

AGENDA

FOR POLICY AND PLANNING COMMITTEE MEETING TO BE HELD ON

13 DECEMBER 2021 AT 6:30 PM

IN THE LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB, 34 CHURCH STREET, SALISBURY

MEMBERS

Deputy Mayor, Cr C Buchanan (Chairman)

Mayor G Aldridge

Cr M Blackmore (Deputy Chairman)

Cr L Braun

Cr B Brug

Cr A Duncan

Cr K Grenfell

Cr N Henningsen

Cr D Hood

Cr P Jensen

Cr D Proleta

Cr S Ouk

Cr S Reardon

Cr G Reynolds

Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry

General Manager Business Excellence, Mr C Mansueto

General Manager City Infrastructure, Mr J Devine

General Manager Community Development, Mrs A Pokoney Cramey

General Manager City Development, Ms M English

Manager Governance, Mr R Deco

Team Leader Corporate Governance, Mr B Kahland

Governance Support Officer, Ms K Boyd

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Policy and Planning Committee Meeting held on 15 November 2021.

Presentation of the Minutes of the Confidential Policy and Planning Committee Meeting held on 15 November 2021.

REPORTS

Administra	tion	
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For Decision	on	
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OTHER BUSINESS

CLOSE



MINUTES OF POLICY AND PLANNING COMMITTEE MEETING HELD IN THE LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB, 34 CHURCH STREET, SALISBURY ON

15 NOVEMBER 2021

MEMBERS PRESENT

Deputy Mayor, Cr C Buchanan (Chairman)

Mayor G Aldridge

Cr L Braun

Cr B Brug

Cr A Duncan

Cr K Grenfell

Cr N Henningsen (from 6.31 pm)

Cr D Hood

Cr D Proleta

Cr S Ouk

Cr G Reynolds (from 6.31 pm)

Cr J Woodman (from 6.31 pm)

STAFF

Chief Executive Officer, Mr J Harry

General Manager Business Excellence, Mr C Mansueto

General Manager City Infrastructure, Mr J Devine

General Manager Community Development, Mrs A Pokoney Cramey

General Manager City Development, Ms M English

Manager Governance, Mr R Deco

Team Leader Corporate Governance, Mr B Kahland

Governance Support Officer, Ms K Boyd

The meeting commenced at 6.30 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr M Blackmore, Cr P Jensen and Cr S Reardon.

Cr G Reynolds entered the meeting at 6.31 pm.

Cr J Woodman entered the meeting at 6.31 pm.

Cr N Henningsen entered the meeting at 6.31 pm.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Mayor G Aldridge Seconded Cr D Proleta

The Minutes of the Policy and Planning Committee Meeting held on 18 October 2021, be taken as read and confirmed.

CARRIED

REPORTS

Administration

1.0.1 Future Reports for the Policy and Planning Committee

Moved Cr D Proleta Seconded Cr K Grenfell

That Council:

1. Notes the report.

CARRIED

For Information

1.2.1 Street Libraries

Moved Cr J Woodman Seconded Cr B Brug

That Council:

- 1. Notes the information regarding the review and update on the establishment of the community led option for Street Libraries.
- 2. Notes that the Community Capacity and Learning team is expanding the services that the Home Library van provides to include community outreach activities at special events and the like, to showcase the wide range of services available and encourage people to access our programs and collections.

CARRIED

OTHER BUSINESS

Nil

CONFIDENTIAL ITEMS

1.4.1 Salisbury Community Hub - Project Close Out Report

Moved Cr K Grenfell Seconded Mayor G Aldridge

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

- 1. Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) and (d)(i) and (d)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - information the disclosure of which would, on balance, be contrary to the public interest; and
 - commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.
- 2. *In weighing up the factors related to disclosure,*
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - Non disclosure of this matter at this time will protect information that if disclosed may prejudice the commercial position of the Council

On that basis the public's interest is best served by not disclosing the Salisbury Community Hub - Project Close Out Report item and discussion at this point in time.

3. Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

)

The meeting moved into confidence at 6.33 pm.

The meeting moved out of confidence and closed at 6.45 pm.

CHAIRMAN	
DATE	

ITEM 1.0.1

POLICY AND PLANNING COMMITTEE

DATE 13 December 2021

HEADING Future Reports for the Policy and Planning Committee

AUTHOR Michelle Woods, Projects Officer Governance, CEO and

Governance

CITY PLAN LINKS 4.2 We deliver quality outcomes that meet the needs of our

community

SUMMARY This item details reports to be presented to the Policy and Planning

Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated,

along with a reason for the deferral.

RECOMMENDATION

That Council:

1. Notes the report.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

3.1 The table below outlines the reports to be presented to the Policy and Planning Committee as a result of a Council resolution.

Meeting -	Heading and Resolution	Officer	
Item			
26/10/2020	Community Bus to Service Western Suburbs	Julie Douglas	
6.0.2-	6. That a report be brought back at the conclusion of		
IBDSC6	the trial, analysing the success or otherwise of the		
	trial, including;		
	 the uptake of the service overall 		
	 which stops are used the most/least 		
	 customer and staff feedback. 		
Due:	June 2022		
21/12/2020	Lindblom Park & Thomas More College	Jamie Hosking	
	Improvements		
4.1.3	3. The working party to provide a recommendation to		
	the Policy and Planning Committee by October 2021.		
Due:	February 2022		
27/04/2021	Thematic Heritage Framework Study	Peter Jansen	
1.1.3	2. Staff undertake a preliminary Identification Survey		
	of the Council area using the Salisbury Thematic		
	Heritage Framework, and report back to Council on the		
	findings.		
Due:	December 2021		
Deferred to:	April 2022		
Reason:	Awaiting information from heritage consultant on what		
	information is required for a consultant to review items		
	of interest for shortlisting and likely costings.		
24/05/2021	Lindblom Master Plan - Update	Jamie Hosking	
1.1.1	3. That a report be presented to the Policy and Planning		
	Committee in December 2021 detailing the proposed		
	finalised concept design.		
Due:	February 2022		
24/05/2021	2021-22 New Initiative Bid Update - Sustainability	Clint Watchman	
2.1.8	1. That New Initiative Bid OPN000691 - Sustainability		
	Coordination and Partnerships be updated to incorporate		
	a further provision of \$50,000 for 2021/22 and in-		
	principle support for years 2 and 3 subject to a further		
	report within the first 12 months being presented to		
	Council about the collaboration project with other		
	Councils and consideration of other funding		
	opportunities.		
Due:	February 2022		

