



AGENDA

FOR COUNCIL MEETING TO BE HELD ON

20 DECEMBER 2021 AT 6.30 PM

IN THE COUNCIL CHAMBER, 34 CHURCH STREET, SALISBURY

MEMBERS

Mayor G Aldridge
Cr M Blackmore
Cr L Braun
Cr B Brug
Cr C Buchanan (Deputy Mayor)
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen
Cr S Ouk
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Corporate Governance, Mr B Kahland
Governance Support Officer, Ms K Boyd

Council Meeting: 20 December 2021

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There are no Questions on Notice

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There are no Motions on Notice

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Land Disposal

Confidential Council Meeting: 20 December 2021

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KAURNA ACKNOWLEDGEMENT

The City of Salisbury acknowledges that we are meeting on the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

PRAAYER

Father in heaven

We thank you for the wondrous resources of our City, for its people, its environment and its sense of community.

We thank you for the opportunity to now deliberate over how best to help our community.

Please bless that we will respect one another and that we will all do our best to make decisions that will help our community to grow and prosper.

Bless our efforts this day in God's name.

Amen.

APOLOGIES

LEAVE OF ABSENCE

PUBLIC QUESTION TIME

DEPUTATIONS

DEP1 Deputation: The Honourable John Dawkins, MLC

The Honourable John Dawkins, MLC will attend the Council Meeting as a deputation to acknowledge the relationship formed with the City of Salisbury during his time in Parliament.

DEP2 Deputation: Opposition to Housing at Finniss Avenue Reserve, Ingle Farm

Mr John McGee of Ingle Farm will attend the Council Meeting for a deputation on residents' opposition to housing at Finniss Avenue Reserve, Ingle Farm.
NB - the Strategic Development Sub Committee considered a petition on this subject at its meeting held 7 December 2021.

DEP3 Deputation: Opposition to Proposed Revocation of Classification as Community Land - Venlo Court Reserve, Salisbury Downs

Mr Nick Langanis of Salisbury Downs will attend the Council Meeting as a deputation to express opposition to the proposed revocation of classification as community land at Venlo Court Reserve, Salisbury Downs.

NB - Council considered a petition on this subject at its meeting held 22 November 2021.

DEP4 Deputation: Opposition to Proposed Revocation of Classification as Community Land - Venlo Court Reserve, Salisbury Downs

Ms Debra Blair of Salisbury Downs will attend the Council Meeting as a deputation to express opposition to the proposed revocation of classification as community land at Venlo Court Reserve, Salisbury Downs.

NB - Council considered a petition on this subject at its meeting held 22 November 2021.

PRESENTATION OF MINUTES

Presentation of the Minutes of the Council Meeting held on 22 November 2021.

PETITIONS

PET1 **Petition: Housing east and west of Fairfax Road, Ingle Farm (referred to as Montague Road)**

Petition Details

Petition Register Number	129
Date Received	26 November 2021
First Signatory's Name	Mr Wayne Rehn
Number of Signatories	201
Nature of Petition	Objecting to housing east and west of Fairfax Road, Ingle Farm (referred to as Montague Road)

Action

General Manager Responsible	General Manager City Development, Michelle English
Response	<p>The Strategic Development Projects team is undertaking community engagement on eight (8) parcels of land that have been identified as having potential for future housing.</p> <p>The first stage of engagement closed 8 November 2021. A report was presented to the December meeting of the Strategic Property Development Sub Committee on the outcome of the Stage 1 community engagement activity.</p>
Report to Council Expected	December 2021 Strategic Property Development Sub Committee

RECOMMENDATION

That Council:

1. Receives the notice of petition in relation to the future development of Montague Road, Ingle Farm.
2. Notes that the Administration has addressed the petition in Item SPDSC2 presented to the 7 December 2021 meeting of the Strategic Property Development Sub Committee.

COMMITTEE REPORTS

1 Policy and Planning Committee Meeting

Chairman - Cr C Buchanan

Consideration of the minutes of the Policy and Planning Committee Meeting - 13 December 2021 and adoption of recommendations in relation to item numbers:

Administration

1.0.1 Future Reports for the Policy and Planning Committee

It is recommended to Council that:

That Council:

1. Notes the report.

For Decision

1.1.1 Recommendations of the Youth Council Sub Committee meeting held on Tuesday 7 December 2021

It is recommended to Council that:

That Council:

Receives and notes the information contained in the Youth Council Sub Committee minutes of the meeting held on 7 December 2021 and that the following recommendations contained therein be adopted by Council:

1.1.1-YC1 Future Reports for the Youth Council Sub Committee

It is recommended to Council that:

That Council:

1. Notes the report.
2. Notes the verbal update provided by Julie Brett regarding Item 28/06/2021 1.1.1 – YC5 ‘Waste Management Education Partnership Update’ and doesn’t require a report back to Council.

1.1.1-YC2 Recycle Bin - Salisbury Community Hub and Twelve25 Youth Centre

It is recommended to Council that:

That Council:

1. Notes the report
2. Approves the purchase and implementation of Terracycle boxes at Twelve25 and the Salisbury Community Hub for the collection and recycling of disposable face masks, with the collection rate to be monitored, reviewed and reported to the April 2022 meeting of the Youth Council subcommittee.

-
3. Council to write to local relevant businesses advising where they can purchase bulk compostable coffee cups. These letters are also to include information on how businesses can sustainably recycle and compost these coffee cups.
 4. Strategically locates the mask collection boxes and provides advertising encouraging people to recycle multiple masks at these locations.

1.1.1-YC3 Youth Programs and Events Update November 2021

It is recommended to Council that:

That Council:

1. Notes the report.

1.1.1-YC4 Youth Council Project Team Updates

It is recommended to Council that:

That Council:

1. Notes the report.
2. Provides a copy of the letter received from Salisbury East High School and the report with survey results from the 'Mental Health Awareness Day' to the Chief Executive Officer, Mayor and Elected Members of the City of Salisbury.

1.1.1-YC5 Additional Youth Council Achievements 2021

It is recommended to Council that:

That Council:

1. Notes the report.

1.1.1-YC6 Youth Council Membership 2022

It is recommended to Council that:

That Council:

1. Notes:
 - a. The resignation of Jack Prince
 - b. The resignation of Monu Chamlagai
 - c. That Amanda O'Sullivan and Rebecca Etienne will not continue as Youth Council Mentors
2. Approves an update of the Terms of Reference where relevant to provide the automatic termination of the appointment of a Youth Council Member in the circumstances where the Member was absent without an apology or without leave of the Council for three (3) consecutive Youth Council meetings.

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3. Council re-appoint Youth Council Members; Sofina Le Thi, Brooke Duncan, Sharifullah Habibi, Madeline Prince and Emily Williams for a further two-year maximum term . Appoints:
 - a. New Youth Council Members; Sonthari Dilen Keam, Patrick Macie, Zamda Omba, Alexandria Williams, Poppy Boss, Vinnie Reed and Mozhgan Haidari for a two-year term
 - b. Nicolette Nedelcev as a Youth Council Mentor for a maximum of a two-year term
 - c. Wathnak Vy as a Youth Council Mentor for a maximum of a two-year term
 4. Approves an update to the Terms of the Reference where relevant to change the quorum to be a third of the membership plus one.

1.1.2 Parafield Airport Consultative Committee membership

It is recommended to Council that:

That Council:

1. Appoints Councillor Shiralee Reardon to replace Councillor Adam Duncan on the Parafield Airport Consultative Committee.
2. The General Manager City Development advise the Parafield Airport Consultative Committee of the appointment.

For Information

1.2.1 Strategic Review: Promotion and Activation of the Salisbury Community Hub

It is recommended to Council that:

That Council:

1. Notes this report.

P&P-OB1 Proposed Development on Kings Road

It is recommended to Council that:

That Council:

- (1) Notes the concerns expressed by members of the public and Council members relating to the proposed development of a service station and seventeen (17) homes on Kings Road, in context of the existing traffic congestion and the need for the State Government to invest in the upgrade and duplication of Kings Road.
- (2) Provides a representation on the application to the Council Assessment Panel during the public notification period which concludes on 14 December 2021 stating that it is concerned about the development and that it opposes the development unless the following planning matters of concern are able to be addressed:

-
- a. The traffic impact of the development on Kings Road (including implications on existing access and egress for the Recreation Centre and Aldi), the adjoining local streets, locality and the required future upgrade and/or duplication of Kings Road;
 - b. The impact of the development on the amenity of the locality resulting from increased traffic, noise and intensification of commercial and residential development.
 - (3) Authorises Deputy Mayor Buchanan (Chairman of Policy & Planning Committee) and Councillor Kylie Grenfell (Para Ward) to represent Council and appear personally to be heard by the Council Assessment Panel in regard to the submission.
 - (4) Requests Administration seek independent external planning and traffic advice to support Council in preparing its in person representation to the Council Assessment Panel and advise whether duplication of Kings Road is likely to require compulsory acquisition of properties in this area.

2 Finance and Corporate Services Committee Meeting

Chairman - Cr D Proleta

Consideration of the minutes of the Finance and Corporate Services Committee Meeting - 13 December 2021 and adoption of recommendations in relation to item numbers:

Administration

2.0.1 Future Reports for the Finance and Corporate Services Committee

It is recommended to Council that:

That Council:

1. Notes the report.

3 Governance and Compliance Committee Meeting

Chairman - Cr J Woodman

Consideration of the minutes of the Governance and Compliance Committee Meeting - 13 December 2021 and adoption of recommendations in relation to item numbers:

Administration

3.0.1 Future Reports for the Governance and Compliance Committee

It is recommended to Council that:

That Council:

1. Notes the report.

For Decision

3.1.1 Improving Audio Visual Capability in the Little Para Conference Rooms

It is recommended to Council that:

That Council:

1. Notes the report.
2. Reiterates its earlier position as per its decision on 27 September 2021, that the administration commences necessary preparations to implement quality audio recording of all public meetings, and publish the recording of the public Council meeting on the Council website within 48 hours after the Council meeting and retain on the website for a period of 3 months, after which it will be removed from the website; with the associated 2022/23 new initiative budget bid to be presented to Council for consideration in due course.

3.1.2 Review of the Internal Review of Council Decisions Policy and Procedure

It is recommended to Council that:

That Council:

1. Adopts the revised Internal Review of Council Decisions Policy and Procedure as contained in Attachment 1 to this report (Governance and Compliance 13/12/2021, Item No. 3.1.2).
2. Authorises the Chief Executive Officer to, where deemed appropriate, reduce, waive or refund the new prescribed statutory application fee of \$20 for a review of a Council decision in accordance with the new section 270(3a) of the *Local Government Act 1999*.
3. Authorises the Chief Executive Officer to, where deemed appropriate choose to permit applications made after 6 months of the making of the relevant Council decision in accordance with the new section 270(2a) of the *Local Government Act 1999*.

3.1.3 Review of Elected Members Training and Development Policy

It is recommended to Council that:

That Council:

1. Adopts the reviewed Elected Members Training and Development Policy as contained in Attachment 1 to this report (Governance and Compliance, 13/12/2021, Item No. 3.1.3)

3.1.4 Nominations Sought for the SA Power Networks Community Advisory Board

It is recommended to Council that:

That Council:

That no-one be nominated for the SA Power Networks Community Advisory Board position.

4 Urban Services Committee Meeting

Chairman - Cr L Braun

Consideration of the minutes of the Urban Services Committee Meeting - 13 December 2021 and adoption of recommendations in relation to item numbers:

Administration

4.0.1 Future Reports for the Urban Services Committee

It is recommended to Council that:

That Council:

1. Notes the report.

For Decision

4.1.1 Capital Works Program Monthly Report - November 2021 Update

It is recommended to Council that:

That Council:

1. Approves the program amendments within PR16999 Local Flooding and PR22229 Major Flood Mitigation Program, as noted within this Report (Item 4.1.1 – Capital Works Program Monthly Report – November 2021 Update - Urban Services Committee, 13 December 2021) with no impact to the budget.
2. Approves the program inclusion of pump aerator replacement at The Bridges, Mawson Lakes, within PR21456 Reserve Upgrade Program.
3. Approves the program locations within PR22852 Bus Shelter Renewal and Improvement Program, as noted within this report (Item 4.1.1 – Capital Works Program Monthly Report – November 2021 Update - Urban Services Committee, 13 December 2021) with no impact to the budget.

4.1.2 Creation of Cul-de-sacs Northern Connector

It is recommended to Council that:

That Council:

1. Authorises the Manager Property and Buildings to arrange approval of the Certificate of Consents to Deposit Plans of Division vesting the land identified in Attachment 1 of this Report (Item 4.1.2 – Creation of Cul-de-sacs Northern Connector - Urban Services Committee, 13 December 2021) and outlined in red to the City of Salisbury as Road.
2. Authorises the Manager of Property and Buildings to organise the approval of any required documentation to vest any further land into Council ownership where no consideration is payable.

4.1.3 Request to Reduce Easement Width - 62 Coomurra Drive, Salisbury Heights

It is recommended to Council that:

That Council:

1. Authorises the Manager of Property and Buildings to prepare the necessary documentation to extinguish Council's current easement measuring 16.80 metres wide and register a new easement at a width of 8.4 metres wide over the land identified as Allotment 222 in Deposited Plan 15899, all costs associated are to be borne by the owners of 62 Coomurra Drive as the applicants.

4.1.4 Revocation of Community Land Classification Venlo Court Reserve

It is recommended to Council that:

That Council:

1. Notes the submissions received in response to Council's public consultation summarised in section 3.3 and documented in attachment 3 of this Report (Item 4.1.4 -Revocation of Community Land Classification Venlo Court Reserve - Urban Services Committee, 13 December 2021).
2. Notes the comments in response to the issues raised within the submissions summarised in section 3.4 and documented in attachment 3 of this Report (Item 4.1.4 -Revocation of Community Land Classification Venlo Court Reserve - Urban Services Committee, 13 December 2021).
3. Approves that the land delineated in Attachment 1 of this Report (Item 4.1.4 - Revocation of Community Land Classification Venlo Court Reserve - Urban Services Committee, 13 December 2021) described as portion of Allotment 56 in Deposited Plan 11139 known as Venlo Court Reserve be declared surplus to Council's requirements.
4. Notes that the required public consultation requirements of the Local Government Act 1999 have been complied with and submissions addressed.
5. Authorises the Manager Property and Buildings to proceed with the revocation process and prepare and submit the necessary report and related documentation to the Minister for approval pursuant to Section 194 (3) of the Local Government Act 1999.
- 6.1 Approves (6.1) as part of any sale agreement with the school, the administration incorporates specific initiatives to be provided by the school which addresses matters raised through community consultation such as increased car parking, installation of landscaping and appropriate boundary treatments to address loss of vegetation and visual amenity at the boundary interface.
- 6.2 Consideration of allocation of funds to traffic management improvements in the vicinity of the school including changes to parking and pedestrian crossings.

4.1.5 Revocation of Community Land Classification - Portion Burton Drainage Reserve for Disposal

It is recommended to Council that:

That Council:

1. Approves the revocation of the Community Land Classification of portion of Allotment 23 in Deposited Plan 68667, Certificate of Title Volume 6080 Folio 161, also known as Burton Drainage Reserve and measuring approximately 3,007 square metres, pursuant to the provisions of Section 194(3) (b) of the Local Government Act 1999 having complied with all the requirements.
2. Authorises the Manager Property and Buildings to remove the above-mentioned portion of land from the City of Salisbury's Community Land Register.
3. Authorises the Manager Property and Buildings to lodge all necessary documentation with the Land Titles Office to allow for the removal of this portion of land as Community Land and transfer to the owner of the adjoining property as previously approved by Council on the 26th of July 2021, Item 4.4.1, Resolution Number 1039/2021.

4.1.6 Transport Planning Studies Relating to Northern and Western Suburbs

It is recommended to Council that:

That Council:

1. Note the report and letter received from DIT CEO Tony Braxton Smith and request the CEO of Salisbury to respond and include the following:
 - a. Requesting DIT to specifically include in the traffic network analysis consideration of an upgrade/duplication of Kings Road west of Salisbury Highway and similar upgrade to Waterloo Corner Road for its inclusion in the planning studies.
 - b. DIT to also include in the planning studies network options for consideration of the future development of the Salisbury Centre level crossing.
 - c. The City of Salisbury also reinforce our opposition to any closure of passenger rail level crossing, and Council's preference for an under or overpass.

4.1.7 Salisbury Heights Traffic Management Concept Plans

It is recommended to Council that:

That Council:

1. Notes that the ongoing increase infill development in Salisbury Heights and Tea Tree Gully has caused a significant increase in traffic congestion and road safety risk on key arterial routes.
2. Notes that key Department for Infrastructure and Transport (DIT) road junctions in the Salisbury Heights area require priority attention, in particular:
 - 2.1 Green Valley Drive – The Grove Way intersection
 - 2.2 Target Hill Right Turn into Main North Road
 - 2.3 The Grove Way – Canterbury Drive intersection
3. Notes that there is no funding in Council’s Long Term Financial Plan to contribute to the upgrade of these Department for Infrastructure and Transport controlled road junctions.

