



AGENDA

**FOR FINANCE AND CORPORATE SERVICES COMMITTEE MEETING TO BE
HELD ON**

**21 MARCH 2022 AT CONCLUSION OF POLICY AND PLANNING COMMITTEE
IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY**

MEMBERS

Cr D Proleta (Chairman)
Mayor G Aldridge
Cr M Blackmore
Cr L Braun
Cr B Brug
Deputy Mayor Cr Chad Buchanan
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen (Deputy Chairman)
Cr S Ouk
Cr S Reardon
Cr G Reynolds
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Corporate Governance, Mr B Kahland
Governance Support Officer, Ms K Boyd

APOLOGIES

LEAVE OF ABSENCE

Leave of absence for this meeting was previously granted to Cr G Reynolds.

PRESENTATION OF MINUTES

Presentation of the Minutes of the Finance and Corporate Services Committee Meeting held on 21 February 2022.

REPORTS

Administration

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For Decision

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QUESTIONS ON NOTICE

There are no Questions on Notice.

QUESTIONS WITHOUT NOTICE

MOTIONS ON NOTICE

There are no Motions on Notice.

MOTIONS WITHOUT NOTICE

OTHER BUSINESS

CLOSE



**MINUTES OF FINANCE AND CORPORATE SERVICES COMMITTEE MEETING
HELD IN LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY ON**

21 FEBRUARY 2022

MEMBERS PRESENT

Cr D Proleta (Chairman)
Mayor G Aldridge
Cr M Blackmore (*via Teams VC*)
Cr L Braun
Cr B Brug (*via Teams VC*)
Deputy Mayor, Cr C Buchanan
Cr A Duncan (*via Teams VC*)
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen (Deputy Chairman)
Cr S Ouk
Cr S Reardon
Cr G Reynolds
Cr J Woodman

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Corporate Governance, Mr B Kahland
Governance Support Officer, Ms K Boyd

The meeting commenced at 6.39 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

There were no apologies.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr L Braun
Seconded Mayor G Aldridge

The Minutes of the Finance and Corporate Services Committee Meeting held on 17 January 2022, be taken as read and confirmed.

CARRIED

REPORTS

Administration

2.0.1 Future Reports for the Finance and Corporate Services Committee

(please note there are no forward reports as a result of a Council resolution to be listed at this time)

For Decision

2.1.1 Second Quarter Budget Review 2021/22

Moved Mayor G Aldridge
Seconded Cr S Ouk

That Council:

1. Notes the 2021/22 Second Quarter Budget Review report.
2. Approves the budget variances identified in this review and contained in the Budget Variation Summary as included in Appendix 1 (Finance and Corporate Service Committee, 21 February 2022, Item no 2.1.1) and approves that net capital and operating \$43,170,600 be credited to the Sundry Project Fund. This will bring the balance to \$43,170,600 prior to the allocation of approved net bids.
3. Approves the allocation of funding for the following non-discretionary net bids:

OPERATING

Capitalisation Amendment Strategic Development Projects	\$265,000
Community Bus Trial	\$61,158
Recreation Services Contract Payment	\$24,300

CAPITAL

Revised Capital Infrastructure Program Escalation Allowance	\$3,300,000
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TOTAL	\$3,650,458
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NB: If parts 1, 2 & 3 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to \$39,520,142.

4. Approves the following transfers:

City Growth Provisional Sum Dispersal	\$228,000
KIK Innovation and 42 Adelaide Partnership	\$25,000

NB: If parts 1, 2, 3, & 4 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$39,520,142.

5. Approves the variation of Loan Borrowings to reflect the bids and transfers endorsed by Council detailed in parts 1 to 4 of this resolution.

(NB: If parts 1 to 5 of this resolution are moved as recommended, loan borrowings in 2021/22 will reduce by \$39,520,142.

CARRIED

2.1.2 Council Finance Report - January 2022

Moved Cr S Reardon
Seconded Cr K Grenfell

That Council

1. Notes the report.

CARRIED

2.1.3 NAWMA (Northern Adelaide Waste Management Authority) First Quarter Budget Review 2021/2022

Moved Cr J Woodman
Seconded Cr S Reardon

That Council

1. Approves the First Quarter Budget Review of the Northern Adelaide Waste Management Authority as contained in Attachment 1 to this report (Finance and Corporate Services 21/02/2022, Item No. 2.1.3).

CARRIED

OTHER BUSINESS

Nil

ORDERS TO EXCLUDE THE PUBLIC

2.4.1 Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999

Moved Cr J Woodman
Seconded Cr S Ouk

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*

*On that basis the public's interest is best served by not disclosing the **Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

2.4.2 Rent Abatement Request

Moved Cr D Hood

Seconded Cr J Woodman

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(d)(i) and (d)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*

- it relates to commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and

- commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.

2. *In weighing up the factors related to disclosure,*

- disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations

- Non-disclosure of the matter and discussion of this item in confidence would protect confidential information relating to proposed Council's commercial position.

*On that basis the public's interest is best served by not disclosing the **Rent Abatement Request** item and discussion at this point in time.*

3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 6.44 pm.

The meeting moved out of confidence and closed at 6.49 pm.

CHAIRMAN.....

DATE.....

ITEM	2.0.1
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	21 March 2022
HEADING	Future Reports for the Finance and Corporate Services Committee
AUTHOR	Hayley Berrisford, PA to General Manager Business Excellence, Business Excellence
CITY PLAN LINKS	4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This item details reports to be presented to the Finance and Corporate Services Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATIONThat Council:

1. Notes the report.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION**2.1 Internal**

- 2.1.1 Report authors and General Managers.

2.2 External

- 2.2.1 Nil.

3. REPORT

- 3.1 The table below outlines the reports to be presented to the Finance and Corporate Services Committee as a result of a Council resolution.

Meeting Item	- Heading and Resolution	Officer
28/02/2022	Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999	Melissa Hamilton
2.4.1	Council has previously resolved this resolution to be confidential.	
Due:	August 2022	

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Finance and Corporate Services Committee have been reviewed and are presented for noting.

ITEM	2.1.1
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	21 March 2022
HEADING	Salisbury Memorial Park Budget 2022/23 Report
AUTHORS	Benjamin Hopkins, Team Leader Sport, Recreation and Cemeteries, Community Development Andrew Hamilton, Manager Sport, Recreation & Community Planning, Community Development
CITY PLAN LINKS	4.5 We engage meaningfully and our community is aware of Council initiatives
SUMMARY	This report provides an overview of the performance of the Salisbury Memorial Park against the 2021/22 budget for the seven (7) months to January 2022 and proposes a new operating budget and fees and charges for 2022/23.

RECOMMENDATIONThat Council:

1. Approves the Salisbury Memorial Park 2022/23 Budget and fees and charges as included in Attachment 1 (Finance and Corporate Services Committee, 21 March 2022, Item no 2.1.1) for consideration in the 2022/23 Council Budget.
2. Authorises the General Manager Community Development to vary fees up to a maximum of \$300 (+/-) on the approved Salisbury Memorial Park fee schedule for special circumstances at discretion.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Salisbury Memorial Park Fees & Charges 2022/23

1. BACKGROUND

- 1.1 The Salisbury Memorial Park (SMP) provides a range of “pre-need” and “at-need” burial services to the community on a fee for service basis. The year to date results for 2021/22 are provided along with the proposed budget and fees and charges for the coming 2022/23 year.

2. REPORT**2.1 2021/22 Review**

- 2.1.1 SMP financial performance to January 2022 indicates a favourable variance of \$24,684.
- 2.1.2 Total licence sales (inclusive of pre-need) in 2021/22 were 69 from July 2021 to January 2022. An additional 25 burials are required to achieve the forecasted 94 sales for 2021/22.

- 2.1.3 Sales through the first part of the 2021/22 financial year have been sporadic making the results of the business unit challenging to analyse and hence, forecasted sales serve merely as a guide.

Financial Results for the 7 months to 31st January 2022

Details	YTD Actual	YTD Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Cemetery Fees	310,515	295,590	14,925	5.05%
Residential Rent	10,770	10,791	(21)	-0.19%
Total Revenue	321,285	306,381	14,904	4.86%
Expenditure				
Wages & Salaries	71,528	72,677	1,149	1.58%
Contractual Services	30,335	32,999	2,664	8.07%
Materials	3,375	6,583	3,208	48.73%
Depreciation	15,375	15,375	0	0.00%
Other Expenses	167,148	169,871	2,723	1.60%
Total Expenditure	287,761	297,505	9,744	3.28%
Net Position	33,524	8,876	24,648	277.69%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

- 2.1.4 The above table illustrates that as at January 2022, SMP is performing \$24,648 favourable when compared to original budget estimates. This is due to a combination of increased revenue and reduced costs.
- 2.1.5 The revenue increases can be attributed to strong sales in the rose garden section of the cemetery and the sale of vaults.
- 2.1.6 Cost savings have been achieved in a variety of areas, including a 48.73% reduction in spending on Materials.
- 2.1.7 It is anticipated that SMP will meet revised budget expectations by the end of financial year and as such there is no change in the forecast estimates. It should be noted that the forecast results will be further reviewed as part of the Third Quarter Budget Review 2021/22.
- 2.1.8 The long-term maintenance of SMP is funded by two sources:
- The Salisbury Maintenance Reserve which has a balance of \$917,000 as at January 2022 which will grow perpetually by nominal interest allocations, until all funds are expended;
 - A Maintenance Provision that is currently provided for at \$10,000 each Financial Year whilst SMP is generating an income. This provision has a balance as at January 2022 of \$110,000.
- 2.1.9 Surplus income that is generated by SMP goes into Council's General Revenue.

- 2.1.10 It should be noted that the maintenance provisions are purely for the long-term maintenance of SMP. Long term maintenance of the Mausoleum is funded separately by the Perpetual Care Fund (PCF) which has a balance \$899,000 as at January 2022. The PCF will continue to grow as contributions are received and also through nominal interest allocations applied monthly to the balance.

Forecast financial results for the end 30th June 2022

Details	Revised Budget	Original Budget	Forecast EOY	Favourable/ (Unfavourable) Variance	Variance %
Revenue					
Cemetery Fees	481,500	481,500	481,500	0	0.00%
Residential Rent	18,500	18,500	18,500	0	0.00%
Total Revenue	500,000	500,000	500,000	0	0.00%
Expenditure					
Wages & Salaries	129,380	135,300	129,380	5,920	4.38%
Contractual Services	59,000	59,000	59,000	0	0.00%
Materials	12,300	12,300	12,300	0	0.00%
Depreciation	20,500	20,500	20,500	0	0.00%
Other Expenses	243,730	243,730	243,730	0	0.00%
Total Expenditure	464,910	470,830	464,910	5,920	1.26%
Net Position	35,090	29,170	35,090	5,920	20.29%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

2.2 Operational Achievements

- 2.2.1 Normal SMP operations were significantly impacted by COVID restrictions throughout much of 2021, which continued to limit attendance at burial services and placement of cremation memorials. Throughout the year staff kept abreast of rapidly changing COVID restrictions for attendance at burials, sensitively dealing with mourners and funeral directors to ensure that funerals and memorial services occurred in compliance with restrictions and customer expectations.
- 2.2.2 In accordance with the *Burial and Cremation Act 2014*; staff have maintained compliance with the requirements of the legislation which ensures that the cemetery and other interment sites under direct or indirect Council control are properly managed and maintained and that appropriate records are kept.
- 2.2.3 The SMP has again benefited from the valuable contributions of a dedicated group of volunteers. The volunteers assist with general garden/maintenance and are present only when Council staff are also in attendance.
- 2.2.4 SMP provides a range of important services to the community. This is complimented by those services delivered by the mausoleum. It is intend to evaluate these services during 2022 to ensure the services continue to reflect the needs of the community and that the City's death services remain contemporary.

2.3 Mausoleum

- 2.3.1 Management of the Mausoleum Contract requires regular communication with the third-party operator. Through these conversations and meetings, staff monitor the Perpetual Care Fund and ensure that the records required to remain compliant are gathered by the operator and passed on to Council as the Authority.
- 2.3.2 The Mausoleum has provided a special purpose audited financial report for 2020/2021 (which was reconciled to Council's financial records) and will provide one for 2021/2022 as per contractual terms.
- 2.3.3 As at January 2022 there have been seven (7) crypts sold and three (3) niche wall positions. In 2020/21 there were a total of 11 crypts and one (1) niche wall sold.
- 2.3.4 City of Salisbury staff will have a meeting in the near future with Mausoleum management to discuss year to date sales and financial projections for the end of financial year position.
- 2.3.5 The current management agreement for operating the mausoleum, with the Salisbury Mausoleum Development Pty Ltd, expires 31 March 2023.

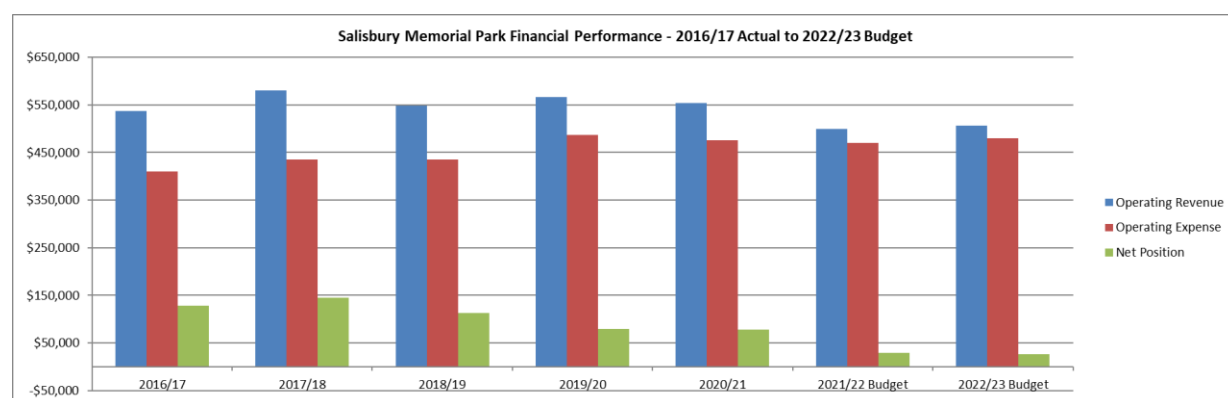
2.4 Market Environment and Pricing Strategy

- 2.4.1 SMP operates in a competitive market and while it does not provide the full and extensive range of services which are provided by some of the larger Cemeteries, it fulfils an important role within the community. Care needs to be taken when considering upgrades or new service developments to ensure the needs of the community are reflected.
- 2.4.2 Council has previously chosen not to increase fees and charges as a response to the economic impacts on the community from the COVID pandemic. Modest increases were approved for the 2021/22 budget and given the current situation with many industries returning to a more recognisable operating rhythm, fees and charges are changing more regularly.
- 2.4.3 A review of all fees and charges has been conducted, with the proposed schedule of fees intended to balance affordability with the need to generate sufficient funds to ensure long term financial sustainability. Pricing strategies include reflecting the true cost of service provision, going market rates and relativity to previously approved fees.
- 2.4.4 The current policy position of Council is one of no re-use. This position results in lessees effectively retaining their site beyond the term of initial lease. Where a lease is nearing expiration, staff request additional 'extension' of lease payments (for five (5) years at a time) to support the long- term sustainability of the Cemetery.
- 2.4.5 The SMP faces challenges such as managing pricing carefully to ensure cost does not become a barrier for the community while still generating the best long- term value from the services provided.

3. 2022/23 DRAFT BUDGET (EXCLUDING IMPACT OF BUDGET BIDS)

Details	2021/22 Budget	2022/23 Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Cemetery Fees	481,500	488,200	6,700	1.39%
Commercial Rent	18,500	18,900	400	2.16%
Total Revenue	500,000	507,100	7,100	1.42%
Expenditure				
Wages & Salaries	135,300	142,500	(7,200)	-5.32%
Contractual Services	59,000	63,200	(4,200)	-7.12%
Materials	12,300	13,400	(1,100)	-8.94%
Depreciation	20,500	20,500	0	0.00%
Other Expenses	243,730	241,900	1,830	0.75%
Total Expenditure	470,830	481,500	(10,670)	-2.27%
Net Position	29,170	25,600	(3,570)	-12.24%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.



3.1 Commentary on the 2022/23 Budget

- 3.1.1 The 2022/23 budget outlined in the above table illustrates a \$3,570 decrease to the net position for SMP which is an overall decrease of 9.15% in comparison to 2021/22. This is primarily due to CPI and EB adjustments within expenditure, offset by a minor increase in fees and charges.
- 3.1.2 The proposed budget also considers expected increases in costs in contractors and materials associated with service delivery, though these escalations have been difficult to predict accurately in a COVID affected market.
- 3.1.3 The revenue proposed in 2022/23 reflects an overall minor increase to Cemetery fees, improved identification of fees and allocation / recovery of service costs.

3.2 Service Levels

- 3.2.1 As illustrated in the following table, burial, inurnment and licence sales actuals for 2021/22 are on track to meet budgeted projections.

