to manage the consultation and stakeholder input into the preparation of the *Strategic Growth Framework – Waterloo Corner and Bolivar Corridor* report.
- 5.4 Council's approval of the draft Stakeholder Engagement Plan in Attachment 2 is sought.
- 5.5 Once Council has approved the draft Stakeholder Engagement Plan, the project team will commence the consultation process in accordance with the proposed key messages and engagement techniques.
- 5.6 The feedback received during the consultation will inform the recommendations of the final framework.
- 5.7 It is anticipated that the final draft Strategic Growth Framework will be provided to Council report with final Strategic Growth Framework in July or August 2022.





Item 1.1.1 - Attachment 1 - Planning Areas and Strategic Growth Framework Scope Map





Item 1.1.1.1 - Attachment 1 - Planning Areas and Strategic Growth Framework Scope Map

HOLMES DYER

**STRATEGIC GROWTH FRAMEWORK –  
WATERLOO CORNER AND BOLIVAR  
CORRIDOR  
STAKEHOLDER ENGAGEMENT PLAN**

Prepared for:  
City of Salisbury

Date:  
11/03/2022

create • manage • deliver | land • cities • communities



Proprietary Information Statement

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Document Control

Revision	Description	Author	Date
v1	Draft	CM	14.02.2022
v2	Final	CM	25.02.2022
v3	Endorsed	CM	11.03.2022
v4	Updates for PPC Report	CM	08.04.2022

Approved by:

Date:





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## 1 Purpose & Format of the Engagement Plan

This engagement report has been prepared by Holmes Dyer for the City of Salisbury.

The purpose of this engagement plan is two-fold as described below:

- Purpose 1 – The Stakeholder Engagement Plan has been prepared to outline the engagement approach, objectives, scope of influence, key messages and map the stakeholder and affected community for the study area. This engagement plan will be used to manage the consultation and stakeholder input into the preparation of the Strategic Growth Framework – Waterloo Corner and Bolivar Corridor Report.
- Purpose 2 – The Stakeholder Engagement Plan has been prepared in a format that aligns with the Planning & Land Use Services Community Engagement Charter and in a format that will be required as part of any future Code Amendments that may be recommended as an outcome of the Strategic Growth Framework.

While the engagement plan addresses the standard areas required by the Community Engagement Charter and general requirements as set out in Section 73(7) of the *Planning, Development and Infrastructure Act 2016* (the Act), it is anticipated that any future Code Amendment would have regard to this engagement plan and update as required to respond to the individual Code Amendment, nominated Designated Entity and ensure the legislative compliance under the Act.

At a minimum, it is recommended that any future Code Amendment Engagement Plan should extract and update as appropriate the community and stakeholder mapping and engagement approaches included within the document. This will ensure a coordinated approach and consistent messaging to key stakeholders is adopted and ensure a high quality, consistent and fully informed engagement outcomes are achieved in guiding redevelopment of the Waterloo Corner and Bolivar Corridor Study Area.

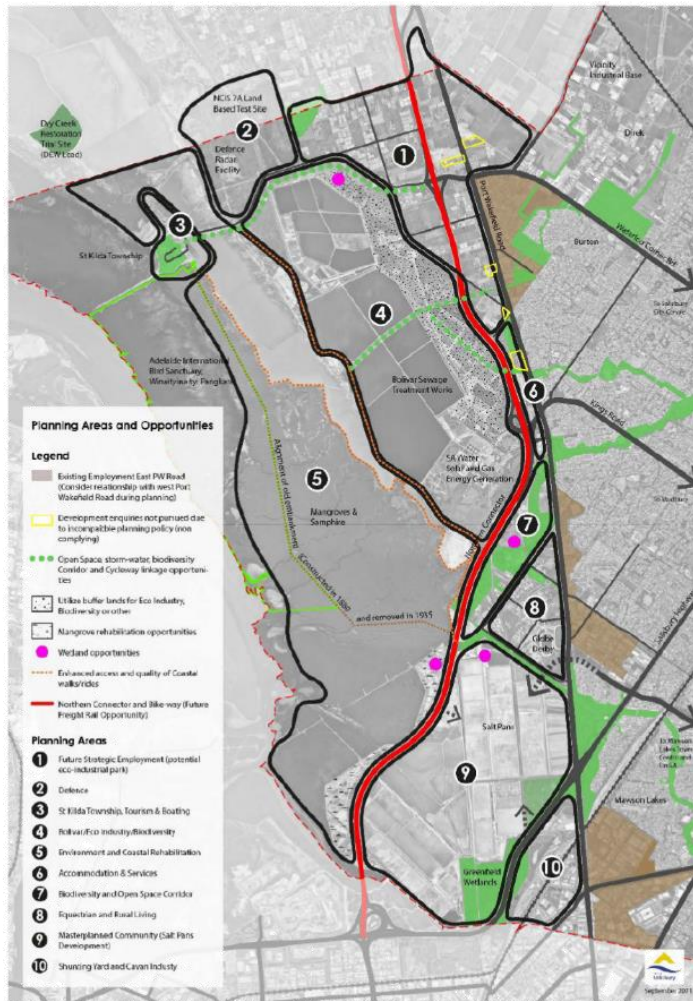
While generally aligned to the *Community Engagement Charter – April 2018* released by the State Planning Commission, the content of this engagement plan has also considered the requirements as set out in the *City of Salisbury - Community Consultation Policy* which has been prepared in accordance with Section 50 of the *Local Government Act 1999*.

## 2 Background Information

### 2.1 What is the Strategic Growth Framework?

The City of Salisbury City Plan 2035 has a critical action to open new economic growth and development opportunities in a coordinated manner for the land west of Port Wakefield Road. Across 2021, Council staff undertook a high level planning exercise which identified 10 key planning areas for the area west of Port Wakefield Road as identified on Figure 1.

Figure 1. Planning Areas and Opportunities City of Salisbury Plan September 2021



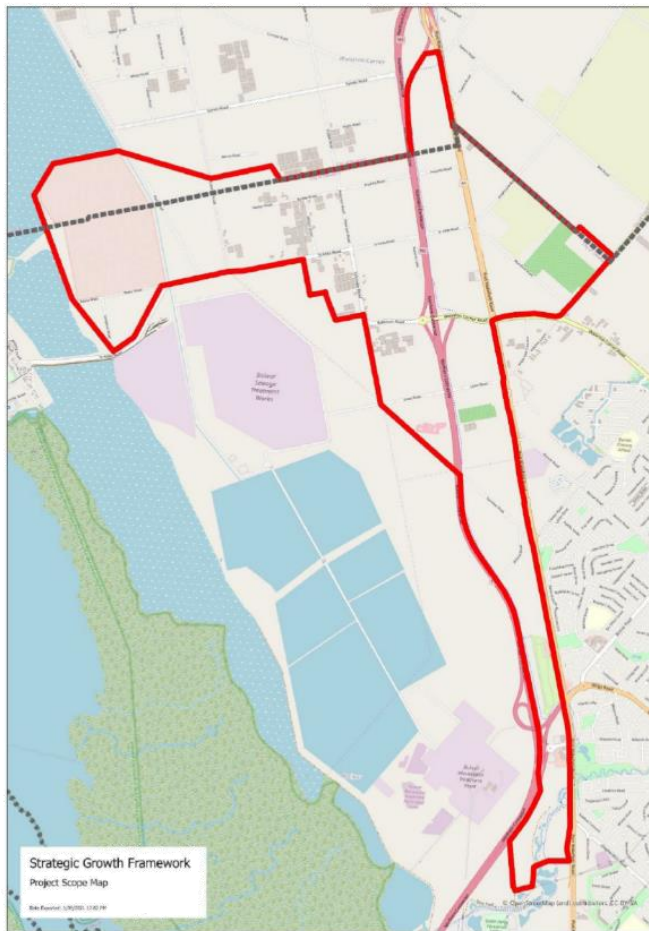
The Strategic Growth Framework seeks to build on the high-level planning work already completed by the City of Salisbury to develop a structure plan at a precinct-by-precinct level for a priority target area of the overall planning area, being specifically:

- Planning Area 1 – Future Strategic Employment (potential for an eco-industrial park)
- Planning Area 6 – Accommodation and Services
- Part Planning Area 7 – Biodiversity and Open Space Corridor lands north of the Little Para River (sites fronting Port Wakefield Rd will be considered for employment)

The planning area covers a total land area in the order of 950 hectares and approximately 280 individual land parcels.

The Study Area for the Strategic Growth Framework – Waterloo Corner and Bolivar Corridor is shown in Figure 2.

Figure 2. Strategic Growth Framework Investigation Scope Map – City of Salisbury September 2021



The balance of the Planning Areas has existing projects/investigations or level of priority that is being progressed outside the Strategic Growth Framework but would likely involve a common set of key stakeholders.



## 2.2 Why is this Strategic Growth Framework required?

The study area land is currently zoned Rural, Open Space, Caravan and Tourist Park, Deferred Urban and Rural Horticulture.

The City of Salisbury City Plan 2035 identifies the need for strategic planning in this area in response to several infrastructure and land use planning changes within and surrounding this land over recent years. Specifically, the following influences were identified by the City of Salisbury as part of the early project scoping:

- Northern Connector completed in 2020 which improves access to parcels between Summer Road and Council's northern boundary.
- The Rural Aircraft Noise Development Plan Amendment (DPA) which sought to rezone the existing Rural zone at Diment Road to Industry was discontinued due in part to the infrastructure costs required to facilitate bringing this land to market.
- Increasing volumes of private sector enquiries to develop parcels within the area for industry and commercial rather than horticultural uses due to the proximity to the Northern Connector and Port Wakefield Road.
- Increasing enquiries from planning consultants on behalf of landowners in relation to rezoning multiple land parcels.
- Pressure for urban development with increasing unauthorised development of land in the area for non-horticultural uses
- Significant increase in sales and development activity within Edinburgh Parks and the Vicinity Industrial Base demonstrating the strength of the employment offer in Salisbury and Playford in the current economic climate and because of the significant infrastructure investments.
- No immediate plans to develop the Dry Creek Salt Fields land which may have included commercial activities requiring alternate land offerings to be identified to meet this potential demand.
- Globe Derby Park commercial development initiatives (GIC land plus FUG preliminary analysis for South Australian Harness Racing Club (SAHRC)) has commenced that will need to be coordinated with recommendations across the broader precinct.

The City of Salisbury has an objective to transition this area towards employment zoned land (if found appropriate through the Strategic Growth Framework investigations) in a coordinated way through, the forward planning of infrastructure requirements and staged investment that supports orderly land use changes and economic development outcomes.

The current 30 Year Plan for Greater Adelaide (2017) identifies the area west of Port Wakefield Road for:

- Future urban growth area (unzoned) on for the Dry Creek Salt Fields (Planning Area 9 outside the scope of the Strategic Growth Framework).
- Rural Living at Globe Derby (Planning Area 8 outside the scope of the Strategic Growth Framework)
- Future freight railway link along the Northern Connector Corridor (Traverses Planning Area 1, 6, 7 and 9 including land within the Strategic Growth Framework Scope.
- Terrestrial Nature Protection Area encompassing the mangrove and Barker Inlet (Planning Area 5 and 7 including land within the Strategic Growth Framework in respect to the bio-diversity corridors that connect to this significant State Protection Area.
- Ensure land use planning in and around the district aligns with projects for industry growth and revitalisation and anticipated by the Northern Economic Plan.

The State Government have announced the new Regional Plans will start being developed in 2022 and will replace the current 30 Year Plan for Greater Adelaide. At this stage it is unclear what the timing for metropolitan regional plan will be but likely they will be developed after areas outside metropolitan Adelaide, it is assumed based on



the available information that the metropolitan Regional Plan is likely to be completed in 2023/24. The Strategic Growth Framework will be a key input to the regional planning process. By proactively preparing the Strategic Growth Framework in 2022, Council will be in a position to inform the scoping and background investigation for the Greater Adelaide Planning Region. In addition, the precinct planning, technical investigations, infrastructure requirements and final land use recommendations can directly inform the precinct level recommendations within the Greater Adelaide Regional Plan and “streamline” future Code Amendments.

### 2.3 What does the Strategic Growth Framework hope to achieve?

The Strategic Growth Framework hopes to achieve the following objectives:

- A fully informed, consolidated and coordinated growth framework for the area, to inform future Council decisions relating to more detailed infrastructure planning budget requirements and the orderly sequencing of Council and Proponent led Code Amendments.
- Potential infrastructure agreement requirements
- Economic Growth and Job creation
- A planning framework to inform the State Government’s future Regional Plan process

### 2.4 Are there any existing strategies, reports or plans relating to the Study Area?

There are several existing reports and strategies relating to the affected area, that will be considered and expanded as part of the Strategic Growth Framework, notably.

#### State Government

- The Strategic Growth Framework will consider the direction as set out within the [State Planning Policy](#) and [30 Year Plan for Greater Adelaide](#) volume of the [Planning Strategy](#). Importantly, one of the purposes of the Strategic Growth Framework will be to inform the City of Salisbury advocacy for growth in this sector of the City of Salisbury as part of the update to the 30 Year Plan for Greater Adelaide (new Regional Plans) that will be started in 2022 and led by the State via Planning & Land Use Services.
- The [Northern Adelaide Economic Plan](#) and [Directions Paper](#) released in 2016 is no longer active and has not been replaced but provides some background information into the regional profile. To fill this void, the City of Salisbury commissioned an independent Economic Vision for Salisbury, referenced below.

#### Local Government

- [City Plan 2035](#), Council’s Lead Strategic Plan that identifies as a critical action a future planning requirement for a Structure Plan across the land west of Port Wakefield Road to open new development opportunities, while preserving the existing character of Globe Derby and St Kilda. This Strategic Growth Framework forms a critical input to this Structure Plan for three of the key planning areas.
- [Bio-Diversity Corridors Action Plan](#) – Produced by the City of Salisbury 2009, includes background information on the environmental and ecological corridors that run through the study area and unique environmental areas that require protection.
- [Northern Connector Land Use and Transport Study \(Draft\)](#) was prepared by infraPlan for the former Department of Planning, Transport & Infrastructure in 2016.

This document was never finalised but is useful to the context of the Study Area providing background investigations that include some investigations relating to existing conditions, previous consultation, land use scenario modelling, industrial land supply and demand, land preparation requirements including some modelling and infrastructure analysis.