4.1.8 Fairbanks Reserve Upgrade - Consultation Outcomes

It is recommended to Council that:

That Council:

1. Notes the outcomes of the consultation.
2. Approves the Final Concept plan for the Fairbanks Reserve Upgrade as presented in Appendix C to this Report (Item 4.1.8 - Fairbanks Reserve Upgrade - Consultation Outcomes – Urban Services Committee, 13 December 2021).
3. Notes the remaining existing allocated budget of \$1,186,601 for the Fairbanks Reserve Upgrade project.
4. Approves that the Fairbanks Reserve Upgrade project proceed to detailed design and construction in the 2022/2023 financial year.
5. Approves the location of the toilet and the rage cage and that construction for these elements commences as soon as possible ahead of the main works.
6. Approves for a non-discretionary budget bid of \$1,350,000 to be considered in the 2022/2023 financial year budget process to fund the remainder of the Fairbanks Reserve Upgrade project.

4.1.9 Stanford Road New Playspace - Consultation Outcomes

It is recommended to Council that:

That Council:

1. Notes the outcomes of the New Playspace consultation as included in Appendix B to this Report (Item 4.1.9 - Stanford Road New Playspace - Consultation Outcomes – Urban Services Committee, 13 December 2021).

For Information

4.2.1 Partnerships – Tree Planting and Sustainability Initiatives

It is recommended to Council that:

That Council:

1. Notes that Administration will continue to engage with schools and the community to deliver tree planting programs and sustainable community events, in association with State Government through Green Adelaide Education staff hosted by Council.
2. Notes that the Natural Assets Team will continue to provide a half yearly update to the Urban Services Committee, informing Council of the sustainability education programs being undertaken throughout the City as well as any events being held, where possible three months in advance.

4.2.2 Use of Synthetic Turf on Football Fields

It is recommended to Council that:

That Council:

1. Notes the playing fields at Underdown Park are in good condition, are maintained to a higher standard than average and are coping well with existing carrying loads.
2. Approves not to proceed in the development, operation or renewal of artificial surfaces at this time, however any future proposals will be assessed on their value proposition and cost, in addition to strategic location.
3. Notes that Salisbury Inter Football Club will be supported to apply for a Minor Capital Works Grant Program to fund part of the infrastructure required to enable them to host women's league games, provided the Club can secure the League's commitment to schedule games at this location.
4. Notes the cost estimate as provided in Attachment 1 to this Report (Item 4.2.2 - Use of Synthetic Turf on Football Fields - Urban Services Committee, 13 December 2021).
5. Request the administration to apply for state and federal government grant funding for synthetic turf playing field upgrade to Underdown Park.

Confidential

Refer to CONFIDENTIAL ITEMS section of Council Agenda

4.4.1 Tenancy Matter

5 Community Wellbeing and Sport Committee Meeting

Chairman - Cr A Duncan

Consideration of the minutes of the Community Wellbeing and Sport Committee Meeting - 14 December 2021 and adoption of recommendations in relation to item numbers:

Administration

5.0.1 Future Reports for the Community Wellbeing and Sport Committee

It is recommended to Council that:

That Council:

1. Notes the report.

For Decision

5.1.1 Establishment of Sub-Committees for Burton and Para Hills Community Hub Precincts - Nomination Process

It is recommended to Council that:

That Council:

1. Approves the increase of external community representation on the Burton Community Hub Precinct Sub Committee from two to three members and amendments to the Terms of Reference to reflect this membership change.
2. Approves to seek external Sub Committee Members for the Burton Community Hub Precinct Sub Committee via a targeted process under the Terms of Reference being:
 - i. 1 x Community Centre (management committee)
 - ii. 1 x local sporting club representative
 - iii. 1 x local school representative
3. Approves to seek external Sub Committee Members for the Para Hills Community Hub Precinct Sub Committee via a targeted process under the Terms of Reference, being:
 - i. 1 x Community Centre (management committee)
 - ii. 1 x local school, sporting club or education representative
4. Approves the selection criteria as outlined in 3.4 of this report which requires that applicants:
 - i. live or work within the City of Salisbury, ideally in the relevant Precinct; and
 - ii. have relevant experience of working with community groups within the City of Salisbury and relevant Precinct; and
 - iii. are strategic and solutions focused with a collaborative, inclusive and evidence-based approach.

-
5. Authorises the General Manager Community Development to oversee the selection process and to assess and make recommendations to Council for the appointment of external Sub Committee Members of the Burton and Para Hills Community Hub Precincts.

5.1.2 Community Event Sponsorship Grant Applications - Round 8

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for Round Eight (8) of the Community Events Scholarship Program for Grant No. 1/2021 and Grant No. 2/2021 as follows:
 - a. Grant No. 1/2021: La Festa Di San Guiseppe Association, application for \$5,000 for their St Joseph Italian Festival 50th Anniversary.
 - b. Grant No. 2/2021: Northern Districts Athletics Club Incorporated, application for \$5,000 for their Salisbury.RUN.
2. Approves funding for Round Eight (8) of the Community Events Scholarship Program for Grant No. 3/2021 as follows:
 - a. Grant No. 3/2021: Punjab Aussie Association of SA Inc, application for \$10,000 for the Vaisakhi Mela Festival, is awarded on the proviso that the following information is received prior to the receipt of any funds:
 - Confirmation of insurance
 - Supporting letters
 - Minutes of Annual General Meeting
 - Certificate of Incorporation,
 - A letter from the Punjab organisation supporting the event itself
 - Evidence of cash support
 - Most recent annual financial statement certified by Treasurer or audited qualified accountant.

5.1.3 Grant No. 35/2021: Zomi United Adelaide Community Grant Application

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for the December 2021 round of Community Grants as follows:
 - a. Grant No. 35/2021 to the value of \$5,000 to the Zomi United Adelaide Inc. to assist with purchasing various soccer equipment and uniforms to launch their soccer club.

5.1.4 Grant No. 36/2021: AVV All Stars Millennium Social and Fundraising Committee Inc. Community Grant Application

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for the December 2021 round of Community Grants as follows:
 - a. Grant No. 36/2021 to the value of \$5,000 for the AVV All Stars Millennium Social and Fundraising Committee Inc. to assist with purchasing tumbling and dance equipment for their organisation.

5.1.5 Grant No. 37/2021: Mawson Lakes Golf Club Inc. Community Grant Application

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for the December 2021 round of Community Grants as follows:
 - a. Grant No. 37/2021 to the value of \$5,000 for the Mawson Lakes Golf Club Inc. to assist with purchasing a new tractor.

5.1.6 Grant No. 38/2021: With Love Formal Wear Inc. Community Grant Application

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for the December 2021 round of Community Grants as follows:
 - a. Grant No. 38/2021 to the value of \$2662: With Love Formal Wear to assist with purchasing furniture for their Parents Nook.

5.1.7 Grant No. 39/2021: The Gardens Over 50's Table Tennis Club Inc. Community Grant Application

It is recommended to Council that:

That the Community Wellbeing and Sport Committee, in accordance with its delegated powers set out in the adopted Terms of Reference:

1. Approves funding for the December 2021 round of Community Grants as follows:
 - a. Grant No. 39/2021 to the value of \$3070 for The Gardens Over 50's Table Tennis Club Inc. to assist with purchasing table tennis equipment.

For Information

5.2.1 Community Development - Quarterly Service Update

It is recommended to Council that:

That Council:

1. Notes the report.

Confidential

Refer to CONFIDENTIAL ITEMS section of Council Agenda

5.4.1 Salisbury Aquatic Centre Redevelopment - Prudential Report

6 Innovation and Business Development Committee Meeting

Chairman - Cr K Grenfell

Consideration of the minutes of the Innovation and Business Development Committee Meeting - 14 December 2021 and adoption of recommendations in relation to item numbers:

Administration

6.0.1 Future Reports for the Innovation and Business Development Committee

It is recommended to Council that:

That Council:

1. Notes the report.

6.0.2 Recommendations of the Strategic Property Development Sub Committee meeting held on Tuesday 7 December 2021

It is recommended to Council that:

That Council:

1. Receives and notes the information contained in the Strategic Property Development Sub Committee Minutes of the meeting held on 07 December 2021 and that the following recommendations contained therein be adopted by Council:

6.0.2-SPDSC1 Future Reports for the Strategic Property Development Sub Committee

It is recommended to Council that:

That Council:

1. Notes the report.

6.0.2-SPDSC2 Stage One Community Engagement Outcome - Eight Investigation Sites: Ingle Farm, Para Vista, Para Hills

It is recommended to Council that:

That Council:

1. Notes the concerns raised by the community as part of the Community Engagement undertaken for eight sites located in Ingle Farm, Para Vista and Para Hills.
2. Requests that Administration undertake further investigations in relation to the matters raised by the community, such as traffic and parking implications, intensity of development, retention of trees and habitat, as well as opportunities to improve existing open space, and report back to Council on these matters.

For Decision

6.1.1 KIK Innovations and 42 North Partnership Opportunity

It is recommended to Council that:

That Council:

1. Notes that \$25,000 from the existing Community Development Operating Budget will be allocated to partner with KIK Innovations and 42 Adelaide.
2. Notes the outcomes of the partnership will include placement of 20 graduates with northern businesses and the attraction of a further 20-40 students from the City of Salisbury into the program in 2022.
3. Notes that the City of Salisbury will continue to work with KIK innovations to explore enterprise solutions to youth unemployment across sectors relevant to our local context.

6.1.2 Northern Futures Inc Winding Up - Establishing an Economic Futures Fund and Reference Group

It is recommended to Council that:

That Council:

1. Approves the establishment of the Economic Futures Fund and Reference Group as a CEO Working Group.
2. Approves the appointment of Mayor G Aldridge as the City of Salisbury representative on the Economic Futures Fund Reference Group.
3. Authorises the CEO to approve administrative arrangements relating to the establishment of the Economic Futures Fund and the Reference Group.
4. Approves the acceptance of Northern Future's Inc's surplus funds on its winding up.

For Information

6.2.1 Community Requests - Response Dashboard

It is recommended to Council that:

That Council:

1. Notes the report.

6.2.2 Community Bus Trial Implementation Update

It is recommended to Council that:

That Council:

1. Notes that passenger numbers in the Community Bus Trial are steadily increasing and that Salisbury City Centre (Parabanks bus stop), St Kilda; and Highway One Caravan Park are the most popular bus stops.
2. Request that the administration introduce the additional bus stops, subject to confirmation from the bus company, for the remainder of the trial, effective immediately at:
 - Martins Road adjacent to the bike track
 - Bolivar Road near dog park
 - St Kilda near the roundabout
3. Staff provide a further information report to Council on cost implications of introducing a Sunday service for the remainder of the trial.
4. Approves that a non-discretionary bid of \$42,000 is considered through the second quarter budget review process to cover the cost of increased passenger capacity and disability access for the Community Bus Trial as expressed by Council.

**** See Further Information Item:**

6.2.2FI Community Bus Trial Implementation Update: for the report see page 73

It is recommended to Council that:

That Council:

1. Incorporates additional bus stops at Martins Road and Bolivar Road into the Community Bus Trial from 31 January 2022.
2. Incorporates an additional Sunday community bus service into the Community Bus Trial commencing 2 January 2022.
3. Approves a further non-discretionary bid of \$19,158 through the second quarter budget review process to cover the cost of providing additional services on Sundays for the remainder of the Community Bus Trial.

6.2.3 Business Transformation Program Update

It is recommended to Council that:

That Council:

1. Notes the report.

Confidential

Refer to CONFIDENTIAL ITEMS section of Council Agenda

6.4.1 Recommendations of the Confidential Strategic Property Development Sub Committee meeting held on Tuesday 7 December 2021

8 Council Assessment Panel Meeting

Council to note the minutes of the Council Assessment Panel Meeting held on 23 November 2021.

GENERAL BUSINESS

**INFORMATION
ONLY
ITEM**

6.2.1

COUNCIL

DATE

20 December 2021

HEADING

Advocacy Priorities for 2022 Elections

AUTHOR

Michelle English, General Manager City Development, City Development

CITY PLAN LINKS

1.2 The health and wellbeing of our community is a priority
2.3 Our community, environment and infrastructure are adaptive to a changing climate
3.1 Salisbury's businesses are successful and part of our community

SUMMARY

Elections at the State and Federal level provide the opportunity for Council to exercise its role as an advocate for our community to lobby for outcomes on key strategic programs and projects.

Whilst advocacy is an on-going role for Council and not only related to the election cycle, there is often an opportunity to secure commitments from parties and candidates in the lead-up to elections. An updated document is being prepared to assist in our advocacy in advance of the upcoming State and Federal Government elections on a number of key strategic projects and programs.

RECOMMENDATION

That Council:

1. Notes the report and advises the advocacy priorities that should be incorporated into the advocacy documentation (Attachments 1 and 2, Agenda Item 6.2.1, Council, 20 December 2021).
2. Authorises the Chief Executive Officer to update advocacy documentation ahead of the 2022 elections, to support active lobbying for outcomes on key strategic programs and projects.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Growing Salisbury Together - Liberal & Labor
2. Information Pack - Advocacy documents

1. BACKGROUND

- 1.1 Ahead of the 2018 State elections the City of Salisbury development the advocacy document *Growing Salisbury Together 2017/18 – Liberal and Labor* (See Attachment 1).

- 1.2 The City Plan 2035 contains numerous advocacy priorities, recognising that we cannot address all of the needs of our community alone. The 2022 State Government election will be held on Saturday 19 March 2022. The 2022 Australian Federal Government election will be held on or before Saturday 21 May 2022.
- 1.3 In October 2020 briefing meetings were held with senior and local Members of Parliament. In addition, the Mayor wrote to Members of the South Australian Parliament setting out the City Plan 2035 vision for Salisbury to be a progressive, sustainable and connected community and seeking opportunities to work collaboratively to deliver critical actions in the City Plan 2035.
- 1.4 The briefing included the provision of an Information Pack (see Attachment 2) containing the following five documents:
 - 1.4.1 An Economic Vision for the City of Salisbury
 - 1.4.2 City of Salisbury – A welcoming and liveable City
 - 1.4.3 City of Salisbury – A sustainable City
 - 1.4.4 City of Salisbury – A growing City that creates new opportunities
 - 1.4.5 City of Salisbury – City Plan 2035 Major Projects for a sustainable, connected and progressive community. This document specifically identified nine infrastructure projects that Council will advocate for.
- 1.5 The City Plan 2035 identifies eleven advocacy projects:
 - 1.5.1 Increased resourcing and services to make our community a safer place
 - 1.5.2 Improve public transport options
 - 1.5.3 Improved infill development policies and urban design
 - 1.5.4 Programs and services to address mental health, housing and income inequality issues
 - 1.5.5 Investment in programs that reduce waste to landfill such as incentives to increase recycling and “circular economy” initiatives
 - 1.5.6 Integrate urban water planning and funding for catchment programs
 - 1.5.7 Redevelopment of the Salisbury and Mawson Lakes Interchanges
 - 1.5.8 Improvements in east-west roads including increasing the capacity and safety of Kings Road and Waterloo Corner Road, duplication and extension of Elder Smith Road and road/rail grade separation of Park Terrace and Kings Road
 - 1.5.9 Appropriate and well-planned development of the Dry Creek Salt Fields
 - 1.5.10 Edinburgh Parks to be business ready as a modern industrial area with efficient freight routes to the Northern Connector, fast digital connectivity and access to alternative energy sources and recycled water.
 - 1.5.11 Develop deeper and more effective relationships with government agencies and other organisations to progress the priorities identified in this City Plan and its supporting strategies.

1.6 At the workshop on 21 February 2021, Elected Members expressed the view that the following five advocacy areas were of highest priority:

- 1.6.1 Improvement to east-west roads – particularly increased capacity of Kings Road and Waterloo Corner Road.
- 1.6.2 Programs and services to address mental health, housing and income inequality issues (e.g. investment in public housing and crisis accommodation; affordable and accessible community mental health services).
- 1.6.3 Increased resourcing and services to make our community a safer place.
- 1.6.4 Investment in programs that reduce waste to landfill such as incentives to increase recycling and ‘circular economy’ initiatives.
- 1.6.5 Redevelopment of the Salisbury and Mawson Lakes Interchanges.

2. CITY PLAN CRITICAL ACTION

2.1 Develop deeper and more effective relationships with government agencies and other organisations to progress the priorities identified in the City Plan and its supporting strategies.

3. CONSULTATION / COMMUNICATION

3.1 Internal

- 3.1.1 Executive Group
- 3.1.2 Senior Leadership Group – August 2021

3.2 External

3.2.1 In October 2020, the City Plan with a briefing pack was provided to Members of Parliament.

4. REPORT

4.1 State and Federal elections provide a key opportunity for Council to advocate for our community by lobbying for key strategic programs and projects. Whilst advocacy is an on-going role for Council, the lead up to elections provides an additional opportunity to secure commitments from political parties and candidates that will benefit our community.

4.2 To this end, it is proposed to prepare an advocacy document similar in format to previous documents that includes current project and program priorities for use to advocate in the lead up to the forthcoming State and Federal elections and more generally.