	2018/19	2019/20	2020/21	2021/22 as at end of Jan	2021/22 Budgeted
Burials	83	91	80	59	90
Inurnment	88	67	60	40	65
Licences	94	112	120	58	120

3.3 Fees and Charges

- 3.3.1 The fees and charges attached reflect the actual fees and charges provided to the broader community. The attached fees and charges align with income development templates used to set the annual budget.
- 3.3.2 Following the 2021/22 review of fees and charges, increases for 2022/23 have primarily been suggested in the range of 1-4% given the ABS year on year CPI for December 2021 of 3.3%. %. Increases greater than CPI are due to either rounding adjustments or in response to cost increase imposed by contractors. These costs have always been recovered through the respective fee or charge.
- 3.3.3 The fee attached to a 25- year lease in the shrub garden has been increased by 43% to align it with all other 25 year leases. This was reduced significantly in 2021/22 with the expectation that a lower price point would raise sales, but this has not occurred.

3.4 Competitive Forces/Market Forces

- 3.4.1 SMP operates in a competitive environment necessitating care when setting fees, charges and determining service levels. SMP's customers include direct members of the public and various funeral directors, who supply services to their customers, and with whom it is very important to have a close relationship.
- 3.4.2 Broad comparisons of cemetery service fees with competitors is difficult as the services provided by different cemeteries vary significantly, encompassing a mixture of product types/service levels. 50-year burial sites are typically the most aligned service and hence, offer the best benchmark comparison for determining how the cost of services compare to other cemeteries. As illustrated in the table below, the Salisbury Memorial Park remains one of the cheaper cemeteries within the northern metropolitan region.

Burial Site Lawn Beam	SMP	Smithfield	Enfield	Cheltenham
Lawn Section Lease - 50 years including first burial	\$6,165	\$7,050	\$7,050	\$9,250

4. CONCLUSION / PROPOSAL

- 4.1 The 2022/23 budget reflects the fees and charges included in the body of this report were used in conjunction with service level records to develop a projection of the business over the next twelve months.

Salisbury Memorial Park Cemetery

Fee Type	22/23 Fee (Incl GST)	22/23 % Change	21/22 Fee (Incl GST)	21/22 % Change	20/21 Fee (Incl GST)	22/23 Volume	21/22 Volume	CY Volume Variance	22/23 Income (Excl GST)	21/22 Income (Excl GST)	CY Fee Income Variance
Cemetery Fees											
SMP015 - Soil Removal	\$505.00	0%	\$505.00	1%	\$500.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP018 - Lift & Lower - 0-9 years since burial	\$11,250.00	0%	\$11,220.00	310%	\$2,735.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP019 - Lift & Lower - 10-15 years since burial	\$8,350.00	0%	\$8,327.00	349%	\$1,855.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP020 - Lift & Lower - 16 years and more	\$5,350.00	0%	\$5,335.00	307%	\$1,310.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP030 - Funerals - after 3:30pm	\$510.00	1%	\$505.00	1%	\$500.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP031 - Funerals - Saturday	\$610.00	1%	\$605.00	1%	\$600.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP032 - Funerals - Short Notice (less than 24 hours notice)	\$610.00	1%	\$605.00	1%	\$600.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP033 - Scattering of Ashes	\$170.00	3%	\$165.00	0%	\$165.00	2	2	0	\$300.00	\$300.00	\$0.00
SMP034 - Insertion/removal of Ashes into an existing grave	\$430.00	2%	\$420.00	1%	\$415.00	5	5	0	\$2,000.00	\$1,900.00	\$100.00
SMP035 - Insertion of ashes in coffin at time of burial	\$165.00	3%	\$160.00	0%	\$160.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP036 - Reservation Fees 2yr with right of renewal	\$0.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP037 - Extension of existing lease (5yr increments)	\$400.00	1%	\$395.00	1%	\$390.00	5	5	0	\$1,800.00	\$1,800.00	\$0.00
SMP038 - Exhumation	\$8,750.00	0%	\$8,724.00	33%	\$6,555.00	0	1	-1	\$0.00	\$7,900.00	-\$7,900.00
SMP040 - Transfer of Licence	\$110.00	0%	\$110.00	0%	\$110.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP041 - Licence in Perpetuity	\$24,900.00	1%	\$24,700.00	1%	\$24,500.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP200 - Ledger Removal/Replacement	\$745.00	3%	\$725.00	4%	\$700.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP201 - Concrete floor removal/replacement	\$735.00	3%	\$715.00	3%	\$695.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP216 - New Headstone Permit	\$200.00	5%	\$190.00	0%	\$190.00	50	40	10	\$10,000.00	\$7,600.00	\$2,400.00
SMP300 - Reservation Fees 2 year with no right of renewal	\$390.00	3%	\$380.00	1%	\$375.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP301 - Permit for Additional Works or Inscription Lawn Section	\$100.00	5%	\$95.00	0%	\$95.00	45	41	4	\$4,500.00	\$3,900.00	\$600.00
SMP302 - Permit Ledger Section for New Monument and Inscription	\$330.00	3%	\$320.00	0%	\$320.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP303 - Permit Ledger Section for Additional Work / Inscription	\$100.00	5%	\$95.00	0%	\$95.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP304 - Permit Vault Section for New Monument and Inscription	\$575.00	2%	\$565.00	0%	\$565.00	2	1	1	\$1,200.00	\$600.00	\$600.00
SMP305 - Permit Vault Section for Additional Work and Inscription	\$100.00	5%	\$95.00	0%	\$95.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP306 - To Remove Headstone and Reinstate	\$250.00	2%	\$245.00	2%	\$240.00	1	1	0	\$300.00	\$200.00	\$100.00
SMP307 - Fee for Inurnment of Ashes when replacing a Plaque	\$215.00	5%	\$205.00	0%	\$205.00	1	1	0	\$200.00	\$200.00	\$0.00
SMP308 - To Relinquish a Site	\$90.00	6%	\$85.00	0%	\$85.00	1	1	0	\$100.00	\$100.00	\$0.00
SMP309 - Transfer of Cremation Memorial to another Garden	\$50.00	25%	\$40.00	0%	\$40.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP310 - Ceramic Photographs Coloured	\$165.00	6%	\$155.00	3%	\$150.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP311 - Ceramic Photographs Black and White	\$105.00	5%	\$100.00	2%	\$98.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP312 - Fee per letter when over 165 letters	\$2.75	10%	\$2.50	9%	\$2.30	0	0	0	\$0.00	\$0.00	\$0.00
SMP313 - Cameo with Flower or Motif	\$120.00	9%	\$110.00	5%	\$105.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP314 - Perpetual Flower	\$120.00	9%	\$110.00	5%	\$105.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP315 - Renew Lettering on an existing Garden Memorial in Natural	\$200.00	3%	\$195.00	3%	\$190.00	1	1	0	\$200.00	\$200.00	\$0.00
SMP316 - Renew Lettering on an existing Garden Memorial in Gold	\$230.00	2%	\$225.00	2%	\$220.00	1	1	0	\$200.00	\$200.00	\$0.00
SMP317 - Seat with Bronze Plaque	\$2,500.00	13%	\$2,215.00	3%	\$2,150.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP323 - Artwork per motif	\$75.00	15%	\$65.00	0%	\$65.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP324 - Replacement Plaque only Granite with Gold Lettering	\$680.00	3%	\$660.00	3%	\$640.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP325 - Replacement Plaque only Granite with Natural Lettering	\$650.00	3%	\$630.00	3%	\$610.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP326 - Replacement Plaque only Bronze	\$620.00	2%	\$605.00	3%	\$590.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP327 - Replacement Detachable Bronze Plaque	\$190.00	3%	\$185.00	3%	\$180.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP338 - Extension of existing lease (5yr increments) - Childrens Sites	\$40.00	5%	\$38.00	0%	\$38.00	1	1	0	\$0.00	\$0.00	\$0.00
SMP339 - To Remove/Replace Headstone, Kerbing, Concrete and reinstate	\$900.00	1%	\$890.00	3%	\$865.00	1	1	0	\$800.00	\$800.00	\$0.00
SMP340 - To Remove and Replace Kerbing	\$260.00	4%	\$250.00	4%	\$240.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP341 - Funerals - Public Holidays	\$800.00	6%	\$755.00	1%	\$749.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP342 - Extension of existing lease (5yr increments) - general rose garden, remembrance water feature, bedrock memorial	\$210.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP343 - Extension of existing lease (5yr increments) - rose garden 19, moss rock rose garden, shrub garden	\$210.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP344 - Extension of existing lease (5yr increments) - rose garden 20, 21, 28, 27,	\$180.00	0%	\$0.00	-100%	\$1,470.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP345 - Extension of existing lease (5yr increments) - rotunda garden bed, rotunda niche wall (single), Donnybrooke (single)	\$105.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP346 - Extension of existing lease (5yr increments) - rotunda niche wall (double), Donnybrooke niche wall (double)	\$190.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00

Salisbury Memorial Park Cemetery

Fee Type	22/23 Fee (Incl GST)	22/23 % Change	21/22 Fee (Incl GST)	21/22 % Change	20/21 Fee (Incl GST)	22/23 Volume	21/22 Volume	CY Volume Variance	22/23 Income (Excl GST)	21/22 Income (Excl GST)	CY Fee Income Variance
Childrens Section											
SMP025 - Children's Section (up to 10 years) Licence	\$400.00	3%	\$390.00	1%	\$385.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP026 - Children's Section (up to 10 years) Burial Fee	\$545.00	2%	\$535.00	1%	\$530.00	0	0	0	\$0.00	\$0.00	\$0.00
Cremation Licences											
SMP006 - Rose Garden Lease 25 years	\$1,145.00	1%	\$1,135.00	1%	\$1,125.00	22	11	11	\$22,900.00	\$11,400.00	\$11,500.00
SMP042 - Moss Rock Lease 25 Years	\$1,145.00	1%	\$1,130.00	1%	\$1,120.00	2	2	0	\$2,100.00	\$2,100.00	\$0.00
SMP101 - Water Feature Lease	\$1,145.00	1%	\$1,135.00	1%	\$1,125.00	1	1	0	\$1,000.00	\$1,000.00	\$0.00
SMP102 - Bedrock	\$1,145.00	1%	\$1,135.00	1%	\$1,125.00	1	1	0	\$1,000.00	\$1,000.00	\$0.00
SMP103 - Garden 19-25 Year Lease	\$1,145.00	1%	\$1,130.00	1%	\$1,120.00	1	1	0	\$1,000.00	\$1,000.00	\$0.00
SMP104 - Garden 20 & 21-25 Year Lease (single only)	\$910.00	1%	\$900.00	1%	\$895.00	4	4	0	\$3,300.00	\$3,300.00	\$0.00
SMP105 - Garden 28-25 Year Lease (single only)	\$910.00	1%	\$900.00	1%	\$895.00	1	1	0	\$800.00	\$800.00	\$0.00
SMP318 - Rotunda Garden Bed Paver Single Licence	\$530.00	1%	\$525.00	1%	\$520.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP321 - Solid Marker Lease 25 years	\$910.00	1%	\$900.00	1%	\$895.00	10	1	9	\$8,300.00	\$800.00	\$7,500.00
SMP322 - Memorial Garden Bed/Wall of Life Pencil Pine	\$340.00	1%	\$335.00	0%	\$335.00	1	1	0	\$300.00	\$300.00	\$0.00
SMP400 - Shrub Gardens Lease 25 Years	\$1,145.00	43%	\$800.00	-29%	\$1,125.00	3	11	-8	\$3,100.00	\$8,000.00	-\$4,900.00
SMP402 - Rotunda Garden Bed Cylinder Single Licence	\$530.00	1%	\$525.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP403 - Rotunda Niche Wall Single Licence	\$530.00	1%	\$525.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP404 - Rotunda Niche Wall Double Licence	\$950.00	1%	\$945.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
Inurnment											
SMP203 - Rose Garden 1st Inurnment	\$1,390.00	2%	\$1,365.00	2%	\$1,340.00	20	20	0	\$25,300.00	\$24,800.00	\$500.00
SMP204 - Rose and Shrub Gardens 2nd Inurnment	\$560.00	1%	\$555.00	1%	\$550.00	25	30	-5	\$12,700.00	\$15,100.00	-\$2,400.00
SMP205 - Rose Garden 20,21	\$965.00	2%	\$945.00	2%	\$925.00	6	6	0	\$5,300.00	\$5,200.00	\$100.00
SMP206 - Rose Garden 28	\$735.00	2%	\$720.00	2%	\$705.00	2	3	-1	\$1,300.00	\$2,000.00	-\$700.00
SMP207 - Water Feature Placement and Plaque	\$915.00	2%	\$895.00	2%	\$875.00	1	1	0	\$800.00	\$800.00	\$0.00
SMP208 - Bedrock 1st Inurnment	\$1,570.00	2%	\$1,540.00	9%	\$1,410.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP209 - Bedrock 2nd Inurnment	\$560.00	1%	\$555.00	1%	\$550.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP210 - Moss Rock Granite Single 1st Inurnment	\$1,950.00	2%	\$1,915.00	19%	\$1,615.00	2	2	0	\$3,500.00	\$3,500.00	\$0.00
SMP211 - Garden 19 1st Inurnment	\$1,750.00	2%	\$1,710.00	3%	\$1,667.00	1	1	0	\$1,600.00	\$1,600.00	\$0.00
SMP212 - Garden 19 2nd Inurnment	\$560.00	1%	\$555.00	1%	\$550.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP213 - Red Brick Inurnment	\$580.00	2%	\$570.00	2%	\$560.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP214 - Donnybrooke Sandstone - Single	\$915.00	2%	\$900.00	3%	\$875.00	1	1	0	\$800.00	\$800.00	\$0.00
SMP215 - Donnybrooke Sandstone Double - 2nd Inurnment	\$560.00	1%	\$555.00	1%	\$550.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP216 - Donnybrooke Sandstone Double - 1st Inurnment	\$930.00	1%	\$920.00	3%	\$895.00	1	1	0	\$800.00	\$800.00	\$0.00
SMP330 - Rotunda Garden Bed Cylinder	\$1,675.00	2%	\$1,645.00	2%	\$1,605.00	1	1	0	\$1,500.00	\$1,500.00	\$0.00
SMP331 - Solid Marker	\$645.00	2%	\$635.00	2%	\$625.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP333 - Rotunda Garden Bed - Paver/Bronze Plaque and Inurnment	\$595.00	2%	\$585.00	2%	\$575.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP334 - Moss Rock Inurnment Bronze Plaque Single	\$2,150.00	2%	\$2,100.00	17%	\$1,795.00	1	1	0	\$2,000.00	\$1,900.00	\$100.00
SMP335 - Moss Rock Inurnment Granite Plaque Double	\$2,175.00	1%	\$2,155.00	16%	\$1,855.00	1	1	0	\$2,000.00	\$2,000.00	\$0.00
SMP336 - Moss Rock Inurnment Bronze Plaque Double	\$2,375.00	1%	\$2,345.00	15%	\$2,040.00	1	1	0	\$2,200.00	\$2,100.00	\$100.00
SMP337 - Moss Rock Second Inurnment and Inscription	\$560.00	1%	\$555.00	1%	\$550.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP344 - Bedrock 1st Inurnment - Granite	\$1,550.00	2%	\$1,515.00	3%	\$1,470.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP401 - Shrub Gardens 1st Inurnment	\$1,390.00	2%	\$1,365.00	0%	\$0.00	2	4	-2	\$2,500.00	\$5,000.00	-\$2,500.00
Lawn Section											
SMP002 - Lawn Section Lease	\$4,095.00	1%	\$4,065.00	1%	\$4,035.00	40	40	0	\$148,900.00	\$147,800.00	\$1,100.00
SMP003 - Interment adult single	\$2,025.00	2%	\$1,980.00	1%	\$1,965.00	40	43	-3	\$73,600.00	\$77,400.00	-\$3,800.00
SMP004 - Interment adult double	\$2,195.00	2%	\$2,150.00	1%	\$2,130.00	45	48	-3	\$89,800.00	\$93,800.00	-\$4,000.00
SMP005 - Interment adult triple	\$2,475.00	2%	\$2,435.00	1%	\$2,415.00	3	3	0	\$6,800.00	\$6,600.00	\$200.00

Salisbury Memorial Park Cemetery

Fee Type	22/23 Fee (Incl GST)	22/23 % Change	21/22 Fee (Incl GST)	21/22 % Change	20/21 Fee (Incl GST)	22/23 Volume	21/22 Volume	CY Volume Variance	22/23 Income (Excl GST)	21/22 Income (Excl GST)	CY Fee Income Variance
Niche Wall											
SMP012 - Niche Wall License 25 years Red Brick	\$355.00	1%	\$350.00	1%	\$345.00	2	2	0	\$600.00	\$600.00	\$0.00
SMP013 - Donnybrooke Sandstone - Lease 25 years single	\$530.00	1%	\$525.00	1%	\$520.00	1	1	0	\$500.00	\$500.00	\$0.00
SMP014 - Donnybrooke Sandstone - Lease 25 years double	\$955.00	1%	\$945.00	1%	\$940.00	1	1	0	\$900.00	\$900.00	\$0.00
SMP319 - Rotunda Niche Wall Single Single Plaque and Inurnment	\$710.00	1%	\$705.00	-1%	\$710.00	1	1	0	\$600.00	\$600.00	\$0.00
SMP320 - Rotunda Niche Wall Double Plaque and Inurnment	\$915.00	1%	\$905.00	1%	\$900.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP405 - Rotunda Niche Wall Double Second Inurnment and Inscription	\$560.00	1%	\$555.00	-98%	\$30,784.00	0	0	0	\$0.00	\$0.00	\$0.00
Stillborn Section											
SMP027 - Stillborn Section Burial Fee includes Bronze Plaque	\$350.00	3%	\$340.00	3%	\$330.00	2	0	2	\$600.00	\$0.00	\$600.00
SMP100 - Stillborn Section Burial Fee - Plaque	\$220.00	5%	\$210.00	0%	\$210.00	2	0	2	\$400.00	\$0.00	\$400.00
SMP332 - New Stillborn Section Perpetual Licence - Plaque Included	\$470.00	2%	\$460.00	2%	\$450.00	2	0	2	\$900.00	\$0.00	\$900.00
SMP333 - New Stillborn Section Digging Fee	\$220.00	5%	\$210.00	-63%	\$575.00	2	0	2	\$400.00	\$0.00	\$400.00
SMP350 - Stillborn Section (Old & New) - Ashes Burial	\$110.00	0%	\$0.00	0%	\$0.00	0	0	0	\$0.00	\$0.00	\$0.00
Vaults											
SMP021 - Vault plot license 50 yrs Standard Double Plot	\$15,100.00	1%	\$15,000.00	1%	\$14,900.00	2	2	0	\$27,500.00	\$27,300.00	\$200.00
SMP022 - Vault plot license 99 yrs Standard Double Plot	\$25,500.00	1%	\$25,300.00	1%	\$25,100.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP023 - Reopen/Close existing vault	\$2,025.00	2%	\$1,995.00	1%	\$1,980.00	3	0	3	\$5,500.00	\$0.00	\$5,500.00
SMP024 - Vault triple license 50 yrs	\$19,995.00	0%	\$19,995.00	1%	\$19,784.00	0	0	0	\$0.00	\$0.00	\$0.00
SMP405 - Vault triple licence 99 yrs	\$31,030.00	0%	\$31,030.00	1%	\$30,784.00	0	0	0	\$0.00	\$0.00	\$0.00
									488200	481500	6700

ITEM	2.1.2
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	21 March 2022
HEADING	Building Rules Certification Unit Budget 2022/23 Report
AUTHORS	Chris Zafiropoulos, Assessment Manager, City Development Joe Scordo, Senior Management Accountant, Business Excellence
CITY PLAN LINKS	3.2 Salisbury is a place of choice for businesses to start, invest and grow

SUMMARY The Development Services Division, through the Building Rules Certification Unit, delivers building approval services through its statutory role as the relevant authority under the *Planning, Development and Infrastructure Act 2016* for development within the City of Salisbury. The Division also provides a fee-for-service for building rules certification to clients undertaking development outside the City of Salisbury.