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Much of this work is still relevant and will be updated and considered as part of the preparation of the Strategic Growth Framework. Noting that further detailed investigations relating to traffic, infrastructure servicing, environmental and land development suitability, will likely be required to support future Code Amendments, building on the work completed as part of the Strategic Growth Framework Study.

- [Greater Edinburgh Parks and St Kilda Stormwater Management Plan](#) – a joint study produced in 2020 between City of Salisbury and City of Playford relating to current and future stormwater management.
- [Economic Vision for City of Salisbury](#) – Deloitte Study dated 2019, contains a range of updated economic and demographic profiles for the Salisbury Employment Land, and identifies the criticality for forward planning for consistent and coordinated development for the land west of Port Wakefield Road, part of which is the subject of this Strategic Growth Framework.

## 2.5 What have any past engagement processes (if known) identified about the Study Area?

There have been no formal engagement consultation processes over the study area to date, however a number of general enquiries relating to both development applications and potential future Code Amendments have been received by the City of Salisbury staff.

The location and type of enquiry received across the last five years has been recorded by the City of Salisbury, with each of these high interest stakeholders to be reapproached as part of this proposed engagement, to understand their intent and potential timing for investment decisions. This will enable clusters of interest to be identified that will directly influence the potential grouping and prioritisation of Code Amendments or infrastructure investment (both private and Council) that may be represented in the Strategic Growth Framework Action Plan, refer to Appendix 1, noting that the information contained within this enquiry mapping should be considered as confidential and not distributed outside the City of Salisbury.

### 3 Engagement Approach

#### 3.1. Overview

The engagement approach proposed for the Strategic Growth Framework is to build clarity and consistency of the current state, next steps, and future decision points across the City of Salisbury organisation and amongst the affected landowners.

This engagement plan generally aligns to the format and detail that will be required for any future identified Code Amendments undertaken by a private developer (whether that be an individual landowner or collection of landowners) or the City of Salisbury. Any future processes for amending the Planning and Design Code is set out in the Act. The Act requires public engagement to take place in accordance with the Community Engagement Charter. The engagement plan is required to apply the principles of the Community Engagement Charter and be endorsed by the State Planning Commission/Minister as appropriate prior to implementation.

#### 3.2. Engagement Purpose

With this context the purpose of this engagement can be summarised as per below:

- Raise community awareness on the Council's intent to investigate future growth of the development of land west of Port Wakefield Road.
- Raise community awareness of the process and extended timing for any future proposal to rezone the land and the role that State Government, Council and the Landowner will play in this future process.
- Establish pathways for communication between Council, community and stakeholders, adjacent Councils, State Agencies and Utility providers.
- Provide clarity on the triggers, hurdles and detailed investigations that will be required to support the consideration of a more intense form of development or rezoning to ensure orderly development.
- Inform landowners or developers of the Planning & Design Code process for Code Amendments as it relates to the Strategic Growth Framework
- Provide information about range of rezoning and infrastructure options and what they will enable/mean for the affected locality.
- Enable the community to seek clarification and provide their feedback regarding the proposal at an early strategic level.
- Close the loop for participants of the consultation in how future decisions will be made regarding the Strategic Growth Framework, including how feedback from participants during the consultation process informed the study outcomes.
- Position future Code Amendments to efficiently design and deliver an engagement process that meets the requirements of the Act and the associated Community Engagement Charter.
- Ensure that a coordinated plan for consultation occurs between the Strategic Growth Framework phase and future Code Amendments and avoid duplication or misalignment.

#### 3.3. Scope of Influence

Aspects of the project which stakeholders and the community *can* influence are:

- Provision of feedback on their own personal investment timing and intent for consideration in Council's planning for prioritisation and investment within the study area.

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- The land-use and zoning that may be recommended for future implementation, noting that this will be subject to future Code Amendment process and the associated technical investigations.
- Identification of gaps relating to transport, stormwater, interface impact, infrastructure, service and augmentation capability that require technical investigation and funding negotiations
- Refinements to the future engagement plan, within the bounds of the legislative Code Amendment Process, as appropriate to support the different phases of the study.

Aspects of the project which stakeholders and the community *cannot* influence are:

- The geography of the Affected Area and decision of Council and Service Authorities relating to the investment of upgraded infrastructure required to support an increased intensity of development (except where the private development proponent is prepared to contribute to all or part of this required infrastructure to bring forward timing.
- The standard policies and wording contained in Zones and Overlays in the Planning and Design Code as may be recommended for application to part of the study area via a future Code Amendment.
- The timing for investment decisions of adjacent neighbouring land owners investments.

### 3.4. Key Messages

The following messaging will underpin the engagement regarding the Strategic Growth Framework:

- The Strategic Growth Framework is a high level strategic planning exercise, that will provide guidance to Council, State Government, Service Authorities and Landowners on potential staging of precincts within the study area, infrastructure requirements, a structure plan, economic rationale and a pathway for future rezoning.
- Provide clarity of the timelines and infrastructure agreements that will be involved in any changes to the zoning and/or development capacity of an individual site so as to manage expectations of parties within this area.
- Manage expectations on future development timelines and potential, in line with Council process and upcoming regional planning from the Attorney General's Department.
- Provide clarity for all parties to inform future investment decisions and forward budget estimates.
- A collaborative process, with Council taking a lead strategic planning role to provide a framework that can bring together State Government, Service Authorities and local landowners to ensure the highest and best outcome for all involved.
- Provide clarity on the next steps, responsibility and consultation processes that will occur prior to any legal changes being made to the relevant zoning under the Planning & Design Code
- Any individual consultation task set out in this plan will occur for at least 21 days (as per Councils engagement policy) but a period of four (4) calendar weeks, or more is envisaged for the majority of engagement tasks.





#### 4. Stakeholder and Community Mapping

Stakeholder	Level of interest in the project (i.e., high, medium, or low)	Nature of interest in the project and/or the potential impact of the project	Stakeholder needs/expectations for engagement in the project	Level of engagement (i.e., inform, consult, involve, collaborate)	Responsibility
Attorney General's Department – Planning and Land Use Services	High	Preservation of the intent of the Planning and Design Code and compliance with <i>Practice Direction 2 – Preparation and Amendment of Designated Instruments</i>	Strategic investigation input into the revised 30 Year Plan for Greater Adelaide to start in 2022, given the strategic nature of this employment land and wider relevance to Greater Metropolitan Adelaide.  That the investigations and engagement adopted in the Strategic Growth Framework will inform coordinated detailed Community Engagement Plan and process(es) for any future Code Amendments that will achieve the intent of the Community Engagement Charter.	Involve – facilitate a detailed 1 on 1 discussion with PLUS to secure early feedback, and facilitate a planning workshop with PLUS, DIT and CoS as part of the project roll-out.	Workshop coordinated by Holmes Dyer via Nitsan Taylor
City of Playford	Medium	The employment land and sections of the Study Area, extend into the City of Playford with shared obligations relating to transport and stormwater investment.  Playford have previously undertaken the Greater Edinburgh Parks (GEP) DPA which needs consideration from a strategic land supply perspective. CoS and Playford have previously partnered to prepare the GEP Storm water management plan which recommend infrastructure effecting this study area.	That Council is made aware of the detail of the strategic framework, have an opportunity to input information in the process and be kept informed.	Consult – Notified in writing or via email of the proposal and invited to provide feedback and share outcomes and technical investigations as applicable to planning at a regional level.  Hold a 1 on 1 workshop with key Playford, CoS and HD staff to discuss the draft structure plan and findings of the industry needs analysis.	Workshop coordinated by Holmes Dyer via Chantal Milton
Owners, applicants and/or their consultant representatives who have raised enquiries relating to redevelopment within the Study Area.	High	Have demonstrated interest in investment or redevelopment of land over the last five years or who may have voiced a concern for land use changes.	That their personal investment objectives and timelines are understood and considered as part of the CoS Strategic Growth Framework.	Consult – notify in writing or via email of the proposal and invited to provide feedback. Provide an opportunity for a workshop, one on one meeting with key CoS staff and/or consultant depending on the scale of project.  Involve – Opportunity to identify geographical precinct collaborations that could continue to work with Council post the adoption of the Strategic Growth Framework on detailed investigations, Code Amendments, Technical Studies as part of a prioritized development growth area where identified.	Joint branded letter, prepared by Holmes Dyer, distributed to CoS enquiry database via CoS with enquiries and one-one one meetings coordinated by CoS staff.
Owners and occupiers of the land within the study area and owners and occupiers of adjacent land to the study area boundaries and within the broader planning areas.	Medium	Impacts of the proposal on land holdings contained within the Study Area.	Landowners are made aware of the proposal, have an opportunity to input information, raise issues, and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback, with an invitation to attend a drop-in session or to meet 1 on 1 with CoS project staff during the consultation period.	Joint branded letter, prepared by Holmes Dyer, distributed to CoS enquiry database via CoS with enquiries and one-one one meetings coordinated by CoS staff.