26/07/2021	Places of Worship Submission	Peter Jansen
1.1.1	2. That the Mayor, Chair of Policy and Planning Committee, and Senior Staff meet with GAROC	
	members to discuss the issues highlighted in the draft	
	submission and a decision on making a submission, and	
	the content of a submission, be determined by Council	
	following that meeting.	
Due:	December 2021	
Deferred to:	March 2022	
Reason:	Arranging a meeting with LGA.	
23/08/2021	Springbank Waters and Wetlands, Burton - Shared	Jamie Hosking
	Use Path	
4.2.4	3. Approves that staff bring back a report with a	
	proposed policy on shared pathway lighting for	
	consideration by Policy and Planning Committee by no later than December 2021.	
Due:	December 2021	
Deferred to:	February 2022	
Reason:	This item is deferred to allow staff to develop a policy	
Treuson.	in relation to lighting standards for Council paths.	
27/09/2021	Signing Green Partnership	Craig Johansen
1.2.1	3. Approves for the Administration to contact Green	C
	Adelaide, National Parks City to discuss further what on	
	ground action can be taken to support and partner on	
	this initiative within the City and report back to Council	
	on the detailed conditions and policies that relate	
-	directly to Council once these are known.	
Due:	March 2022	NC 1 11 D 11 1
27/09/2021	St Kilda Future Development Opportunities	Michelle English
1.4.2	Council has previously resolved this resolution to be confidential.	
Due:	January 2022	
25/10/2021	Cities Power Partnership Program	Dameon Roy
1.1.1	2. Defers becoming a partner of the Cities Power	Dameon Roy
	Partnership program and that appropriate partnerships	
	be considered following the completion and adoption of	
	the Sustainability Strategy.	
Due:	July 2022	
25/10/2021	Tourism - Ongoing Visitation & Activation Report	Julie Kushnir
1.2.2	3. Notes that a further report will be brought back to	
	Council to consider future initiatives identified in The	
D	City of Salisbury Visitor Experience 2021 report	
Due:	June 2022	

4. CONCLUSION / PROPOSAL

4.1 Future reports for the Policy and Planning Committee have been reviewed and are presented to Council for noting.

ITEM 1.1.1

POLICY AND PLANNING COMMITTEE

HEADING Recommendations of the Youth Council Sub Committee meeting

held on Tuesday 7 December 2021

AUTHOR Sara Howley, PA to GM Community Development, Community

Development

CITY PLAN LINKS 4.5 We engage meaningfully and our community is aware of

Council initiatives

SUMMARY The minutes and recommendations of the Youth Council Sub

Committee meeting held on Tuesday 7 December 2021 are presented for Policy and Planning Committee's consideration.

RECOMMENDATION

That Council:

1. Notes the information contained in the Youth Council Sub Committee Minutes of the meeting held on 07 December 2021 and adopts the following recommendations contained therein:

YC1 Future Reports for the Youth Council Sub Committee

That Council:

- 1. Notes the report.
- 2. Notes the verbal update provided by Julie Brett regarding Item 28/06/2021 1.1.1 YC5 'Waste Management Education Partnership Update' and doesn't require a report back to Council.

YC2 Recycle Bin – Salisbury Community Hub and Twelve25 Youth Centre

That Council:

- 1. Notes the report
- 2. Approves the purchase and implementation of Terracycle boxes at Twelve25 and the Salisbury Community Hub for the collection and recycling of disposable face masks, with the collection rate to be monitored, reviewed and reported to the April 2022 meeting of the Youth Council subcommittee.
- 3. Council to write to local relevant businesses advising where they can purchase bulk compostable coffee cups. These letters are also to include information on how businesses can sustainably recycle and compost these coffee cups.
- 4. Strategically locates the mask collection boxes and provides advertising encouraging people to recycle multiple masks at these locations.

YC3 Youth Programs and Events Update November 2021

That Council:

1. Notes the report.

YC4 Youth Council Project Team Updates

That Council:

- 1. Notes the report.
- 2. Provides a copy of the letter received from Salisbury East High School and the report with survey results from the 'Mental Health Awareness Day' to the Chief Executive Officer, Mayor and Elected Members of the City of Salisbury.

YC5 Additional Youth Council Achievements 2021

That Council:

Notes the report.

YC6 Youth Council Membership 2022

That Council:

- 1. Notes:
 - a. The resignation of Jack Prince
 - b. The resignation of Monu Chamlagai
 - c. That Amanda O'Sullivan and Rebecca Etienne will not continue as Youth Council Mentors
- 2. Approves an update of the Terms of Reference where relevant to provide the automatic termination of the appointment of a Youth Council Member in the circumstances where the Member was absent without an apology or without leave of the Council for three (3) consecutive Youth Council meetings.
- 3. Council re-appoint Youth Council Members; Sofina Le Thi, Brooke Duncan, Sharifullah Habibi, Madeline Prince and Emily Williams for a further two-year maximum term. Appoints:
 - a. New Youth Council Members; Sonthari Dilen Keam, Patrick Macie, Zamda Omba, Alexandria Williams, Poppy Boss, Vinnie Reed and Mozhgan Haidari for a two-year term
 - b. Nicolette Nedelcev as a Youth Council Mentor for a maximum of a two-year term
 - c. Wathnak Vy as a Youth Council Mentor for a maximum of a two-year
- 4. Approves an update to the Terms of the Reference where relevant to change the quorum to be a third of the membership plus one.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Minutes Youth Council Sub Committee - 06 December 2021

Minutes - Youth Council Sub Committee Meeting - 7 December 2021



MINUTES OF YOUTH COUNCIL SUB COMMITTEE MEETING HELD IN THE JOHN HARVEY GALLERY, 34 CHURCH STREET, SALISBURY ON

7 DECEMBER 2021

MEMBERS PRESENT

Tuyet Nhi Sofina Le Thi (Chair)

Rana Afzali Hossein Bayani Brooke Duncan Chloe Fern-Pring Christian Gudic MengChheng Hong

Nicolette Nedelcev Sharifulah Noorzai

Madeline Prince (Deputy Chair)

Fillette Uwamahoro Emily Williams Stacey Williams James Wood Cr M Blackmore Cr P Jensen

Cr G Reynolds

Mon-Maya Chamlagai (Mentor) Rebecca Etienne (Mentor) Amanda O'Sullivan (Mentor) Damien Walker (Mentor)

Uyen Tran

OBSERVERS

Nil

STAFF

Community Planner - Youth Participation, Ms J Brett

General Manager - Community Development, Mrs A Pokoney Cramey

Team Leader - Natural Assets, Mr C Johansen

The meeting commenced at 5:41pm.

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Youth Council Sub Committee Minutes - 7 December 2021

Page 13 Policy and Planning Committee Agenda - 13 December 2021 The Chairman welcomed the members, staff and the gallery to the meeting and read the Kaurna Acknowledgement.

APOLOGIES

Apologies were received from Mayor G Aldridge and Jack Prince.

LEAVE OF ABSENCE

Nil

Minutes - Youth Council Sub Committee Meeting - 7 December 2021

PRESENTATION OF MINUTES

Moved B Duncan Seconded C Fern-Pring

The Minutes of the Youth Council Sub Committee Meeting held on 12 October 2021, be taken as read and confirmed.

CARRIED

REPORTS

YC1 Future Reports for the Youth Council Sub Committee

Moved N Nedelcev Seconded F Uwamahoro

That Council:

- 1. Notes the report.
- Notes the verbal update provided by Julie Brett regarding Item 28/06/2021 1.1.1 – YC5 'Waste Management Education Partnership Update' and doesn't require a report back to Council.

CARRIED

Rana Afzali entered the meeting at 5:48pm.