A slight increase in income is projected, which is consistent with the longer-term trend for this service. The unit will continue to provide income with a net positive position for the overall statutory building services that Council is required to provide.

RECOMMENDATION

That Council:

1. Approves the Building Rules Certification Unit 2022/23 Budget for consideration in the 2022/23 Council Budget.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 The Building Rules Certification Unit was established to provide Building Rules Consent for development applications within the City of Salisbury, as well as outside the boundaries of the City as a Private Certifier. This service is provided by the Certification Unit to clients that include various builders, Roxby Downs Council, and support services on an ad-hoc basis for other councils from time to time.
- 1.2 Council has a statutory requirement to provide an internal service to the Salisbury community. The statutory component of our service does not achieve full cost recovery, reflecting that Council has roles in compliance, customer service and advice that do not generate income. It is also in recognition that there is a community benefit from the statutory service and therefore full cost recovery from applicants is not achieved.

- 1.3 The external service to clients provides Council an additional income stream on a fee for service basis, and has the added benefit of building a skill capacity within the administration to serve the Salisbury community through the statutory services we provide.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 Consultation with representatives of the Financial Services Division was undertaken in the formulation of the Draft Budget.

2.2 External

- 2.2.1 N/A

3. REPORT

2021/22 Review

- 3.1 The following table outlines financial results for the first seven months of the current financial year, indicating a significant improvement in net result thus far compared to budget.

Financial Results for the 7 months to 31st January 2022

Details	YTD Actual	YTD Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Building Fees	678,802	496,118	182,684	36.82%
Roxby Downs	1,906	6,416	(4,511)	-70.31%
Other Revenue	0	0	0	0.00%
Internal Income	0	0	0	0.00%
Total Revenue	680,708	502,534	178,173	35.45%
Expenditure				
Wages & Salaries	223,725	227,077	3,352	1.48%
Contractual Services	15,913	26,241	10,328	39.36%
Other Expenses	53,562	52,855	(707)	-1.34%
Total Expenditure	293,200	306,173	12,973	4.24%
Net Position	387,508	196,361	191,146	97.34%

Income from the Building Rules Certification Unit for the current year is trending well above Business Plan projections, and has been captured through budget reviews. The increase has largely been driven by Commonwealth and State Government building stimulus programs.

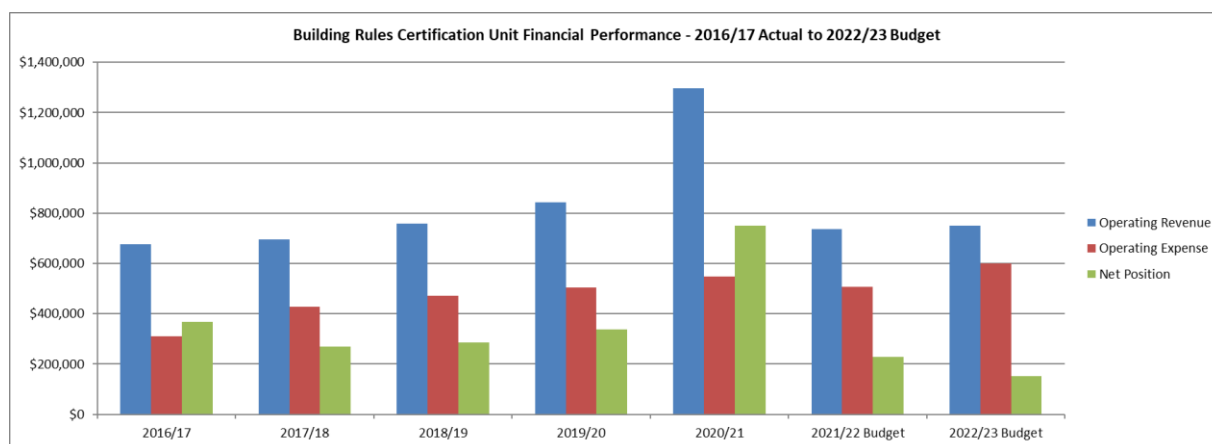
Forecast Financial Results for the year ended 30th June 2022

Details	Revised Budget	Original Budget	Forecast EOY	Favourable/ (Unfavourable) Variance	Variance %
Revenue					
Building Fees	794,500	724,500	794,500	70,000	9.66%
Roxby Downs	11,000	11,000	11,000	0	0.00%
Other Revenue	0	0	0	0	0.00%
Internal Income	0	0	0	0	100.00%
Total Revenue	805,500	735,500	805,500	70,000	9.52%
Expenditure					
Wages & Salaries	397,340	406,290	397,340	8,950	2.20%
Contractual Services	45,200	45,200	45,200	0	0.00%
Other Expenses	54,500	54,500	54,500	0	0.00%
Total Expenditure	497,040	505,990	497,040	8,950	1.77%
Net Position	308,460	229,510	308,460	78,950	34.40%

Development application activity has now returned to expected levels. As a consequence, it is expected that forecast revenue for the full year will be closer aligned to the revised budgeted position. This is however subject to private sector activity levels which is subject to wider economic conditions and expected changes to monetary policy. Expenditure is expected in line with revised budget predictions.

2022/23 Draft Budget (Excluding impact of Budget Bids)

Details	2021/22 Budget	2022/23 Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Building Fees	724,500	740,000	15,500	2.14%
Roxby Downs	11,000	11,000	0	0.00%
Total Revenue	735,500	751,000	15,500	2.11%
Expenditure				
Wages & Salaries	406,290	495,390	(89,100)	-21.93%
Contractual Services	45,200	45,200	0	0.00%
Other Expenses	54,500	58,500	(4,000)	-7.34%
Total Expenditure	505,990	599,090	(93,100)	-18.40%
Net Position	229,510	151,910	(77,600)	-33.81%



Commentary on 2022/23 Budget

- 3.2 The 2022/23 Business Plan projects a moderate increase in income. The projections are generally conservative given the uncertainty of development market conditions, a competitive environment for the services and an increasing pool of private certifiers providing this service. The private certification fees are set having regard to budget projections for 2022/23 and industry comparisons.
- 3.3 An increase in expenditure is due to re-allocation of resources within the division to the building certification function to match the sustained growth the service has experienced over recent years along with the increased administrative requirements of the new centralised SA Planning Portal.
- 3.4 The building rules certification for External Clients Services will continue to return a net surplus to Council. Council is required to provide statutory services to the Salisbury community and this incurs a net deficit.

Fees & Charges

Who Should Pay?

- 3.5 All applicants are required by regulation to pay fees, to a maximum as established by the State Government, to obtain the required building consent. Council has adopted a discount fee for residential type developments for the Salisbury Community in its fees and charges.

Market Forces

- 3.6 As fees are set by the State Government, all councils are limited in charging no more than the gazetted fees for statutory building rules certification services within the Council area.
- 3.7 In relation to fees for private certification services, the statutory fees do not determine the private certification fees but are a factor for consideration in setting those fees.

Cost Structure

- 3.8 Fees are established by the State Government. The Building Rule Certification Unit provides Private Certification services, by means of issuing Building Rules Consents for development applications for projects outside the boundaries of the City of Salisbury. Subject to the nature, size and complexity of the application

fees vary and will be set having regard to market rates, our cost base, and the State Government's statutory fees, with this service operating on the basis of being a business unit with costs and revenues attributed to the service.

4. CONCLUSION / PROPOSAL

- 4.1 The 2022/23 Business Plan projects an increase in total income for the 2022/23 period. The total income is projected to maintain a net positive position for the overall statutory building services that Council is required to provide.

ITEM	2.1.3
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	21 March 2022
HEADING	Salisbury Water Budget 2022/23 Report
AUTHORS	Bruce Naumann, Manager Salisbury Water, Business Excellence Joe Scordo, Senior Management Accountant, Business Excellence Roseanne Irvine, Salisbury Water Administration Coordinator, Business Excellence
CITY PLAN LINKS	2.2 We make the most of our resources including water, waste and energy 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	The following report details the performance of the Salisbury Water Business Unit (SWBU) to January 2022 of the 2021/22 financial year. The report also provides the proposed 2022/23 budget including budget bids, fees and charges, for consideration by Council

RECOMMENDATIONThat Council:

1. Approves the Salisbury Water 2022/23 budget, including budget bids, fees and charges, as included in Attachment 1 (Finance and Corporate Services Committee, 21 March 2022, Item no 2.1.3) for consideration in the 2022/23 Council Budget.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 The City of Salisbury is a licensed water retailer under the *SA Water Industry Act 2012*. Council formed Salisbury Water, as a business unit in the Business Excellence Department, to ensure that all obligations under the *Water Industry Act 2012* are met.
- 1.2 Salisbury Water strives to be an innovative and reliable ‘alternative water’ service provider supporting Council initiatives to deliver economic, environmental and social benefits to the community.
- 1.3 In 2020/21, Salisbury Water delivered:
 - 1.3.1 **1,306 million litres** of alternative water to 1,220 external community customers
 - 1.3.2 **\$1.1 million** savings to these external community customers by providing a fit-for-purpose, lower cost, substitute for drinking water

- 1.3.3 **1,160 million litres** of alternative water to irrigate Council's community spaces
- 1.3.4 **\$0.4 million** reduction to business loan borrowings
- 1.3.5 **2,291 million litres** less polluted stormwater runoff discharged to the Barker Inlet by harvesting, cleansing and storing this stormwater for future reuse.
- 1.4 As part of the budget deliberations of Council each year, business units report their most up to date results for the current year (up to January 2022) and the proposed budget for the coming year (2022/23).

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Business Excellence – Financial Services
- 2.2 External
 - 2.2.1 Salisbury Water Management Advisory Board

3. REPORT

3.1 2021/22 Review

To January 2022, Salisbury Water has delivered:

- 3.1.1 **440 million litres** of fit for purpose water to 1,240 external customers
- 3.1.2 **376 million litres** of fit for purpose water to Council's community spaces
- 3.1.3 **2,378 million litres** less polluted stormwater runoff to the Barker Inlet by harvesting, cleansing and storing the stormwater for future reuse.
- 3.1.4 Financial results for the 7 months to January 2022 are provided in the table below.

Details	YTD Actual	YTD Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Sale of Water	789,889	838,980	(49,091)	-5.85%
Water Connections	421	0	421	100.00%
Internal Water Supply	1,046,583	1,001,340	45,243	4.52%
External Grants & Subsidies				
Reimbursements	196	94	102	108.51%
Salisbury Water Rebate	(2,135)	(2,000)	(135)	6.75%
Total Revenue	1,834,954	1,838,414	(3,460)	-0.19%
Expenditure				
Wages & Salaries	406,698	368,244	(38,454)	-10.44%
Contractual Services	650,837	741,499	90,662	12.23%
Materials	353,786	317,443	(36,343)	-11.45%
Depreciation	1,461,150	1,461,150	0	0.00%
Other Expenses	368,443	350,710	(17,733)	-5.06%
Total Expenditure	3,240,914	3,239,046	(1,868)	-0.06%
Net Position	(1,405,960)	(1,400,632)	(5,328)	-0.38%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

- 3.1.5 The SWBU completed the first 7 months of the financial year with an unfavourable variance against budget of \$5,328.
- 3.1.6 Income totaling \$1,834,954 was received. This was \$3,460 below the YTD budget.
- 3.1.7 250mm of rainfall was recorded at Parafield Airport for the first half of the year, which is very close to the average rainfall for this period. This has resulted in customer usage for this period aligning closely with budget predictions.
- 3.1.8 The average rainfall has resulted in a robust stormwater harvest of 2,378ML to date (compared to 2291ML in total last year), bringing the total aquifer storage balance to just over 10,000ML. This balance provides an important buffer for the business should ongoing dry conditions prevail.
- 3.1.9 Operational expenditure was \$1,868 below the YTD budget.
- 3.1.10 The forecast result for the full financial year (to 30 June 2022) is provided in the table below.

Details	Revised Budget	Original Budget	Forecast EOY	Favourable/ (Unfavourable) Variance	Variance %
Revenue					
Sale of Water	2,379,200	2,379,200	2,379,200	0	0.00%
Water Connections	1,300	1,300	1,300	0	0.00%
Internal Water Supply	3,337,800	3,337,800	3,337,800	0	0.00%
External Grants & Subsidies					
Reimbursements	300	300	300	0	0.00%
Salisbury Water Rebate	(5,000)	(5,000)	(5,000)	0	0.00%
Total Revenue	5,713,600	5,713,600	5,713,600	0	0.00%
Expenditure					
Wages & Salaries	634,600	634,600	634,600	0	0.00%
Contractual Services	1,350,100	1,350,100	1,350,100	0	0.00%
Materials	569,150	569,150	569,150	0	0.00%
Depreciation	1,948,200	1,948,200	1,948,200	0	0.00%
Other Expenses	618,500	618,500	579,100	39,400	6.37%
Total Expenditure	5,120,550	5,120,550	5,081,150	39,400	0.77%
Net Position	593,050	593,050	632,450	39,400	6.64%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

- 3.1.11 The full year outlook has been adjusted from a budget surplus of \$593,050 to \$632,450. This is primarily due to lower interest rates on borrowings. However, this full year outlook is still assuming similar weather conditions to previous dry years. Third quarter results will be the first clear indication of whether SA has been impacted by the current La Niña weather pattern.
- 3.1.12 The forecast includes a \$1,948,200 allowance for depreciation.
- 3.1.13 Excluding depreciation, the SWBU is predicted to have a positive cash equivalent position for 2021/22 of \$2,580,650.

3.2 2022/23 Business Plan

- 3.2.1 The 2022/23 financial year will see a continued focus on steady growth of the business, with two (2) remaining schools in Salisbury and a number of minor reserve irrigation reactivations being the priority.
- 3.2.2 The Salisbury Water Strategic Action Plan is focused on the following objectives:
- continue to develop Salisbury Water through research and development to provide a competitive edge for firms located in the region (City Plan 2035 Foundation 3.1 – Our Infrastructure Supports Investment and Business Activity)
 - continue to effectively manage actual and perceived water quality issues, including constantly reviewing the costs and benefits of treating water to a higher quality standard
 - continue to investigate alternative power solutions in order to reduce ongoing power costs
 - develop a strategy and program of works in conjunction with the Department for Education under the Sustainable Schools program, to expand supply to additional schools in close proximity to the city-wide distribution network
 - progress planning and analysis for a potential large-scale MAR scheme at the bottom of the Dry Creek catchment
 - continue to pursue permanent groundwater licences, as they come onto the market, in order to provide additional water supply security should drought conditions impact on stormwater harvesting
- 3.2.3 The following initiatives are underway to meet the Strategic Action Plan objectives:
- New capital initiatives as summarised in the table below, are proposed to address water security issues, capacity building, regulatory monitoring and asset renewal.
 - Capital initiatives proposed for 2022/23 total \$4,024,000. Of this \$3,204,000 is a continuation of bids approved in previous years with an additional \$780,000 proposed.
 - New operating initiatives proposed for 2022/23 total \$113,000 and include additional R&D and operations costs.