4.3 Elected Member feedback is sought on the draft advocacy priorities listed below that have been developed based on feedback to date, current work programs and emerging priorities:

4.3.1 Business Development & Innovation:

- Revitalisation of the Salisbury City Centre – continued infrastructure upgrade of the Salisbury Interchange to enhance northern Adelaide’s public transport offering and provide improved facilities for commuters. Continued direct

advocacy to Government for increased investment in State and Federal Government offices and service facilities in the City Centre (e.g. Len Beadell and other strategic sites).

- Technology Park Mawson Lakes – in partnership with State Government, University of South Australia and private sector companies position and consolidate Technology Park as the key hub for innovation-led economic growth in northern Adelaide, while building on existing intensive client support programs for small and medium business owners and entrepreneurs.
- Partner with the State Government to establish a precinct management model for the key technology and innovation hubs of Technology Park and Edinburgh Parks to service northern Adelaide.
- Advocate for investment and partnerships in Employment Pathways for young people and the creation of innovation and entrepreneurial hubs.

4.3.2 **Transport/Road Network:**

- East-West Transport Infrastructure – improve east-west linkages through the upgrade of Kings Road and Waterloo Corner Road between Salisbury Highway and Port Wakefield Road.
- Continued upgrade to road/rail crossings at Kings Road and Park Terrace through grade separation.
- Network analysis of infrastructure for the north-west sector of Salisbury and Edinburgh Parks.

4.3.3 **Urban Development and Strategic Growth:**

- Dry Creek Salt Fields – Partnerships with State Government and the private sector are critical to ensure that the development of this land delivers a liveable, sustainable and progressive community that is well serviced by social and physical infrastructure and connected to the broader local community. A formal governance model is required to be established to deliver the project over the next 15 years.
- St Kilda Eco-Tourism Destination – investment in the Adelaide International Bird Sanctuary, St Kilda recreation area and mangrove trail provides a significant opportunity to deliver a regional high-quality nature-based tourism experience for northern Adelaide and will support the establishment and growth of the eco-tourism industry and protect environmentally sensitive areas.
- Partner with the State Government (through Departments of Environment and Water, Primary Industries and Regions, and the Environment Protection Authority) to develop an integrated multi-use eco-tourism and recreation facility at St Kilda that incorporates co-location of environmental management and regulatory services.
- Rezoning of land west of Port Wakefield Road to focus on eco-industry enterprises aligned to the Strategic Growth Framework being developed for this area.

4.3.4 **Social**

- City Safety - continued support for community policing and responses to neighbourhood based services and housing partnerships.

- Address Housing Inequality – identify and facilitate investment in public housing, transitional housing and crisis accommodation; especially for the growing number of older women at risk of homelessness.
- Increased resourcing and services to ensure effective Government communication with diverse communities – investment in nuanced and targeted strategies for public health messaging, as well as other key communications such as electoral registration, to ensure that diverse groups are supported to be active civic participants and enabled to live a healthy life.

4.3.5 Sustainability

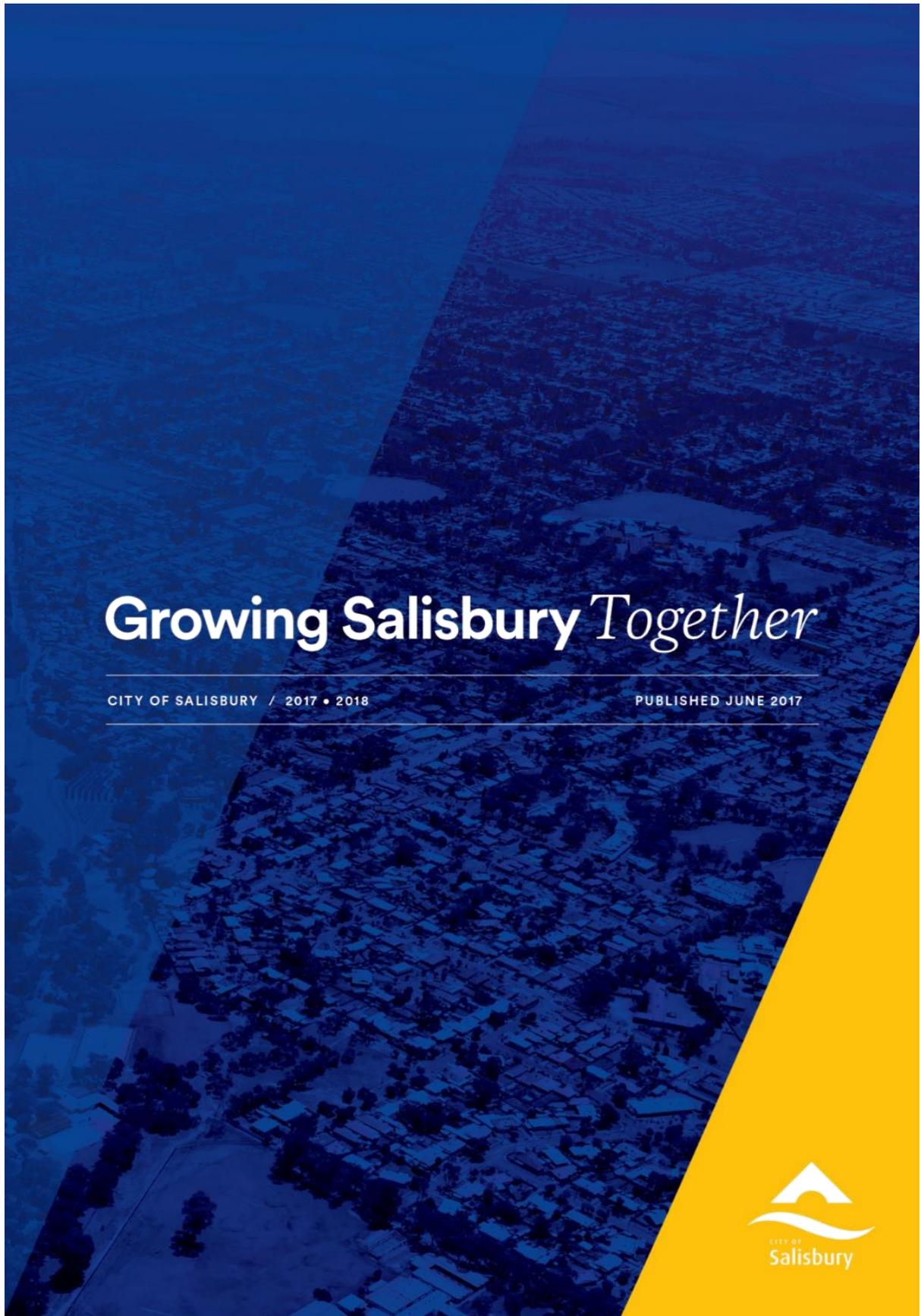
- Advocate for Government funding and partner with Federal and State Governments (through Department of Industry, Science, Energy and Resources, Green Industries SA and the Department of Environment and Water) and the Northern Adelaide Waste Management Authority to rollout resource recovery innovations and programs that build the circular economy, generate employment in northern Adelaide and achieve waste diversion outcomes.
- Partner with Green Adelaide and the Department of Environment and Water to improve biodiversity and sustainability outcomes, including improved biodiversity corridors (with a particular focus on Dry Creek), increased tree planting and canopy cover, and delivery of community education programs.

4.4 The overall key messaging in advocating for the City of Salisbury is as follows:

- 4.4.1 Our City is an important area for the State’s economic growth as powerhouse for population, innovation, economic and employment growth.
- 4.4.2 Our City has key innovation, economic and employment hubs in Technology Park and the Edinburgh Defence Precinct. Other industrial precincts house key manufacturers, technology and small businesses.
- 4.4.3 The health and wellbeing of the northern Adelaide community is central to delivering a progressive, sustainable and connected community. Investment in social infrastructure such as affordable and transitional housing, especially for older women, is essential.

5. CONCLUSION / PROPOSAL

- 5.1 Council notes this report and advises if there are other advocacy priorities that should be considered.
- 5.2 That Council authorises the Chief Executive Officer to prepare the formal advocacy documents based on the ahead of the 2022 elections and advocate on behalf of the City of Salisbury.



Growing Salisbury *Together*

CITY OF SALISBURY / 2017 • 2018

PUBLISHED JUNE 2017





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Introduction

THE CITY OF SALISBURY is located 15 kilometres north of the CBD and has the fourth largest economy in the State with a Gross Regional Product of \$5.92 billion, 6.2 per cent of the Gross State Product. It is a progressive, proactive and pro-business city that offers more than just a great place to do business. It also offers a great lifestyle.

With more than 138,000 residents, Salisbury is one of the largest metropolitan local government areas based on size and population, and is expected to grow to more than 150,000 residents by 2036.

While it is widely acknowledged that there are significant challenges facing the northern Adelaide region, including the City of Salisbury, these challenges are reflective of those facing South Australia and the nation more broadly, especially in the post mining boom and automotive manufacturing environment.

The impending closure of General Motors Holden's manufacturing operations in October 2017, and the contraction of the broader manufacturing base, have already resulted in significant losses of jobs and skills that have traditionally underpinned northern Adelaide's economy. The scale of the job creation and industry diversification challenge is immense, with employment growth on the back of smart industrial diversification the principal challenge.

Although the challenges faced weigh heavily on the community, there are significant economic strengths upon which we can build. The City of Salisbury is at the centre of Australia's growing multi-billion dollar defence industry and is a hub for national food processing companies, meeting growing international demand for Australian goods. It is home to world leading research facilities, driving innovation and commercialisation across sectors including manufacturing, telecommunications, mineral processing and clean technologies.

The City of Salisbury has invested in a number of projects to support the ongoing development and transition of the region, and to create jobs. We welcome the opportunity to further this agenda in partnership with the future State Government, as well as industry, universities and the wider community to realise the potential of the region and mutual objectives.

Urban regeneration and construction of infrastructure, including transport infrastructure, city centre redevelopment and accelerated civic and commercial building developments, as well as small business initiatives, can assist in sustaining key skills that may be lost, create jobs and support economic growth during the diversification of industry.

The City of Salisbury has identified 11 priority projects that support these opportunities and approaches, and build upon the strengths in the region.

These projects support key policy directions and statements of the South Australian Liberal Party, including: ensuring that the provision of key economic and social infrastructure accommodates long term economic growth, creates jobs, supports population growth and future opportunities; ensuring integrated, modern and strategic transport and land use activity; supporting small business as the backbone of our economy and fostering entrepreneurialism and innovation; maximising urban development opportunities; and protecting South Australia's environment.

Additionally, the City of Salisbury seeks continuity of support for key projects that will further economic growth in the region including the Northern Adelaide Food Park and the Adelaide International Bird Sanctuary.

The City of Salisbury urges the South Australian Liberal Party to support the priority projects as a part of its 2018 State Election platform, which would assist in achieving further economic growth for the City of Salisbury and, more broadly, northern Adelaide and the State.



The Priority Projects

- 01 Progress the revitalisation of the Salisbury City Centre including the upgrade of the Salisbury Interchange to enhance northern Adelaide's public transport offering, provide improved facilities for commuters, and act as a stimulus for private investment in the surrounding locality.
- 02 Deliver a new community hub in the Salisbury City Centre incorporating an information and learning centre, civic facilities, offices and commercial space to provide social infrastructure for the community and to stimulate investment opportunities.
- 03 Progress the redevelopment of the Salisbury Oval Precinct Upgrade that incorporates housing, social and recreational infrastructure and future economic opportunities through private investment.
- 04 Improve east-west linkages by the staged extension of Elder Smith Road and Kings Road to Port Wakefield Road and the Northern Connector and duplication of Kings Road between Salisbury Highway and Bolivar Road. This will provide efficient and effective freight access to key strategic link roads, regional facilities such as the University of South Australia, retail and commercial services, Technology Park and the major public rail transport interchange at Mawson Lakes.
- 05 Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City.
- 06 Implement an energy efficiency program for small and medium enterprise that allows businesses to reduce their energy consumption through energy efficiency measures, resulting in decreasing energy costs and the opportunity to expand and grow their service/product offering, resulting in job creation.
- 07 Further progress the development of the Adelaide International Bird Sanctuary and St Kilda Mangrove Trail to create a high quality nature based tourism experience, and the development of infrastructure that can underpin and/or support the establishment and growth of the ecotourism industry in northern Adelaide.
- 08 Expand the capture and re-use of stormwater within the City of Salisbury, particularly in Dry Creek, that allows the regeneration of the environment, creates water detention systems, and improves stormwater harvesting and re-use.
- 09 Further progress a study on converting waste to energy to allow investigation of options and to fully evaluate the costs and benefits of developing services in this area, in order to better support existing local industry and encourage new industry to establish in the area.
- 10 Reposition and further develop Technology Park Mawson Lakes to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the UniSA Campus.
- 11 Fund support and advisory services for small business owners and intenders in northern Adelaide to address barriers to business growth identified through the intensive client support programs delivered through the Polaris Business and Innovation Centre.

Progress the revitalisation of the Salisbury City Centre including the upgrade of Salisbury Interchange.

REQUEST OF GOVERNMENT:

To commit to funding the upgrade of the Salisbury Interchange, to optimise the benefits for business and commuters that will flow from the electrification of the Adelaide-Gawler Rail line.

It is proposed that this may occur in two phases:

- 1) Business case and design
- 2) Infrastructure upgrade

The City of Salisbury anticipates that funding of the upgrade of the Salisbury Interchange will be \$50 million. However, the business case and design may provide other options that require greater funding.

CITY OF SALISBURY COMMITMENT:

Revitalising the Salisbury City Centre including the upgrade of the Salisbury Interchange is a high priority for Council. Council is investing in a number of projects and programs within Salisbury City Centre over the next three years including a new Community Hub, Salisbury Oval Master Plan implementation, and place activation, which will help support uplift in use of the interchange and patronage of public transport.

THE SALISBURY CITY CENTRE is at the heart of one of the largest metropolitan council regions in South Australia with over 2,000 new residents predicted to live in the city centre, over 8,000 new workers attracted to the centre, and commercial and retail capacity predicted to grow to 70,000 square metres over the next 10 to 20 years.

The redevelopment of Salisbury City Centre as a sustainable, vibrant city of the future is built upon strong foundations and is required to accommodate the future growth of the area. It has the vital elements for success

already in place; schools, colleges, entertainment and recreation facilities, a green riverside park, an established shopping centre, a vibrant Main Street, banking and business services, and a wide range of other services. Combine this with the one of the busiest rail/bus transport interchanges with the Adelaide CBD only 30 minutes from the city, and you have a vibrant city in which to live, work and play.

The proposed upgrade of Salisbury Interchange will provide improved facilities for commuters and will act as a significant stimulus for private investment in the surrounding locality, including

adjoining land owners who are already investigating development opportunities, building upon the investment by the City of Salisbury in the Salisbury City Centre including the new Community Hub and the Salisbury Oval Precinct.

The proposed upgrade also provides an opportunity to review current transport routes and investigate opportunities to improve connectivity for residents and those employed within the City of Salisbury and surrounding Council areas.

\$50m

Anticipated project cost

Subject to the preferred option identified in the business case

ALIGNMENT TO STRATEGIC DIRECTIONS

- Infrastructure Australia, *Australian Infrastructure Plan 2016* - Recommendation 3.1: Governments should upgrade legacy capital city passenger transport infrastructure to deliver higher capacity, high-frequency services across all modes.
- Infrastructure Australia, *Australian Infrastructure Plan 2016* - Recommendation 3.3: Governments should increase funding to address gaps in access to passenger transport on the outskirts of Australian cities. Investments should prioritise high-population areas and focus on the delivery of connecting transport infrastructure and services, which will deliver 'hub and spoke' connections, enabling these communities to more easily access mass transport networks.
- Liberal Party, 2036 –5.1: *Delivering on the needs of South Australians*, 5.3: Inclusive and liveable city centres and regional hubs, and 5.4: Ensuring our transport system is responsive to the needs of users.
- South Australia's Strategic Plan - Target 56: *Strategic infrastructure* - Ensure the provision of key economic and social infrastructure accommodates population growth.
- Northern Economic Plan, *Look North*, Strategic Direction 1 – Industry Growth: The Salisbury City Centre Renewal Project, including the Salisbury Interchange Upgrade.

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail Line electrification
- Salisbury Oval Redevelopment will transform the site into an integrated recreation and residential development precinct that will further stimulate private and public investment in the Salisbury City Centre. It will also provide uplift in local amenity and development value, while delivering a quality recreation asset for the northern region.

PROJECT BENEFIT

- Enhancing northern Adelaide's public transport infrastructure will assist in promoting the use of public transport which will reduce transport emissions and reduce congestion on roads. In particular, use of electric trains if covered by accredited renewable electricity will produce zero net operational emissions of the trains.
- The upgrade of the interchange is an important component of optimising the benefits of the rail electrification and associated Salisbury City Centre projects by making rail and bus travel more attractive and safer for patrons, as well as catalyse private sector investment.

Deliver a new community hub in the Salisbury City Centre incorporating information and learning centre, civic facilities, offices and commercial space to stimulate investment opportunities

PROJECT REQUEST:

The total anticipated project cost for the Salisbury City Centre is \$43.82 million.