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St Kilda and Surrounds Progress & Tourism Association	High	Interest in project given access through area for St Kilda visitors/residents	An opportunity to understand the project scope and timing and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	CoS – Internal Project Lead
City of Salisbury – Ward Councillors (West & Central) & Mayor	High	Community representatives that will be responsible for future strategic and budget decisions within the precinct	An opportunity to understand the project, next steps and engagement plan for the project ahead of any community information being distributed as part of this consultation strategy	Inform – Briefing of Ward Councillors/Mayor via offer of a project briefing by CoS project lead, if and as required, subject to timing of broader Elected Member engagement.	CoS – Internal Project Lead
City of Salisbury – Elected Members	High	Community representatives that will be responsible for future strategic and budget decisions within the precinct	An opportunity to provide input and understand the opportunities and constraints within the precinct and provide clarity to individual landowners/ community members as necessary.	Involve – Elected Member Informal Strategy Briefing in April during precinct plan development to seek early input. Endorsement of the final Strategic Growth Framework (July). Regular updates as required.	CoS Internal Project Lead with presentation by HD in the Informal Strategy Briefing in April.
City of Salisbury – Internal Staff	Medium	Ensuring individual departments and divisions have an opportunity to identify linking elements within the project leading to coordination and alignment.	Being made aware of the project and offered an opportunity to participate and share relevant material at an appropriate time during the project investigations	Consult – Internal email/workshop opportunity with key technical staff, facilitated by internal CoS staff, to ensure feedback is incorporated at suitable stages of the project	CoS – Internal Project Lead
City of Salisbury – Executive Group	High	Strategic Investigation identified in the City Plan 2035	An opportunity to be regularly briefed as the framework evolves, inform key inputs and strategic direction and sign-off on the engagement plan (this document) prior to engagement activities commencing.	Endorsement of the engagement plan (this document) in March and regular updates and input into the recommendations as the study evolves.  Involve- Key advocacy meetings with strategic landowners/stakeholders, as they align to the organisation advocacy document and as may be identified	CoS – Internal Project Lead
Reconciliation Action Plan Working Group - City of Salisbury	High	Protection of registered and unregistered aboriginal heritage sites within the Study Area	Awareness of the project area, investigations being undertaken through AARD and opportunities to provide feedback on behalf of the Kurna community.	Consult - Briefing to a RAP Working Group during the Strategic Growth Framework Process, including seeking feedback from RAP on how to best seek Aboriginal and Torres Strait Islander feedback as part of the broader Community Engagement Process.	CoS – Internal Project Lead with the support of Julie Kalms.
Defence SA	Medium	Defence land holdings and activities within or adjacent the study area precinct	Awareness of the strategic planning activity.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Australian Government – Department of Defence	Medium	Defence land holdings and activities within or adjacent the study area precinct	Awareness of the strategic planning activity.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Business SA – Chamber of Commerce and Industry South Australia	Low	Business SA has an interest in promoting investment in South Australia and included potential for an eco-industrial park in their 9-point plan to kick-start the South Australian economy	That it be made aware of the proposal, have an opportunity to participate and be kept informed on behalf of its members.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Department of the Premier and Cabinet Aboriginal Affairs and Reconciliation Division (AARD)	Low	Maintains the Aboriginal Affairs Register of sites with the City of Salisbury and areas in and around the river corridors having a high prevalence of Aboriginal Artefacts and Heritage Sites	That the required register searches be undertaken to inform the Strategic Growth Framework, and any future works consider the requirements of the Aboriginal Heritage Act and associated legislation.	Involve – AARD Register Search of Study Area and notification in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD

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Environment Protection Authority	Low	The proposed approach protects sensitive development from noise and air emissions generated from transport corridors and employment generating activities.	The EPA is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed including provision of any license and contaminated site registers that may impact on the Study Area.	Involve – seek detail of license and study area contaminated land holdings and be notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Department for Infrastructure and Transport (DIT)	High	Consideration is given to road widening requirements, traffic investigations and Affected Area access arrangement and disposal and transfer of land identified as surplus from the Northern Connector construction. Potential budget discussions for future works identified from study scope.	That DIT is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed of decisions relating to Port Wakefield Road access and land holdings around the Northern Connector.	Involve – seek detail on traffic volumes, hierarchy, development site access and future disposal of surplus land holdings from the Northern Connector work through their involvement in key workshops and one on one engagement through the development of the Strategic Growth Framework.	Engagement via Cirqa, and involvement in key workshop facilitated by HD involving CoS nominated representatives
Department for Environment & Water	Low	Impacts of the proposal on areas of State Environmental Significance	Department is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Department for Innovation and Skills	Low	Current and future land use changes and employment activities within the Study Area.	Department is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Department for Trade & Investment	Low	Current and future land use changes and employment activities within the Study Area.	Department is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Department of Primary Industries and Regions	Low	Current and future land use changes and employment activities within the Study Area.	Department is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
State Members of Parliament Hon Nick Champion MP, Member for Taylor	Low	The proposal is in the State Electorate of Taylor	They are made aware of the proposal to participate in the process, inform constituents, and be informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Federal Members of Parliament	Low	The proposal is in the Federal Electorate of Spence	They are made aware of the proposal to participate in the process, inform constituents, and be informed.	Consult – notified in writing or via email of the proposal and invited for a briefing post the 2022 Federal Election Result, given there is no sitting member at the time of the consultation with the pending Federal Election campaign.	Joint branded letter, prepared and distributed by HD
Renewal SA	Medium	State Land Holdings within or adjacent to the Study Area	Renewal SA is made aware of the detail in the proposal, have an opportunity to input information in the process and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Electranet	Low	Impacts of the proposal on existing and new infrastructure	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill



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Epic Energy	Low	Impacts of the proposal on existing and new infrastructure	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill
APA Group	Low	Impacts of the proposal on existing and new infrastructure	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill
SEAGAS	Medium	Impacts of the proposal on existing and new infrastructure and existing operations given the major gas line runs through the Study Area.	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill
SA Water	Medium	Impacts of the proposal on existing and new infrastructure and significant land holdings immediately adjacent to the study area.	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.  Key landowner Stakeholder, additional approach via senior CoS staff to seek feedback on any property and land opportunities via direct approach.	Service Infrastructure Request via Greenhill  HD/CoS Coordinated Direct Approach to Property Section.
Telstra	Low	Impacts of the proposal on existing and new infrastructure	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill
NBN Co.	Low	Impacts of the proposal on existing and new infrastructure	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Service Infrastructure Request via Greenhill
Office of Recreation, Sport & Racing	Medium	Potential alignment of recreation uses within the study area to State/Regional Strategies	They are made aware of the proposal, have an opportunity to participate, influence the outcome and be kept informed.	Consult – notified in writing or via email of the proposal and invited to provide feedback.	Joint branded letter, prepared and distributed by HD
Wider Salisbury & Playford Community outside Study Area	Low	Impacts of the proposal on the broader community	They are made aware of the proposal, have an opportunity to provide feedback and understand future consultation opportunities that will be available prior to any changes being implemented as part of the future Code Amendment Process	Inform – project information page on Council website, inclusive of the same information sent to stakeholders within the study area, details of next steps and future consultation activities as part of future Code Amendments.	Content to be produced by CoS and HD, website page managed by CoS during study period and post the completion of this initial phase of work.



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## 5. Proposed Engagement Techniques -Applying the Charter Principles

Stakeholder	Engagement technique
Attorney General's Department – Planning and Land Use Services	Direct engagement and involvement in a detailed planning workshop to secure PLUS understanding of project and scope and ensure project outcomes align to the strategic investigation input into the 30 Year Plan for Greater Adelaide Revision and future Code Amendments.
City of Playford	Written or email correspondence to the Council (Mayor and Chief Executive) providing information about the Strategic Growth Framework inviting Council to provide feedback on the proposal and share any regional investigations, technical data or advocacy opportunities as may be identified building of their Greater Edinburgh Parks work completed in 2021.
Owners, applicants and/or their consultant representatives who have raised enquiries for re-development within the Study Area.	<p>Direct phone call to each representative, where a contact number is available, by a City of Salisbury staff member to build and maintain the relationship with key stakeholders who have previously indicated interest in the future planning for a landholding within the study area.</p> <p>Written correspondence (direct letter) prepared by HD and distributed via CoS mailing list data to landowners and occupiers to:</p> <ul style="list-style-type: none"> <li>Identify the piece or pieces of land about which the specific study area will apply</li> <li>Describe the project</li> <li>Indicate the planned engagement and opportunities to provide feedback, both in current process and ongoing.</li> <li>Provide information about the consultation that is to occur, alignment the Community Engagement Charter, and participation opportunities</li> <li>Provide contact details of the nominated representative at the City of Salisbury to direct any enquiries or clarifications on the proposal.</li> <li>Invitation to attend a focused invitation only drop-in session to seek more information and inform the project outcomes, separate to the general community session. Two held across consultation period at the Salisbury Community Hub 34 Church Street, Salisbury.</li> </ul>
Owners and occupiers of the land within the study area and owners and occupiers of adjacent land to the study area boundaries and within the broader planning areas.	Written correspondence (email and direct letter co-branded based on the contact details available to the City of Salisbury) providing information about the Strategic Growth Framework, directing people to a website where additional project information can be found, providing opportunities to provide feedback through online survey and who to contact for further information.
City of Salisbury Ward Councillors (Central & West Ward) and Mayor	Briefing of Ward Councillors/Mayor via offer of a project briefing by CoS project lead, if and as required, subject to timing of broader Elected Member engagement and/or specific EM Requests.
City of Salisbury Elected Members	<p>Informal Briefing (April 5) to inform and understand the parameters of the Strategic Growth Framework and provide input and share opportunities for community feedback back into their broader community.</p> <p>Ongoing update reports by City of Salisbury staff as the project and implementation plan evolves reflecting the project being a critical action within the City Plan 2035.</p> <p>Formal decision reports to Council in respect to the Final Strategic Growth Framework (Target date July 2022)</p>
City of Salisbury Internal Staff	<p>Internal workshop opportunity and internal email advising of the project objectives and scope and providing an opportunity for input and coordination areas to be raised to appropriately inform the project outcomes.</p> <p>Ongoing update to internal staff as necessary.</p>
City of Salisbury Executive Group	Report to Strategic Executive for approval of engagement plan (this document) in March 2022 and regular updates and input into the recommendations as the study evolves via regular meetings as required, coordinated by internal CoS project lead. Involve executive team in key advocacy meetings with strategic landowners/stakeholders, as they align to the organisation advocacy document as may be identified from time to time.
Reconciliation Action Plan Working Group – City of Salisbury	Attendance and briefing at an available RAP Working Group Meeting, by a relevant City of Salisbury staff member, recommend this session is undertaken post the return of the AARD register search and mapping of these results.
Defence SA	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Australian Government – Department of Defence	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.

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Environment Protection Authority	Dual branded written correspondence (email and direct letter) providing information about the Code Amendment, opportunities to provide feedback and who to contact for further information.
Business SA – Chamber of Commerce and Industry South Australia	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Department of the Premier and Cabinet Aboriginal Affairs and Reconciliation Division (AARD)	Online register search for registered heritage sites within the study area boundary.
Department for Infrastructure and Transport (DIT)	Direct engagement and involvement in a detailed planning workshop to secure DIT understanding of project and scope and ensure project outcomes align to the strategic investigation input into the 30 Year Plan for Greater Adelaide Revision, road access assumptions, additional investigations required and future Code Amendments. Alignment of separate negotiation process for land acquisition/disposal of surplus land to the Northern Connector corridor.
Department for Environment & Water	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Department for Innovation and Skills	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Department for Trade & Investment	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Department of Primary Industries and Regions	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
State Member of Parliament Hon Nick Champion MP, Member for Taylor	Dual branded written or email correspondence to the Member of Parliament providing information about the Strategic Growth Framework and opportunities to provide feedback. Correspondence will offer an invitation for a City of Salisbury representative to meet with the Member and/or support staff.
Federal Members of Parliament	Correspondence will offer an invitation for a City of Salisbury representative to meet with the Member and/or support staff following the Federal Election in May 2022
Renewal SA	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Utility Providers including but not limited to SA Power Networks, ElectraNet Pty Ltd, SEAGas, APA Group, SA Water, Epic Energy, NBN and other telecommunications providers	Greenhill written correspondence (email and direct letter) providing information about the Strategic Growth Framework, opportunities to provide feedback and who to contact for further information.
Office of Recreation, Sport & Racing	Dual branded written correspondence (email and direct letter) providing information about the Strategic Growth Framework, with a specific query in respect to 'noisy' recreation activities linked to the study area and state/regional opportunities.
Wider Salisbury & Playford Community outside Study Area	<ul style="list-style-type: none"> <li>• Publication of a 1–2-page fact sheet on the study to a project website page, as part of the City of Salisbury website.</li> <li>• Provision of a next steps information, available on the project website that identifies the process that will follow the Strategic Growth Framework and the separate detailed consultation processes, prior to any legal changes being made to the area.</li> </ul>

**Note:**

- Consideration was given to translation services for material to be used for the landowner engagement. ABS Census Data identified that at the last census the languages spoken at home were
  - o English- 74.2%
  - o Vietnamese- 8.0%
  - o Italian- 2.2%
  - o Punjabi- 2.0%
  - o Khmer- 2.0%
  - o Greek- 1.3%
- On balance, in discussion with City of Salisbury, based on this data and previous engagement experiences, it was determined that the letter and engagement material, if written in plain simple English, with the use of infographics, would be likely to be understood by most residents, and that for this particular engagement activity translation services would not be required unless specifically requested by a community member, where Council's standard translations services would be made available.