Bid No	Asset Cat	Project Title	'000's		
			Exp	Inc	Net
000750	I/G	Salisbury Water - Pump Station Upgrade Program	470		470
000809	G/I	Salisbury Water - Water Licence Purchase	100		100
000810	G/I	Salisbury Water - Dry Creek: Weirs & Harvesting Optimisation	600		600
000811	G/I	Improving the Amenity of Tech Pk M/Lakes & Edin Pks Industrial Precinct	40 *		40
000812	G	Salisbury Water - Recycled Water Supply to Reactivated Reserves	450	73	377
000813	G	Salisbury Water - Sustainable Schools Program	220		220
000859	R	Salisbury Water - Business Unit Planning Program	60		60
000860	G	Salisbury Water Distribution Main Linkages	360	360	-
000864	I/R	Salisbury Water - Dry Creek: Greenfields MAR Upgrade	200		200
000889	I	Salisbury Water - Regulatory Groundwater Monitoring & Reporting	250		250
000933	I	Groundwater Community Bores - Tank and Booster Pump System	73		73
000814	R	Salisbury Water - Asset Renewal Program	1,201		1,201
Total New Water Business Unit			4,024	433	3,591

(Asset Categorisation: G = Growth, I – Improvements, R = Renewal, RD = Research & Development)

* First year of this program is City Infrastructure irrigation upgrade works therefore the budget is not included in WBU total for 2022/23.

3.3 Financial Analysis

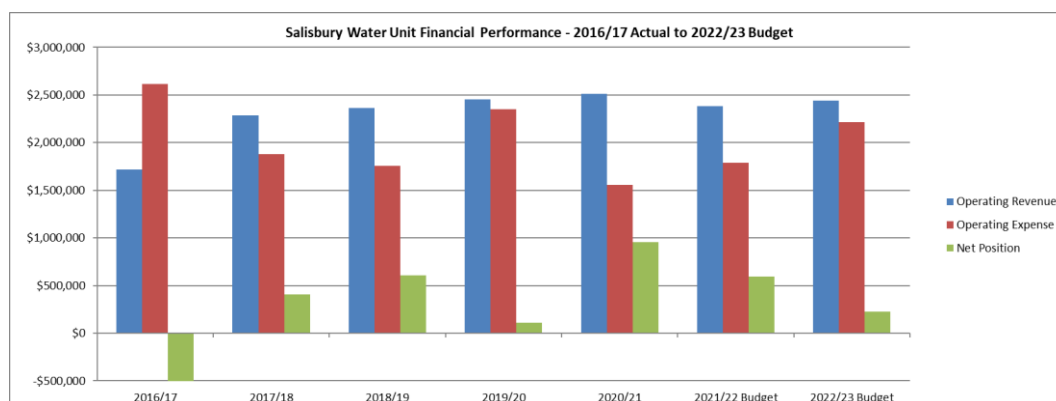
2022/23 Draft Budget

Details	2021/22 Budget	2022/23 Budget	Favourable/ (Unfavourable) Variance	Variance %
Revenue				
Sale of Water	2,379,200	2,439,950	60,750	2.55%
Water Connections	1,600	1,600	0	0.00%
Salisbury Water Rebate	(5,000)	(3,500)	1,500	-30.00%
External Grants & Subsidies	0	0	0	0.00%
Internal Water Supply	3,337,800	3,291,027	(46,773)	-1.40%
Total Revenue	5,713,600	5,729,077	15,477	0.27%
Expenditure				
Wages & Salaries	634,600	700,950	(66,350)	-10.46%
Contractual Services	1,350,100	1,246,800	1,350,100	100.00%
Materials	569,150	771,350	(202,200)	-35.53%
Depreciation	1,948,200	2,035,751	(87,551)	-4.49%
Other Expenses	618,500	635,138	(16,638)	-2.69%
Total Expenditure	5,120,550	5,389,989	(269,439)	-5.26%
Net Position	593,050	339,088	(253,962)	-42.82%
Operating Budget Bids	0	113,000	(113,000)	0.00%
Net Position including 22/23 New Initiatives	593,050	226,088	(366,962)	-61.88%
CASH POSITION	2,541,250	2,261,839	(279,411)	-11.00%

Note: A favourable variance within the table above indicates an increase in income or a decrease in expense. An unfavourable variance indicates a decrease in income or an increase in expense.

Note 1: 'Other Expenses' expenditure category includes: Interest on borrowings, legal expenses, water licences, internal vehicle hire, internal maintenance charges, finance overhead charges, advertising, insurance and telephone costs.

Note 2: 'Materials' includes consumables such as chlorine and power costs.



3.4 Commentary on 2022/23 Budget

- 3.4.1 The 2022/23 budget for the SWBU forecasts a net position of \$226,088. This result includes a \$2,035,751 allowance for depreciation.
- 3.4.2 Excluding depreciation, the SWBU is forecast to deliver a positive net cash equivalent position of **\$2,261,839** for 2022/23.
- 3.4.3 The equivalent cash surplus each year is used to pay down borrowings.
- 3.4.4 Sales volumes are budgeted at **2,500ML**, which will deliver a sustainable alternative water supply to customers and the community, reducing the City's reliance on valuable mains water supplies.
- 3.4.5 Revenue forecasts have allowed for a nominal 2% increase in water price for 2022/23. This is lower than annual CPI but a small price rise is proposed for the following reasons:
- the City of Salisbury is currently regulated under a 'light handed' approach, with the Essential Services Commission of South Australia (ESCOSA) setting a price determination that applies to Minor and Intermediate retailers for the regulatory period 1 July 2013 to 30 June 2020, through a framework that combines pricing principles and price monitoring. (ESCOSA are still considering the pricing framework to apply beyond 2020. Note: City of Salisbury is classified as an Intermediate retailer as we have over 500 external customers)
 - this determination has been based on National Water Initiative (NWI) pricing principles. In alignment with these principles, it is appropriate to establish pricing based on the efficient operations, maintenance, planning and administrative costs of the business; plus a 'reasonable return' on the business assets.
 - in-line with Council's COVID-19 response plan, a price freeze was adopted for all water prices in 2020/21 and 2021/22.

- price stability and a consistent pricing approach will send the right signals to the market regarding Salisbury's ability to provide alternative water at an affordable price to customers and the community and still be attractive to potential new customers
- the substantive retail price of Salisbury Water is recommended to increase by a nominal 2% from \$2.78 per Klitre to \$2.84 per Klitre for 2022/23.

3.4.6 Total capital initiatives of \$4,024,000 are proposed. Of this \$3,204,000 is a continuation of bids approved in previous years, \$780,000 is related to new bids and \$40,000 is linked to City Infrastructure projects. The impact of these bids is not reflected in the draft operating statement until endorsed by Council.

Rainfall dependency and the cyclical nature of weather is a key issue for the business. The majority of our customers utilise our alternative water for irrigation. Consequently, a wet season e.g. 2016/17, is useful for replenishing the aquifer 'stock' but means that not as much water is sold. The Bureau of Meteorology's (BoM) long range forecast indicates that the current La Niña is past its peak and weather conditions are anticipated to return to 'El Niño neutral' mid-Autumn, with average rainfall conditions predicted through to 2022/23. This cycle is consistent with the typical El Niño-Southern Oscillation (ENSO) event life cycle.

3.5 Fees and Charges

- 3.5.1 Council provides alternative water to a range of customers including local business, schools, residential properties, and for its own community spaces.
- 3.5.2 Fees and charges are set out in accordance with Section 188 of the *Local Government Act 1999* and in-line with the *Water Industry Act 2012* as regulated by the ESCOSA.
- 3.5.3 The fees and charges proposed for 2022/23 are provided in the following table.

Fees	2021/22 \$	2022/23 \$	Commentary
Non-Residential Properties			
Substantive Retail Water Supply (per kL)	2.78	2.84	2% increase
Day Time Supply to Tank Only *	2.53	2.58	2% increase
Water Banking & Licensed Transfer of Credits (per kL)	By Negotiation	By Negotiation	no changed proposed
Community Based Not for Profit Organisation (upon application) (per kL)	1.80	1.84	2% increase
Bulk Water Supply (negotiated) (per kL)	1.80	1.84	2% increase
Supply Charge (meter reading, cross connection audits etc.) per annum	40.00	40.00	no changed proposed
Residential Properties			
Substantive Retail Water Supply - allotment sizes over 300m2 (per kL)	2.78	2.84	2% increase
Supply Charge (meter reading, cross connection audits etc.) per annum	40.00	40.00	no changed proposed
Fixed Annual Charge - allotment size up to 300m2 (External Supply Only)	112.00	114.00	2% increase
Fixed Annual Charge - allotment size up to 300m2 (Internal/External supply)	134.00	137.00	2% increase
Other			
Non Payment – Flow Restrictor - Installation and Removal Fee plus - Administration costs	\$290.00	\$296.00	2% increase
Disconnection – nonpayment - Contractor Plumbing works plus - Administration costs	Actual contractor cost + \$183.00	Actual cost	
Connection Fee - 20mm meter / 50 mm meter	Quoted price on application	Quoted price on application	no change proposed
Meter Relocation Fee	Actual contractor cost + \$183.00	Actual cost	
Damaged 20mm Service – Standard Meter Repair/Replacement	-	\$190.00	New based on actual costs
Damaged 20mm Service – Non Standard Repair/Replacement	-	Actual cost	New
Damaged 40mm, 50mm, 80mm Service – Repair/Replacement	-	Actual cost	New
Special/Final Meter Read	28.00	29.00	2% increase

* This is an off-peak/tank incentive offered to customers to compensate for their investment in tanks or dams and pumps. They receive a reduced sized connection, limiting the distribution pressure impact on the Salisbury Water network. Their consumption volume does not entitle them to the lower bulk water supply price.

3.5.4 Negotiated Price Scheme (for upfront Capital Contribution)

Council may offer an industry, a commercial enterprise, business, sporting complex, or community organisation (i.e. non-residential user) that is a major user of mains water, an incentive to become a Salisbury Water user. In lieu of the non-residential entity partially or completely funding the costs to install Salisbury Water infrastructure to their property, Council may by agreement offer a conditional discounted price to that customer for a limited discount period.

Any negotiated price offered to a non-residential user must be approved by the Chief Executive Officer.

3.5.5 Who Should Pay: The ratepayer/taxpayer or the water customer?

(Public Benefit vs Private Benefit)

Provision of water for irrigation of open space provides improved amenity to the suburbs. This improves the image of the City and makes this a very important part of creating a welcoming and livable City.

High levels of community 'greening' is seen as crucial in combatting 'urban heat'. Research has shown that urban temperatures can be up to 10 degrees higher than neighboring rural areas. Irrigation has a significant impact on local climate by supporting the growth of shade trees and lawns. This improves evaporation and transpiration rates and can reduce local temperature by several degrees. This, in turn, reduces the energy required to run air-conditioners in homes and offices.

Establishing and maintaining high quality turf for sports facilities and school ovals has flow-on benefits to the broader community by facilitating sport and active play, helping to support a healthy lifestyle and combat obesity. This helps to reduce health costs associated with obesity, diabetes etc. It also encourages social inclusion by encouraging group sports and the strong social connections developed in sporting clubs. Active sports participation, especially by youth, has been shown to dramatically reduce negative social issues such as graffiti and vandalism.

Provision of cheaper alternative water to local business and industry can help to attract and sustain these businesses, keeping them in the area, where they provide jobs for local residents. This has a significant flow-on effect to the local economy, generating more job opportunities.

Maintaining water levels in ornamental lakes provides visual amenity that can significantly improve property values.

Hence, all of these reasons make a very strong argument for some level of 'public subsidy' for water use.

However, despite these significant broader community benefits, all levels of government currently support the 'user-pays' principle for water pricing i.e. 'The ratepayer/taxpayer should not be asked to subsidise the water consumer' and conversely 'the water consumer should not be inadvertently subsidizing other community services'

Council formed the Salisbury Water business to improve transparency between our water services/pricing and the other community services that are provided. In accordance with guidelines established by the NWI and now regulated under the SA Water Industry Act by ESCOSA, staff undertake a careful ‘ring-fencing’ of all Salisbury Water business assets and the cost of water services that are provided. Where costs are not directly booked to the water business an estimated provision is made. This includes an estimate of the labour costs for the numerous supporting Council services (e.g. Customer Service, Human Resources, Finance etc) that all contribute to the successful running of Council’s water business. The objective is to ensure that the water prices that Council set for water customers are an accurate reflection of the ‘full cost’ of providing the service.

3.5.6 Competitive Forces / Market Forces / Comparison with Competitors

The primary competitor for Salisbury Water continues to be mains drinking water supplied by SA Water. The tier 2 mains water price (currently \$2.806) is the applicable price for the majority of our customers and it is currently 3 cents higher than Salisbury Water price (\$2.78).

For 2022/23 it is predicted that a similar price differential will continue, noting that SA Water are required to follow the same pricing rules and are regulated in an identical way.

There is a strong market perception that the price difference between drinking water and alternative (recycled) water should be much higher to reflect the difference in quality. However, interstate recycled water prices are frequently higher than drinking water, reflecting full cost recovery pricing and the customers are often prepared to pay a premium for recycled water. However, it is unlikely that we will change the local market perception in the short term. During the past 2 years, several potential new small-scale customers decided not to proceed given there was little financial incentive compared to mains water.

Several of our major customers are engaged under ‘legacy’ contracts, with a wide range of contracted prices. This is often a result of a financial contribution towards the installation of Salisbury Water infrastructure to their property. Hence, setting a higher retail price has no impact on these customers.

While sales will continue to be grown by conventional marketing, this delivers a steady and incremental improvement. The majority of the large irrigation customers in the Salisbury area i.e. schools, golf courses and Council maintained sports facilities have already been secured. Further expansion in the irrigation market must be carefully managed as it becomes increasingly expensive to install new pipework over longer distances to reach new and often quite small customers.

The success of Council’s Salisbury Water business has been built on working closely with government, industry and community partners to provide ‘tailored’ outcomes. Our objective is to achieve continued steady growth and maintain a sustainable water business.

We are mindful that competition may come from the use of bore water, rainwater tanks, dams and technological innovation (recycling) to reduce the need for water. But it is important to remember our business/community/environmental support role and this may sometimes involve supporting our customers to develop alternative water options, which may negatively impact the financial return of the business.

3.5.7 Cost Structure

The cost structure reflects the following:

Variable Costs:

- Maintenance (pumps, pipe flushing, desilting etc.)
- Repairs (pumps, pipe bursts, blocked meters etc.)
- Electricity (pumping power demand)
- Water Quality and Environmental Monitoring
- Licensing

Fixed Costs:

- Wages
- Financing Costs (loan borrowings to fund asset construction)
- Depreciation allowance
- Rental Charges (e.g. Parafield Airport Limited for land for the wetland)

4. CONCLUSION / PROPOSAL

- 4.1 Salisbury Water will continue a steady growth approach in 2022/23 by supplying the local community and businesses with 2,500 million litres of alternative 'fit for purpose' water, supporting Council's key directions to deliver economic, sustainable and social benefits to the City.
- 4.2 Council will continue to provide direct savings in the order of \$1.0 million dollars per year to its water customers and the community, by providing a lower cost alternative to mains water.
- 4.3 Salisbury Water will continue to pursue negotiations with developers and businesses in order to improve the long-term sustainability of the business.
- 4.4 Council is asked to endorse the proposed Salisbury Water 2022/23 operating budget, new budget initiatives and fees and charges, for further consideration in the 2022/23 Council budget.

ITEM	2.1.4
	FINANCE AND CORPORATE SERVICES COMMITTEE
DATE	21 March 2022
HEADING	Budget Workshops Actions Update
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	4.4 We plan effectively to address community needs and identify new opportunities
SUMMARY	This report provides Council with details of questions noted during the first two Budget Workshops, and provides responses to questions raised that were not answered at the time, or provides a timeline for responses that are pending at the time of preparing this report. The report also provides information related to the upcoming third budget workshop.

RECOMMENDATIONThat Council:

1. Note the responses provided at paragraphs 3.2 and 3.3.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 This report provides Council with details of the questions raised at the Budget Workshop 1 held 2 March 2022, and Budget Workshop 2 held 9 March 2022, that were not responded to at the time.

2. CONSULTATION**2.1 Internal**

- 2.1.1 Budget Workshop 1 held 2 March 2022, Budget Workshop 2 held 9 March 2022, and across the organisation to gather responses to queries raised.

3. REPORT

- 3.1 The tables below detail queries for follow-up raised by Elected Members at Budget Workshop 1 held 2 March 2022, and Budget Workshop 2 held 9 March 2022. The tables below detail who is responsible, the timeframe to respond, and the mechanism for the response to be provided. A number of queries are also addressed in the table with the heading “Response Provided” directly below the query raised.