The City of Salisbury is seeking \$15 million for the cost of the community elements of the Salisbury Community Hub, which includes site preparation, professional services, upgrade of open space and streetscapes surrounding the project, along with construction and fitout of a 3907m² of community accessible floor space containing an information learning centre (21st century library), customer service foyer and gallery, performance space, formal

and informal meeting rooms, lettable floor space/business incubator uses, amenities, storage and circulation areas.

Consideration is also sought for the State Government to commit to provision of services from within Salisbury City Centre to further underpin the importance of Salisbury City Centre as a service hub for the northern Adelaide community, building upon the role that the Community Hub will fulfil. A critical component is a commitment that provides certainty to the role of and educational programs delivered from Salisbury TAFE.

CITY OF SALISBURY COMMITMENT:

The Salisbury Community Hub is a high priority strategic project for Council, reflected as a critical action in the Council's *City Plan 2030*.

A budget commitment for design has been made in the current 2016/17 budget with the construction budget allocation to be considered in the 2017/18 budget for the ensuing two years.

MAJOR INVESTMENT in the new Salisbury Community Hub will deliver contemporary facilities for our community.

The Hub will act as a major catalyst towards delivery of the Salisbury City Centre Renewal Strategy including project investment that can attract or bring forward private investment

into the Salisbury City Centre through partnerships and resale of Council land/facilities that are made surplus as a result of the new building.

The Community Hub will provide a base for a range of services including; an information learning space that will be used to offer training and job services; the

provision of community meeting rooms; and a public assembly space that can hold up to 500 people.

It will provide a focus for the community particularly during a period of challenge and transition.

\$15 million

Project request

ALIGNMENT TO STRATEGIC DIRECTIONS

- Federal Government – *Smart Cities Plan*
- Liberal Party, 2036 – 5.0: Investment in productive and social infrastructure is crucial in creating long term economic growth, jobs and opportunities, and 5.3: Inclusive and liveable city centres and regional hubs
- Northern Economic Plan, *Look North*, Strategic Direction 1 - Industry Growth: The Community Hub is a key project for the revitalisation of the Salisbury City Centre
- *30 Year Plan for Greater Adelaide* – Integrating and co-locating community infrastructure and services in community hubs (P85)
- South Australia's Strategic Plan: –
 - I. Target 1: Urban spaces: Increase the use of public spaces by the community.
 - II. Target 23: Social Participation: Increase the proportion of South Australians participating in social, community and economic activities by 2020.
 - III. Target 56: Strategic Infrastructure: Ensure that the provision of key economic and social infrastructure accommodates population growth.
 - IV. Target 63: Use of public transport: We reduce our reliance on cars in the metropolitan area, by walking, cycling and increasing use of public transport

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail Line electrification and upgrade
- Salisbury Interchange Upgrade
- Salisbury Oval Precinct Master Plan implementation
- Jobs growth and retraining for employees in the north, post- Holden closure

PROJECT BENEFITS

- Social infrastructure facilities and programs: –
 - I. Provision of a multi-function community facility accommodating recreation, community, skills development and information and learning services.
 - II. Labour adjustment programs, education, training and employment to support post- Holden closure and reskilling.
 - III. Facilities to support new arrivals program.
- Reconfiguration of road network: The delivery of the Salisbury Community Hub facilitates land availability through demolition of Council's existing facility, which would allow for the completion of the reconfiguration of road networks within the Salisbury City Centre; connecting Church Street to Salisbury Highway, resulting in the achievement of major objectives of the Salisbury City Centre Structure Plan, Urban Design Framework and the Salisbury Development Plan.

Progress the redevelopment of the Salisbury Oval Upgrade

PROJECT REQUEST:

The City of Salisbury has endorsed a master plan for the precinct.

Council has, as part of its forward capital works program, allocated \$1.8 million in 2017/18 for the upgrade of building facilities, including CCTV upgrade, open rail fencing and stormwater upgrade.

The master plan also includes the construction of a new indoor training facility, which is subject to additional external funding being secured and a feasibility study.

CITY OF SALISBURY COMMITMENT:

A preliminary budget for this master plan highlighted that the total works required to enable the development of the Salisbury Oval Precinct is \$13 million.

City of Salisbury seeks \$4 million for the recreational and sport components of the Salisbury Oval Upgrade.

SALISBURY OVAL is located in close proximity to the Salisbury Interchange and adjacent to the Salisbury City Centre.

It is a significant parcel of open space that currently supports both the structured and passive recreation needs of the community. The majority of this land is owned by the City of Salisbury and it has a significant number of existing community assets and services co-located on this site.

Salisbury Oval is the 'most northern located' elite cricket facility in metropolitan Adelaide.

Over the years the City of Salisbury has invested significantly in the

provision of infrastructure located at Salisbury Oval, which includes the provision of the following assets:

- a district level sports field that accommodates football (Australian Rules) in winter and cricket during summer
- associated infrastructure of sports field lighting, a clubroom, grandstand and car parking
- neighbourhood level play space
- Salisbury Memorial Reserve – which contains Salisbury's war memorial
- croquet rink and supporting clubroom

- four lawn bowls greens, supporting clubroom and car parking (purchased from the City of Salisbury in 1998 by the Salisbury Lawn Bowls Club) and
- 1st Salisbury Scouts clubrooms (building owned by Scouts SA but on City of Salisbury land).

Due to its location and value, the City of Salisbury has prepared a Master Plan for the Salisbury Oval Precinct. This plan identifies it as a location for investment by the private or public sector, and one of northern Adelaide's premier sporting facilities.

\$4 million

Project request

A preliminary budget developed for this master plan highlighted that the total works required to enable the development of the Salisbury Oval Precinct is \$13 million.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Australian Government Department of Health Outcome 3: Improved opportunities for community participation in sport and recreation, excellence in high-performance athletes, and protecting the integrity of sport through investment in sport infrastructure, coordination of Commonwealth involvement in major sporting events, and research and international cooperation on sport issues.
- Liberal Party, 2036 – 5.4: Ensuring we have inclusive and liveable city centres and regional hubs; 8.0: Supporting our communities and grassroots organisations, assisting them to build capacity and be sustainable; 8.3: Investment in the renewal of South Australia's cultural and sporting infrastructure.
- *South Australia's Strategic Plan*: –
 - I. Target 1: Urban Spaces: Increase the use of public spaces by the community
 - II. Target 12: Early Childhood: Increase the proportion of children developing well
 - III. Target 23: Social Participation: Increase the proportion of South Australians participating in social, community and economic activities by 2020
 - IV. Target 56: Strategic Infrastructure: Ensure that the provision of key economic and social infrastructure accommodates population growth
 - V. Target 82: Healthy Weight: Increase by five percentage points the proportion of South Australian adults and children at a healthy body weight by 2017
 - VI. Target 83: Sport and Recreation: Increase the proportion of South Australians participating in sport or physical recreation at least once per week to 50% by 2020

- Northern Economic Plan, Look North – supporting the community to undertake activities that will support their overall wellbeing; demonstrates Salisbury is a vibrant community people; the facilities support the economic development of the Salisbury City Centre.

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail Line electrification and upgrade
- Salisbury Interchange Upgrade
- Revitalisation of the Salisbury City Centre, including the community hub.

PROJECT BENEFITS

- Local Community:–
 - I. Provide infrastructure for structured and unstructured recreational activity; a district level sports complex that accommodates football (Australian Rules) in winter and cricket during summer; croquet – the only one in the northern region; lawn bowls – facility currently comprising four lawns bowls greens and the provision of one undercover green; play space, pathways and Scout activities.
 - II. Provide opportunities for more people to be connected with each other through enhanced community facilities.
 - III. The redevelopment of Salisbury Oval will deliver new recreation infrastructure purpose built to provide more opportunities for more people to participate in sport.
- Future Urban Community – the Salisbury Oval Redevelopment is located in a growth corridor close to a major transport node. It integrates housing, social/recreation and economic opportunities.

Improve east-west linkages by the staged extension of Elder Smith Road and Kings Road to Port Wakefield Road and the Northern Connector

PROJECT REQUEST:

Commit \$70 million to extend and duplicate Elder Smith Road to Port Wakefield Road as Stage 1 of the staged upgrade of east-west road freight and commuter routes.

CITY OF SALISBURY COMMITMENT:

\$50,000 contribution for the creation of sub-area traffic modelling that will inform both the business case for this investment, and upgrade to other east-west links including Kings Road.

The City of Salisbury will contribute funding of pedestrian linkages associated with the expansion and upgrade works of Elder Smith Road.

ELDER SMITH ROAD is one of three east-west arterial road corridors, along with Kings Road and Waterloo Corner Road, that link Main North Road to either Port Wakefield Road or the Northern Connector.

It is the southern-most, east-west link and currently provides the only grade separated crossing over the northern freight and passenger services rail line.

Elder Smith Road is currently a predominantly single lane road from Main North Road to Salisbury Highway, which does not directly connect to Port Wakefield Road.

The Department of Planning, Transport and Infrastructure has made provision for the future

extension and expansion by allowing a 50 metre road reserve corridor that can accommodate a four lane highway.

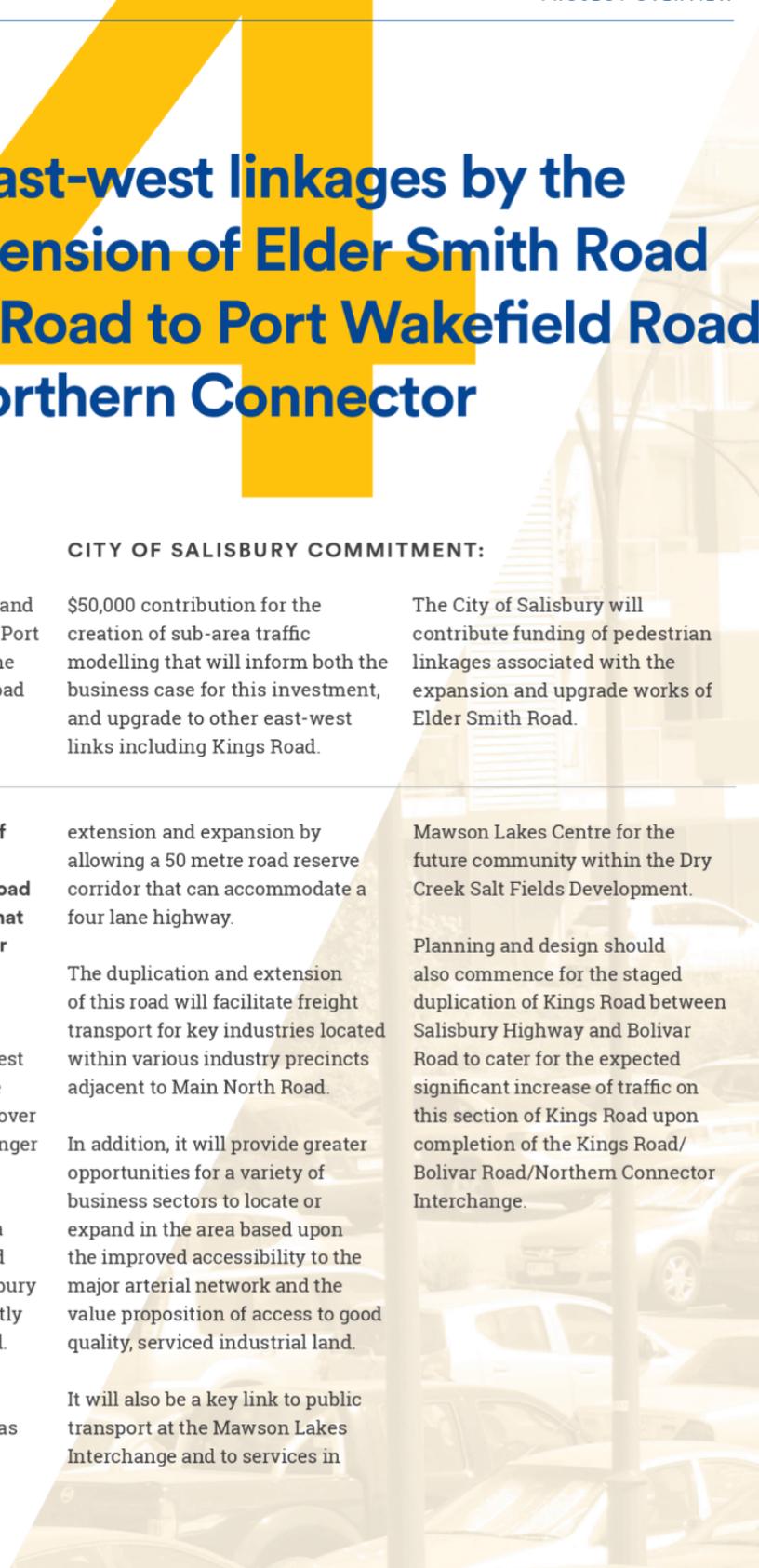
The duplication and extension of this road will facilitate freight transport for key industries located within various industry precincts adjacent to Main North Road.

In addition, it will provide greater opportunities for a variety of business sectors to locate or expand in the area based upon the improved accessibility to the major arterial network and the value proposition of access to good quality, serviced industrial land.

It will also be a key link to public transport at the Mawson Lakes Interchange and to services in

Mawson Lakes Centre for the future community within the Dry Creek Salt Fields Development.

Planning and design should also commence for the staged duplication of Kings Road between Salisbury Highway and Bolivar Road to cater for the expected significant increase of traffic on this section of Kings Road upon completion of the Kings Road/Bolivar Road/Northern Connector Interchange.



\$70m

Anticipated project cost

Extension of Elder Smith Road to Port Wakefield Road as a dual carriageway, including controlled access

Duplication of carriageway from Main North Road to new extension

Duplication of overpass

Planning and design for the staged duplication of Kings Road

ALIGNMENT TO STRATEGIC DIRECTIONS

- Infrastructure Australia, *Australian Infrastructure Plan 2016* – Recommendation 3.5: All governments should establish targeted investment programs focused on removing first and last mile constraints across the national freight network.
- Liberal Party, *2036* – 1.5: Investing in Productive Infrastructure, and 5.5: Ensuring our transport system is responsive to the needs of users.
- State Government, *Integrated Transport and Land Use Plan* – identified to duplicate and upgrade Elder Smith Road within 5 to 15 years.
- Northern Economic Plan, *Look North* – development of Northern Adelaide Food Park.
- State Government, *Modern Transport Systems for Agriculture* – identifies the need to extend heavy mass vehicles to industrial precincts located at either end of Elder Smith Road.

PROJECT BENEFITS

- Business Community – provide efficient and effective freight access to key strategic links roads, particularly National Highway One by providing connectivity to Port Wakefield Road and the Northern Connector
- Local and Regional Community – provide access to regional facilities including the University of South Australia, retail and commercial services, Technology Park and the major public rail transport interchange at Mawson Lakes
- Future Urban Community – the residential expansion of some 10,000 houses (25,000 people) located within the Dry Creek Salt Fields on the western side of Port Wakefield Road will require access at the early stage to retail and community services and ongoing access to the Mawson Lakes Rail Interchange.

Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City

PROJECT REQUEST:

Commitment to continue to work with private landowners and government agencies to deliver urban development outcomes identified for Dry Creek Salt Fields.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury has committed \$50,000 for the creation of a sub-area traffic modelling study that will inform the business case for the investment to extend Elder Smith Road to Port Wakefield Road, which will service the proposed Salt Fields development.

Considerable staff time has and will continue to be invested in working with project partners to facilitate the Salt Fields development, and through this process the role of Council in further investment and support for the project will be identified.

THE DECOMMISSIONED Dry Creek Salt Fields have been recognised in the 30 Year Plan for Adelaide to be a future urban growth area.

This development could potentially accommodate an additional 10,000 dwellings and house 25,000 people.

Development of an implementable Master Plan, which will provide an information base that can be readily translated into planning policy, is underway. It will also inform early works decisions to facilitate an alignment between post-mining rehabilitation activities and future development.

It has the opportunity to integrate and value-add to other environmental, economic and social initiatives adjoining the site including;

- Maintaining and enhancing the mangrove and samphire areas of the Barker Inlet that form part of the International Bird Sanctuary.
- Ensuring that sound climate adaptation strategies are incorporated into the project.
- Exploring opportunities for future capture and use of recycled stormwater.
- Building upon economic and social development opportunities of Mawson Lakes,

Parafield Airport Industrial Estates, Technology Park and the UniSA Mawson Lakes Campus.

Connectivity between these areas is facilitated by Elder Smith and Kings Roads. These are two of three east-west arterial road corridors that link Main North Road to either Port Wakefield Road or the Northern Connector. Elder Smith Road currently provides the only grade separated crossing over the northern rail line that has freight and passenger services.