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Policy and Planning Committee Agenda - 13 December 2021

Minutes - Youth Council Sub Committee Meeting - 7 December 2021

YC2 Recycle Bin - Salisbury Community Hub and Twelve25 Youth Centre

Moved E Williams Seconded B Duncan

That Council:

- Notes the report
- Approves the purchase and implementation of Terracycle boxes at Twelve25 and the Salisbury Community Hub for the collection and recycling of disposable face masks, with the collection rate to be monitored, reviewed and reported to the April 2022 meeting of the Youth Council subcommittee.
- Council to write to local relevant businesses advising where they
 can purchase bulk compostable coffee cups. These letters are also
 to include information on how businesses can sustainably recycle
 and compost these coffee cups.
- Strategically locates the mask collection boxes and provides advertising encouraging people to recycle multiple masks at these locations

CARRIED

Hossein Bayani entered the meeting at 5:53pm

YC3 Youth Programs and Events Update November 2021

Moved B Duncan Seconded M Prince

That Council:

Notes the report.

CARRIED

YC4 Youth Council Project Team Updates

Moved S Noorzai Seconded M Prince

That Council:

- 1. Notes the report.
- Provides a copy of the letter received from Salisbury East High School and the report with survey results from the 'Mental Health Awareness Day' to the Chief Executive Officer, Mayor and Elected Members of the City of Salisbury.

CARRIED

Uyen Train entered the meeting at 6:11pm

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Youth Council Sub Committee Minutes - 7 December 2021

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YC5 Additional Youth Council Achievements 2021

Moved B Duncan Seconded F Uwamahoro

That Council:

1. Notes the report.

CARRIED

YC6 Youth Council Membership 2022

Moved C Fern-Pring Seconded S Noorzai

That Council:

- Notes:
 - a. The resignation of Jack Prince
 - b. The resignation of Monu Chamlagai
 - That Amanda O'Sullivan and Rebecca Etienne will not continue as Youth Council Mentors
- Approves an update of the Terms of Reference where relevant to provide the automatic termination of the appointment of a Youth Council Member in the circumstances where the Member was absent without an apology or without leave of the Council for three (3) consecutive Youth Council meetings.
- Council re-appoint Youth Council Members; Sofina Le Thi, Brooke Duncan, Sharifullah Habibi, Madeline Prince and Emily Williams for a further two-year maximum term. Appoints:
 - New Youth Council Members; Sonthari Dilen Keam, Patrick Macie, Zamda Omba, Alexandria Williams, Poppy Boss, Vinnie Reed and Mozhgan Haidari for a two-year term
 - Nicolette Nedelcev as a Youth Council Mentor for a maximum of a two-year term
 - Wathnak Vy as a Youth Council Mentor for a maximum of a two-year term
- Approves an update to the Terms of the Reference where relevant to change the quorum to be a third of the membership plus one.

CARRIED

OTHER BUSINESS

Nil

The meeting closed at 6:32pm.

CHAIRPERSON
DATE

Page 4 Youth Council Sub Committee Minutes 7 December 2021 City of Salisbury

ITEM 1.1.2

POLICY AND PLANNING COMMITTEE

DATE 13 December 2021

HEADING Parafield Airport Consultative Committee membership

AUTHOR Peter Jansen, Strategic Planner, City Development

CITY PLAN LINKS 1.3 People are valued and they feel safe, included and connected

3.1 Salisbury's businesses are successful and part of our community

SUMMARY Councillor Duncan of East Ward has resigned from the Parafield

Airport Consultative Committee (PACC). He was appointed by Council in November 2018, along with Councillor Jensen who is still on the PACC. It is not mandatory to have two elected members on PACC. If Council chooses to endorse a replacement for the PACC, it is recommended that Councillor Shiralee Reardon be the replacement based on her representation of the Ward which

contains the airport.

RECOMMENDATION

That Council:

- 1. Appoints Councillor Shiralee Reardon to replace Councillor Adam Duncan on the Parafield Airport Consultative Committee.
- 2. The General Manager City Development advise the Parafield Airport Consultative Committee of the appointment.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Parafield Airport Consultative Committee - Terms of Reference

1. BACKGROUND

- 1.1 Council has been a member of the Parafield Airport Consultative Committee since the privatisation of the airport in 1998. In 2011 the Federal Government introduced Community Aviation Consultation Groups at Federal leased airports as a result of an Aviation Policy Review.
- 1.2 The Federal Aviation Policy Review recognised a need for updated roles and expectations for the consultation of airport management with the community. A copy of the Terms of Reference is in Attachment 1.
- 1.3 Council has supported improved relations with the Airport in many airport policy submissions over the years, which includes the elected members being on the Consultative Committee.
- 1.4 Councillors Duncan and Jensen were nominated by Council in November 2018 to be the appointees to the Parafield Airport Consultative Committee. (Minute 0035/2018).

1.5 Councillor Duncan has resigned from the Committee. It is optional for Council to nominate a replacement appointee. The Terms of Reference do not require two Councillors to be on PACC, however having two appointees allows them to act as proxies to each other.

2. CITY PLAN CRITICAL ACTION

2.1 Nil

3. CONSULTATION / COMMUNICATION

- 3.1 Internal
 - 3.1.1 Parafield Airport Consultative Committee Council representatives.
 - 3.1.2 Councillor Reardon who is willing to accept the position if nominated.
- 3.2 External
 - 3.2.1 nil

4. REPORT

- 4.1 The Parafield Airport Consultative Committee (PACC) key function is to act as an advisory forum on airport matters for the airport operator, aviation industry, Federal, State and Local Government and the local community.
- 4.2 PACC membership comprises representatives from a range of aviation, government, and local groups, with meetings held on a quarterly basis.
- 4.3 Members are to maintain the confidentiality of information, and only the Airport Operator is to discuss matters with the media.
- 4.4 Council has traditionally nominated two members to the PACC.
- 4.5 Options available to Council on this are considered to be:
 - 4.5.1 Await the next local government elections in November 2022 to nominate the replacement member.
 - 4.5.2 Nominate a replacement member now.
- 4.6 The majority of Parafield Airport is located within the Hills Ward, with a minor portion south of Elder Smith Road in the West Ward. It needs to be recognised that the airport operations often affect a wider area than the Wards. The Australian Noise Exposure Forecast contours of the current Masterplan extend over parts of the East, North and West Wards. Due to this, it may be warranted to widen the nominations beyond the Hills Ward.

5. CONCLUSION / PROPOSAL

- 5.1 If Council chooses to nominate a replacement on the PACC, it is considered that this should be Hills Ward Councillor Reardon.
- 5.2 The PACC Council representatives may act as proxies for each other, as both are not required to attend the airport meetings at the same time.



PARAFIELD AIRPORT CONSULTATIVE COMMITTEE (PACC) TERMS OF REFERENCE

1 PURPOSE OF THE PACC

In 2011, the then Federal Government requested Federally-Leased Airports establish Community Aviation Consultation Groups (CACGs) at Australian Airports that were leased by the Commonwealth.

The intended role of CACGs for leased federal airports is:

- to enable airport operators, residents affected by airport operations, local authorities, airport users, and other interested parties to exchange information on issues relating to airport operations and their impacts;
- to allow matters to be raised and taken into account by the airport operator, with a genuine desire to resolve issues that may emerge;
- to complement and support the consultative requirements already established for Master Plans and Major Development Plans (MDPs); and
- to discuss and share information between the airport and the communities affected by its operations and plans.

As the operator of Parafield Airport, Parafield Airport Limited (**Airport Operator**) had established an Airport Consultative Committee in 2011 and this Committee was continued and enhanced to encompass the expectations of the Commonwealth.