Budget Workshop 1 – 2 March 2022

- 3.2 Infrastructure bids were presented at the first budget workshop with the following actions recorded for follow-up:

Item	Budget Workshop 1– 2 March 2022	Who	When	Method
WS1-1	WBN000812 Salisbury Water – Recycled Water Supply to Reactivated Reserves Have we assurances that Reserves targeted by Council will be completed and what is the timetable for specific Reserve activation?	GMCI	April 2022	Future Report
	Response: <i>Infrastructure to provide an update and a schedule of the reserves and playgrounds that are considered in this program.</i>			
WS1-2	WBN000860 Salisbury Water Distribution Main Linkages This bid should be treated as confidential.	MFS	04/03/22	Completed
	Response: <i>Email provided to all members to advise of confidentiality requirements for this bid to ensure those not at the first budget workshop are aware.</i>			
WS1-3	PBN000952 Elected Member Bid: New Public Toilets, Mawson Lakes Is the proposed location for toilets at Mawson Lakes appropriate in terms of proximity to private homes, and is the provision of toilets in line with our service levels?	GMCI	April 2022	Future Report
	Response: <i>Infrastructure to prepare a report outlining how these matters will be addressed</i>			
WS1-4	TRN000606 School Zones and Pedestrian Crossings Program School Traffic Management Framework requires reconsideration and review as the needs of the community are not being met through State Government initiatives or funding	GMCI	June 2022	Future Report
	Response: <i>Infrastructure to prepare a report on what has been delivered, costing breakdown of initial school works and responsible authority, and proposed next priority set of schools</i>			

Budget Workshop 2 – 9 March 2022

- 3.3 Infrastructure bids were presented at the first budget workshop with the following actions recorded for follow up:

Item	Budget Workshop 2 – 9 March 2022	Who	When	Method
WS2-1	OPN000904 Greenwaste Kitchen Caddies Given the cost of \$194k of providing 2 rolls, is it possible to reduce this to only 1 roll, noting that there is stock on hand and where requested a second roll could be provided.	GMCI	April 2022	Finance & Corporate Services Committee
	Response: <i>Information to be provided through the next Budget Workshop Action report scheduled for April FACS</i>			

Item	Budget Workshop 2 – 9 March 2022	Who	When	Method
WS2-2	PF&E Scissor Lift There was a discussion or potentially a bid for a scissor lift approximately 4 years ago. What happened to this equipment?	GMCI	March 2022	Response Provided
	Response: Due to the relatively low level of use and also the significant work health safety risks that this equipment would result in, the decision was taken to continue to contract in this service as needed.			
WS2-3	PF&E Equipment for the Removal of Seaweed from St Kilda boat channel and SWBU wetlands Can we have a business case on purchasing and operating this type of equipment.	GMCI	May 2022	Future Report
	Response: City Infrastructure to prepare a report			
WS2-4	Mosquito Control Program Can we have confirmation that Globe Derby and St Kilda are included in the control program and that education materials are being provided, especially for horse owners	GMCI	10/3/22	Completed
	Response: Email was sent 10 March 2022			
WS2-5	Inspectoral Resources on Weekends and Afterhours What would be the best approach to increase our service levels for school times and public nuisance complaints (after hours and weekends), and can we achieve full cost recovery?	GMCI	April 2022	Future Report Governance & Compliance Committee
	Response: A report will be prepared in relation to this matter			
WS2-6	Community Development Operating Budget – Decrease The Shed Project Can we gain further information regarding this decrease?	GMCD	March 2022	Response Provided
	Response: The decrease relates to the reduction in services delivered for the NDIS Shed Program in 21/22. NDIS pays in arrears for services delivered. Due to uncertainty of service delivery the 2022/23 budget has been based on this reduced income. If service delivery returns to pre-COVID levels, the grant income will increase accordingly			
WS2-7	OPN000831 Salisbury Community Markets As there is a range of feedback and ideas from elected members there needs to be a further opportunity to discuss this concept	GMCD	April 2022	CEO Briefing
	Response: Will be scheduled for a future CEO briefing session.			
WS2-8	OPN000895 Bridgestone Athletics Facility – Coordinator Role Can we have further information that explains the need for the increase in this role from 0.8 FTE to 1 FTE, given the history for establishing this role initially and the work that is now being performed?	GMCD	March 2022	Community Wellbeing and Sport Committee
	Response: This will be covered in the Bridgestone Athletics Centre – Review March 2022 report			
WS2-9	Confidential Bids Can we have a briefing on the confidential bids	MFS	March 2022	Budget Workshop 3
	Response: This will be included in Budget Workshop 3			

Budget Workshop 3 – 23 March 2022

- 3.4 There will be a presentation of the Long Term Financial Plan at Budget Workshop 3 which has been refined following the presentations on budget bids and operating budgets at Workshops 1 and 2. There will also be a discussion of confidential bids (per Budget Workshop 2 Action 9). NAWMA and Belgravia are scheduled to present their business plans at the Third Budget Workshop, with business plans and fees and charges (for Belgravia) being presented to Council subsequently as formal items. As NAWMA's budget has not yet been approved by the NAWMA board, the presentation will be deferred from Budget Workshop 3 to May 2022, potentially as part of the CEO briefing or alternatively time set aside for the presentation as part of the Finance and Corporate Committee meeting.

4. CONCLUSION / PROPOSAL

- 4.1 Elected Members questions at Budget Workshop 1 held 2 March 2022, and Budget Workshop 2 held 9 March 2022 have been noted in this report with answers provided, and where responses have not yet been provided these will be reported in subsequent update reports or stand alone items.
- 4.2 Budget Workshop 3 will provide members with the opportunity to review the updated Long Term Financial Plan, be briefed on confidential bids, and to receive a presentation from Belgravia on their business plan for the coming year.

ITEM 2.1.5

FINANCE AND CORPORATE SERVICES COMMITTEE

DATE 21 March 2022

HEADING Budget Bids 2022/23

AUTHORS Kate George, Manager Financial Services, Business Excellence
Joe Scordo, Senior Management Accountant, Business Excellence

CITY PLAN LINKS 4.4 We plan effectively to address community needs and identify new opportunities

SUMMARY All Budget Bids have been presented to Elected Members at Budget Workshops 1 and 2 held in March. At the workshops, scope and funding of proposed bids were presented and discussed with the opportunity for questions and feedback to be provided.

This report summarises any changes to bids since the workshops, and also considers Elected Member Bids. Council's consideration and approval is sought for which Budget Bids are to be further considered for inclusion in the draft 2022/23 Annual Plan for community consultation.

RECOMMENDATION

That Council:

1. Considers bid DWN000915 Elected Member Bid: Dry Creek Walkley Heights Flooding Issues along Dry Creek Pathway (Attachment 2) in future years of TRN000793 City Wide Trails Program (Attachment 3) based on needs and priorities and subject to future years' budget considerations.
2. That following consideration by Council at the budget workshops 1 and 2 the direction of Council is sought in the following bids that are above service levels:
 - a. PSN000907 Elected Member Bid: Baloo Street Reserve Inclusive Playground (Attachment 4)
 - (i) Option 1: Remove the bid from further budget considerations; **OR**
 - (ii) Option 2: Fund the project through deferral or cancellation of another project (to be identified); **OR**
 - (iii) Option3: Additional budget funding be provided.
 - b. PSN000908 Elected Member Bid: Williams Green Heather Drive Para Vista Playground Upgrade, BBQ, Share Structure and Toilet Facilities (Attachment 5)
 - (i) Option 1: Remove the bid from further budget considerations; **OR**
 - (ii) Option 2: Fund the project through deferral or cancellation of another project (to be identified); **OR**
 - (iii) Option3: Additional budget funding be provided.

- c. PSN000910 Elected Member Bid: Ilberry Green, Helen Terrace, Valley View Reserve Lighting (Attachment 6)
 - (i) Option 1: Remove the bid from further budget considerations; **OR**
 - (ii) Option 2: Fund the project through deferral or cancellation of another project (to be identified); **OR**
 - (iii) Option3: Additional budget funding be provided.
- d. PSN000913 Elected Member Bid: RM William Drive Walkley Heights Playground Upgrade (Attachment 7)
 - (i) Option 1: Remove the bid from further budget considerations; **OR**
 - (ii) Option 2: Fund the project through deferral or cancellation of another project (to be identified); **OR**
 - (iii) Option3: Additional budget funding be provided.
3. Notes bid PBN000952 Elected Member Bid: New Public Toilets, Mawson Lakes (Attachment 8) and refers it to the Asset Management Sub Committee for consideration and removes it from further budget consideration at this time, pending recommendation from the Asset Management Sub Committee.
4. Removes bid PSN000914 Elected Member Bid: Installation of Doggie Bins along Walkleys Heights Powerline Pathway (Attachment 9) and requirements where warranted will be funded through existing budgets.
5. Includes bid STN000921 Elected Member Bid: Hausler Reserve Paralowie Stage 2 Upgrade (Attachment 10) in the program and construction be brought forward to 2022/23 from 2023/24.
6. Includes the following late budget bids in the 2022/23 budget:
 - a. OPN000953 White Ribbon Event (Attachment 11)
 - b. OPN000954 Performance Excellence Program (Attachment 12)
 - c. OPN000955 Indoor Recreation Centre's (Attachment 13)
7. Notes the following changes to bids:
 - a. WBN000812 Salisbury Water - Recycled Water Supply to Reactivated Reserve (Attachment 14) scope of works has been updated to include greater detail regarding irrigating utilising mains water and subsequent conversion to recycled.
8. Approves the four-year program with 2022/23 net expenditure of:

Infrastructure Bids: capital \$64,427,000 and operating \$1,955,000

Plant Furniture and Equipment Bids: capital \$3,057,000 and operating \$97,000

Operating Bids: operating \$845,000

IT Bids: capital \$371,000 and operating \$610,000

which will be updated following Council decision in relation to parts 1 to 6 of this recommendation.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Budget Bids Schedule 2022/23
2. DWN000915 Elected Member Bid: Walkley Heights Flooding Issues along Dry Creek Pathway
3. TRN0007493 City Wide Trails Program
4. PSN000907 Elected Member Bid: Baloo Street Reserve Inclusive Playground
5. PSN000908 Elected Member Bid: Williams Green Heather Drive Para Vista Playground Upgrade, BBQ, Shade Structures and Toilet Facilities
6. PSN000910 Elected Member Bid: Ilberry Green, Helen Terrace, Valley View Reserve Lighting
7. PSN000913 Elected Member Bid: RM Williams Drive Walkley Heights Playground Upgrade
8. PBN000952 Elected Member Bid: New Public Toilets, Mawson Lakes
9. PSN000914 Elected Member Bid: Installation of Doggie Bins along Walkleys Heights Powerline Pathway
10. STN000921 Elected Member Bid: Hausler Reserve, Paralowie - Stage 2 Upgrade
11. OPN000953 White Ribbon Program
12. OPN000954 Performance Excellence Program
13. OPN000955 Indoor Recreation Centre's
14. WBN000812 Salisbury Water - Recycled Water Supply to Reactivated Reserves

1. BACKGROUND

- 1.1 Budget workshops were held in March to inform Elected Members of the proposed budget bids. The workshops provided an overview, scope and funding of each bid, and enabled the Elected Members to ask questions and provide feedback. This report provides further opportunity to formally consider the budget bids and to resolve which bids should progress into the next stages of the budget process, with Council provided further opportunities for consideration, before the draft budget culminates in late April with the adoption of the draft Annual Plan and Budget for consultation.
- 1.2 A summary of the budget bids, highlighting any changes since the workshops and providing options for consideration of bids where existing programs are in place, is also included in this report.

2. CONSULTATION / COMMUNICATION**2.1 Internal**

- 2.1.1 There has been extensive internal review of bids through stakeholder groups and Executive, and with Elected Members through the Budget Workshops.

2.2 External

- 2.2.1 The Budget Bids will be considered by Council again in April and then included in the draft Annual Plan for public consultation for community input into Council's future programs.

3. REPORT

- 3.1 All bids have been reviewed by Elected Members at the first two budget workshops with scope and funding requirements discussed, with the opportunity provided for questions and feedback. Changes since these workshops have been specifically detailed in this report. This report is the first opportunity to formally consider the Budget Bids, with a further opportunity provided in April prior to public consultation.

Proposed Budget Bid Changes

- 3.2 The attached schedule sorts the bids into categories of Infrastructure Bids, Plant Furniture and Equipment Bids, Operating Bids and IT Bids. Elected Members considered 2022/23 budget bids at Workshops held in March. Proposed actions associated with bids resulting from these discussions are noted in the paragraphs below with recommendation for formal consideration.
- 3.3 DWN000915 Elected Member Bid: Dry Creek Walkley Heights Flooding Issues along Dry Creek Pathway (Attachment 2) is recommended for consideration in future years of TRN000793 City Wide Trails Program (Attachment 3) based on needs and priorities and subject to future years' budget considerations.
- 3.4 Given the following bids propose further increases in service levels direction is sought from Council as follows in each case:
- (i) Option 1: Remove the bid from further budget considerations; **OR**
 - (ii) Option 2: Fund the project through deferral or cancellation of another project (to be identified); **OR**
 - (iii) Option3: Additional budget funding be provided.
- PSN000907 Elected Member Bid: Baloo Street Reserve Inclusive Playground (Attachment 4)
 - PSN000908 Elected Member Bid: Williams Green Heather Drive Para Vista Playground Upgrade, BBQ, Share Structure and Toilet Facilities (Attachment 5)
 - PSN000910 Elected Member Bid: Ilberry Green, Helen Terrace, Valley View Reserve Lighting (Attachment 6)
 - PSN000913 Elected Member Bid: RM William Drive Walkley Heights Playground Upgrade (Attachment 7)
- 3.5 Due to the consideration of service levels and proposed location and community impact, it is recommended that PBN000952 Elected Member Bid: New Public Toilets, Mawson Lakes (Attachment 8) be referred to the Asset Management Sub Committee and removed from further budget consideration at this time, pending recommendation from the Sub Committee.
- 3.6 As there are existing budgets that can provide for doggie bins, it is proposed that PSN000914 Elected Member Bid: Installation of Doggie Bins along Walkleys

Heights Powerline Pathway (Attachment 9) be removed, and funded from the existing budgets where the requirements are warranted.

- 3.7 To improve the outcomes for the community at Hausler Reserve, it is recommended that STN000921 Elected Member Bid: Hausler Reserve Paralowie Stage 2 Upgrade (Attachment 10) be included in the infrastructure program with construction to be brought forward to 2022/23 from 2023/24.
- 3.8 It should be noted that WBN000812 Salisbury Water - Recycled Water Supply to Reactivated Reserve (Attachment 13) scope of works has been updated to include greater detail regarding irrigating utilising mains water and subsequent conversion to recycled and an amended copy of this bid is attached with this report (Attachment 2).

Infrastructure Bids

- 3.9 Infrastructure Budget Bids to be endorsed by Council as part of this report total net capital \$64,427,000 and operating \$1,955,000, which will be updated further following consideration and endorsement of other recommendations of this report.

Plant Furniture and Equipment Budget Bids

- 3.10 The Plant, Furniture and Equipment Budget Bids, highlighted in purple on the attachment total net \$3,057,000 and operating \$97,000, and are consistent with detail provided at the Budget Workshop 2 March 2021, with no changes or updates required

Operating Budget Bids

- 3.11 The Operating Budget Bids highlighted in green on the attachment, total net \$845,000. This budget will be updated in accordance with Recommendation 6, to include three late bids, once endorsed by Council:
 - OPN000953 White Ribbon Event (Attachment 11)
 - OPN000954 Performance Excellence Program (Attachment 12)
 - OPN000955 Indoor Recreation Centre's (Attachment 13)

IT Budget Bids

- 3.12 The IT Budget Bids highlighted in yellow on the attachment, totaling net capital \$371,000 and operating \$610,000, are consistent with detail provided at the Budget Workshop 2 March 2021, with no changes or updated required.

Business Transformation

- 3.13 As members may be aware there are four projects that the Business Transformation team are currently pursuing. A report will be provided to Council in April 2022 regarding this important initiative, the specific projects and a proposed funding model for consideration.

4. CONCLUSION / PROPOSAL

- 4.1 Following the extensive review and discussion of Budget Bids it is appropriate for Council to formally consider the bids that will progress for further consideration and endorsement in April for inclusion in the 2022/23 Draft Budget and Annual Plan for public consultation purposes, noting that Council will have further opportunities to review bids prior to endorsement for public consultation.