Kings Road is the central east-west link and currently provides regional connectivity between the future Northern Connector and the eastern area of the city.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Liberal Party, *2036 – 5.1: Delivering on the needs of South Australians*
- State Government, *30 Year Plan for Adelaide – to be a future urban growth area for the northern region. This development could potentially house an additional 10,000 dwellings.*
- State Government, *Prospering in Changing Climate - A Climate Change Adaptation Framework for South Australia*

PROJECT BENEFITS

- Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City, noting significant State Government (Renewal SA) land holdings in this development area
- Opportunities for future Managed Aquifer Systems that provide the opportunity for the economic use of treated stormwater
- Maintaining and enhancing environmental corridors as part of the Northern Connector, Dry Creek Urban Development and salt field closure projects that provide and maintain habitat for the migratory birds
- Significant levels of construction jobs over a 15 to 20 year period.

Implementing Climate Adaptation Actions: energy efficiency for small and medium enterprise

PROJECT REQUEST:

Support is sought for the full implementation of an Energy Efficiency for Small and Medium Business program located in the City of Salisbury manage their energy costs.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury would structure this program into its business support services offered through the Polaris Business and Innovation Centre to address impediments faced by businesses to grow.

THE CITIES of Salisbury and Playford finalised the Adapting Northern Adelaide (ANA) - Climate Change Adaption Plan for the Northern Adelaide region in July 2016. A key element of that plan is the development of a green industries sector and the desirability of firms to adapt to efficient practices and technologies.

More than 6,000 businesses located within the City of Salisbury are facing growing operating cost pressures due to increasing energy prices.

While transitioning to a new industry is a longer term issue for small to medium sized businesses,

support for the implementation of a program that assists businesses save money by reducing their energy consumption and becoming more energy efficient can assist in their long term viability and potential growth.

The proposed scope of the program includes:

- A subsidised energy assessment and tailored energy action plan
- 50 per cent in rebates, up to \$5,000 if a business' annual energy bill is over \$5,000
- 50 per cent in rebates, up to \$1,000 if a business' annual energy bill is under \$2,000

- Coordination assistance by an assessor to install energy saving improvements, at no cost to the business (up to four hours)
- A business pays \$75 or \$150, depending on their electricity use.

The subsidy provided is for the implementation of energy efficient improvements outlined in the plan and will only be available for items with a payback period of greater than two years.



\$10m
Anticipated project cost

ALIGNMENT TO STRATEGIC DIRECTIONS

- Liberal Party, 2036 – 1.1: Having a secure job or small business in a productive and competitive industry means new opportunities for growth and jobs, and 7.2: Prioritise providing resources to hands-on and on-ground efforts
- *South Australia's Climate Change Strategy 2015 – 2050*: Theme 1: Facilitating the green economy, and Theme 5: Creating a prosperous and resilient state
- State Government's *Prospering in a Changing Climate: A Climate Change Adaption Framework for South Australia (August 2012)*
- South Australia's Strategic Plan - *Target 62: Climate Change Adaption*

PROJECT BENEFITS

- Businesses can reduce their energy consumption through energy efficiency measures, resulting in decreases in electricity bills and, at the same time, reduce their carbon footprint. Decreasing energy costs may provide businesses the opportunity to expand and grow their service/product offering, resulting in job creation.
- Green industry: an increased take up of energy efficient measures can have roll on effects for the growth of businesses in this industry through increased supply and demand, resulting in the creation of jobs.

LINKAGES TO OTHER PROJECTS

- City of Salisbury's Converting Waste to Energy project.

Progress the development of the Adelaide International Bird Sanctuary and St Kilda Mangrove Trail



THE ADELAIDE International Bird Sanctuary is a unique safe haven for shorebirds, many migrating each year between Australia and the northern hemisphere.

It is now officially recognised as a globally significant site as part of the East Asian-Australasian Flyway Network. The Bird Sanctuary offers a landscape where local communities, volunteers, government and non-government organisations, as well as land managers can work together to protect shorebirds, develop tourism opportunities and build community in a sustainable manner.

PROJECT REQUEST:

To position St Kilda as the southern node of the Adelaide International Bird Sanctuary through investment in the St Kilda boardwalk upgrade, use of the mangrove centre as an interpretive hub, support for investment into tourism related infrastructure, and upgrade of St Kilda channel and seawall to cater for recreational tours.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury has adopted a \$7.8 million masterplan for the St Kilda Mangroves and Marine Precinct for consultation and consideration through Council's budget process.

ANTICIPATED PROJECT COST:

To be determined following stakeholder engagement currently being undertaken by the Department of Environment, Water and Natural Resources, and further scoping by that Department of the Adelaide International Bird Sanctuary.





ALIGNMENT TO STRATEGIC DIRECTIONS

- *State Government's 30 Year Plan for Greater Adelaide:*
 - I. Action 32 – policies to protect coastal features and waters
 - II. Action 33 – Support the reconfiguration and transition of the Dry Creek Salt fields to new uses that meet environmental outcomes and are complimentary to the preservation of habitat for migratory and resident shorebirds
 - III. Action 35 – Complete the implementation of the Coast Park
 - IV. Policy 47 – Create greenways in transit corridors, along major watercourse linear parks, the coast and other strategic locations to provide walking and cycling linkages
 - V. Policy 61 – Provide for sustainable tourism development by protecting, enhancing and promoting qualities that attract tourism and are of value to the whole community.
- *City of Salisbury City Plan 2030* – A place where people actively experience and care for their natural environment, where green industries thrive and our urban and natural spaces are adaptive to future changes in climate.

LINKAGES TO OTHER PROJECTS

- Northern Connector – Opportunities for major gateway to St Kilda from interchange including access links (road/pathways) and integration of landscape and native vegetation requirements to enhance southern gateway
- St Kilda Master Planning – Ongoing investment by the City of Salisbury to develop St Kilda with a regional recreation, leisure and environmental tourism focus
- Dry Creek Salt Field Closure Process – Investigating options for future land use of salt pans, north and south of St Kilda that maintain migratory bird habitat and provide jobs through development of green industries
- Management of regional stormwater – Councils working with State Government to ensure that drainage schemes required to service future regional development provide improved quality of stormwater discharging to Gulf St Vincent at St Kilda.

PROJECT BENEFITS

- Creation of high quality nature based tourism experiences
- Protection of the habitat for both migratory and other birds
- Development of infrastructure that can underpin and/or support the establishment and growth of ecotourism operators.

Expanding the capture and re-use of stormwater within the City of Salisbury, particularly in Dry Creek.

THE INCREASED frequency of flooding events and intensification of development within the City of Salisbury, in line with State Government directions, is placing increased pressure on current infrastructure.

A number of projects have been identified to address the impact of flooding:

Pauls Drive, Valley View – Bridge Replacement

Pauls Drive is a collector road in Valley View connecting to Grand Junction and Wright Roads, facilitating a bus route and used as an alternative route into Walkley Heights. Current bridge infrastructure is prone to flooding at less than a 1 in 10 year event (25mm/hr).

Flood proofing the bridge over Dry Creek is a priority of the City of Salisbury and has an estimated cost of \$2.5 million.

This project will result in making the area safer for community and those who use Pauls Drive, assist regeneration of the environment, and create detention systems to assist in improving stormwater harvesting.

Lower Dry Creek Flood Mitigation Plan and Recycle of Stormwater

The development of a flood mitigation plan and recycling of stormwater would enable the City of Salisbury to harvest four to six gigalitres of stormwater through the aquifer storage and recovery system.

This would allow water within the aquifer degraded by the salt fields to be progressively replaced, allow for water to be supplied to the proposed Dry Creek Salt Field Development, and assist to flood proof the Lower Little Para and Dry Creek Rivers and section of Mawson Lakes.

It is anticipated that the cost to develop a flood mitigation plan and recycle of stormwater in Lower Dry Creek would be \$2 million.

Wetlands and Flood Detention Upper Little Para River

The Environment Protection Authority has identified the Mid Little Para River as having “a very poor condition rating” (Little Para River, Salisbury Downs – 2011 Aquatic Ecosystem Condition Report) in comparison to the Upper Little Para River that had “a good condition rating” (NW Little Para Reservoir 2013 Aquatic Ecosystem Condition Report).

The proposed wetlands and flood detention project would reduce flooding in Little Para River, allow for pollutant management and stormwater harvesting, and offer flood proofing to people within the City of Salisbury. This project would be at a cost of \$1.4 million.

Dry Creek

Dry Creek is subject to major flooding due to development upstream that has impacted on the ability of current infrastructure to manage increased water levels.

A 1 in 100 year flood event at a level of 3.5 metres will cause inundation and damage within the area.

It is proposed that the City of Salisbury undertake a strategic purchase of land along Dry Creek that is subject to flooding, and undertake remedial work to manage future flooding. This would be at a cost of approximately \$2.4 to \$3 million to compulsorily acquire the properties impacted upon and \$1.5 million to undertake remedial work.

\$10.4m

Anticipated project cost

Pauls Drive Bridge Replacement
\$2.5 million

Lower Dry Creek Flood Mitigation Plan and Recycle of Stormwater
\$2 million

Wetlands and Flood Detention
Upper Little Para River: \$1.4 million
Dry Creek: \$4.5 million

PROJECT REQUEST:

Commitment of \$10.4 million is requested to allow the identified projects to progress.

CITY OF SALISBURY COMMITMENT:

Salisbury will contribute to the design development for the works and manage the implementation of the projects.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Liberal Party 2036 - 7.0: A clean and healthy environment is key to South Australia's future – we need to protect our landscapes and waterways for our children
- Northern Adelaide Climate Change Adaption Plan – 5.9: Water dependent ecosystems
- South Australia's Strategic Plan – Target 73: Recycled stormwater and Target 75: Sustainable water use

PROJECT BENEFITS

- These projects will regenerate the environment, create water detention systems, and improve stormwater harvesting and re-use.

LINKAGES TO OTHER PROJECTS

- These projects will underpin the future success of the Dolphin Sanctuary and Adelaide International Bird Sanctuary by further reducing nutrients and pollution to the gulf.
- These projects will underpin the successful redevelopment of the upper catchments particularly in the Dry Creek (Ingle Farm areas) as identified in the City of Salisbury's Growth Action Plan.
- Support infill directions sought through the 30 Year Plan for Greater Adelaide.



Converting Waste to Energy

PROJECT REQUEST:

Anticipated project cost is \$300,000. The City of Salisbury is seeking commitment of \$200,000 towards this project.

CITY OF SALISBURY COMMITMENT:

\$100,000 contribution to complete the three stage study to assess options and fully evaluate the costs and benefits of developing waste energy solutions in order to better support existing local industry and encourage new industry establish in the area.

Considerable investigative and test work has already been carried out under the Salisbury South Industrial Waste to Energy Study, which received \$30,000 funding from Green Industries SA and \$15,000 from local industry.

ADELAIDE'S NORTHERN SUBURBS are a significant population centre and economic contributor to South Australia.

However, significant rises in water and energy prices, and the cost of trade waste and waste disposal, are placing substantial cost pressures on a number of northern Adelaide businesses, which could threaten their on-going viability to continue operating in South Australia.

This project aims to maintain sustainable jobs in existing manufacturing businesses and identify potential competitive advantages to attract new industry and jobs to the area. It looks to mirror what has been successfully achieved by the City of Salisbury through its innovative and internationally recognised stormwater reuse scheme that provides manufacturing businesses in the Council area with a more affordable supply of industrial water.

The project seeks to achieve this by finding ways for these businesses to save money through resource efficiency by beneficial re-use of waste water, using waste to generate cheaper energy, other lower cost energy options and/or alternative water supply options.

The outcomes of the study are expected to be transferable to other areas.

\$200k

Anticipated project cost

ALIGNMENT TO STRATEGIC DIRECTIONS

- Australian Federal Government: *Emissions Reduction Fund, Mandatory Renewable Energy Target, Australian Renewable Energy Agency, and Clean Energy Finance Corporation*
- Northern Economic Plan, *Look North*, development of Northern Adelaide Food Park
- City of Salisbury City Plan 2030:
 - The Prosperous City - 'Be the place of choice for business to invest and grow in SA, nationally & internationally'
 - The Sustainable City – 'Capture economic opportunities arising from sustainable management practices'
 - Enabling Excellence – 'Strengthen partnerships that enable us to better address our communities' priorities'
- South Australian Government *State Waste Levy* (rising to \$100/tonne by 2020)
- South Australian Government *State Waste Strategy; Municipal diversion target – 70% by 2020*
- South Australian Government *Climate Strategy: Net zero carbon emissions for SA by 2050*
- *South Australia's Strategic Plan – Target 67: Zero waste: Reduce waste to landfill by 35 per cent by 2020*
- Renewables SA *Bioenergy initiative*
- Local Government: City of Playford 30 Year Strategic Plan, 'Food Manufacturing' and City of Port Adelaide Enfield City Plan 2030, 'Sustainable' & 'Prosperous'
- Green Industries SA, *SA aim to become a 'Circular Economy'*

LINKAGES TO OTHER PROJECTS

- Northern Adelaide Food Park – Department of Primary Industry and Resources SA/Parafield Airport Limited
- Northern Adelaide Waste Management Authority
- Northern Adelaide Irrigation Scheme (NAIS) – SA Water

PROJECT BENEFITS

- Business Community – has the potential to significantly reduce waste disposal and energy costs for local industries to ensure their on-going viability and sustain jobs in Adelaide's northern suburbs. It has the opportunity to also attract new industry and jobs to the City of Salisbury and northern Adelaide region.
- City of Salisbury - has the potential to significantly reduce disposal costs for organic waste eg kerbside green bin, and parks and gardens green waste and to reduce energy costs for water pumping.

Reposition and further develop Technology Park Mawson Lakes to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the UniSA Campus

TECHNOLOGY PARK Adelaide was established in 1982 as a technology precinct in South Australia, and is currently managed by Renewal SA on behalf of the South Australian Government.

It is home to over 100 high technology companies in the defence and aerospace, health, engineering, advanced electronics and information communication technology sectors. Ranging from global organisations to established SMEs and one person start-up companies, Technology Park provides opportunities for collaboration and networking.

Since the establishment of the Tonsley Innovation District, Thebarton Innovation Precinct and a commitment to growing the Edinburgh Park Defence District, there has not been a clear direction or strategy for growing and completing the Technology Park Precinct, with activity being ad hoc.

With the changing economic landscape in northern Adelaide, the City of Salisbury would like to see a commitment to reposition and further develop the Technology

Park Precinct to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the University of South Australia Mawson Lakes Campus.

The concept would be to develop Technology Park in a way that is mixed purpose (industry and residential) and based on the principles of a 'living laboratory' where new technologies that emerge from the co-location of businesses at UniSA's Mawson Lakes campus, and the UCL Institute for Making at UniSA – the Makers Institute, can be pilot tested and up-scaled for market. This approach may include a role linking research expertise within Technology Park with businesses across northern Adelaide and vice versa.

This would result in Technology Park being developed as:

- A place to grow jobs that align with disruptive forces in the economy, with a risk-taking culture
- A place where entrepreneurs are empowered as a key vehicle for job creation

- A place for advanced technology organisations, in fields such as defence and aerospace, advanced electronics and information communication technology sectors

- An innovative and progressive education and business community with organisations that range from small businesses and start-up companies to global organisations

- A location for providing facilities for technology businesses with an emphasis on the commercialisation of new technology and achieving sustainable growth in technology employment within northern Adelaide

- A centre which provides flexibility for technology businesses that want to grow and offer a range of accommodation solutions to suit businesses of any size, including short term serviced offices, long term leased accommodation and fully serviced commercial land with flexible allotment sizes.

PROJECT REQUEST:

To facilitate the commercial development of Technology Park by targeting and attracting firms that build on the skills base and research strengths of the region, and to maximise the collective innovation potential of the broader Technology Park Precinct by investigating the potential to fund a position and program that brings together the expertise spread across firms to access commercial opportunities.

PROJECT BENEFITS

- Communities in the north (residential and business) would directly benefit from the work in their standard and cost of living (sustainable, clean, green solutions and products), and it would provide opportunities to develop new industries – enhancing the resilience of existing companies and opportunities for them to grow.
- Build on competitive advantage in ICT, electronics and defence by attracting additional large companies as well as making MIP a location of choice for SMEs including start-ups and spin-outs.
- Foster creation of an even more attractive environment by encouraging greater people density – new SME facilities, additional amenities, best-of-breed broadband and information technology and NBN infrastructure.
- Grow and further develop existing users of Technology Park.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Liberal Party, 2036 – 1.4 Fostering entrepreneurialism and innovation, and 1.5: Investing in productive infrastructure.
- Northern Economic Plan, *Look North*, Strategic Direction 3: Responsive Government has a number of initiatives which align with the future direction of Technology Park, including the development of a Manufacturing Technology Centre and the UCL Institute for Making.
- *South Australia's Strategic Plan* – Target 95: Industry collaboration, research and development commercialisation.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury would investigate its land holdings for availability for sale or further development including significant road reserve sites.

Consideration will also be given to the City of Salisbury links to industry; investigation of land along creek corridor; parking solutions (along existing roads); business development services offered through the Polaris Business and Innovation Centre, and potential resourcing.



Support and advisory services for small business owners and intenders in northern Adelaide



PROJECT REQUEST:

To implement the five streams of the program, the cost would be \$325,000 resulting in 560 participants per year and the creation 220 jobs. Government is requested to fully fund this proposal, with the aim to further build small business capability in northern Adelaide.