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## 6. Staging the Engagement

Stage	Objective	Stakeholders	Level of engagement	By when
Stage 1 (March 2022)	Engage key state government agencies, services and infrastructure providers	Attorney General's Department – Planning & Land Use Services	Consult Involve	Letters sent 4 days prior to the first day of the consultation period.
		Department of Infrastructure & Transport		One-one-One detailed discussions during consultation period with PLUS, City of Playford, DIT, SA Water and SAPN.
		City of Playford		Letters to balance Utility Providers including but not limited to SA Power Networks, ElectraNet Pty Ltd, SEAGas, APA Group, SA Water, Epic Energy, NBN and other telecommunications providers
		Service Authorities		
		Office of Recreation, Sport & Racing		Contact with ORSR, in respect to any identified State Gaps in 'noisy' sport that could co-locate with existing recreation activities (go-kart/gun club)
Stage 2 (March/April 2022)	Ensure consultation material is ready to "go live" on City of Salisbury Project website from the date of commencement of the planned consultation, including background material and survey content.	City of Salisbury – Media and Communications Team	Involve	Two weeks before commencement of consultation.
Stage 3 (May 2022)	Inform stakeholders and the community about the Strategic Growth Framework	Owners, applicants and/or their consultant representatives who have raised enquiries for redevelopment within the Study Area.	Consult/Involve	Phone call prior to the release of information to the public and distribution of letter of proposal.  Opportunity for 1 on 1 meetings or direct engagement with CoS lead staff member/consultant team as required.
Stage 4 (May 2022)	Inform broader stakeholders and the community about the Strategic Growth Framework	Owners and Occupiers of the land and owners and occupiers of adjacent land within the study area.	Consult	Letter/ Email distributed day 1 of consultation to owners/occupiers of the land and immediate adjacent land to the study area boundary. Target date for consultation commencement 02/05 with letters sent by mail 4 days prior.
		Reconciliation Action Plan Working Group		Presentation at RAP Working Group Meeting during the engagement / study period
		State & Federal Departments not listed in Step 2		Individually addressed letter being sent to the CEO of each government department.
		State & Federal Members of Parliament		Drop-in Session week 2 and week 4 one held at the Burton Park Football Centre Salisbury United Football Club and one held at St Kilda Progress Association Hall during the consultation period, covering both a week night and weekend morning timeslot hosted by CoS project lead and Holmes Dyer Representative. Consultation Period closes 27 May 2022
Stage 5 (June 2022)	Seek feedback on the effectiveness of the engagement process from participants	All participants who made a submission	Consult	As soon as practicable following the close of the consultation period.
Stage 6 (July 2022)	Inform stakeholders and the community about the impact of the engagement and outcome of the proposal	All participants who made a submission	Inform	As soon as practicable following a decision being made on the proposed Strategic Growth Framework by Council.



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## 7. Measuring Success

At the completion of the engagement, all participants will be invited to assess the success of the engagement against performance criteria one to four, below. The Council and their engaged consultant will assess the success of the engagement against criteria five to nine. This evaluation will be included in the Engagement Summary Outcome Report. The Engagement Outcome Report will review the limitations and successful techniques identified through this Strategic Growth Framework Engagement Period.

It is recommended that the findings in the Engagement Outcome Report be reviewed by any future Designate Entity or their nominated consultant who prepares a Community Engagement Plan for any future Code Amendments.

#	Charter criteria	Charter performance outcomes	Respondent	Indicator <sup>2</sup>	Evaluation tool <sup>3</sup> Exit survey / follow-up survey	Measuring success of project engagement
1	Principle 1: Engagement is genuine	<ul style="list-style-type: none"> <li>People had faith and confidence in the engagement process.</li> </ul>	Community	I feel the engagement genuinely sought my input to help shape the proposal	Likert scale - strongly disagree to strongly agree	Per cent from each response.
2	Principle 2: Engagement is inclusive and respectful	<ul style="list-style-type: none"> <li>Affected and interested people had the opportunity to participate and be heard.</li> </ul>	Community	I am confident my views were heard during the engagement	Likert scale - strongly disagree to strongly agree	Per cent from each response.
			Project Lead	The engagement reached those identified as community of interest.	<ul style="list-style-type: none"> <li>Representatives from most community groups participated in the engagement</li> <li>Representatives from some community groups participated in the engagement</li> <li>There was little representation of the community groups in engagement.</li> </ul>	Per cent from each response.
3	Principle 3: Engagement is fit for purpose	<ul style="list-style-type: none"> <li>People were effectively engaged and satisfied with the process.</li> <li>People were clear about the proposed change and how it would affect them.</li> </ul>	Community	I was given sufficient information so that I could take an informed view.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
				I was given an adequate opportunity to be heard	Likert scale - strongly disagree to strongly agree	Per cent from each response.
4	Principle 4: Engagement is informed and transparent	<ul style="list-style-type: none"> <li>All relevant information was made available and people could access it.</li> <li>People understood how their views were considered, the reasons for the outcomes and the final decision that was made.</li> </ul>	Community	I felt informed about why I was being asked for my view, and the way it would be considered.	Likert scale - strongly disagree to strongly agree	Per cent from each response.
				Project Lead	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> <li>Reviewed and recommendations made</li> <li>Reviewed but no system for making recommendations</li> <li>Not reviewed</li> </ul>
5	Principle 5: Engagement processes are reviewed and improved	<ul style="list-style-type: none"> <li>The engagement was reviewed and improvements recommended.</li> </ul>	Project Lead	Engagement was reviewed throughout the process and improvements put in place, or recommended for future engagement	<ul style="list-style-type: none"> <li>Reviewed and recommendations made</li> <li>Reviewed but no system for making recommendations</li> <li>Not reviewed</li> </ul>	Per cent from each response.
6	Engagement occurs early	<ul style="list-style-type: none"> <li>Engagement occurred before or during the drafting of the planning policy, strategy or scheme when there was an opportunity for influence.</li> </ul>	Project Lead	Engagement occurred early enough for feedback to genuinely influence the planning policy, strategy or scheme	<ul style="list-style-type: none"> <li>Engaged when there was opportunity for input into scoping</li> <li>Engaged when there was opportunity for input into first draft</li> <li>Engaged when there was opportunity for minor edits to final draft</li> <li>Engaged when there was no real opportunity for input to be considered</li> </ul>	Per cent from each response.
7	Engagement feedback was considered in the development of planning policy, strategy, or scheme	<ul style="list-style-type: none"> <li>Engagement contributed to the substance of a plan or resulted in changes to a draft.</li> </ul>	Project Lead	Engagement contributed to the substance of the final plan	<ul style="list-style-type: none"> <li>In a significant way</li> <li>In a moderate way</li> <li>In a minor way</li> <li>Not at all</li> </ul>	Per cent from each response.
8	Engagement includes 'closing the loop'	<ul style="list-style-type: none"> <li>Engagement included activities that 'closed the loop' by providing feedback to participants/ community about outcomes of engagement</li> </ul>	Project Lead	Engagement provided feedback to community about outcomes of engagement	<ul style="list-style-type: none"> <li>Formally (report or public forum)</li> <li>Informally (closing summaries)</li> <li>No feedback provided</li> </ul>	Per cent from each response.
9	Community Charter is valued and useful	<ul style="list-style-type: none"> <li>Engagement is facilitated and valued by planners</li> </ul>	Project Lead	Identify key strength of the Charter and Guide Identify key challenge of the charter and Guide		