These Terms of Reference have been prepared to provide a common understanding of the roles and responsibilities of the participants in the Parafield Airport Consultative Committee (PACC). These Terms of Reference for the Committee will be reviewed on an as needed basis.

2 FUNCTIONS OF THE PACC

To address the intended role of the PACC, the Committee functions are described below and include, but are not limited to:

- Provide an advisory forum for the free exchange of views on airport matters between the Airport Operator, various sectors of the aviation industry and the local community;
- Advise the Minister for Infrastructure and Transport and State and Local Governments with respect to the abatement of aircraft noise and related environmental issues at the Airport;
- Monitor, discuss and recommend actions in regard to ground-based environmental issues and matters covered by the Airports Act 1996;

1



- Monitor air space management around the Airport, including adherence to noise abatement procedures;
- Monitor the operation of the noise abatement procedures currently in place;
- Review the results of flight path, aircraft noise and the adequacy of monitoring arrangements and make recommendations to the decision makers in Airservices Australia and the Civil Aviation Safety Authority (CASA);
- Examine patterns of complaints about aircraft noise and if required, recommend to the Minister, action with respect to those complaints;
- Consider reports on the noise and health impacts arising from the Airport's operations;
- Provide airport management with information of developments from other sectors may impact on the future operations of the airport;
- The Airport Operator's Management to provide and discuss with Committee Members details of proposed airport developments and changes to operations that could affect their respective sector of responsibility; and
- Take action to address any airport-related issues of concern to its members.

3 MEMBERSHIP

The committee shall comprise representatives from local elected Members of Federal, State and local governments, Airport Operator, Department of Infrastructure and Regional Development (DIRD), relevant State Government Departments (Planning, Transport and Infrastructure, Environment Protection Agency (EPA)), Noise Ombudsman's Office, representatives of local resident interest groups and associations, neighbouring Local Governments and Land Management Trusts, Airservices Australia, Airline Operators, General Aviation Representatives, relevant industry bodies, Concessionaires, State Tourism and Local Interests Groups as endorsed by Local Government.

The Chair is granted the right to invite specific representatives of organisations on an as needed basis to act as observers or to address current and developing issues for the Committee.

4 COMMITTEE STRUCTURE

The PACC acts as an advisory committee to the Airport Operator. A technical Advisory Sub- Committee (Parafield Airport Technical Working Group - PATWG) comprising Airport Operator, Flight Training Schools, Airservices Australia and DIRD meets before each PACC meeting to address any technical issues referred to the PATWG by the PACC and also to monitor adherence to technical procedures, particularly in relation to noise abatement procedures.

2



The PACC also receives a report at each meeting from the Chair of the Airport Planning Coordination Forum concerning land use planning issues around the airport.

5 CHAIRMAN & SECRETARIAT

The Chair of the Committee will be an independent professional person commissioned and remunerated by the Airport Operator).

The Airport Operator will provide the secretariat.

6 MEETINGS

The committee meets on a quarterly basis, currently scheduled for a Thursday in February, May, August and November. The meetings are held at venues on Airport grounds or in close proximity.

The Chair may also call an extraordinary meeting of the Committee if consideration of a particular issue warrants such a meeting outside of the established meeting schedule.

An agenda and background papers and reports will be distributed to members of the Committee prior to each meeting.

All members of the PACC can request additional agenda items for consideration at meetings or provide information to members of related and relevant issues.

Minutes of previous meetings are posted on the Adelaide and Parafield respective websites once they are formally accepted by the Committee at the next meeting.

7 RESPONSIBILITIES

Responsibilities of the Chair:

- · Preside over meetings;
- · Set meeting dates;
- · Approve agendas; and
- Respond to stakeholders on behalf of the Committee if directed.

Responsibilities of the Secretary:

- Ensure papers are distributed one week in advance of the meeting; and
- Take and distribute minutes of meetings.

Responsibilities of Members

· Maintain the confidentiality of information provided to the Committee on that

3



basis; and

Bring to the Committee's notice either community related developments that
may have an impact on future airport operations, or airport related
developments that may have a future impact on the local community.

8 CONFIDENTIALITY

To facilitate open and free discussion within the PACC meetings, all Committee members can table and discuss reports and issues as required or requested. There will inevitably be some instances where a request is tabled that information is confidential and not to be discussed outside the Committee. Such instances could include commercial-in-confidence issues, aviation security issues or privacy issues. All members are asked to respect such requests.

9 MEDIA

Only the Airport Operator, (or the Chair of the PACC with the Airport's permission) may discuss any aspect of the Committee or the Committee's meetings with the media.

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ITEM 1.2.1

POLICY AND PLANNING COMMITTEE

DATE 13 December 2021

HEADING Strategic Review: Promotion and Activation of the Salisbury

Community Hub

AUTHOR Julie Kushnir, Manager Community Experience & Relationships,

Business Excellence

CITY PLAN LINKS 3.2 Salisbury is a place of choice for businesses to start, invest and

grow

4.1 Members of our community receive an exceptional experience

when interacting with Council

4.5 We engage meaningfully and our community is aware of

Council initiatives

SUMMARY This report provides an update on the activation and promotion of

the Salisbury Community Hub.

RECOMMENDATION

That Council:

1. Notes this report.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Att 1: Salisbury Community Hub Promotional Brochure

1. BACKGROUND

- 1.1 At its 25 November 2019 meeting the Tourism & Visitor Sub Committee (TVSC) resolved:
 - 1.1.1 That staff bring back a report on the most effective and efficient manner to promote the Salisbury Community Hub and Salisbury Council area as a venue for conferences and conventions in line with its agreed target usage of the Salisbury Community Hub within the first 6 months of the Hub's opening.
- 1.2 A report was presented to the Tourism & Visitor Sub Committee meeting held 10 March 2020 addressing this resolution, which included a number of initiatives aimed at enhancing the City of Salisbury's capabilities in promoting the Salisbury Community Hub as a conference and convention space.
- 1.3 A further resolution was carried at the March 2020 Council meeting as follows:
 - 1.3.1 The Tourism and Visitor Sub Committee support the proposed strategy as set out in this report (Item TVSC2, Tourism and Visitor Sub Committee, 10/03/2020), with a review to be conducted of the strategy by June 2021.

- 1.4 Council's objective is to activate the Salisbury Community Hub. One strategy for achieving this is to attract people to utilise the exciting new spaces within the Hub, from community and cultural groups, to business, training and educational sectors.
- 1.5 At the time of the discussions and subsequent resolution made at the TVSC in March 2020, the immediate and ongoing impact of COVID-19 was not known and therefore the deadline for the review's completion by June 2021 was not appropriate, as the building was required to operate within a very limited capacity.
- 1.6 This had a considerable impact on the ability to stage activations and visitations as capacity limits for the Salisbury Community Hub were quickly restricted as determined by SA Health.
- 1.7 Reflective of SA Health directives, the organisation has experienced challenges in the ability to stage major/sizeable events. However in recent months we have noticed a reinvigorated number of enquiries and subsequent bookings.
- 1.8 The organisation has continued to manage the Hub spaces in line with the changing SA Health directives, whilst remaining committed to delivering the best customer experience possible. The Salisbury Community Hub continues to act as the catalyst for rejuvenation of the Salisbury City Centre which will serve to provide greater place activation within the vicinity and investment attraction.
- 1.9 Additionally, the nearby development of the Salisbury Oval, the launch and opening of the Bridgestone Athletics Centre, the (future) rejuvenation and upgrade of John and Church Streets, Salisbury Recreation precinct and specific activations within the Community Hub and its immediate surrounds continue to enliven the City Centre region.
- 1.10 The aim for the Salisbury Community Hub and the Salisbury City Centre to become destination brands remains unchanged.
- 1.11 There will be a continued focus on ensuring that these places deliver on the community's expectations by way of activations, engagement and city rejuvenation, mindful of how we now navigate the complexities of the pandemic and the changing capacity directives.