CITY OF SALISBURY COMMITMENT:

Council recently resolved to continue to build upon the current Polaris brand and position the Polaris Business and Innovation Centre as the provider and location of choice in northern Adelaide to deliver economic development, business growth services, international trade support, start up services and innovation programs, and provider of authoritative information on the region's economy.

Council currently invests around \$900,000 into business support and advisory services.

SOUTH AUSTRALIA'S 140,000 small businesses are the backbone of South Australia's economy and key drivers of employment and growth.

The City of Salisbury has a proven track record of providing support and advisory services to business owners and intenders in northern Adelaide. This proposal outlines a holistic approach that supports new businesses to grow and existing businesses to start.

The program will be delivered through the Polaris Business and Innovation Centre and available to businesses north of the Adelaide CBD and will include:

- A structured approach to supporting business intenders and early stage businesses
- A process for identifying and prioritising resources to developing firms with growth potential
- A formalised process to assist firms to identify and capture new market opportunities (including international trade)
- An innovative approach to building leadership capabilities in business owners and
- An event program specifically designed to lift the aspirations of existing business owners in relation to growth and the adoption of new technologies.



ALIGNMENT TO STRATEGIC DIRECTIONS

- Liberal Party, 2036 – 1.0: Government should support small business as the backbone of our economy, 1.3: Investing in Export Capacity and 1.4: Fostering entrepreneurialism and innovation.
- Northern Economic Plan, *Look North* – Strategic Direction 3: Responsive Governments: Innovation and small business development
- South Australia's *Small Business Statement key actions*: improving access to information, services and tools; building business capability; and supporting innovation and entrepreneurship.
- City of Salisbury *City Plan 2030* – Enhance the Polaris Centre's ability to support industry development, international trade, entrepreneurship and engage meaningfully with business.

PROJECT BENEFITS

- Specifically addresses the barriers to business growth identified through the intensive client support programs delivered through Polaris Business and Innovation Centre.

LINKAGES TO OTHER PROJECTS

- Repositioning and further development of Technology Park to support small businesses and start ups.

\$325k
Anticipated project cost:



Growing Salisbury *Together*

CITY OF SALISBURY / 2017 • 2018

PUBLISHED MAY 2017





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Introduction

THE CITY OF SALISBURY is located 15 kilometres north of the CBD and has the fourth largest economy in the State with a Gross Regional Product of \$5.92 billion, 6.2 per cent of the Gross State Product. It is a progressive, proactive and pro-business city that offers more than just a great place to do business. It also offers a great lifestyle.

With more than 138,000 residents, Salisbury is one of the largest metropolitan local government areas based on size and population, and is expected to grow to more than 150,000 residents by 2036.

While it is widely acknowledged that there are significant challenges facing the northern Adelaide region, including the City of Salisbury, these challenges are reflective of those facing South Australia and the nation more broadly, especially in the post mining boom and automotive manufacturing environment. The impending closure of General Motors Holden's manufacturing operations in October 2017, and the contraction of the broader manufacturing base, have already resulted in significant losses of jobs and skills that have traditionally underpinned northern Adelaide's economy. The scale of the job creation and industry diversification challenge is immense, with employment growth on the back of smart industrial diversification the principal challenge.

Although the challenges faced weigh heavily on the community, there are significant economic strengths upon which we can build. The City of Salisbury is at the centre of Australia's growing multi-billion dollar defence industry and is a hub for national food processing companies, that are meeting growing international demand for Australian goods. It is home to world leading research facilities, driving innovation and commercialisation across sectors including manufacturing, telecommunications, mineral processing and clean technologies.

The City of Salisbury has invested in a number of projects to support the ongoing development and transition of the region, and to create jobs. We welcome the opportunity to further this agenda

in partnership with the future State Government, as well as industry, universities and the wider community to realise the potential of the region and mutual objectives.

Urban regeneration and construction of infrastructure, including transport infrastructure, city centre redevelopment and accelerated civic and commercial building developments, as well as small business initiatives, can assist in sustaining key skills that may be lost, create jobs and support economic growth during the diversification of industry.

The City of Salisbury has identified 11 priority projects that support these opportunities and approaches, and build upon the strengths in the region.

These projects support key policy directions and statements of the South Australian Labor Party, including: ensuring that the provision of key economic and social infrastructure accommodates long term economic growth, creates jobs, supports population growth and future opportunities; ensuring integrated, modern and strategic transport and land use activity; supporting small business as the backbone of our economy and fostering entrepreneurialism and innovation; maximising urban development opportunities; and protecting South Australia's environment.

Priority projects also build upon the existing responsibilities and priority areas identified as a part of the Northern Economic Plan – *Look North*, including, industry growth, development of the Northern Adelaide Food Park, supporting the community to undertake activities that will support their overall wellbeing, future of Technology Park, and innovation and small business development.

The City of Salisbury urges the South Australian Labor Party to support the priority projects as a part of its 2018 State Election platform, which would assist in achieving further economic growth for the City of Salisbury and, more broadly, northern Adelaide and the State.

The Priority Projects

- 01 Progress the revitalisation of the Salisbury City Centre including the upgrade of the Salisbury Interchange to enhance northern Adelaide's public transport offering, provide improved facilities for commuters, and act as a stimulus for private investment in the surrounding locality.
- 02 Deliver a new community hub in the Salisbury City Centre incorporating an information and learning centre, civic facilities, offices and commercial space to stimulate investment opportunities.
- 03 Progress the redevelopment of the Salisbury Oval Precinct Upgrade that incorporates housing, social and recreational infrastructure and future economic opportunities through private investment.
- 04 Improve east-west linkages through the staged extension of Elder Smith Road and Kings Road to Port Wakefield Road and the Northern Connector. This will provide efficient and effective freight access to key strategic link roads, regional facilities such as the University of South Australia, retail and commercial services, Technology Park and the major public rail transport interchange at Mawson Lakes.
- 05 Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City.
- 06 Implement an energy efficiency program for small and medium enterprise that allows businesses to reduce their energy consumption through energy efficiency measures, resulting in decreasing energy costs and the opportunity to expand and grow their service/product offering, resulting in job creation.
- 07 Further progress the development of the Adelaide International Bird Sanctuary and St Kilda Mangrove Trail to create a high quality nature based tourism experience, and the development of infrastructure that can underpin and/or support the establishment and growth of the ecotourism industry in northern Adelaide.
- 08 Expand the capture and re-use of stormwater within the City of Salisbury, particularly in Dry Creek, that allows the regeneration of the environment, creates water detention systems, and improves stormwater harvesting and re-use.
- 09 Further progress a study on converting waste to energy to allow investigation of options and to fully evaluate the costs and benefits of developing services in this area, in order to better support existing local industry and encourage new industry to establish in the area.
- 10 Reposition and further develop Technology Park Mawson Lakes to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the UniSA Campus.
- 11 Fund support and advisory services for small business owners and intenders in northern Adelaide to address barriers to business growth identified through the intensive client support programs delivered through the Polaris Business and Innovation Centre.

Progress the revitalisation of the Salisbury City Centre including the upgrade of Salisbury Interchange

PROJECT REQUEST:

To commit to funding the upgrade of the Salisbury Interchange, to optimise the benefits for business and commuters that will flow from the electrification of the Adelaide-Gawler Rail line. It is proposed that this may occur in two phases:

- 1) Business case and design
- 2) Infrastructure upgrade

The City of Salisbury anticipates that funding of the upgrade of the Salisbury Interchange will be \$50 million. However, the business case and design may provide other options that require greater funding.

CITY OF SALISBURY COMMITMENT:

Revitalising the Salisbury City Centre including the upgrade of the Salisbury Interchange is a high priority for Council. Council is investing in a number of projects and programs within Salisbury City Centre over the next three years including a new Community Hub, Salisbury Oval Master Plan implementation and place activation, which will help support uplift in use of the interchange and patronage of public transport.

THE SALISBURY CITY CENTRE is at the heart of one of the largest metropolitan council regions in South Australia with over 2,000 new residents predicted to live in the city centre, over 8,000 new workers attracted to the centre, and commercial and retail capacity predicted to grow to 70,000 square metres over the next 10 to 20 years.

The redevelopment of Salisbury City Centre as a sustainable, vibrant city of the future is built upon strong foundations and is required to accommodate the future growth of the area. It has

the vital elements for success already in place; schools, colleges, entertainment and recreation facilities, a green riverside park, an established shopping centre, a vibrant Main Street, banking and business services, and a wide range of other services. Combine this with the one of the busiest rail/bus transport interchanges with the Adelaide CBD only 30 minutes from the city, and you have a vibrant city in which to live, work and play.

The proposed upgrade of Salisbury Interchange will provide improved facilities for commuters and will act as a significant stimulus

for private investment in the surrounding locality, including adjoining land owners who are already investigating development opportunities, building upon the investment by the City of Salisbury in the Salisbury City Centre including the new Community Hub and the Salisbury Oval Precinct.

The proposed upgrade also provides an opportunity to review current transport routes and investigate opportunities to improve connectivity for residents and those employed within the City of Salisbury and surrounding Council areas.

\$50m

Anticipated project cost

Subject to the preferred option identified in the business case

ALIGNMENT TO STRATEGIC DIRECTIONS

- Infrastructure Australia, *Australian Infrastructure Plan 2016* - Recommendation 3.1: Governments should upgrade legacy capital city passenger transport infrastructure to deliver higher capacity, high-frequency services across all modes.
- Infrastructure Australia, *Australian Infrastructure Plan 2016* - Recommendation 3.3: Governments should increase funding to address gaps in access to passenger transport on the outskirts of Australian cities. Investments should prioritise high-population areas and focus on the delivery of connecting transport infrastructure and services, which will deliver 'hub and spoke' connections, enabling these communities to more easily access mass transport networks.
- *South Australia's Strategic Plan* - Target 56: Strategic infrastructure - Ensure the provision of key economic and social infrastructure accommodates population growth.
- Northern Economic Plan, *Look North*, Strategic Direction 1 - Industry Growth: The Salisbury City Centre Renewal Project, including the Salisbury Interchange Upgrade.

PROJECT BENEFITS

- Enhancing northern Adelaide's public transport infrastructure will assist in promoting the use of public transport which will reduce transport emissions and reduce congestion on roads. In particular, use of electric trains if covered by accredited renewable electricity will produce zero net operational emissions.
- The upgrade of the interchange is an important component of optimising the benefits of the rail electrification and associated Salisbury City Centre projects by making rail and bus travel more attractive and safer for patrons, as well as catalyse private sector investment.

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail line electrification
- Salisbury Oval Redevelopment will transform the site into an integrated recreation and residential precinct that will further stimulate private and public investment in the Salisbury City Centre. It will also provide uplift in local amenity and development value, while delivering a quality recreation asset for the northern region.

Deliver a new community hub in the Salisbury City Centre incorporating information and learning centre, civic facilities, offices and commercial space to stimulate investment opportunities

PROJECT REQUEST:

The total anticipated project cost for the Salisbury City Centre is \$43.28 million.

The City of Salisbury is seeking \$15 million for the cost of the community elements of the Salisbury Community Hub, which includes site preparation, professional services, upgrade of open space and streetscapes surrounding the project, along with construction and fitout of a 3907m² of community accessible floor space containing an information learning centre (21st century library), customer service foyer and gallery, performance space, formal and informal meeting rooms,

lettable floor space/business incubator uses, amenities, storage and circulation areas.

Consideration is also sought for the State Government to commit to provision of services from within Salisbury City Centre to further underpin the importance of Salisbury City Centre as a service hub for the northern Adelaide community, building upon the role that the Community Hub will fulfil. A critical component is a commitment that provides certainty to the role of and educational programs delivered from Salisbury TAFE.

CITY OF SALISBURY COMMITMENT:

The Salisbury Community Hub is a high priority strategic project for Council, reflected as a critical action in the Council's *City Plan 2030*.

A budget commitment for design has been made in the current 2016/17 budget with the construction budget allocation to be considered in the 2017/18 budget for the ensuing two years.

MAJOR INVESTMENT in the new Salisbury Community Hub will deliver contemporary facilities for our community.

The Hub will act as a major catalyst towards delivery of the Salisbury City Centre Renewal Strategy including project investment that can attract or bring forward private investment

into the Salisbury City Centre through partnerships and resale of Council land/facilities that are made surplus as a result of the new building.

The Community Hub will provide a base for a range of services including; an information learning space that will be used to offer training and job services; the

provision of community meeting rooms; and a public assembly space that can hold up to 500 people.

It will provide a focus for the community particularly during a period of challenge and transition.

\$15 million

State project request

ALIGNMENT TO STRATEGIC DIRECTIONS

- Federal Government – *Smart Cities Plan*
- Northern Economic Plan, *Look North*, Strategic Direction 1 - Industry Growth: The Community Hub is a key project for the revitalisation of the Salisbury City Centre
- *30 Year Plan for Greater Adelaide* – Integrating and co-locating community infrastructure and services in community hubs (P85)
- *South Australia's Strategic Plan*: –
 - I. Target 1: Urban spaces: Increase the use of public spaces by the community
 - II. Target 23: Social Participation: Increase the proportion of South Australians participating in social, community and economic activities by 2020
 - III. Target 56: Strategic Infrastructure: Ensure that the provision of key economic and social infrastructure accommodates population growth
 - IV. Target 63: Use of public transport: We reduce our reliance on cars in the metropolitan area, by walking, cycling and increasing use of public transport.

PROJECT BENEFITS

- Social infrastructure facilities and programs: –
 - I. Provision of a multi-function community facility accommodating recreation, community, skills development and information and learning services.
 - II. Labour adjustment programs, education, training and employment to support post- Holden closure and reskilling
 - III. Facilities to support new arrivals program.
- Reconfiguration of road network: The delivery of the Salisbury Community Hub facilitates land availability through demolition of Council's existing facility, which would allow for the completion of the reconfiguration of road networks within the Salisbury City Centre; connecting Church Street to Salisbury Highway, resulting in the achievement of major objectives of the Salisbury City Centre Structure Plan, Urban Design Framework and the Salisbury Development Plan.

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail Line electrification and upgrade
- Salisbury Interchange Upgrade
- Salisbury Oval Precinct Master Plan Implementation
- Jobs growth and retraining for employees in the north, post- Holden closure.

Progress the redevelopment of the Salisbury Oval Precinct Upgrade

PROJECT REQUEST:

A preliminary budget for this master plan, highlighted that the total works required to enable the development of the Salisbury Oval Precinct is \$13 million.

City of Salisbury seeks \$4 million for the recreational and sport components of the Salisbury Oval Upgrade.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury has endorsed a master plan for the precinct, if additional external funding can be secured.

Council has, as part of its forward capital works program, allocated \$1.8m in 2017/18 for the upgrade of building facilities, including CCTV upgrade, open rail fencing and stormwater upgrade.

The master plan also includes the construction of a new indoor training facility, which is subject to additional external funding being secured and a feasibility study.

SALISBURY OVAL is located in close proximity to the Salisbury Interchange and adjacent to the Salisbury City Centre.

It is a significant parcel of open space that currently supports both the structured and passive recreation needs of the community. The majority of this land is owned by the City of Salisbury and it has a significant number of existing community assets and services co-located on this site.

Salisbury Oval is the 'most northern located' elite cricket facility in metropolitan Adelaide.

Over the years the City of Salisbury has invested significantly in the provision of

infrastructure located at Salisbury Oval which includes the provision of the following assets:

- a district level sports field that accommodates football (Australian Rules) in winter and cricket during summer
- associated infrastructure of sports field lighting, a clubroom, grandstand and car parking
- neighbourhood level play space
- Salisbury Memorial Reserve – which contains Salisbury's war memorial
- croquet rink and supporting clubroom

- four (4) lawn bowls greens, supporting clubroom and car parking (purchased from the City of Salisbury in 1998 by the Salisbury Lawn Bowls Club) and
- 1st Salisbury Scouts clubrooms (building owned by Scouts SA but on City of Salisbury land).

Due to its location and value, the City of Salisbury has prepared a Master Plan for the Salisbury Oval Precinct. This plan identifies it as a location for investment by the private and public sector, and one of northern Adelaide's premier sporting facilities.

\$4 million

Project request

A preliminary budget developed for this master plan has highlighted that the total works required to enable the development of the Salisbury Oval Precinct is \$13 million.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Australian Government Department of Health: Outcome 3: Improved opportunities for community participation in sport and recreation, excellence in high-performance athletes, and protecting the integrity of sport through investment in sport infrastructure, coordination of Commonwealth involvement in major sporting events, and research and international cooperation on sport issues.
- *South Australia's Strategic Plan:* –
 - I. Target 1: Urban Spaces: Increase the use of public spaces by the community
 - II. Target 12: Early Childhood: Increase the proportion of children developing well
 - III. Target 23: Social Participation: Increase the proportion of South Australians participating in social, community and economic activities by 2020
 - IV. Target 56: Strategic Infrastructure: Ensure that the provision of key economic and social infrastructure accommodates population growth
 - V. Target 82: Healthy Weight: Increase by five percentage points the proportion of South Australian adults and children at a healthy body weight by 2017
 - VI. Target 83: Sport and Recreation: Increase the proportion of South Australians participating in sport or physical recreation at least once per week to 50% by 2020
 - VII. Northern Economic Plan, *Look North* – supporting the community to undertake activities that will support their overall wellbeing; demonstrates Salisbury is a vibrant community people; the facilities support the economic development of the Salisbury City Centre.