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## 8. Closing the loop and reporting back

How will you respond to participants?	Who's responsible?	When will you report back?
Keep a contact register of all participants who lodge formal submissions or make telephone or email enquiries during the engagement period to use to provide feedback on the process and outcomes	City of Salisbury project lead/ Holmes Dyer Consultant	Ongoing across the engagement period
Summarise and sort feedback into a set of key themes and provide to engagement participants for their information.	Engagement Consultant	As soon as practicable post-consultation
Seek feedback on the effectiveness of the engagement process from all participants through an evaluation survey distributed via an online survey platform to all community stakeholders who participated	City of Salisbury project lead/ Consultant	Incorporate outcomes from the online survey platform in the Engagement Summary Report
Request written feedback from the Council (Client) on the process.	Engagement Consultant	Incorporate feedback in the Engagement Summary Report
Prepare an Engagement Outcome Report and make it available to all stakeholders identified in this Engagement Plan.	Engagement Consultant	As soon as practicable post-consultation
Publish Engagement Outcome Report, once presented through Council on the project web page on the City of Salisbury website.	City of Salisbury	As soon as practicable post-consultation
Inform stakeholders and the community of the outcome and next steps of the Strategic Growth Framework.	City of Salisbury	As soon as practicable following a decision being made on the proposed Strategic Growth Framework



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**Appendix 1 – Current Development Interest – Enquiry Mapping (CONFIDENTIAL)**

18370260

3 March 2022

Mayor Gillian Aldridge  
City of Salisbury

By email: [galdridge@salisbury.sa.gov.au](mailto:galdridge@salisbury.sa.gov.au)



Level 5, 50 Flinders Street  
Adelaide SA 5000

GPO Box 1815  
Adelaide SA 5001

08 7109 7466  
[saplanningcommission@sa.gov.au](mailto:saplanningcommission@sa.gov.au)

Dear Mayor Aldridge

### **Preparation of Regional Planning for Greater Adelaide**

Following on from correspondence previously sent to you in October 2021 by my predecessor, Ms Helen Dyer, I write to you to inform you that this year the preparation of new Regional Plans will commence for all seven planning regions of the State, including for Greater Adelaide.

Ms Sally Smith, Executive Director, Planning and Land Use Services, Attorney-General's Department (the Department), has also recently written to your Council's Chief Executive Officer advising of this update.

The State Planning Commission (the Commission) and Department is committed to collaborating with all councils in the preparation of the plans.

Regional Plans will have a long-term vision of 30 years, with more tangible outcomes and targets being proposed within 15 years. The Plans will be focused on future planning of land uses and the integrated delivery of critical transport and other infrastructure, and the public realm. They will also make recommendations for changes to the Planning and Design Code (the planning rules for the State).

It is envisaged that the Plans will explore key issues and opportunities and provide strategic directions and actions under the following four main themes (or similar):

- People, Liveability and Housing
- Productive Economy
- Natural Resources, Environment and Landscapes
- Infrastructure and Transport.

[saplanningcommission.sa.gov.au](http://saplanningcommission.sa.gov.au)



Government of South Australia  
Attorney-General's Department

Prior to formally commencing the preparation of a Regional Plan for Greater Adelaide, the Department will undertake a range of investigations. Over the next six months, these investigations will primarily focus on:

- Reviewing the current approach to land supply and demand analysis methodologies, including different growth scenarios, a review of 2016 population projections and governance arrangements to ensure that there is equitable input from all stakeholders.
- Detailed project planning and scope for the Plan to reflect the requirements of the legislation and directions of the State Planning Policies, ensuring that the scope is achievable within budgets.

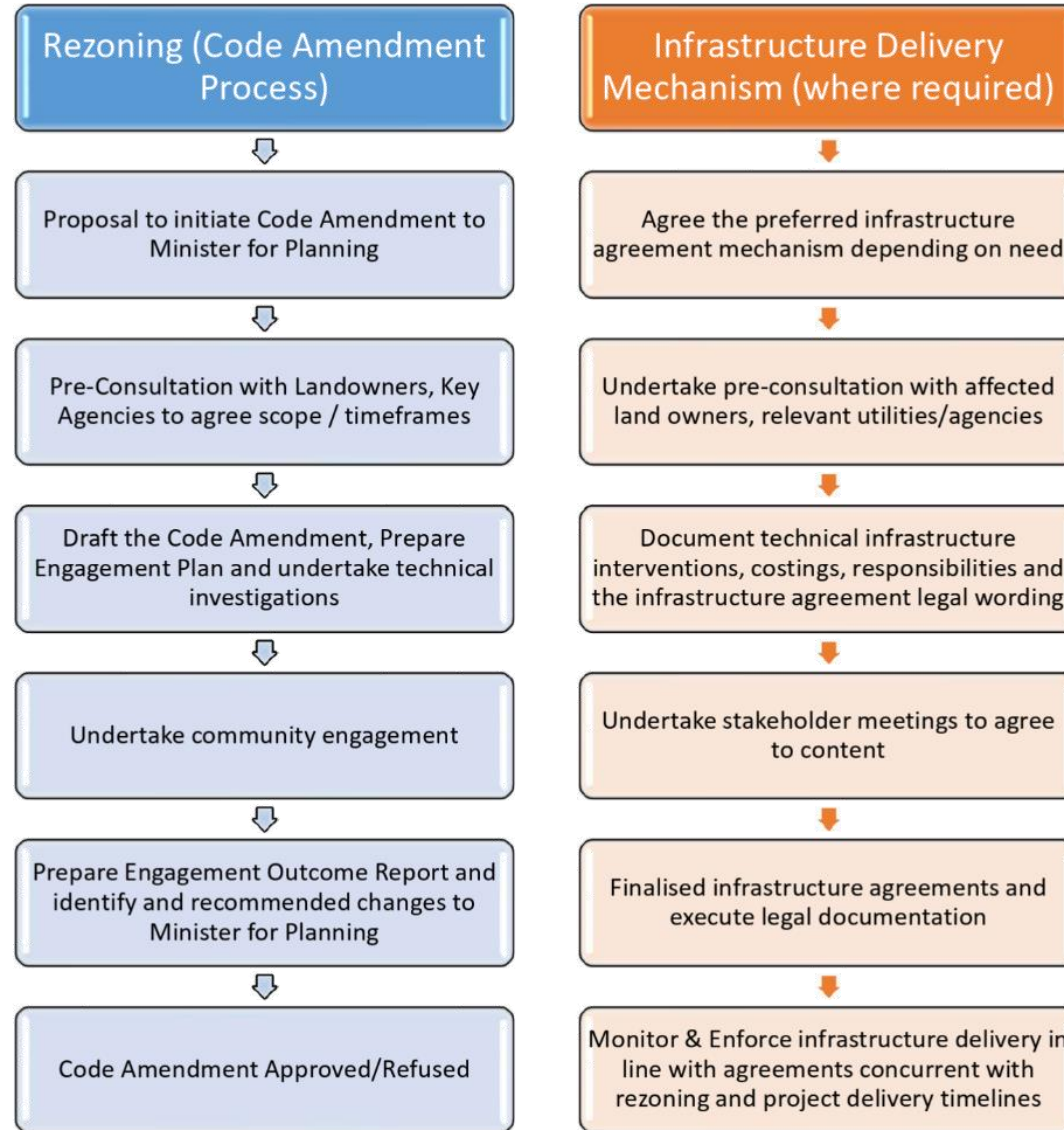
Over the next few weeks the Department will be meeting with staff from your Council – and all others – to provide more information and documentation to assist in understanding the scope, time frame, potential content and process to deliver the Regional Planning Program.