2. REPORT

- 2.1 Our continued relationship with the Salisbury Business Association (SBA) has offered the opportunity to work together on initiatives that bolster the Salisbury Community Hub and Civic Plaza/Inparrinthi Kumangka (plus the Council area more generally). Indeed, the SBA has held a number of sessions and expos in the Salisbury Community Hub to date.
- 2.2 An ongoing priority remains building relationships and partnerships with other key stakeholder groups in the City and the community more generally, to further support activation and celebrate our unique assets and strengths.
- 2.3 Council has previously approved a number of KPIs for the use of the spaces available for community use and to date these remain unchanged. We endeavor to be as flexible as possible in line with the changing regulations for capacity as directed by SA Health, but longer term these KPIs will become challenging to reach if capacity restrictions remain.

The KPIs are currently identified as:

- 50% of the first floor (including the terrace) will be allocated for commercial use Status: On average there are 4 x external bookings per month or what is currently categorised as an external private event. Additionally, on average there are approximately 6 x external meetings per month held in the Hub.
- 80% of Community Hall use will be allocated to the community or events and programs. *Status: various exhibitions, events and programs have utilised the Community Hall.*
- Priority will be given to six 500 person events on the ground floor per year Status: this KPI has been challenging due to changes to the conference and event market since the onset of the pandemic.
- One to two small meeting rooms should be available at any given time to allow for walk-in bookings. Status: there are a number of spaces available for walk-in bookings including the flexible rooms on the ground floor and small meeting rooms available on Level 1.
- Priority should be given to (approximately) 50 training events per year, most likely to be held in training rooms. *Status: we are unable to identify specific events by their category, ie training sessions vs workshops.*
- Priority should be given to (approximately) 5 Polaris business events per year Status: this has been achieved, and led by Polaris, noting that the 2 events in March complemented the Salisbury Business Association's "Small Business Month" theme:
 - 10th March "Is your business performing as well as it could?"
 - 18th March "Is your business performing as well as it could?"
 - o 24th March Business Planning Workshop
 - o 12th Oct Free Business Advisory Sessions
 - o 26th Oct Free Business Advisory Sessions
- Ongoing scheduled programming will not exceed 65% of total space usage at any given time. Status: Scheduled programming has not exceeded 65% of total space used, especially given some current programs are currently delivered online, in line with SA Health restrictions.
- 2.4 To support improved reporting of the Hub's use a new booking system is being implemented that will also allow the community to book online.
- 2.5 During the height of the pandemic and its impacts on closures and restrictions within the Hub, we were presented with an ideal opportunity to film and photograph our spaces in various configurations and room layouts, as the spaces were not open to the public. This has been completed and is now currently in use.

- 2.6 This was particularly useful in enabling us to develop and publish a virtual-tour of the Hub's bookable spaces and produce a downloadable brochure which is housed on our website and viewable at the following link: <u>Salisbury Community Hub</u> this has been completed and is now currently in use.
- 2.7 Following the discussion at the February and March 2020 Tourism & Visitor Sub Committee meetings, members provided feedback on the preferred strategic approach to the promotion of the Salisbury Community Hub and these have been taken into consideration and delivered.
 - 2.7.1 We continue to make connections with Professional networking programs and organisations ie connecting with relevant business associations and Professional Conference Organisers (PCOs) to promote our facilities and services.
 - 2.7.2 We conduct dedicated and targeted marketing and advertising efforts, particularly focused on using our digital media channels as the most economical way to promote. Additionally we use other mainstream/alternative media options such as the downloadable brochure and the virtual tour, which are now available on our website. Refer brochure in Attachment 1, and view the virtual tour at Virtual Tour.
 - 2.7.3 We have undertaken a strategic review of our corporate website with considerable upgrades and redesign now complete (August 2021). These include dedicated pages for the Salisbury Community Hub, together with a digital virtual tour, professional photography, room layouts and plans, plus details of our audio visual capabilities. An external booking system (Space To Co) is soon to be established which will enable the community to book our public spaces from the comfort of their own homes/offices.
- 2.8 Our core stakeholders who potentially have the most interest to consider our bookable spaces and have done so to date are:
 - Outreach program organisers inviting stakeholder groups to visit and "come see and experience" the Salisbury Community Hub, Plaza and greater City Centre.
 - Business Association affiliations (such as the Salisbury Business Association and the Adelaide Convention Bureau), where strong and mutually beneficial partnerships are fostered
 - Community groups, cultural groups and local organisations who require spaces for their events and meetings, with considerable traction gained to date within this sector.
 - Education & Training providers ie local and neighbouring regional R-12 schools and tertiary education providers, childcare and training providers in addition to the Department for Education, connecting our internal facilities and activities to the STEM curriculum
 - Job Seeker Industry providers various federal, state and local jobnetwork providers noting that considerable traction has been gained to date within this sector, with regular requests for bookings and events
 - Disability Sector providers— NDIS and beyond again noting that considerable traction has been made in this section also, with regular requests for bookings and events

3. STRATEGIC OVERVIEW

Completed Tactical Components for promoting the Hub:

Printed & Digital Collateral

- 3.1 An "overview" brochure has been prepared and is available for downloading and/or review on our website. (see Attachment 1). Website visitors are encouraged to contact us directly to confirm current capacity limitations within our bookable spaces as the SA Health capacity numbers change periodically
- 3.2 A digital virtual tour has also been completed and is used frequently as a reference point for telephone enquiries especially. View the virtual tour at <u>Virtual Tour</u>
- 3.3 Additionally we have completed an Image Gallery featuring various rooms and sections of the building (refer www.salisbury.sa.gov.au/schgallery)
- 3.4 We have maintained the Salisbury Community Hub branding as a subset of the City of Salisbury corporate branding which in itself is very strong and instantly recognisable

Social Media

- 3.5 Our general social media posts have to date included promotion of Salisbury Community Hub activities, particularly evident during the school holiday periods.
- 3.6 We continue to program our social media in a way that best promotes the Salisbury Community Hub, Civic Plaza/Inparrinthi Kumangka and Salisbury City Centre overall, enabling the promotional program to adapt as our strategic position matures. We have regularly promoted our John Harvey Community Hall exhibitions and will continue to do so as we secure the major touring exhibitions (STEM focused) which will be integrated with our Community Capacity & Learning activities each year.