PROJECT BENEFITS

- Local Community:–
 - I. Provide infrastructure for structured and unstructured recreational activity; a district level sports complex that accommodates football (Australian Rules) in winter and cricket during summer; a croquet facility – the only one in the northern region; lawn bowls – a facility currently comprising four (4) lawns bowls greens and the provision of one undercover green; play space, pathways and Scout activities.
 - II. Provide opportunities for more people to be connected with each other through enhanced community facilities.
 - III. The redevelopment of Salisbury Oval will deliver new recreation infrastructure, purpose built to provide more opportunities for more people to participate in sport.
- Future Urban Community – the Salisbury Oval Redevelopment is located in a growth corridor close to a major transport node. It integrates housing, social/recreation and economic opportunities.

LINKAGES TO OTHER PROJECTS

- Adelaide-Gawler Rail Line electrification and upgrade
- Salisbury Interchange Upgrade
- Revitalisation of the Salisbury City Centre, including the community hub.

Improve east-west linkages by the staged extension of Elder Smith Road and Kings Road to Port Wakefield Road and the Northern Connector

PROJECT REQUEST:

Commit \$70 million to extend and duplicate Elder Smith Road as Stage 1 of the staged upgrade of east-west road freight and commuter routes.

CITY OF SALISBURY COMMITMENT:

\$50,000 contribution for the creation of sub-area traffic modelling that will inform both the business case for this investment, and upgrade to other east-west links including Kings Road.

The City of Salisbury will contribute funding of pedestrian linkages associated with the expansion and upgrade works of Elder Smith Road.

ELDER SMITH ROAD is one of three east-west arterial road corridors, along with Kings Road and Waterloo Corner Road, that link Main North Road to either Port Wakefield Road or the Northern Connector.

It is the southern-most, east-west link and currently provides the only grade separated crossing over the northern freight and passenger services rail line.

Elder Smith Road is currently a predominantly single lane road from Main North Road to Salisbury Highway, which does not directly connect to Port Wakefield Road.

The Department of Planning, Transport and Infrastructure

has made provision for the future extension and expansion by allowing a 50 metre road reserve corridor that can accommodate a four lane highway.

The duplication and extension of this road will facilitate freight transport for key industries located within various industry precincts adjacent to Main North Road, including the recently announced Northern Adelaide Food Park that will be located at the southern end of Parafield Airport, with direct access to Elder Smith Road.

In addition, it will provide greater opportunities for a variety of business sectors to locate or expand in the area based upon

the improved accessibility to the major arterial network and the value proposition of access to good quality, serviced industrial land.

It will also be a key link to public transport at the Mawson Lakes Interchange and to services in Mawson Lakes Centre for the future community within the Dry Creek Salt Fields Development.

Planning and design should also commence for the staged duplication of Kings Road between Salisbury Highway and Bolivar Road to cater for the expected significant increase of traffic on this section of Kings Road upon completion of the Kings Road/ Bolivar Road/ Northern Connector Interchange.

\$70m

Anticipated project cost

Extension of Elder Smith Road to Port Wakefield Road as a dual carriageway, including controlled access

Duplication of carriageway from Main North Road to new extension

Duplication of overpass

Planning and design for the staged duplication of Kings Road

ALIGNMENT TO STRATEGIC DIRECTIONS

- Infrastructure Australia, *Australian Infrastructure Plan 2016* – Recommendation 3.5: All governments should establish targeted investment programs focused on removing first and last mile constraints across the national freight network
- State Government, *Integrated Transport and Land Use Plan* – identified to duplicate and upgrade Elder Smith Road within 5 to 15 years
- Northern Economic Plan, *Look North* – development of Northern Adelaide Food Park
- State Government, *Modern Transport Systems for Agriculture* – identifies the need to extend heavy mass vehicles to industrial precincts located at either end of Elder Smith Road.

PROJECT BENEFITS

- Business Community – provide efficient and effective freight access to key strategic links roads, particularly National Highway One by providing connectivity to Port Wakefield Road and the Northern Connector
- Local and Regional Community – provide access to regional facilities including the University of South Australia, retail and commercial services, Technology Park and the major public rail transport interchange at Mawson Lakes
- Future Urban Community – the residential expansion of some 10,000 houses (25,000 people) located within the Dry Creek Salt Fields on the western side of Port Wakefield Road will require access at the early stage to retail and community services and ongoing access to the Mawson Lakes Rail Interchange.

Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City

PROJECT REQUEST:

Commitment to continue to work with private landowners and government agencies to deliver urban development outcomes identified for Dry Creek Salt Fields.

CITY OF SALISBURY COMMITMENT:

The City Of Salisbury has committed \$50,000 for the creation of a sub-area traffic modelling study that will inform the business case for the investment to extend Elder Smith Road to Port Wakefield Road, which will service the proposed Salt Fields development.

Considerable staff time has and will continue to be invested in working with project partners to facilitate the Salt Fields development, and through this process the role of Council in further investment and support for the project will be identified.

THE DECOMMISSIONED Dry Creek Salt Fields have been recognised in the 30 Year Plan for Adelaide to be a future urban growth area.

This development could potentially accommodate an additional 10,000 dwellings and house 25,000 people.

Development of an implementable Master Plan, which will provide an information base that can be readily translated into planning policy is underway. It will also inform early works decisions to facilitate an alignment between post-mining rehabilitation activities and future development. It has the opportunity to integrate and value-add to other

environmental, economic and social initiatives adjoining the site including;

- Maintaining and enhancing the mangrove and samphire areas of the Barker Inlet that form part of the International Bird Sanctuary
- Ensuring that sound climate adaptation strategies are incorporated into the project
- Exploring opportunities for future capture and use of recycled stormwater
- Building upon economic and social development opportunities of Mawson Lakes, Parafield Airport Industrial

Estates, Technology Park and the UniSA Mawson Lakes Campus.

Connectivity between these areas is facilitated by Elder Smith and Kings Roads. These are two of three east-west arterial road corridors that link Main North Road to either Port Wakefield Road or the Northern Connector. Elder Smith Road currently provides the only grade separated crossing over the northern rail line that has freight and passenger services. Kings Road is the central east-west link and currently provides regional connectivity between the future Northern Connector and the eastern area of the city.

ALIGNMENT TO STRATEGIC DIRECTIONS

- South Australian Government Strategic – *Priority 2: An affordable place to live.*
- State Government, *30 Year Plan for Adelaide* – to be a future urban growth area for the northern region. This development could potentially house an additional 10,000 dwellings.
- State Government, *Prospering in Changing Climate – A Climate Change Adaptation Framework for South Australia.*

PROJECT BENEFITS

- Maximise future urban development opportunities at the Dry Creek Salt Fields to ensure this development progresses, is well connected with local communities and has access to the rest of the City, noting significant State Government (Renewal SA) land holdings in this development area
- Opportunities for future Managed Aquifer Systems that provide the opportunity for the economic use of treated stormwater
- Maintaining and enhancing environmental corridors as part of the Northern Connector, Dry Creek Urban Development and salt field closure projects that provide and maintain habitat for the migratory birds
- Significant levels of construction jobs over a 15 to 20 year period.

Implementing Climate Adaptation Actions: energy efficiency for small and medium enterprise

PROJECT REQUEST:

Support is sought for the full implementation of an Energy Efficiency for Small and Medium Business program located in the City of Salisbury.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury would structure this program into its business support services offered through the Polaris Business and Innovation Centre to address impediments faced by businesses to grow.

THE CITIES of Salisbury and Playford finalised the Adapting Northern Adelaide (ANA) - Climate Change Adaption Plan for the Northern Adelaide region in July 2016. A key element of that plan is the development of a green industries sector and the desirability of firms to adapt to efficient practices and technologies.

More than 6,000 businesses located within the City of Salisbury are facing growing operating cost pressures due to increasing energy prices.

While transitioning to a new industry is a longer term issue for small to medium sized businesses,

support for the implementation of a program that assists businesses save money by reducing their energy consumption and becoming more energy efficient can assist in their long term viability and potential growth.

The proposed scope of the program includes:

- A subsidised energy assessment and tailored energy action plan
- 50 per cent in rebates, up to \$5,000 if a business' annual energy bill is over \$5,000
- 50 per cent in rebates, up to \$1,000 if a business' annual energy bill is under \$2,000

- Coordination assistance by an assessor to install energy saving improvements at no cost to the business (up to four hours)
- A business pays \$75 or \$150 for an energy assessment, depending on their electricity use.

The subsidy provided is for the implementation of energy efficient improvements outlined in the plan and will only be available for items with a payback period of greater than two years.



\$10m
Anticipated project cost

ALIGNMENT TO STRATEGIC DIRECTIONS

- *South Australia's Climate Change Strategy 2015 – 2050*: Theme 1: Facilitating the green economy, and Theme 5: Creating a prosperous and resilient state
- State Government's *Prospering in a Changing Climate: A Climate Change Adaption Framework for South Australia* (August 2012)
- *South Australia's Strategic Plan - Target 62: Climate Change Adaption*
- State Government's *Energy Plan - It's time to take charge of our energy future* (March 2017).

PROJECT BENEFITS

- Businesses can reduce their energy consumption through energy efficiency measures, resulting in decreases in electricity bills and, at the same time, reduce their carbon footprint. Decreasing energy costs may provide businesses the opportunity to expand and grow their service/product offering, resulting in job creation.
- Green industry: an increased take up of energy efficient measures can have roll on effects for the growth of businesses in this industry through increased supply and demand, resulting in the creation of jobs.

LINKAGES TO OTHER PROJECTS

- City of Salisbury's *Converting Waste to Energy* project.

Progress the development of the Adelaide International Bird Sanctuary and St Kilda Mangrove Trail



THE ADELAIDE International Bird Sanctuary is a unique safe haven for shorebirds, many migrating each year between Australia and the northern hemisphere.

It is now officially recognised as a globally significant site as part of the East Asian-Australasian Flyway Network. The Bird Sanctuary offers a landscape where local communities, volunteers, government and non-government organisations, as well as land managers can work together to protect shorebirds, develop tourism opportunities and build community in a sustainable manner.

PROJECT REQUEST:

To position St Kilda as the southern node of the Adelaide International Bird Sanctuary through investment in the St Kilda boardwalk upgrade, use of the mangrove centre as an interpretive hub, support for investment into tourism related infrastructure, and upgrade of St Kilda channel and seawall to cater for recreational tours.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury has adopted a \$7.8 million masterplan for the St Kilda mangroves and marine precinct for consultation and consideration through Council's budget process.

ANTICIPATED PROJECT COST:

To be determined following stakeholder engagement currently being undertaken by the Department of Environment, Water and Natural Resources, and further scoping by that Department of the Adelaide International Bird Sanctuary.





ALIGNMENT TO STRATEGIC DIRECTIONS

- *State Government's 30 Year Plan for Greater Adelaide:*
 - I. Action 32 – policies to protect coastal features and waters
 - II. Action 33 – Support the reconfiguration and transition of the Dry Creek Salt fields to new uses that meet environmental outcomes and are complimentary to the preservation of habitat for migratory and resident shorebirds
 - III. Action 35 – Complete the implementation of the Coast Park
 - IV. Policy 47 – Create greenways in transit corridors, along major watercourse linear parks, the coast and other strategic locations to provide walking and cycling linkages
 - V. Policy 61 – Provide for sustainable tourism development by protecting, enhancing and promoting qualities that attract tourism and are of value to the whole community.
- *City of Salisbury City Plan 2030 – A place where people actively experience and care for their natural environment, where green industries thrive and our urban and natural spaces are adaptive to future changes in climate.*

PROJECT BENEFITS

- Creation of high quality nature based tourism experiences
- Protection of the habitat for both migratory and other birds
- Development of infrastructure that can underpin and/or support the establishment and growth of ecotourism operators.

LINKAGES TO OTHER PROJECTS

- Northern Connector – Opportunities for major gateway to St Kilda from interchange including access links (road/pathways) and integration of landscape and native vegetation requirements to enhance southern gateway
- St Kilda Master Planning – Ongoing investment by the City of Salisbury to develop St Kilda with a regional recreation, leisure and environmental tourism focus
- Dry Creek Salt Field Closure Process – Investigating options for future land use of salt pans, north and south of St Kilda that maintain migratory bird habitat and provide jobs through development of green industries
- Management of regional stormwater – Councils working with State Government to ensure that drainage schemes required to service future regional development provide improved quality of stormwater discharging to Gulf St Vincent at St Kilda.

Expanding the capture and re-use of stormwater within the City of Salisbury, particularly in Dry Creek.

THE INCREASED frequency of flooding events and intensification of development within the City of Salisbury, in line with State Government directions, is placing increased pressure on current infrastructure.

A number of projects have been identified to address the impact of flooding:

Pauls Drive, Valley View – Bridge Replacement

Pauls Drive is a collector road in Valley View connecting to Grand Junction and Wright Roads, facilitating a bus route and used as an alternative route into Walkley Heights. Current bridge infrastructure is prone to flooding at less than a 1 in 10 year event (25mm/hr).

Flood proofing the bridge over Dry Creek is a priority of the City of Salisbury and has an estimated cost of \$2.5 million.

This project will result in making the area safer for community and those who use Pauls Drive, assist regeneration of the environment, and create detention systems to assist in improving stormwater harvesting.

Lower Dry Creek Flood Mitigation Plan and Recycle of Stormwater

The development of a flood mitigation plan and recycling of stormwater would enable the City of Salisbury to harvest four to six gigalitres of stormwater through the aquifer storage and recovery system. This would allow water within the aquifer degraded by the salt fields to be progressively replaced, allow for water to be supplied to the proposed Dry Creek Salt Field Development, and assist to flood proof the Lower Little Para and Dry Creek Rivers and section of Mawson Lakes.

It is anticipated that the cost to develop a flood mitigation plan and recycle of stormwater in Lower Dry Creek would be \$2 million.

Wetlands and Flood Detention Upper Little Para River

The Environment Protection Authority has identified the Mid Little Para River as having "a very poor condition rating" (Little Para River, Salisbury Downs - 2011 Aquatic Ecosystem Condition Report) in comparison to the Upper Little Para River that had "a good condition rating" (NW Little Para Reservoir 2013 Aquatic Ecosystem Condition Report).

The proposed wetlands and flood detention project would reduce flooding in Little Para River, allow for pollutant management and stormwater harvesting, and offer flood proofing to people within the City of Salisbury. This project would be at a cost of \$1.4 million.

Dry Creek

Dry Creek is subject to major flooding due to development upstream that has impacted on the ability of current infrastructure to manage increased water levels. A 1 in 100 year flood event at a level of 3.5 metres will cause inundation and damage within the area.

It is proposed that the City of Salisbury undertake a strategic purchase of land along Dry Creek that is subject to flooding, and undertake remedial work to manage future flooding. This would be at a cost of approximately \$2.4 to \$3 million to compulsorily acquire the properties impacted upon and \$1.5 million to undertake remedial work.

\$10.4m

Anticipated project cost

Pauls Drive Bridge Replacement
\$2.5 million

Lower Dry Creek Flood Mitigation Plan and Recycle of Stormwater
\$2 million

Wetlands and Flood Detention
Upper Little Para River: \$1.4 million
Dry Creek: \$4.5 million

PROJECT REQUEST

Commitment of \$10.4 million is requested to allow the identified projects to progress.

CITY OF SALISBURY COMMITMENT:

Salisbury will contribute to the design development for the works and manage the implementation of the projects.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Northern Adelaide Climate Change Adaption Plan – 5.9: Water dependent ecosystems
- *South Australia's Strategic Plan* – Target 73: Recycled stormwater and Target 75: Sustainable water use.

PROJECT BENEFITS

- These projects will regenerate the environment, create water detention systems, and improve stormwater harvesting and re-use.

LINKAGES TO OTHER PROJECTS

- These projects will underpin the future success of the Dolphin Sanctuary and Adelaide International Bird Sanctuary by further reducing nutrients and pollution to the gulf.
- These projects will underpin the successful redevelopment of the upper catchments particularly in the Dry Creek (Ingle Farm areas) as identified in the City of Salisbury's Growth Action Plan.
- Support infill directions sought through the *30 Year Plan for Greater Adelaide*.



Converting Waste to Energy

PROJECT REQUEST:

Anticipated project cost is \$300,000. The City of Salisbury is seeking commitment of \$200,000 towards this project.

CITY OF SALISBURY COMMITMENT:

\$100,000 contribution to complete the three stage study to assess options and fully evaluate the costs and benefits of developing waste energy solutions in order to better support existing local industry and encourage new industries to establish in the area.

Considerable investigative and test work has already been carried out under the Salisbury South Industrial Waste to Energy Study, which received \$30,000 funding from Green Industries SA and \$15,000 from local industry.