Budget Bids

2022/23 Financial Yr

Infrastructure & Operating Summary			2022/23										2023/24										2024/25										2025/26					
2022/23 Financial Yr			CAPITAL 000'S				OPERATING 000'S				Variance to	CAPITAL 000'S				Variance to	OPERATING 000'S				Variance to	CAPITAL 000'S				Variance to	OPERATING 000'S				Variance to	CAPITAL 000'S			OPERATING 000'S			
			Exp	Funding	Net	USC	Variance to 21/22 Yr 2	Exp	Funding	Net	USC	Variance to 21/22 Yr 2	Exp	Funding	Net	USC	Variance to 21/22 Yr 3	Exp	Funding	Net	USC	Variance to 21/22 Yr 4	Exp	Funding	Net	USC	Variance to 21/22 Yr 4	Exp	Funding	Net	USC	Variance to 21/22 Yr 4						
Program Works Paren Bid Synopsis																																						
Bid Project Asset Category: Drainage & Waterways																																						
New																																						
DWN 000754	Local Flooding Program	359	0	359		0	115	0	115		(2)	50	0	50		(56)	116	0	116	(5)	51	0	51		(57)	118	0	118	(2)	52	0	52	122	0	122			
DWN 000755	Major Flooding Mitigation Projects	450	0	450	290	(2,238)	0	0	0	0	(9)	356	0	356	0	(732)	0	0	0	(34)	363	0	363	0	(827)	0	0	0	(14)	366	0	366	0	0	0			
DWN 000756	Jones Road - Bolivar - Site Rehabilitation for Future Clean Fill Disposal	53	0	53		0	31	0	31		(2)	54	0	54		0	32	0	32	(1)	55	0	55		(0)	33	0	33	(1)	56	0	56	35	0	35			
DWN 000873	Greater Edinburgh Parks Regional Drainage	0	0	0	0	0	0	0	0	0	0	230	0	230	230	230	0	0	0	0	0	0	0	0	(1,082)	0	0	0	0	0	0	0	0	0				
DWN 000915	ELECTED MEMBER BID: Dry Creek Walkley Heights Flooding Issues along Dry Creek Pa	0	0	0		0	0	0	0		0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	500	250	250	20	0	20				
Subtotal - New			862	0	862	290	(2,237)	146	0	146	0	(13)	690	0	690	230	(557)	148	0	148	(40)	469	0	469	0	(1,967)	151	0	151	(17)	974	250	724	177	0	177		
Renewal																																						
DWR 000757	Watercourse Management Works Program	361	0	361		0	0	0	0		103	390	0	390		0	0	0	0	104	712	0	712		0	0	0	0	106	747	0	747	0	0	0			
DWR 000758	Drainage and Waterways Program Area - Planning Program	170	0	170		0	0	0	0		0	230	0	230		(0)	0	0	0	0	175	0	175		2	0	0	0	0	180	0	180	0	0	0			
DWR 000759	Dam Renewal & Rectification Works	152	0	152		0	0	0	0		0	153	0	153		0	0	0	0	(21)	155	0	155		1	0	0	0	(22)	169	0	169	0	0	0			
DWR 000760	Environmental Open Space Land Management	85	0	85		11	150	0	150		140	0	0	0		(75)	223	0	223	212	0	0	0		(77)	136	0	136	125	0	0	0	162	0	162			
DWR 000761	St Kilda Breakwaters - Renewal	50	0	50		50	0	0	0		0	50	0	50		50	0	0	0	0	218	0	218		2	0	0	0	0	225	0	225	0	0	0			
Subtotal - Renewal			818	0	818	0	62	150	0	150	0	243	823	0	823	0	(25)	223	0	223	295	1,260	0	1,260	0	(72)	136	0	136	209	1,321	0	1,321	162	0	162		
TOTAL - Drainage & Waterways			1,680	0	1,680	290	(2,175)	296	0	296	0	230	1,513	0	1,513	230	(583)	371	0	371	255	1,729	0	1,729	0	(2,038)	287	0	287	192	2,295	250	2,045	339	0	339		
Bid Project Asset Category: Property & Buildings																																						
New																																						
PBN 000762	Clubs/Sporting Facilities (Minor Infrastructure Grants Program)	337	0	337		1	37	0	37		(9)	339	0	339		0	38	0	38	(9)	346	0	346		(0)	39	0	39	31	350	0	350	39	0	39			
PBN 000763	Land Acquisition Program - Miscellaneous	57	0	57		(0)	0	0	0		0	58	0	58		(0)	0	0	0	0	60	0	60		1	0	0	0	0	61	0	61	0	0	0			
PBN 000764	Building New / Upgrade Program	88	0	88	1,888	88	138	0	138	0	108	0	0	0	0	0	138	0	138	138	2,500	0	2,500	0	228	140	0	140	140	2,500	0	2,500	142	0	142			
PBN 000868	Confidential Item	200	0	200	200	200	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
PBN 000877	Replacement of Customer Pods at Salisbury Community Hub	56	0	56		56	0	0	0		0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
PBN 000952	ELECTED MEMBER BID: New Public Toilets, Mawson Lakes	20	0	20		20	0	0	0		0	200	0	200		200	0	0	0	0	0	0	0	0	0	38	0	38	38	0	0	0	40	0	40			
Subtotal - New			758	0	758	2,088	364	175	0	175	0	98	597	0	597	0	200	176	0	176	129	2,906	0	2,906	0	228	217	0	217	208	2,911	0	2,911	221	0	221		
Renewal																																						
PBR 000766	Building Furniture and Equipment Renewal Program	77	0	77		(0)	0	0	0		0	79	0	79		(20)	0	0	0	0	81	0	81		(0)	0	0	0	0	82	0	82	0	0	0			
PBR 000767	Building Renewal Program	1,292	0	1,292	400	400	133	0	133	0	0	1,326	0	1,326	0	(3)	135	0	135	(7)	1,371	0	1,371	0	14	136	0	136	(16)	1,396	0	1,396	139	0	139			
PBR 000768	Property and Buildings Program Area - Planning Program	105	0	105		(103)	0	0	0		0	318	0	318		(104)	0	0	0	0	111	0	111		(104)	0	0	0	0	113	0	113	0	0	0			
Subtotal - Renewal			1,474	0	1,474	400	297	133	0	133	0	0	1,723	0	1,723	0	(127)	135	0	135	(7)	1,563	0	1,563	0	(90)	136	0	136	(16)	1,591	0	1,591	139	0	139		
TOTAL - Property & Buildings			2,232	0	2,232	2,488	661	308	0	308	0	99	2,320	0	2,320	0	73	311	0	311	122	4,469	0	4,469	0	138	353	0	353	192	4,502	0	4,502	360	0	360		
Bid Project Asset Category: Parks & Streetscapes																																						
New																																						
PSN 000769	New Parks & Reserve Signage	77	0	77	69	(17)	0	0	0	0	(11)	31	0	31	0	(64)	0	0	0	(13)	0	0	0	0	(97)	0	0	0	(14)	0	0	0	0	0	0			
PSN 000770	New Reserve Furniture	65	0	65	65	(90)	0	0	0	0	(21)	0	0	0	0	(54)	5	0	5	(24)	0	0	0	0	0	6	0	6	(15)	0	0	0	7	0	7			
PSN 000771	Reserve Upgrade New Infrastructure	459	0	459	300	253	0	0	0	0	(266)	92	0	92	75	92	33	0	33	(251)	8	0	8		(344)	33	0	33	(287)	0	0	0	33	0	33			
PSN 000772	Dog Parks for Small Dogs	72	0	72	72	72	0	0	0	0	(21)	0	0	0	0	0	13	0	13	(1)	82	0	82	0	1	29	0	29	14	0	0	0	29	0	29			
PSN 000773	Streetscape Upgrade Program	2,300	0	2,300	1,800	179	30	0	30	0	194	1,400	0	1,400	0	(247)	31	0	31	197	1,425	0	1,425	0	(261)	31	0	31	210	1,431	0	1,431	32	0	32			
PSN 000774	Additional Playspaces	760	0	760	752	552	0	0	0	0	(38)	195	0	195	0	(17)	20	0	20	10	0	0	0	0	25	0	25	14	0	0	0	29	0	29				
PSN 000776	Landscape Enhancements - Major Entry Sites	0	0	0		0	0	0	0		0	95	0	95		(0)	0	0	0	(5)	97	0	97		(0)	5	0	5	(7)	98	0	98	5	0	5			
PSN 000777	Sports Court Lighting	60	0	60		(64)	0	0	0		0	61	0	61		(64)	5	0	5	(4)	63	0	63		(64)	6	0	6	(4)	64	0	64	7	0	7			
PSN 000820	Fitness Equipment Installation	167	0	167	167	167	15	0	15	0	(21)	0	0	0	0	0	15	0	15	(12)	0	0	0	0	0	18	0	18	(9)	0	0	0	18	0	18			
PSN 000829	Netball Courts Reconstruction & Lighting Upgrade The Paddocks Reserve	300	0	300	300	300	0	0	0	0	(23)	0	0	0	0	0	11	0	11	0	0	0	0	0	0	11	0	11	0	0	0	0	11	0	11			
PSN 000857	Little Para Catchment Native Forest	0	0	0		0	200	100	100		100	0	0	0		0	202	101	101	101	0	0	0		0	204	102	102	102	0	0	0	206	103	103			
PSN 000907	ELECTED MEMBER BID: Baloo Street Reserve Inclusive Playground	0	0	0		0	0	0	0		0	0	0	0		0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,000	0	1,000	0	0	0			
PSN 000908	ELECTED MEMBER BID: Williams Green Heather Drive Para Vista Playground Upgrade,	0	0	0		0	0	0	0		0	300	0	300		300	0	0	0	0	0	0	0	0	20	0	20	20	0	0	0	21	0	21				
PSN 000910	ELECTED MEMBER BID: Ilberry Green, Helen Terrace, Valley View Reserve Lighting	350	0	350		350	0	0																														

Budget Bids

2022/23 Financial Yr

Infrastructure & Operating Summary		2022/23										2023/24										2024/25										2025/26																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																				
		CAPITAL 000'S				Variance to 21/22 Yr 2	OPERATING 000'S				Variance to 21/22 Yr 3	CAPITAL 000'S				Variance to 21/22 Yr 3	OPERATING 000'S				Variance to 21/22 Yr 4	CAPITAL 000'S				Variance to 21/22 Yr 4	OPERATING 000'S				CAPITAL 000'S				OPERATING 000'S																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
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Budget Bids

2022/23 Financial Yr

Infrastructure & Operating Summary 2022/23 Financial Yr			2022/23										2023/24										2024/25										2025/26					
			CAPITAL 000'S				Variance to 21/22 Yr 2	OPERATING 000'S				CAPITAL 000'S				Variance to 21/22 Yr 3	OPERATING 000'S				CAPITAL 000'S				Variance to 21/22 Yr 4	OPERATING 000'S				CAPITAL 000'S				OPERATING 000'S				
Exp	Funding	Net	USC	Exp	Funding	Net		USC	Exp	Funding	Net	USC	Exp	Funding	Net		USC	Exp	Funding	Net	USC	Exp	Funding	Net		USC	Exp	Funding	Net	USC	Exp	Funding	Net	USC				
Program Works Paren Bid Synopsis																																						
OPN	000944	COVID Infrastructure Program - Senior Landscape Architect				0	27	0	27		27					0	0	0	0	0					0	0	0	0	0				0	0	0			
OPN	000945	COVID Infrastructure Program - Senior Civil Environment Engineer				0	27	0	27		27					0	0	0	0	0					0	0	0	0	0				0	0	0			
OPN	000946	COVID Infrastructure Program - Project Manager				0	12	0	12		12					0	0	0	0	0					0	0	0	0	0				0	0	0			
OPN	000947	Property & Buildings - Cleaning (COVID related expense)				0	214	0	214		214					0	0	0	0	0					0	0	0	0	0				0	0	0			
OPN	000948	Confidential Item				0	132	51	81		81					0	153	52	101	101					0	156	54	102	102				160	55	105			
OPN	000949	Council of Europe's Intercultural Cities Network				0	8	0	8		8					0	8	0	8	8					0	8	0	8	8				8	0	8			
TOTAL - Operating Bids						0	986	141	845	30	845				0	630	138	491	491					0	594	72	522	522				580	70	510				
Information Technology																																						
New																																						
ITN	000817	IT Desktop Asset Renewal	258	0	258	94	9	0	9	158	312	0	312	7	34	0	34	158	1,180	0	1,180		25	69	0	69	158	433	0	433	26	0	26					
ITN	000834	Social Media Enhancement Tool	0	0	0	0	16	0	16	16	0	0	0	0	17	0	17	17	0	0	0		0	18	0	18	18	0	0	0	19	0	19					
ITN	000839	Transition Telephony to MS Teams	48	0	48	48	48	0	48	48	0	0	0	0	14	0	14	14	0	0	0		0	6	0	6	6	0	0	0	4	0	4					
ITN	000841	Access & Security - Single Sign-On Activation	0	0	0	0	35	0	35	35	0	0	0	0	30	0	30	30	0	0	0		0	0	0	0	0	0	0	0	0	0	0					
ITN	000843	Access & Security - Multi Factor Authentication for CoS Staff	0	0	0	0	86	0	86	86	0	0	0	0	41	0	41	41	0	0	0		0	41	0	41	41	0	0	0	41	0	41					
ITN	000844	Expansion of Centrally Managed Wi-Fi	65	0	65	65	36	0	36	36	65	0	65	65	36	0	36	36	0	0	0		0	0	0	0	0	0	0	0	0	0	0					
ITN	000876	Asset refresh of ESXi Servers	0	0	0	0	22	0	22	22	0	0	0	0	22	0	22	22	0	0	0		0	22	0	22	22	0	0	0	22	0	22					
ITN	000905	Digital Media Database	0	0	0	0	19	0	19	19	0	0	0	0	15	0	15	15	0	0	0		0	16	0	16	16	0	0	0	17	0	17					
ITN	000906	Access & Security - Multi Factor Authentication for Volunteers	0	0	0	0	21	0	21	21	0	0	0	0	21	0	21	21	0	0	0		0	21	0	21	21	0	0	0	21	0	21					
ITN	000934	IT Hardware Agreements	0	0	0	0	151	0	151	151	0	0	0	0	151	0	151	151	0	0	0		0	151	0	151	151	0	0	0	151	0	151					
ITN	000936	License Renewal Corporate Wi-Fi	0	0	0	0	42	0	42	42	0	0	0	0	43	0	43	43	0	0	0		0	44	0	44	44	0	0	0	45	0	45					
ITN	000950	Confidential Item	0	0	0	0	125	0	125	125	0	0	0	0	125	0	125	125	0	0	0		0	125	0	125	125	0	0	0	125	0	125					
TOTAL - Information Technology			371	0	371	0	207	610	0	610	759	377	0	377	0	72	549	0	549	672	1,180	0	1,180	0	25	513	0	513	601	433	0	433	470	0	470			
TOTAL			70,795	2,940	67,855	716	38,332	3,821	314	3,506	70	2,040	34,316	1,908	32,408	0	6,568	3,826	462	3,363	2,283	33,282	2,182	31,100	0	(159)	3,895	621	3,275	2,257	31,777	2,629	29,148	4,001	755	3,247		
Total Infrastructure Program			66,597	2,170	64,427	31,111		2,128	173	1,955	0		30,910	957	29,953	1,317		2,600	324	2,276		29,030	1,434	27,596	44		2,741	549	2,192		28,569	1,743	26,826	2,902	685	2,217		
Total Plant, Furniture & Equipment			3,827	770	3,057	716		97	0	97	40		3,028	951	2,077	0		48	0	48		3,072	748	2,324	0		48	0	48		2,775	886	1,889	49	0	49		
Total Operating			0	0	0	0		986	141	845	30		0	0	0	0		672	138	533		0	0	0	0		636	72	564		0	0	0	580	70	510		
Total Information Technology			371	0	371	0		610	0	610	0		377	0	377	0		549	0	549		1,180	0	1,180	0		513	0	513		433	0	433	470	0	470		
			70,795	2,940	67,855	31,827		3,821	314	3,506	70		34,316	1,908	32,408	1,317		3,868	462	3,405		33,282	2,182	31,100	44		3,937	621	3,317		31,777	2,629	29,148	4,001	755	3,247		

2022/23 Financial Year**DWN000915**

**ELECTED MEMBER BID: Dry Creek
Walkley Heights Flooding Issues along
Dry Creek Pathway**

Id Number: 26294
Program: Local Flooding Program
Department: City Infrastructure
Key Direction: A sustainable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Residents and members of the Walkley Heights Neighbourhood Watch Group have expressed their concern about the ongoing flood issues along the Dry Creek pathway at Walkleys Heights.
Scope:	Elected Member Commentary: To implement flood mitigation along the Dry Creek pathway at Walkleys Heights as part of the Watercourse Management Works Program and this may be part of the 'Unplanned Site Works and Plant Preparation' budget
Justification:	<p>Elected Member Commentary: This is a safety issue, with many residents over last year (2021) raising concerns about walkways, footpaths and creek crossings that were unsafe to negotiate due to stream flow and other debris being deposited at walkway intersections. Fixing this problem is a long-term solution to encourage people to use the area in a safe and secure way.</p> <p>Matters for Consideration (Staff Comment): This will continue to be monitored by Council Operations to clean debris and rubbish when peak rain events occur, at zero additional cost, as low flows should pass under the current ford crossings. It should be noted that Spring of 2021 was above average and we saw extended periods of stream flows. With the increased maintenance of the site, in particular the crossing points and more regular season conditions, it is expected that the flooding will become less of an issue for users of this section of trail.</p> <p>This section of the Dry Creek corridor is part of the broader City Wide Trail network, so the continuity of the shared use path is desirable once landowner access is granted with works proposed in future years as funding is secured. It is proposed that grant applications for funding will be submitted in the next 3-5 years as current works progress west from Valley View, at which point the City Wide Trail budget bid TRN000793 will be updated to reflect this with an estimated value of \$500k with \$250k of grant funding.</p>

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Date Produced: 02-Mar-2022

Project Stakeholders

Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	Natasha Henningsen

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	0	0	0	500,000	500,000
Capital Income	0	0	0	250,000	250,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	20,000	20,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	0	0	0	270,000	270,000

Budget Bid Projects

	2023	2024	2025	2026	Total
Dry Creek Walkley Heights Dry Creek Pathway Flooding Issues	0	0	0	500,000	500,000
Income	0	0	0	0	0
Expenses	0	0	0	500,000	500,000
State Government Grant Funding	0	0	0	-250,000	-250,000
Income	0	0	0	250,000	250,000
Expenses	0	0	0	0	0
Trail Maintenance & Operational Lighting Associated Expenses	0	0	0	20,000	20,000
Income	0	0	0	0	0
Expenses	0	0	0	20,000	20,000
				Total	270,000