In the meantime, for any questions in relation to the Regional Plan for Greater Adelaide, please do not hesitate to contact Ms Sally Smith on 08 7109 7098 or via email at: [Sally.Smith@sa.gov.au](mailto:Sally.Smith@sa.gov.au).

Yours sincerely



**Craig Holden**  
Chair



## Website content



### Introduction

The land west of Port Wakefield Road is increasingly becoming an area of interest for new economic growth and development opportunities.

Council recognises this strong interest, but also acknowledges that many existing landowners may wish to continue with existing farming and horticultural activities. We also recognise that infrastructure upgrades will be needed to facilitate this future growth.

Council is undertaking a process to understand the future infrastructure requirements and landowner interest for future development to inform the coordinated development of the area. This process is called the 'Strategic Growth Framework – Waterloo Corner and Bolivar Corridor'.

We are now seeking the views of the landowners and key stakeholders to assist us with this process. This is your opportunity to provide your comments on the future of the area.

### Have Your Say

To inform the development of the Strategic Growth Framework we are keen to receive your feedback.

Provide feedback via the online survey ([LINK](#)).



Alternatively, you can access the survey via QR Code:



#### Contact

If you have any questions about this project, or the consultation process, please refer to the Frequently Asked Questions below or contact Chris Zafiropoulos on 8406 8222 or email your query.

#### Strategic Growth Framework

The Strategic Growth Framework has the following objectives:

- Develop a fully coordinated growth plan for the area, to inform future Council decisions and State Government advocacy agendas
- Support forward infrastructure planning and funding agreements, identify the required road, stormwater and open space corridors
- Facilitate an orderly sequencing of land development and any required rezonings (either Council or Proponent Led Code Amendments)
- Identify economic growth and job creation targets, priority precincts and likely delivery timelines.

View the Strategic Growth Framework study area boundary plan. ([LINK](#))

## Frequently Asked Questions

### Why is Council looking at this land now?

The City of Salisbury City Plan 2035 has a critical action to open new economic growth and development opportunities in a coordinated manner for the land west of Port Wakefield Road.

With the design and opening of the Northern Connector, the land on both sides of this new road asset and interchanges has become of increased interest for redevelopment. This development needs to be planned and delivered in a coordinated manner.

**What land area is part of the framework?**

The Strategic Growth Framework covers land that is largely used for farming and agricultural uses within the suburb of Waterloo Corner within the City of Salisbury, the suburb of Bolivar north of the Little Para River and part of the suburb of St Kilda (excluding the St Kilda Township). Refer to the study area boundary plan.

**When can we expect to see changes on the ground?**

The Strategic Growth Framework is a plan for a 20–50-year timeframe. It is likely large parts of the area will not change in the next 20 years, but this process will set the ground work for future change, as and when it occurs.

Council aims to have the Strategic Growth Framework completed by mid-2022.

An implementation plan and timeline will be developed following this consultation process. This will support land owners that wish to start code amendment processes.

**Will this change what I currently use my land for?**

Any plan to change the current land zoning, will be subject to detailed community consultation with all affected property owners prior to adoption as part of a future Code Amendment Process.

View information on the Code Amendment Process. ([LINK](#))

All existing legal operations would be able to continue under existing use rights.

**How will infrastructure be provided?**

Infrastructure that is required to support new urban development will be identified and provided as land is developed. This could include upgrading existing rural roads, the construction of new roads, a new stormwater network and open space corridors.

Landowners/developers will need to be responsible for their proportional share of this cost, and infrastructure agreements will be required before the land is rezoned. This may require landowners/developers to work together with services providers and the Council so that the costs are most effectively shared in a coordinated manner.

This process will inform these decisions so that all parties have an agreed understanding of the infrastructure requirements and associated costs.

View an overview of the infrastructure agreement process. ([LINK](#))

**Register for updates**

Further updates will be provided here. To receive email updates as the project progresses, please provide your contact details by:

Email: [development@salisbury.sa.gov.au](mailto:development@salisbury.sa.gov.au)

Telephone (8406 8222)

## Online Survey



 **Strategic Growth Framework -  
Waterloo Corner & Bolivar  
Corridor**

The survey will take approximately 4 minutes to complete.

The land west of Port Wakefield Road is increasingly becoming an area of interest for new economic growth and development opportunities.

Council recognises this strong interest and also that many existing land owners may wish to continue with farming and horticultural activities. In addition, infrastructure will be needed to facilitate this future growth.

Council is undertaking a process to understand the future infrastructure requirements and land owner interest for future development to inform the coordinated development of the area. This process is called the *Strategic Growth Framework – Waterloo Corner and Bolivar Corridor*.

We are now seeking views of the land owners and key stakeholders to assist us with this process. This is your opportunity to provide your comments on the future of the area.

1. My interest in the Strategic Growth Framework is best described as

- a) I own land within the area
- b) I operate a business within the area
- c) I am a resident in the area
- d) I am a community member with an interest in the future of the area
- e) I am a developer/consultant with interest in the area

If options a), b), c) or e) are selected, extra question:

1.a. Please enter the street address of your property, or property you are interested in, within the study area

2. What do you think land within the study area should be used for in the future?

- a) Retain the existing uses and don't change anything.
- b) Introduce a wider range of businesses such as industrial, warehousing, commercial and business activities along Port Wakefield Road.
- c) Introduce a wider range of businesses such as industrial, warehousing, commercial and business activities across the entire area.
- d) Other

If option a) selected:

2.a. If you think the area should stay the same, please let us know the main reason why you think this?

3. To support more growth in this area, what are the important issues that you think Council need to consider as part of future planning for this area?

4. Are you planning to establish a new business or expand your existing operation in the future?

- Yes
- No
- Maybe

If answer is 'yes':

4.a. If you answered Yes, what is the likely timeline that you would like to proceed with this development

- As soon as possible
- 2-5 years
- 5-10 years
- More than 10 years

If answer to Q4 is 'yes' or 'maybe':

4.b. Is there anything that needs to happen in the area before you would make a decision to invest in this area?

5. Please provide any further information that you would like the City of Salisbury to consider in developing the Strategic Growth Framework.

6. Do you want to be kept informed on this project?

- Yes
- No