Word of Mouth and General Visitation to the Hub/Library

The local community has embraced the new Salisbury Community Hub, particularly those within the business and service sectors who are very impressed with the facilities. To date, a number of enquiries have come from that sector as well as a number of telephone and email enquiries. Additionally, Elected Members actively provide City of Salisbury contact details and recommendations to their own community members

4. CURRENT ENQUIRY LEVELS AND FORWARD BOOKINGS

- 4.1 To date, we have responded to large number of enquiries, and conducted personalised tours of spaces to interested parties.
- 4.2 During 2021 we have staged a number of our own Corporate events and exhibitions such as Sala, Watershed Creative Prize, the Military Museum Exhibition, Writer's Festival and The Blade Exhibition.
- 4.3 In November 2021, the RAAF partnered with the City of Salisbury to deliver their Freedom of Entry March which was a very formal and auspicious event, which was followed by a morning tea hosted by the Mayor.

We have also welcomed a number of external bookings with sizeable attendees from organisations such as:

- Asthma Australia
- Relationships Australia South Australia
- The Smith Family Learning for Life Scholarship
- Senami Counselling and Psychotherapy Services
- Grandparents for Grandchildren
- African Women's Federation of SA
- Maxima Training Group
- Paraplegic & Quadriplegic Association of SA Ltd
- Salisbury Skills Workshops (Purple Orange) numerous throughout the year
- Muslim Women's Association English Conversation Class x 3 sessions
- Uniting Communities
- SACOSS Meeting Insurance Focus Group October
- Salisbury Lions Convention
- Salisbury Business Association (SBA) meetings, ongoing throughout year
- Webster Services Staff Inductions x 4 different sessions
- Australian Refugee Association
- Multicultural Business and Entrepreneurship Information Session
- Integrated Stormwater seminar with IPWEA SA
- 4.4 During 2021, our bookings were identified as:

Bookings – 1st January to 31st December 2021

Events by categories:

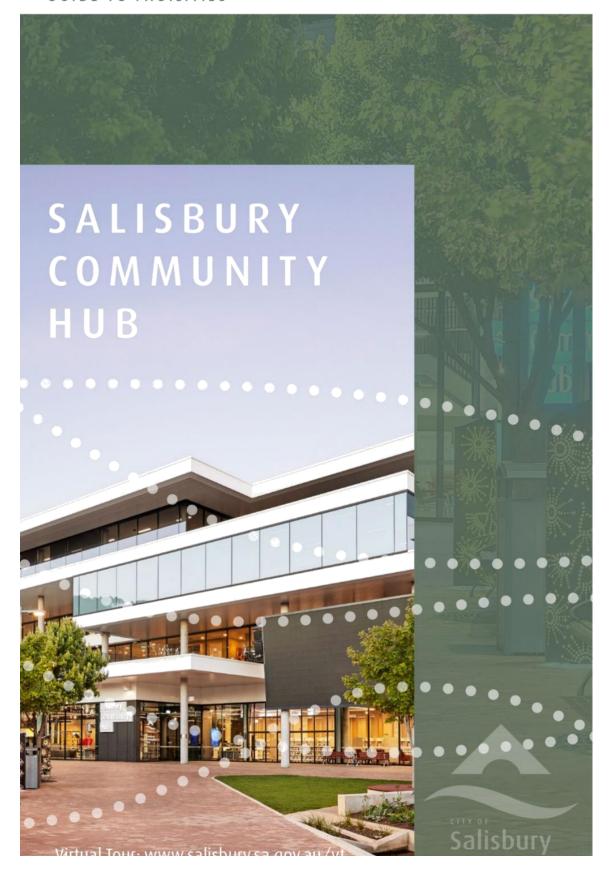
•	Private events – External (once off)	54
•	Library Programs – individual session bookings (more specifically, 260 programs with 2,300 attendees)	331
•	One off events (Council Run)	88
•	Ongoing events (Council Run)	87
•	Exhibitions (between 16- 30+ days)	5
•	Council Ceremonies/Service Awards	14

•	Regular Meetings (external)	69
•	Indoor and Outdoor sessions (Saturdays)	26
•	Immunisation Clinics	32

5. CONCLUSION

- 5.1 The organisation's initial approach to the attraction of conferences and conventions to the Salisbury Community Hub, and indeed the wider council area was managed carefully in order to allow us time to transition to the new Salisbury Community Hub from the former site and to establish the required supporting processes. Whilst that was done effectively, no one could anticipate the ongoing impact of the pandemic.
- 5.2 A sound foundation has been established that will now allow the strategic positioning and promotion of the Salisbury Community Hub to continue. This will be via more focused activation and promotional tactics to achieve the original strategic intent of Council, for the Salisbury Community Hub and the wider Salisbury City Centre.

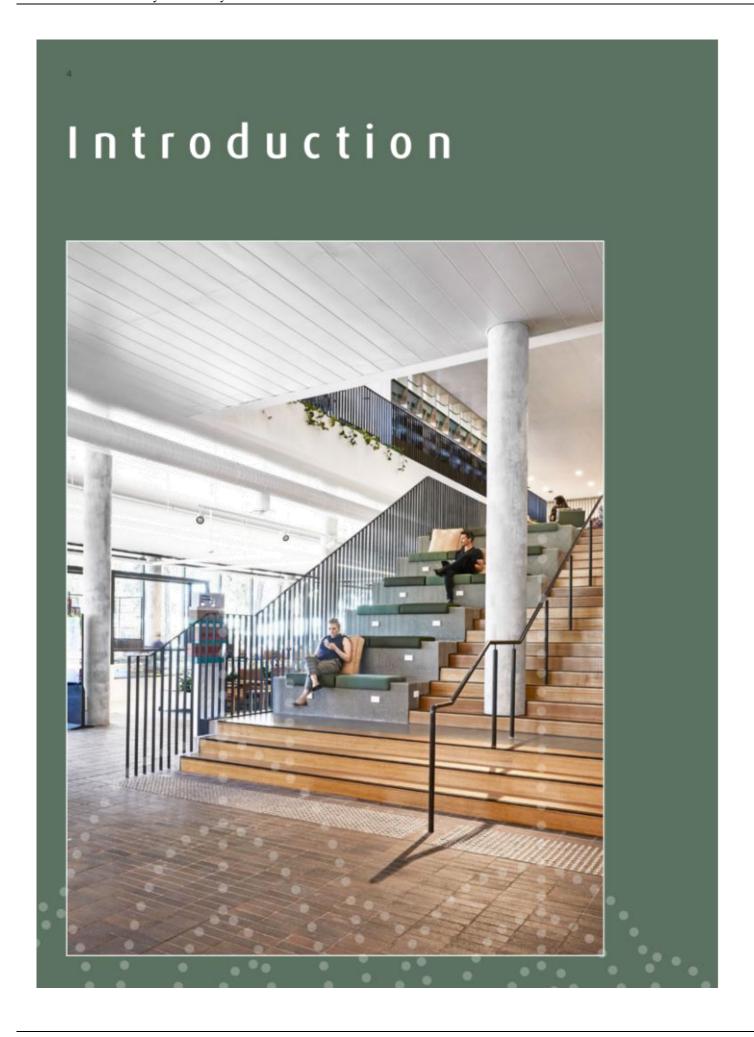
GUIDE TO FACILITIES



- 4 Introduction
- 6 Ground Floor Meeting Rooms
 - 8 John Harvey Community Hall
 - 10 Kaurna Rooms G2a and G2b
 - 11 Meeting Rooms G3a and G3d
 - 12 Event Space

14 Level One Meeting Rooms

- 16 The Little Para Conference Rooms
- 18 Settlers Terrace
- 19 Room 103
- 19 Room 104
- 19 Room 109
- 20 Dr Ruby Davy Room
- 21 Wittber Room
- 22 Helen Barnes Training Room
- 23 Exhibition Spaces
- 24 Civic Plaza/Inparrinthi Kumangka
- 25 Event Kitchen & Catering Facilities
- 26 Places of Interest
- 27 Transport & Accommodation



SALISBURY COMMUNITY HUB



Welcome to the new Salisbury
Community Hub, located in the
northern Adelaide region only 25 km
from the Adelaide Central Business
District. The City of Salisbury has a
population of 142,560 spanning over
31 suburbs, across 158 Km².