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Date Produced: 02-Mar-2022

2022/23 Financial Year**TRN000793****City Wide Trails Program**

Id Number: 24954
Program: City Wide Trails Program
Department: City Infrastructure
Key Direction: A welcoming and liveable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Continued development and upgrade of the 'Green Trails' network that follows the City of Salisbury's Open Space corridor, with Dry Creek, Valley View and the Dry Creek, Port Wakefield Road underpass alternate route being the focus for 2022/23 subject to grant funding.
Scope:	<p>Scope: The focus of works for the 2022/23 financial year (subject to a successful funding application) will be Dry Creek, Valley View following the completion of the Pauls Drive upgrade which includes a shared use path underpass & alternate route connection improvements at the Port Wakefield Road, Dry Creek Underpass which is currently being designed in conjunction with DIT.</p> <p>The City Wide Trails Program aims to deliver an "Off road" linked City Shared Use Path Network identified and approved in the City of Salisbury Transport Strategic Action Plan June 2017 Resolution 1839/2020.</p> <p>Where practical and affordable the trail route is designed to bypass arterial roads.</p> <p>Specifically works include new path construction and/or upgrade works for the surface to asphalt, installation of lighting, interpretive/ wayfinding signage, relevant sensors and seating where deemed appropriate for the agreed level of service. Works are being delivered in stages current stage is Little Para River, Salisbury Heights.</p> <p>To ensure inclusive access to the City Wide Trail, the current motorcycle restrictive devices, totalling 19, are to be modified over a 5 year period commencing in 2022/23 at \$100k per year as per Resolution 0852/2021.</p>
Justification:	STRATEGY LINK - City Plan 2035: A Welcome & Liveable City Place Activation Strategy Integrated Transport Plan and Tourism and Visitor Strategy

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Date Produced: 02-Mar-2022

	<p>SERVICE CONTINUITY: Strategic Asset Management Plan finalisation process will include reviews of levels of service and funding which may impact on this bid for future years.</p> <p>Continuation of service upgraded to higher standard to ensure assets are managed and maintained in-line with community expectation, works derived from the AMP based on the age and condition of the assets. Works will involve higher service level and higher on-going operational cost to ensure community aspirations are met and scope is delivered in line with the endorsed requirements.</p> <p>The City Wide Trails Program is split into stages and will take many years to complete. The program schedule is reviewed annually and is dependent upon continued funding support.</p> <p>This program is about integrating the varied recreational pursuits, opportunities and experiences across the City into a continuous off road path network within the City and connections beyond which provides access for persons of all abilities across the region.</p> <p>The path network will provide a safe corridor (off road where appropriate and suitable to accommodate shared use) which can link to destinations within the City such as the Watershed The Paddocks and Karna Park, as well as Salisbury City Centre and Mawson Lakes Centre.</p> <p>Previously completed stages have been very well received by the public and community and works align with the State Governments The 30-Year Plan for Greater Adelaide and Wellbeing SA Strategic Plan 2020-2025. Completed stages has seen an increased patronage of the trails both locally and regionally, with the City of Salisbury City Wide Trails being incorporated into the delivery of the shared use path (Tapa Martinthi Yala) delivered as part of the Northern Connector, connecting Salisbury to Port Adelaide and Gawler.</p> <p>Future stages will see the construction of a shared use network with lighting to P5 category providing access opportunities for all community users.</p> <p>Master planning of the network to identify locations where current pathways do not exist is undertaken and mapped as preparation for an application to secure funding for each stage.</p> <p>Where possible associated projects and focused maintenance works (allied works) are to be delivered in alignment with this project to ensure council match the 50% funding from the State Government. Council funding programs identified include but not limited to the following projects and programs:</p> <ul style="list-style-type: none"> • PSN000769 Information Signage Program (Parks and Reserves). • TRR000795 Public Lighting Program. • DWR000757 Watercourse Management Works. • TRR000805 Bituminous Footpaths & Shared-Use Paths • TRR000807 Reseal/Upgrade Program. <p>Future Links:</p>
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Date Produced: 02-Mar-2022

	<ul style="list-style-type: none"> • Continuation of the path along Dry Creek through Pooraka and Walkley Heights. This works will be coordinated with other renewal works, sections of the trail west of Walkleys Rd require access agreements before any onground works are to commence. • With the staged development of the Gawler Greenway there will be an increase in the number of links into the Gawler Greenway from the City Wide Trails, as the Gawler Greenway is established the connections can be considered for any upgrades. • It is expected that future years will include an expansion of the trail across the escarpment and west to St Kilda.
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Project Stakeholders

Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	1,000,000	1,019,000	1,025,000	940,000	3,984,000
Capital Income	400,000	407,000	409,000	418,000	1,634,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	20,000	20,380	20,500	60,880
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	600,000	632,000	636,380	542,500	2,410,880

Budget Bid Projects

	2023	2024	2025	2026	Total
Location TBA (Subject to Grant Funding)	400,000	407,000	409,000	418,000	1,634,000
Income	400,000	407,000	409,000	418,000	1,634,000
Expenses	800,000	814,000	818,000	836,000	3,268,000
Depreciation	0	20,000	20,380	20,500	60,880

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Date Produced: 02-Mar-2022

Income	0	0	0	0	0
Expenses	0	20,000	20,380	20,500	60,880
Modification to Path Restriction Devices	100,000	103,000	105,000	0	308,000
Income	0	0	0	0	0
Expenses	100,000	103,000	105,000	0	308,000
Trail Lighting Renewal & Upgrades (Location TBA)	100,000	102,000	102,000	104,000	408,000
Income	0	0	0	0	0
Expenses	100,000	102,000	102,000	104,000	408,000
Total				2,410,880	

2022/23 Financial Year**PSN000907**

ELECTED MEMBER BID: Baloo Street Reserve Inclusive Playground

Id Number: 26270
Program: Play Space / Playground Program
Department: City Infrastructure
Key Direction: A growing City that creates opportunities
Est Completion Date:

Financial Year: 2023

Executive Summary:	The play space program already has scheduled for an upgrade for the Baloo Street Ingle Farm Play space in 2023. This budget bid requests that the playground be designed to meet inclusion criteria as a space specifically for children with disabilities, that the metal slides are replaced, and that a shade cloth be installed.
Scope:	Elected Member Commentary: To be determined from community feedback and engagement.
Justification:	<p>Elected Member Commentary: There are not enough inclusive play spaces or playgrounds across the City of Salisbury. As examined last year the state government has Disability Access & Inclusion Plan (DAIP) 2020-2024 and there is clear need for more inclusive playgrounds.</p> <p>Matters for Consideration (Staff Comment): As this Playspace Upgrade is associated with the Walkleys Road Strategic Development Project and other open space developments. With its shift to a new location and the removal of the existing playspace within the western reserve parcel. In discussion with the Elected Member it has been agreed to delay this bid to align with on ground works associated with the Strategic Development Project to be able to deliver the greatest outcome for the community. Baloo bid is included within bid PSR000781.</p>

Project Stakeholders


Manager: Dameon Roy
General Manager: John Devine
Asset Owner: Jamie Hosking
Elected Member: Natasha Henningsen

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 Date Produced: 02-Mar-2022

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	0	0	0	1,000,000	1,000,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	0	0	0	1,000,000	1,000,000

Budget Bid Projects					
	2023	2024	2025	2026	Total
Baloo Street Reserve Inclusive Playground	0	0	0	1,000,000	1,000,000
Income	0	0	0	0	0
Expenses	0	0	0	1,000,000	1,000,000
			Total		1,000,000

2022/23 Financial Year	PSN000908
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 <p>CITY OF Salisbury</p>	ELECTED MEMBER BID: Williams Green Heather Drive Para Vista Playground Upgrade, BBQ, Shade Structure and Toilet Facilities
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Id Number:	26272
Program:	Play Space / Playground Program
Department:	City Infrastructure
Key Direction:	A growing City that creates opportunities
Est Completion Date:	

Financial Year:	2023
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Executive Summary:	Residents from Para Vista have expressed their concern about the poor and outdated state of the Heather Drive Para Vista playground.
Scope:	Elected Member Commentary: To upgrade the playground at Heather Drive Para Vista and include older kids equipment, a shade to cover the area, a toilet, a water fountain and a BBQ.
Justification:	Elected Member Commentary: Upgrading the playground will ensure a welcoming and liveable city for Para Vista; and to support a liveable and welcoming city. This will and access to the playground and increase useability of the reserve particularly in winter. Matters for Consideration (Staff Comment): In alignment with the Informal Recreation principles of PAS, this location is a local reserve, therefore not considered appropriate for the development of a toilet or BBQ. As this location is close to Council boundary, informal recreation provisions in adjacent Council area need to be considered so that works do not duplicate nearby provisions. This playspace will need to be assessed against other playspace priorities and appropriately funded at that time therefore no additional budget is required.

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Jamie Hosking
Elected Member:	Natasha Henningsen

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	0	300,000	0	0	300,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	20,000	21,000	41,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	0	300,000	20,000	21,000	341,000

Budget Bid Projects					
	2023	2024	2025	2026	Total
Heather Drive Para Vista Williams Green Playground Upgrade	0	300,000	0	0	300,000
Income	0	0	0	0	0
Expenses	0	300,000	0	0	300,000
Operational & Maintenance Associated Expenditure	0	0	20,000	21,000	41,000
Income	0	0	0	0	0
Expenses	0	0	20,000	21,000	41,000
			Total		341,000

2022/23 Financial Year**PSN000910**

**ELECTED MEMBER BID: Ilberry Green,
Helen Terrace, Valley View Reserve
Lighting**

Id Number: 26277
Program: Public Lighting Program
Department: City Infrastructure
Key Direction: A welcoming and liveable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Valley View Neighbourhood Watch & residents are concerned at poor lighting at Ilberry Green & Valley View Tennis Club. 2021-22 budget bids have Ilberry Green Tennis Club scheduled for upgrade In the Building Renewal Program, it makes sense to include improved lighting into this project. This program was included within COVID-19 Infrastructure Recovery Prog, Res No 0559/2020, May 2020, works brought forward from 2022/23 into 2021/22.
Scope:	Elected Member Commentary: To install street lighting around the Ilberry Green Reserve, Valley View as part of the Building Renewal Program for the tennis club at the same reserve with specific lighting near the bus stop. To also install, a water fountain, a rubbish bin and a toilet at Ilberry Green.
Justification:	<p>Elected Member Commentary: Installing lighting at Ilberry Green, Valley View will ensure a welcoming and liveable city for Walkley Heights, and to support public safety initiatives. This will and access to Ilberry Green and increase useability of the reserve particularly in winter</p> <p>Matters for Consideration (Staff Comment): With the budget allocation for 2022/23 already fully committed to Para Hills Knights. There is no capacity to include this bid in current programs. Liaison with SAPN is required to upgrade existing street lights. As SAPN transition street lighting to LED the intensity of light surrounding this location may increase. The service increase to the reserve new lighting, rubbish bins and other open space assets will also increase Councils operational costs, with new maintenance requirements and utility costs. This reserve has an area which is heavily treed and provides good habitat value locally, increased lighting to the reserve will impact on the value of this treed area. In alignment with the Informal Recreation criteria of PAS, this site which is identified as a local reserve, would not be considered suitable for the installation of toilets and the proposed budget excludes the delivery of a toilet facility. Consequently this bid is not recommended.</p>

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Date Produced: 02-Mar-2022

Project Stakeholders

Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Jamie Hosking
Elected Member:	Natasha Henningsen

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	350,000	0	0	0	350,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	25,000	25,000	26,000	76,000
Operating Expenditure - Depreciation	0	35,000	0	0	35,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	350,000	60,000	25,000	26,000	461,000

Budget Bid Projects

	2023	2024	2025	2026	Total
Ilberry Green Valley View Reserve Lighting	350,000	0	0	0	350,000
Income	0	0	0	0	0
Expenses	350,000	0	0	0	350,000
Operational & Maintenance Associated Expenditure	0	25,000	25,000	26,000	76,000
Income	0	0	0	0	0
Expenses	0	25,000	25,000	26,000	76,000
Depreciation	0	35,000	0	0	35,000
Income	0	0	0	0	0
Expenses	0	35,000	0	0	35,000
Total					461,000

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Date Produced: 02-Mar-2022

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Date Produced: 02-Mar-2022

2022/23 Financial Year**PSN000913**

**ELECTED MEMBER BID: RM Williams
Drive Walkley Heights Playground
Upgrade**

Id Number: 26286
Program: Play Space / Playground Program
Department: City Infrastructure
Key Direction: A growing City that creates opportunities
Est Completion Date:

Financial Year: 2023

Executive Summary:	At the request of residents of Walkley Heights (Neighbourhood Watch Group) who expressed concern about the poor & outdated playground of RM Williams.
Scope:	Elected Member Commentary: To upgrade the playground at RM Williams Drive, Walkleys Heights and include new adult and kids equipment, a shade to cover the area, a toilet, a water fountain and a BBQ.
Justification:	<p>Elected Member Commentary: The 2022 existing budget Fitness Equipment Program, bids already has RM Williams Dr Res flagged for new Outdoor Fitness Equipment, it makes sense to incorporate the playground upgrade at the same time.</p> <p>Upgrading the playground will ensure a welcoming and liveable city for Walkley Heights, and to support a liveable and welcoming city. This will and access to the playground and increase useability of the reserve particularly in winter</p> <p>Matters for Consideration (Staff Comment): The RM Williams Drive Reserve playspace is still within the 25years useful life as currently outlined within the Parks and Streetscape AMOP, is identified to be considered as part the playspace renewal program in the next 5 years. It is proposed for this upgrade to be considered at that time. The reserve is only identified as a local reserve, so in alignment with the Playspace Policy facilities such as BBQ and Toilets are not supported.</p>

Project Stakeholders

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Date Produced: 02-Mar-2022

Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Jamie Hosking
Elected Member:	Natasha Henningsen

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	400,000	0	0	0	400,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	10,000	10,000	10,000	30,000
Operating Expenditure - Depreciation	0	20,000	0	0	20,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	400,000	30,000	10,000	10,000	450,000

Budget Bid Projects					
	2023	2024	2025	2026	Total
Playground Upgrade at RM Williams Drive Reserve, Walkley Heights	400,000	0	0	0	400,000
Income	0	0	0	0	0
Expenses	400,000	0	0	0	400,000
Operational & Maintenance Associated Expenditure	0	10,000	10,000	10,000	30,000
Income	0	0	0	0	0
Expenses	0	10,000	10,000	10,000	30,000
Depreciation	0	20,000	0	0	20,000
Income	0	0	0	0	0
Expenses	0	20,000	0	0	20,000
				Total	450,000

2022/23 Financial Year**PBN000952**

ELECTED MEMBER BID: New Public Toilets, Mawson Lakes

Id Number: 26715
Program: New Infrastructure Bids
Department: City Infrastructure
Key Direction: A welcoming and liveable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Provision of new public toilet amenities within Mawson Lakes with the location pending community engagement and services investigation.
Scope:	<p>Elected Member Commentary:</p> <p>To install new public toilets which operate outside of business hours / operate during daylight hours, at a location yet to be determined on the trail around the central lake.</p>
Justification:	<p>Elected Member Commentary:</p> <p>Sir Douglas Mawson Lake located in the centre of Mawson Lakes is a popular location for residents and visitors. The lake has an existing trail network and at various points seating, shelters and bins. A request has been received to install new public toilets which support users of this trail and recreation activities which occur on the lake. Should this proceed, it is proposed to stage this over two years to enable sufficient time to undertake services investigation, design development and community engagement. As a result of these activities, a location will be determined and presented to Council for consideration.</p> <p>An operating amount of \$37,500 is required in 2025 and ongoing for security (\$7,500) cleaning (\$15,000) and maintenance services (\$15,000).</p> <p>Matters for Consideration (Staff Comment):</p> <p>In accordance with the City of Salisbury's Place Activation Strategy, the intent is to provide public toilets at regional and district level open space facilities.</p> <p>The reserves within Mawson Lakes are classed as local level open spaces and as such would not qualify for public toilets.</p> <p>The exception to this is Mobara Park, located on the corner of Mawson Lakes Boulevard and Garden Tce Mawson lakes, and as such this park does have public toilet facilities.</p>

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Date Produced: 02-Mar-2022

Project Stakeholders

Manager: Karen Pepe
General Manager: John Devine
Asset Owner: Karen Pepe
Elected Member:

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	20,000	200,000	0	0	220,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	37,500	40,000	77,500
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	20,000	200,000	37,500	40,000	297,500

Budget Bid Projects

	2023	2024	2025	2026	Total
New Public Toilet Facilities, Mawson Lakes (Design & Community Engagement Yr1, Construction & Delivery Yr2)	20,000	200,000	0	0	220,000
Income	0	0	0	0	0
Expenses	20,000	200,000	0	0	220,000
Operational & Maintenance Associated Expenditure	0	0	37,500	40,000	77,500
Income	0	0	0	0	0
Expenses	0	0	37,500	40,000	77,500
			Total		297,500

2022/23 Financial Year

PSN000914



**ELECTED MEMBER BID: Installation of
Doggie Bins along Walkleys Heights
Powerline Pathway**

Id Number: 26292
Program: Outdoor Furniture Program
Department: City Infrastructure
Key Direction: A welcoming and liveable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Many residents of Walkley Heights and the Walkley Height Neighbourhood Watch Group have expressed their desire to be able to dispose of dog poo along the Walkley Heights Powerline pathway.
Scope:	Elected Member Commentary: To install 5 x bins and 5 x doggie bag dispensers along the Walkley Heights Powerline pathway starting from the Wright Rd end and spanning down to Hay Court, Walkley Heights.
Justification:	Elected Member Commentary: Currently the Walkley Heights Powerline pathway is not serviced by any bins and this walkway is the primary reserve area for all residents of Walkley Heights. Installing these bins will ensure a welcoming and liveable city for Walkley Heights, and to support recycling and sustainability initiatives. The other justification is that residents report they have been asking for these bins for over 10 years and is long overdue. Staff Commentary: This bid is not recommended by staff.