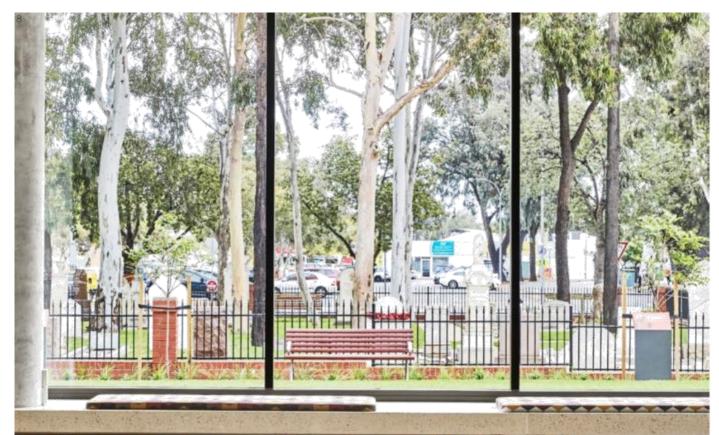


Salisbury is a City that provides opportunity for our residents, businesses and visitors through investment in its future, by valuing the natural environments, providing a great lifestyle, encouraging and supporting a vibrant and innovative culture and is a destination for business.

The Salisbury Community Hub is an exciting and innovative building that is the centrepiece of the revitalisation of the Salisbury City Centre and a place for the community to come together to exchange ideas, learn, participate and celebrate in a range of community spaces.

Boasting new technology, large open spaces and an indoor café, the Salisbury Community Hub has incorporated 16 bookable spaces available for community and business use. In designing the new building, we have merged the old with the new in retaining our outdoor playground and upgrading the heritage-listed cemetery.





Layout Room Capacity
Boardroom G1a or G1b 16



 Layout
 Room
 Capacity

 Classroom
 Gla or G1b
 18

ohn Harvey Community Hall

The John Harvey Community Hall can be configured in a number of ways with a total capacity of up to 170 seats when the halls are combined. The John Harvey Community Halls G1a and G1b are situated on the ground floor of the Salisbury Community Hub.

The halls boast high ceilings, a ceiling-mounted projector screen, touch panel for control of the blinds and audio with wireless or HDMI computer connectivity.







Theatre Gla or G1b 66

Combined 170





 Layout
 Room
 Capacity

 U-Shaped
 Gla or Glb
 20



 Layout
 Room
 Capacity

 Workshop
 G1a or G1b
 40





SALISBURY COMMUNITY HUB | GROUND FLOOR

Meeting Rooms G3a,G3c & G3d

Rooms G3a, c & d are popular small meeting rooms. Perfect for that quick catch up or non-confidential meetings, these rooms can accommodate up to 4 people and include a monitor for sharing your work.



Layout	Room	Capacity
Workshop	G3a, c or d	4 per room





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Event Space

Holding up to 300 people (theatre style), our event space can cater for all types of events from conferences to presentation dinners and even new car launches! The event space offers two projector screens, WIFI, automated blinds, presentation lighting and roving wireless microphones. It also has room for a stage at the southern end of the space.

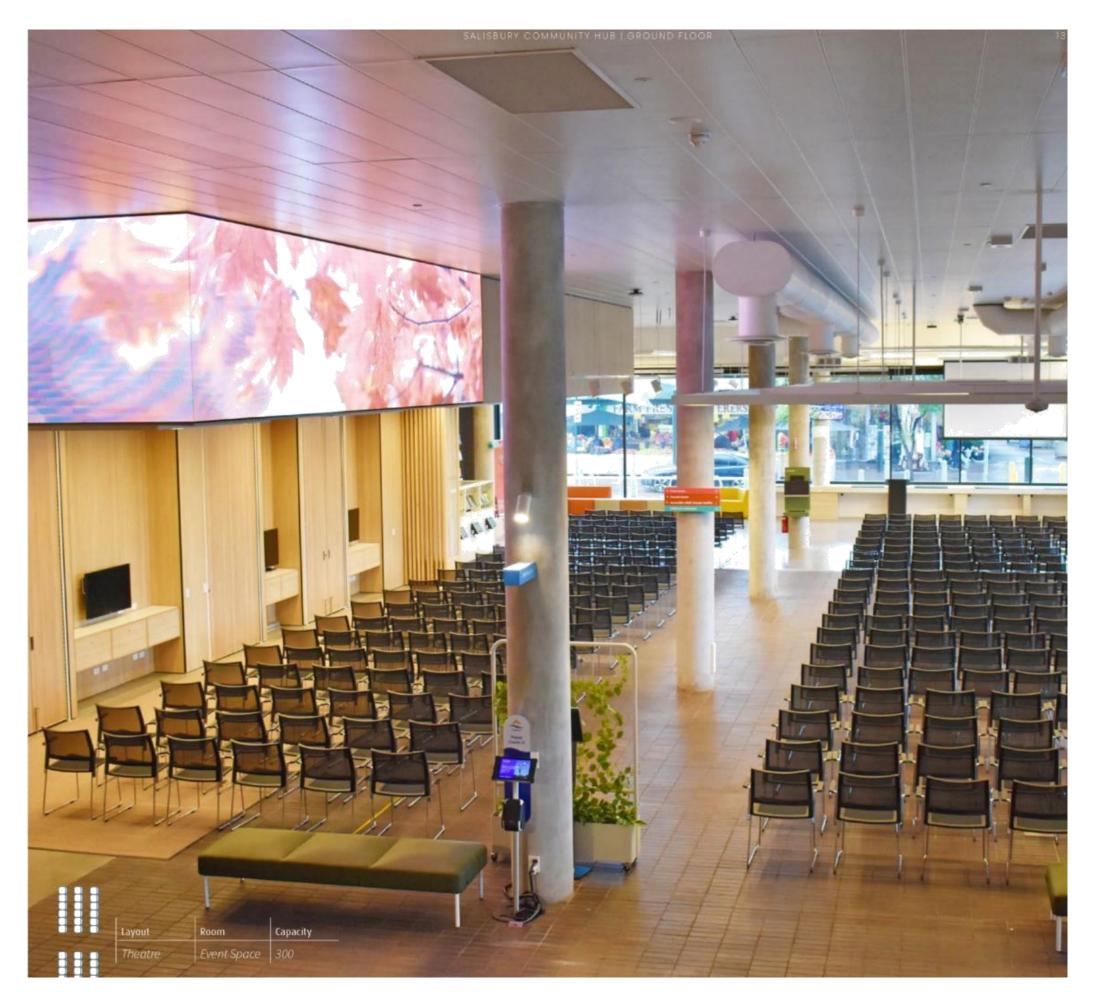
Various configurations cater for differing numbers of participants.