Project Stakeholders

Manager: Dameon Roy
General Manager: John Devine
Asset Owner: Jamie Hosking
Elected Member: Natasha Henningsen

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Date Produced: 02-Mar-2022

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	1	0	0	0	1
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	0	0	0
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1	0	0	0	1

Budget Bid Projects					
	2023	2024	2025	2026	Total
Installation of Doggie Bins along Walkleys Heights Powerline Pathway	1	0	0	0	1
Income	0	0	0	0	0
Expenses	1	0	0	0	1
			Total		1

2022/23 Financial Year		STN000921
<div style="display: flex; justify-content: space-between; align-items: center;">  <div style="text-align: center;"> <p>ELECTED MEMBER BID: Hausler Reserve, Paralowie - Stage 2 Upgrade</p> </div> </div>		
Id Number:	26333	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	A welcoming and liveable City	
Est Completion Date:		
Financial Year:	2023	
Executive Summary:	Development of a new uni-sex change room and toilet facility at Hausler Reserve to support the recent irrigation and turf upgrades and change of use of the reserve to a new local sporting oval.	
Scope:	<p>Elected Member Commentary: Following the Council resolutions of the 27 April 2021 (0918/2021) and 17 May 2021 (0960/2021) related to the development of Hausler Reserve. Consideration has been given to the development of a new uni-sex change room and toilet facility to support the changed use of the reserve.</p> <p>Given this site is to be utilised as an overflow from the clubrooms and grounds near this site not all items normally specified by the Place Activation Strategy are required. For this site it is proposed to provide:</p> <ul style="list-style-type: none"> Unisex Amenities Unisex Accessible Change Room with Amenities – Unisex Umpires Change Rooms (optional) Patron Toilets (for patrons whilst sport is on) – Unisex/Accessible Storage – external Water Refilling Stations and/or Drinking Fountains Utility Service Area CCTV <p>To ensure delivery is achievable project will be split into design year 1 and construction year 2.</p>	
Justification:	<p>Elected Members Bid</p> <p>April 2021 Council Resolution (0918/2021) Extract: 3. Provision of change rooms and toilet facilities at Hausler Reserve be considered as part of the overall requirement for stage 2 to be determined at a later date, and does not form part of the Stage 1 Concept Plan to be presented in May 2021.</p> <p>Matters for Consideration (Staff Comment): The change of use and further development of Hausler Reserve in this manner will support formal recreation activities within the City at this location.</p>	

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Date Produced: 02-Mar-2022

Project Stakeholders

Manager: Karen Pepe
General Manager: John Devine
Asset Owner: Peter Rexeis
Elected Member: Council, April & May 2021

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	200,000	1,000,000	0	0	1,200,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	0	0	40,000	41,000	81,000
Operating Expenditure - Depreciation	0	4,000	20,000	0	24,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	200,000	1,004,000	60,000	41,000	1,305,000

Budget Bid Projects

	2023	2024	2025	2026	Total
Unisex Change Room & Toilet Facility	200,000	1,000,000	0	0	1,200,000
Income	0	0	0	0	0
Expenses	200,000	0	0	0	200,000
Building Maintenance & Operational Expenses	0	0	40,000	41,000	81,000
Income	0	0	0	0	0
Expenses	0	0	40,000	41,000	81,000
Depreciation	0	4,000	20,000	0	24,000
Income	0	0	0	0	0
Expenses	0	4,000	20,000	0	24,000
Total					1,305,000

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 Date Produced: 02-Mar-2022

2022/23 Financial Year**OPN000953****White Ribbon Program**

Id Number: 26913
Program: Operating Bids
Department: Business Excellence
Key Direction: A welcoming and liveable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	This bid is for a White Ribbon Community, Staff Event to continue to raise awareness across Salisbury of the need to stand up, speak out and act to prevent violence against women.
Scope:	<p>This bid allows Council to continue the great work done to date to increase the awareness of the White Ribbon initiative through a program of activities covering:</p> <ul style="list-style-type: none"> • The hosting of an annual forum/function for staff and the broader community • Invitation of guest speakers on topics of relevance • Activities to support the continued White Ribbon accreditation
Justification:	<p>City of Salisbury has made a commitment to White Ribbon Accreditation, being recently accredited. It will be important that Council maintains the accreditation. White Ribbon Accreditation, and involvement of our staff and our community members is critical in raising awareness and generation change in our community and workplace. This involves programs and initiatives aimed at targeting family violence awareness and partnering with specialist organisations such as Relationships Australia South Australia.</p> <p>City of Salisbury also has ongoing involvement in the Northern Homelessness and Violence against Women Collaboration, which involves multiple organisations acting together to raise community awareness on family and domestic violence.</p> <p>In addition, Council partners in delivering the annual Northern Regional Forum on family and domestic violence each year during the 16 days of Activism against Gender-Based Violence (25 November – 10 December).</p> <p>The intent is to also partner with selected local businesses and community groups to generate awareness across the entire city by hosting a forum or function that also involves staff. White Ribbon Accreditation provides a widely</p>

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Date Produced: 17-Mar-2022

	<p>recognised symbolic commitment for driving social change to strengthen gender equality and stop violence against women.</p> <p>The criteria to maintain Accreditation also contains an internal component. This involves continual review and updating of Policy and Procedures to ensure gender equity and organisational practices that help stop violence against women. This also includes staff involvement in events that raise awareness.</p>
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Project Stakeholders

Manager:	Sue Jones
General Manager:	Charles Mansueto
Asset Owner:	Sue Jones
Elected Member:	

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	20,000	20,000	20,000	0	60,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	20,000	20,000	20,000	0	60,000

Budget Bid Projects

	2023	2024	2025	2026	Total
White Ribbon Promotion and Awareness Program	20,000	20,000	20,000	0	60,000
Income	0	0	0	0	0
Expenses	20,000	20,000	20,000	0	60,000
			Total		60,000

2022/23 Financial Year**OPN000954****Performance Excellence Program**

Id Number: 26916
Program: Operating Bids
Department: Business Excellence
Key Direction: Innovation and Business Development
Est Completion Date:

Financial Year: 2023

Executive Summary:	To secure funding for the City of Salisbury's continued participation in the Australasian Local Government Professionals Performance Excellence Program.
Scope:	<p>The Australasian LG Professionals Performance Excellence Program which is coordinated by PwC is a national and New Zealand initiative involving local government organisations across four states.</p> <p>The City of Salisbury participated in the program in 2017, 2018, 2019, 2020 and 2021</p> <p>The program enables local government organisation to benchmark themselves across a range of measures within the following categories:</p> <ul style="list-style-type: none"> Workforce Finance Operations Service Delivery Corporate Leadership Asset Management <p>The participating organisation is provided with a report which, in addition to summarising the data it supplied as part of the programme, includes a comparison of the measures against other local government organisations.</p> <p>In addition key internal stakeholders are provided with access to the anonymised data sets from all participants which enables further and more detailed analysis to be undertaken via an online portal containing annual performance metrics.</p> <p>It was proposed that the 2021/22 Performance Excellence Program signifies the final year of the current two-year agreement Reflecting a previous Council</p>

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	<p>decision to transition to the benchmarking model adopted by the State Government as part of the LG reforms.</p> <p>This model has now been made available at Business Intelligence Benchmarking - Phase 1 (2018.62) LGA South Australia and provides a high-level summary of Council information, mainly sourced from the Grants Commission database. It is understood that work will progress to improve the data collated but at this stage does not provide the detail that is achieved through participation in the Australasian LG Professionals Performance Excellence Program.</p> <p>This bid seeks funding to continue involvement in the Australasian LG Professionals Performance Excellence Program for up to 3 years.</p>
Justification:	<p>The City of Salisbury gained considerable benefit from participating in the program in 2017, 2018, 2019 2020 and 2021.</p> <p>A significant investment to date has been made in collating data over the past 5 years and given that the new government benchmarking site does not provide the same level of information it is important to continue involvement with the Australasian LG Professionals Performance Excellence Program. The continued involvement will also allow areas of opportunities to be driven within the Business Transformation team to deliver an enhanced contemporary organisation.</p>

Project Stakeholders

Manager:	Jayne Emerson
General Manager:	Charles Mansueto
Asset Owner:	Jayne Emerson
Elected Member:	

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	22,000	22,000	22,000	0	66,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	22,000	22,000	22,000	0	66,000

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Date Produced: 16-Mar-2022

Budget Bid Projects					
	2023	2024	2025	2026	Total
Performance Excellence Program	22,000	22,000	22,000	0	66,000
Income	0	0	0	0	0
Expenses	22,000	22,000	22,000	0	66,000
			Total		66,000

2022/23 Financial Year	OPN000955
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Indoor Recreation Centre's

Id Number:	26919
Program:	Operating Bids
Department:	Community Development
Key Direction:	A welcoming and liveable City
Est Completion Date:	

Financial Year:	2023
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Executive Summary:	Development of a strategic direction to plan for a regional indoor recreation Centre in the north and review of upgrading the Parafield Gardens Recreation Centre to accommodate district and state competition.
Scope:	<ol style="list-style-type: none"> 1. Identify demand and undertake a gap analysis for indoor court and aligned indoor recreation centre functionality use within the northern suburbs, having regard to a) participation at an expanded Parafield Gardens Recreation Centre b) the addition of a regional level indoor recreation facility c) expected population growth within the City and northern area (and relevant catchment area for an indoor recreation facility) 2. Identify an appropriate asset mix that will deliver a sustainable (low operational cost) and high level of community impact solution for a) expansion of Parafield Gardens Recreation Centre (incorporating at least a gymnasium, additional court and design to accommodate district and state competitions and considers other recommendations as outlined in the BRM Preliminary Phase 1 Review. Identify where one of these components does not have sufficient demand or significantly undermines financial sustainability) and b) a regional level indoor recreation facility 3. Develop a detailed design, cost and planned usage forecast for Parafield Gardens Recreation Centre 4. Develop a concept design, cost and planned usage forecast for a regional indoor recreation centre 5. Identify principles for the location of a new regional level indoor recreation facility, giving consideration to existing Council owned land and its proximity to competing services 6. Identify and facilitate partnership with potential funding partners. This should occur at an early stage to ensure a) funders have an opportunity to

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Date Produced: 16-Mar-2022

	influence according to their needs b) develop a shared approach in response to a solution for the north. It is not intended that this process secures a funding commitment however.
Justification:	<p>Indoor recreation centres are important to community as they provide access to a large range of physical activity services all year round.</p> <p>At its meeting on the 28th February, Council approved:</p> <ul style="list-style-type: none"> the development of an overarching strategic direction by December 2023 to partner with others to plan for a regional indoor facility for the north in the next ten years. Staff bring back a report to Council by December 2022 with costings to upgrade the Parafield Gardens Recreation Centre to include a gym, additional court and design to accommodate district and state competitions to be held at the Gardens Recreation Centre and other recommendations as outlined in the BRM Preliminary Phase 1 Review. <p>Both pieces of work have interdependencies and hence, it is more efficient and desirable to undertake the work simultaneously.</p>

Project Stakeholders

Manager:	Andrew Hamilton
General Manager:	Amy Pokoney Cramey
Asset Owner:	Andrew Hamilton
Elected Member:	

Budget Bid Financial Summary

	2023	2024	2025	2026	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	60,000	0	0	0	60,000
Operating Expenditure - Depreciation	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	60,000	0	0	0	60,000

Budget Bid Projects

	2023	2024	2025	2026	Total

Indoor Recreation Centre's	60,000	0	0	0	60,000
Income	0	0	0	0	0
Expenses	60,000	0	0	0	60,000
Total					60,000

2022/23 Financial Year**WBN000812**

Salisbury Water - Recycled Water Supply to Reactivated Reserves

Id Number: 25075
Program: Salisbury Water Business Unit Bids
Department: Business Excellence
Key Direction: A sustainable City
Est Completion Date:

Financial Year: 2023

Executive Summary:	Extension of the Salisbury Water distribution network to supply recycled water to various reserves across the City of Salisbury.
Scope:	<p>Construction of new distribution pipework to provide Council's recycled water to reserves that are being upgraded or reactivated under various programs under the Place Activation Strategy, Landscape Plan, City Pride and City Plan 2035.</p> <p>Reserves planned for connection under this program will be prioritised and aligned with City Infrastructure's works program. Planned reserves includes:</p> <ul style="list-style-type: none"> • Bush Park, Pooraka • Andrews St, Salisbury North • Stanley Ave Reserve, Salisbury • Middleton Green, Salisbury • Coomurra Dr, Salisbury Heights • Fairbanks Reserve Extension • Baloo St, Ingle Farm • Ravel Ave Reserve, Ingle Farm • McInnes Ave Reserve, Burton • Parkway Cct Reserve, Parafield Gardens • Delamere Reserve, Paralowie • Hazelmere Ct Reserve, Paralowie • Gateway Dr Reserve, Salisbury East • Anika Ct Reserve, Salisbury East • Bunya St Reserve, Salisbury East • Fern Grove, Salisbury East, • Strathpine St Reserve, Salisbury East • Camberwell Rise Reserve, Salisbury East • Cobbler Creek Reserve, Salisbury East • Kelly Green, Salisbury East • White Green Salisbury East • Trueman Ave Reserve, Salisbury East

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Date Produced: 09-Mar-2022

	<ul style="list-style-type: none"> • Anita Ave Reserve, Salisbury Plain • Wesley Ct Reserve, Salisbury Plain • Carney Close, Salisbury Plain • Twell Green, Para Hills • Baden Park, Para Hills • Kara Cres Reserve, Para Hills • Boardstock Green, Para Hills • Milligan Dr Reserve, Para Hills • Stokes Green, Ingle Farm • Keyworth Green, Ingle Farm • Bromley Green, Ingle Farm • Stockman Place Reserve, Walkley Heights • Farington Green, Walkley Heights • Henderson Square, Pooraka • Dinton Cres Reserve, Salisbury North • Harnham Reserve, Salisbury North • Stowe Green, Salisbury North • Venturi Reserve, Paralowie • Electra Reserve, Parafield Gardens • Louisa Reserve, Parafield Gardens <p>Work in 2022/23 will be prioritised and coordinated with City Infrastructure. Operating costs are applied in the same year of construction with the objective of undertaking capital works early in the financial year prior to commencement of the irrigation season.</p> <p>At the end of the program this project is anticipated to deliver significant displacement of mains water to an estimated 40ML/year. Further extensions of the program will be carried out in alignment with the Place Activation Strategy.</p> <p>Operational income/expenditure budget lines are provided as an indication for budgeting purposes only. These operational costs/income streams have been factored into the Salisbury Water Long Term Model and is provided to City Infrastructure to assist in setting operational maintenance budgets.</p> <p>Salisbury Water are working closely with the Department for Environment and Water (DEW) on their Alternative Water Supply Efficiency Measures (AWSEM) project, which is currently seeking funding from the Australian Government 'Off-farm Efficiency Project'. This funding is available only for the displacement of mains water (in particular if it reduces extraction from the River Murray). Hence, reactivation of reserves with mains water is encouraged. Salisbury Water then seek Govt. funding support to contribute to the infrastructure cost to switch over to recycled water. Note, the State have yet to be successful in securing this funding, hence the budget numbers are the worst-case scenario assuming no Government support is received.</p>
Justification:	<p>STRATEGY LINK: City Plan 2035 (A Welcoming & Liveable City)</p> <p>FOUNDATION: Our City is attractive and well maintained</p> <p>CRITICAL ACTION: Enhance the visual appearance & amenity of public space</p>

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Date Produced: 09-Mar-2022

	<p>through an expanded verge maintenance program appropriate lighting and more greening of reserves.</p> <p>RESOLUTION 1157/21 - \$200k of the original bid deferred as part of the revised 2021/22 Capital Infrastructure Delivery Program, November 2021</p> <p>Council through key strategic documents including 'City Plan 2035 and the Place Activation Strategy' has identified the desire to create places where people want to be in relation to physical activity and create opportunities for people to be active in their everyday lives. The provision of irrigated turf in reserves is a key way to support this goal.</p> <p>Displacing mains water usage and reducing Adelaide's reliance on the River Murray is a key driver for both the State Government and Council.</p> <p>Future water restrictions applied to mains water during drought conditions is a significant risk and justifies additional expenditure on extending recycled water pipes to enable the City to maintain the desired service levels for amenity for the local community and also contribute to reducing the urban heat effect.</p>
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Project Stakeholders

Manager:	Bruce Naumann
General Manager:	Charles Mansueto
Asset Owner:	Bruce Naumann
Elected Member:	

Budget Bid Financial Summary					
	2023	2024	2025	2026	Total
Capital Expenditure	450,000	250,000	250,000	250,000	1,200,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure (Excl Depn)	73,000	122,000	122,000	122,000	439,000
Operating Expenditure - Depreciation	0	5,625	3,125	3,125	11,875
Operating Income	73,000	122,000	122,000	122,000	439,000
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	450,000	255,625	253,125	253,125	1,211,875

Budget Bid Projects					
	2023	2024	2025	2026	Total

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Recycled Water Supply to Reserves	450,000	250,000	250,000	250,000	1,200,000
Income	73,000	122,000	122,000	122,000	439,000
Expenses	523,000	372,000	372,000	372,000	1,639,000
Depreciation	0	5,625	3,125	3,125	11,875
Income	0	0	0	0	0
Expenses	0	5,625	3,125	3,125	11,875
Total					1,211,875