Tilt Panel Opening





3	Layout	Room	Capacity	
p	Banquet	Event Space	176	











SALISBURY COMMUNITY HUB I LEVEL ONE





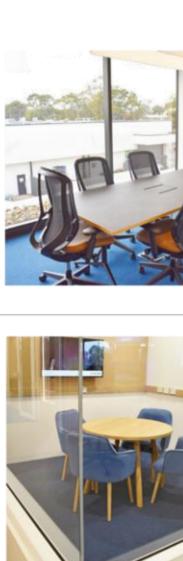


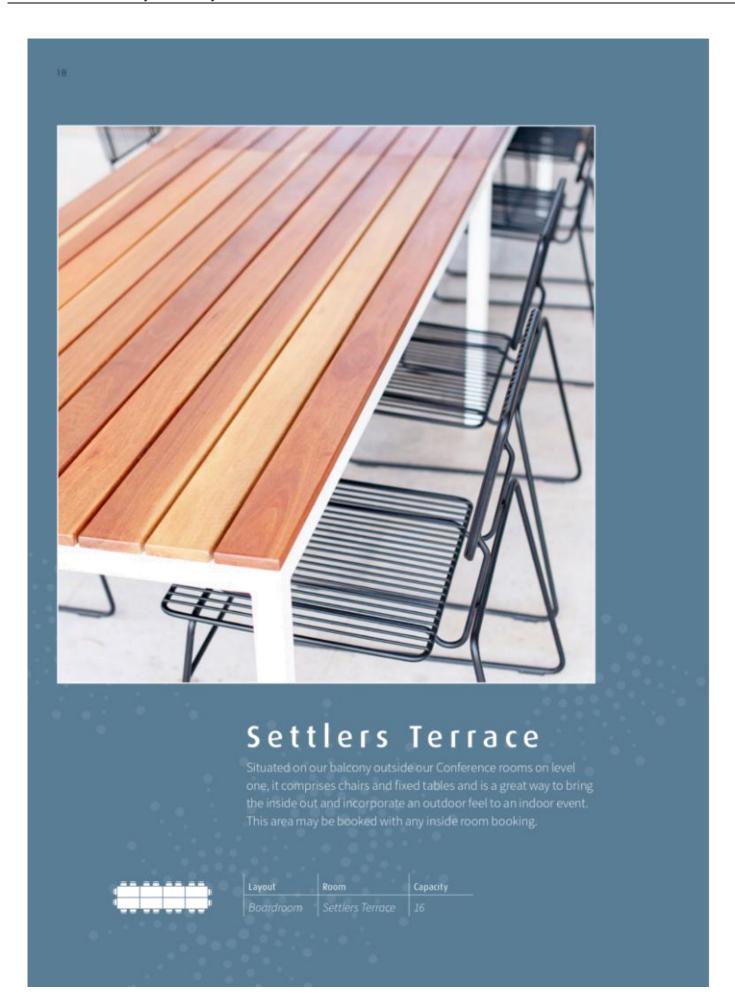




 Layout
 Room
 Capacit

 Workshop
 101a or 101b
 40





SALISBURY COMMUNITY HUB I LEVEL ONE

Room 103

103 is a small meeting room that can accommodate up to 6 people. The room features office chairs, a floor-to-ceiling window with automated blinds, a large LED monitor allowing wireless connectivity from your device to display any group presentations and a video conferencing facility.

Layout	Room	Capacity
1 table	103	4



Room 104

104 is a round table meeting room with a monitor and easy wireless connectivity. It can seat up to 4 people.

A	Layout	Room	Capacity
	1 table	104	4



Room 109

109 is a small meeting room with a monitor and easy wireless connectivity. It can seat up to 4 people.

Layout	Room	Capacity
1 table	109	4





23



Exhibition Spaces

SALISBURY COMMUNITY HUB

We offer exhibition wall space and cabinets on our Ground and Level One floors. These are available for small and large exhibitions. With moveable panels, the main gallery can be configured in a range of ways to best showcase works of art or other displays and exhibitions.







24

Civic Plaza/Inparrinthi Kumangka



Create that perfect outdoor event experience in our newly renovated Civic Plaza, located in the heart of the Salisbury City Centre. The Civic Plaza lights up at night with beautifully designed outdoor lighting giving any function that special touch. The Civic Plaza features a children's playground, water feature and large LED Screen.





Event Kitchen & Catering Facilities

SALISBURY COMMUNITY HUB

The Event Kitchen is a preparatory space for external caterers to heat and plate up food for any events. The Event Kitchen comprises of two 900mm ovens, an industrial dishwasher, stainless steel benches, commercial fridge, large sinks and commercial warming racks.

At the Salisbury Community Hub we offer the use of our Event Kitchen for self-catering or use for your own caterer coming in.

We can also provide a list of caterers who we have used for Hub events.







Places of Interest



St Kilda Adventure Playground

Offers many attractions including a huge castle with draw bridge, bouncy boomerang, flying fox, pirate ship, basketball courts and more.

The playground also offers a picnic area, BBQ facilities, toilets and ample parking.



National Military Vehicle Museum

The National Military Vehicle
Museum showcases vehicles and
items ranging from the First World
War to current times. Located within
the defence precinct of Edinburgh
Parks.



Adelaide Flight Experience

Come and experience what it's lik to be the Captain of a simulated je airliner.



Adelaide Planetarium

Come to UniSA's Adelaide Planetarium at Mawson Lakes and learn all about the constellations, stars and planets.



Greenfields Wetlands

Explore the natural beauty of the Greenfields Wetlands located off the Salisbury Highway at Mawson Lakes. You can discover some of the 160 bird species, frogs, fish & fauna that inhabit this unique environment.



Cobbler Creek Mountain Bike Trails

Go mountain bike riding in Cobble Creek Recreation Park and experience the thrilling natural surroundings SALISBURY COMMUNITY HUB

Accommodation & Transport



Mawson Lakes Hotel

In the heart of Mawson Lakes is the 100% South Australian owned Mawson Lakes Hotel. Here you can grab a bite to eat, or take a stroll down the main street for a spot of shopping.



Mawson Lakes Quest Apartments

Offering serviced style apartment rooms with a comfortable feel, the Quest Apartments are perfect for a short or long stay. Situated near the University of South Australia and Technology Park, the Quest is perfect for that corporate stay or

relaxed family holiday.



Old Spot Hotel

Country style accommodation with warm hospitality and great food.
Great place for getting together and sharing a laugh and a drink.



Highway 1 Caravan and Tourist Park

Situated on Port Wakefield Road, Highway 1 is home to more than 80 fully self-contained units and cabins and more than 100 campsites which are nestled on upwards of 20 acres of tropical gardens.



St Kilda RV Site

Offering overnight parking at the boat ramp car park. The parking area offers close proximity to toilet facilities and a view of the St Kilda Marina.



Transport

Only 40 mins from the City and 45 mins to the Barossa Valley, the Salisbury Community Hub is a perfect spot to hold your next function.

Only 2 mins walk from the local train station and buses arriving every 5 mins, Salisbury City Centre is extremely accessible to all.