ADELAIDE'S NORTHERN SUBURBS are a significant population centre and economic contributor to South Australia.

However, significant rises in water and energy prices, and the cost of trade waste and waste disposal, are placing substantial cost pressures on a number of northern Adelaide businesses, which could threaten their on going viability to continue operating in South Australia.

This project aims to maintain sustainable jobs in existing manufacturing businesses and identify potential competitive advantages to attract new industry and jobs to the area. It looks to mirror what has been successfully achieved by the City of Salisbury through its innovative and internationally recognised stormwater reuse scheme that provides manufacturing businesses in the Council area with a more affordable supply of industrial water.

The project seeks to achieve this by finding ways for these businesses to save money through resource efficiency by beneficial re-use of waste water, using waste to generate cheaper energy, other lower cost energy options and/or alternative water supply options.

The outcomes of the study are expected to be transferable to other areas.

\$200k

Project request

ALIGNMENT TO STRATEGIC DIRECTIONS

- Australian Federal Government: *Emissions Reduction Fund, Mandatory Renewable Energy Target, Australian Renewable Energy Agency, and Clean Energy Finance Corporation*
- South Australian Government, *Strategic Priority 7: Premium food and wine from our clean environment*
- South Australian Government *State Waste Levy* (rising to \$100/tonne by 2020)
- South Australian Government *State Waste Strategy*, Municipal diversion target – 70% by 2020
- South Australian Government *Climate Strategy*: Net zero carbon emissions for SA by 2050
- *South Australia's Strategic Plan – Target 67*: Zero waste: Reduce waste to landfill by 35 per cent by 2020
- *Renewables SA Bioenergy initiative*
- Green Industries SA, SA aim to become a 'Circular Economy'
- Northern Economic Plan, *Look North*, development of Northern Adelaide Food Park
- Salisbury City Plan 2030:
 1. The Prosperous City - 'Be the place of choice for business to invest and grow in SA, nationally & internationally'
 2. The Sustainable City – 'Capture economic opportunities arising from sustainable management practices'
 3. Enabling Excellence – 'Strengthen partnerships that enable us to better address our communities' priorities'.
- Local Government: *City of Playford 30 Year Strategic Plan*, 'Food Manufacturing' and *City of Port Adelaide Enfield City Plan 2030*, 'Sustainable' & 'Prosperous'.

PROJECT BENEFITS

- Business Community – has the potential to significantly reduce waste disposal and energy costs for local industries to ensure their on-going viability and sustain jobs in Adelaide's northern suburbs. It has the opportunity to also attract new industry and jobs to the City of Salisbury and northern Adelaide region.
- City of Salisbury - has the potential to significantly reduce disposal costs for organic waste eg kerbside green bin, and parks and gardens green waste and to reduce energy costs for water pumping.

LINKAGES TO OTHER PROJECTS

- Northern Adelaide Food Parks – Department of Primary Industry and Resources SA/Parafield Airport Limited
- Northern Adelaide Waste Management Authority
- Northern Adelaide Irrigation Scheme (NAIS) – SA Water.

Reposition and further develop Technology Park Mawson Lakes to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the UniSA Campus

TECHNOLOGY PARK Adelaide was established in 1982 as a technology precinct in South Australia, and is currently managed by Renewal SA on behalf of the South Australian Government.

It is home to over 100 high technology companies in the defence and aerospace, health, engineering, advanced electronics and information communication technology sectors. Ranging from global organisations to established SMEs and one person start-up companies, Technology Park provides opportunities for collaboration and networking.

Since the establishment of the Tonsley Innovation District, Thebarton Innovation Precinct and a commitment to growing the Edinburgh Park Defence District, there has not been a clear direction or strategy for growing and completing the Technology Park Precinct, with activity being ad hoc.

With the changing economic landscape in northern Adelaide, the City of Salisbury would like to see a commitment to reposition and further develop the Technology

Park Precinct to be the centre for innovation-led economic growth in northern Adelaide, in conjunction with the University of South Australia Mawson Lakes Campus.

The concept would be to develop Technology Park in a way that is mixed purpose (industry and residential) and based on the principles of a 'living laboratory' where new technologies that emerge from the co-location of businesses at UniSA's Mawson Lakes campus, and the UCL Institute for Making at UniSA – the Makers Institute, can be pilot tested and up-scaled for market. This approach may include a role linking research expertise within Technology Park with businesses across northern Adelaide and vice versa.

This would result in Technology Park being developed as:

- A place to grow jobs that align with disruptive forces in the economy, with a risk-taking culture
- A place where entrepreneurs are empowered as a key vehicle for job creation

- A place for advanced technology organisations in fields such as defence and aerospace, advanced electronics and information communication technology sectors

- An innovative and progressive education and business community with organisations that range from small businesses and start-up companies to global organisations

- A location for providing facilities for technology businesses with an emphasis on the commercialisation of new technology and achieving sustainable growth in technology employment within northern Adelaide

- A centre which provides flexibility for technology businesses that want to grow and offer a range of accommodation solutions to suit businesses of any size, including short term serviced offices, long term leased accommodation and fully serviced commercial land with flexible allotment sizes.

ALIGNMENT TO STRATEGIC DIRECTIONS

- Northern Economic Plan – *Look North*, Strategic Direction 3: Responsive Government has a number of initiatives which align with the future direction of Technology Park, including the development of a Manufacturing Technology Centre and the UCI Institute for Making
- South Australian Government, *Economic Priority 6: Growth through innovation*
- *South Australia's Strategic Plan – Target 95: Industry collaboration, research and development commercialisation.*

PROJECT BENEFITS

- Communities in the north (residential and business) would directly benefit from the work in their standard and cost of living (sustainable, clean, green solutions and products), and it would provide opportunities to develop new industries – enhancing the resilience of existing companies and opportunities for them to grow.
- Build on competitive advantage in ICT, electronics and defence by attracting additional large companies as well as making MIP a location of choice for SMEs including start-ups and spin-outs.
- Foster creation of an even more attractive environment by encouraging greater people density – new SME facilities, additional amenities, best-of-breed broadband and information technology and NBN infrastructure.
- Grow and further develop existing users of Technology Park.

PROJECT REQUEST:

To facilitate the commercial development of Technology Park by targeting and attracting firms that build on the skills base and research strengths of the region, and to maximise the collective innovation potential of the broader Technology Park Precinct by investigating the potential to fund a position and program that brings together the expertise spread across firms to access commercial opportunities.

CITY OF SALISBURY COMMITMENT:

The City of Salisbury would investigate its land holdings for availability for sale or further development including significant road reserve sites.

Consideration will also be given to the City of Salisbury links to industry; investigation of land along creek corridor; parking solutions (along existing roads); business development services offered through the Polaris Business and Innovation Centre, and potential resourcing.



Support and advisory services for small business owners and intenders in northern Adelaide

PROJECT REQUEST:

To implement the five streams of the program, the cost would be \$325,000 resulting in 560 participants per year and the creation of 220 jobs. Government is requested to commit to fully funding this proposal, with the aim to further build small business capability in northern Adelaide.

SOUTH AUSTRALIA'S 140,000 small businesses are the backbone of South Australia's economy and key drivers of employment and growth.

The City of Salisbury has a proven track record of providing support and advisory services to business owners and intenders in northern Adelaide. This proposal outlines a holistic approach that supports new businesses to grow and existing businesses to start.

The program will be delivered through the Polaris Business and

CITY OF SALISBURY COMMITMENT:

Council recently resolved to continue to build upon the current Polaris brand and position the Polaris Business and Innovation Centre as the provider and location of choice in northern Adelaide to deliver economic development, business growth services, international trade support,

Innovation Centre and available to businesses north of the Adelaide CBD and will include:

- A structured approach to supporting business intenders and early stage businesses
- A process for identifying and prioritising resources to developing firms with growth potential
- A formalised process to assist firms to identify and capture new market opportunities (including international trade)

start up services and innovation programs, and provider of authoritative information on the region's economy.

Council currently invests around \$900,000 into business support and advisory services.

- An innovative approach to building leadership capabilities in business owners and
- An event program specifically designed to lift the aspirations of existing business owners in relation to growth and the adoption of new technologies.





ALIGNMENT TO STRATEGIC DIRECTIONS

- South Australian Government, *Economic Priority 9: Small business access capital and global markets*
- South Australia's *Small Business Statement* key actions: improving access to information, services and tools; building business capability; and supporting innovation and entrepreneurship
- Northern Economic Plan, *Look North* – Strategic Direction 3: Responsive Governments: Innovation and small business development
- City of Salisbury *City Plan 2030* – Enhance the Polaris Centre's ability to support industry development, international trade, entrepreneurship and engage meaningfully with business.

PROJECT BENEFITS

- Specifically addresses the barriers to business growth identified through the intensive client support programs delivered through Polaris Business and Innovation Centre.

LINKAGES TO OTHER PROJECTS

- Repositioning and further development of Technology Park to support small businesses and start ups.

\$325k
Project request



Economic Vision for the City of Salisbury



The City of Salisbury is a key element of South Australia's economy. Important assets such as Technology Park, the Edinburgh Defence Precinct, the South Australian Produce Market and the University of SA's Mawson Lakes Campus underpin or are significant contributors to several of the State's priority sectors including defence, hi tech, international education, food and health industries.

In 2019, the City of Salisbury engaged Deloitte Access Economics to undertake an assessment of our local economy, advise on what is required to support continued growth and provide advice on Council's potential role in supporting its development. The report, *Economic Vision for the City of Salisbury*, paints a rich picture of the opportunities that exist. It clearly illustrates the important role Salisbury's economic base and assets can play within South Australia's economic growth.

While the report clearly identified a role for Council, it highlighted the need for a joined up approach across governments is required if the job and investment opportunities are to be realised.

A selection of the opportunities across each of the four building blocks identified by Deloitte are highlighted below to provide a flavour of the types of actions where Salisbury can continue to champion the economic development of South Australia in an inclusive manner.

Opportunities for action – the highlights

Leveraging Salisbury's existing endowments and strategic assets

- **Grow Salisbury's existing industry base** by ensuring that Salisbury's investment attraction plan targets industries and activities that complement and intensify activities in the region.
- **Create commercial spin-offs from the defence industry** by striking a Memorandum of Understanding between key defence stakeholders, government, the local vocational and higher education institutions, and local industry to progress local defence industry development and facilitate the cross-pollination of ideas and expertise.
- Develop a **30 Year Development Plan** to prepare for the future development of the area west of Port Wakefield Road, taking a whole-of-region approach to planning future infrastructure needs.

Cont. overleaf

Economic Vision for the City of Salisbury



Growing Salisbury's people

- **Address barriers to post-school education and workforce participation** by strengthening non-school and post-school pathways to vocational and higher education; creating new credit transfer agreements locally between the vocational and higher education sectors to promote up-skilling; facilitating workforce readiness programs for high-school students; and developing a skills map of local industry to improve awareness among teachers, students, and parents of the education pathways from school to vocational and university and then into the workplace.
- **Promote the strengths of Salisbury's migrant population** to better capitalise on the diverse range of migrants' skills and experiences; improve labour market outcomes; and help local employers with their skills needs.
- **Strengthen the connectivity between local industry and university and vocational education institutions** to improve the responsiveness of training to the skills needs of local industry, and to improve the accessibility of local industry to facilities, expertise, and resources embedded within local tertiary-education campuses.
- **Improve the quality of vocational education infrastructure in northern Adelaide** through the establishment of a new future focussed TAFE campus at Mawson Lakes.

Strengthening Salisbury's connectivity

- Link Salisbury's Technology Park with Adelaide's other technology and innovation precincts into a cohesive network to develop an integrated precinct platform, which complement the activities of each other and **be a part of something bigger**.
- **Activate the Technology Park Precinct eco system** to champion innovation-led economic growth across northern Adelaide by establishing a curation function at the precinct and improving the quality of facilities available.
- **Expand Salisbury's digital connectivity and Industry 4.0 capabilities** by expanding and opening up existing SABRENet nodes for private sector use; trialling embedded 5G networks; and establishing a secure high speed network to create a 'virtual defence technology precinct'.
- **Connect Salisbury's centres of activity** by improving east-west transport infrastructure linkages; upgrading public transport infrastructure and linkages between education training sites; testing innovative on-demand and 'last mile' transport solutions.

Developing places and perceptions

- **Lift the quality of Salisbury's urban amenity** through increased investment in streetscaping and urban landscaping to improve safety and accessibility, as well as shift perceptions to enhance the attractiveness of the region to prospective residents, workers, businesses and visitors.
- **Activate the renewal of Salisbury's CBD** by accelerating existing redevelopment plans and by placing the transformation of the Salisbury Interchange at its centre.

City of Salisbury: A welcoming and liveable City



City Dashboard



Population	143,560 people
Community perception of quality of life	6.6/10
Proportion of people born overseas	31%
Reported crime per 10,000 people	79.81 incidents
Housing Affordability	TBC
SEIFA Index of Advantage & Disadvantage	908
Proportion of Salisbury's working population with Certificate 3 & above qualifications	50.9%

The City of Salisbury is one of the largest metropolitan local government areas based on size and population, and is expected to grow to more than 150,000 residents by 2036. The City has also been a major destination for migration settlement in South Australia over the past 15 years, and experiences a higher level of socio-economic disadvantage compared to the Adelaide metro area.

The City of Salisbury is committed to ensuring that the health and wellbeing of our community is a priority through:

- The provision of at least 15 per cent affordable housing through Council's development projects, consistent with the State Government mandated 15 per cent.
- The implementation of the *Ability Inclusion Strategic Plan* and delivery of the *Intercultural Strategic Plan*.
- The implementation of Council's *Community Safety Strategy* and *Homelessness Strategy*.

To further support and develop our growing city, a number of initiatives and infrastructure needs require the State Government to lead activities and/or partner with the City of Salisbury. Critical actions identified are:

- Increased resourcing and services to make our community a safer place:
 - Greater investment and funding is required to

provide family and domestic violence emergency accommodation in the northern Adelaide region to respond to the high and increasing numbers of women and children seeking refuge and assistance.

- Improved infill development policies and urban design:
 - Ensuring the draft Planning and Design Code is released with planning assessment policies that appropriately recognise the need for appropriate locations of higher density development in close proximity to public transport, activity centres and open space, and more detailed design matters of rainwater storage tanks, tree planting, car parking requirements, and Universal Design that would allow transition housing design for those that require it.
- New and emerging community support:
 - Support is needed for programs that aim to develop relationships between existing communities and new migrants, build intercultural understanding between a broad range of cultural groups, and facilitate greater access and familiarity with local services and participation in community life and economic activities.

Cont. overleaf

City of Salisbury: A welcoming and liveable City



- Programs and services to address mental health, housing and income inequality issues:
 - Greater investment in public housing and crisis accommodation is needed to support vulnerable community members who are experiencing, or at risk of homelessness.
 - Funding for a Salisbury Zero Project is needed to develop regional inter-agency collaborative approach to implement the Zero Homelessness Approach, ensuring that people who are rough sleeping have access to safe and affordable housing with the support they need to gain and sustain that housing.
 - Affordable, accessible and culturally appropriate community mental health services are needed to provide a variety of early intervention and crisis services for the community. This requires integration and collaboration between non-government, primary health and state funded mental health services, and funding for the mental health facility on Park Terrace in Salisbury to function as an integrated specialist mental health facility for the region.
 - Funding for more affordable and locally available alcohol and drug services is needed to combat the effects of growing alcohol and drug misuse in the region.
 - Investment in a wide variety of employment and skill development programs is needed to ensure that local residents have local access to affordable opportunities to develop the skills need to gain or re-gain employment, for example increasing funding into the Adult Community Education program and broadening its scope to provide participation opportunities that include the more disadvantaged and marginalised community members.
 - Commitment to renewing the state/local government libraries funding agreement to ensure sustainable funding for Libraries to deliver valuable resources and services to the community.
- Improved public transport options:
 - Additional bus routes and greater frequency of service for suburbs in the western part of the Salisbury Council area, such as Parafield Gardens, Paralowie, Burton and Direk – as well as the introduction of on demand or fixed route bus services for residents living west of Pt Wakefield Rd (Globe Derby Park, Waterloo Corner, Bolivar and St Kilda).

CITY OF
Salisbury

City of Salisbury: A sustainable City



City Dashboard



Tree Canopy Coverage	18%
Number of severe heat days in previous year	41 days
Water use per household	TBD
Domestic waste generated	53,711 tonnes
Proportion of dwellings with solar panels	36.5%
Area covered by mangroves and samphire	13.4km ²

The City of Salisbury is committed to developing a sustainable City that remains resilient and liveable for current and future generations through:

- supporting the establishment of a circular economy and helping our community and businesses to reduce waste, water and energy and associated costs.
- managing the impacts of climate change, so that our community, environment and assets are adaptive.
- work with and educate our community so together we are better prepared for extreme weather conditions.

To support a sustainable, resilient and liveable City, a number of initiatives and support are required from the State Government to lead and/or partner with the City of Salisbury. Critical Actions identified are:

- adopt practices to increase resource recovery including:
 - develop markets for recyclable materials through the Northern Adelaide Waste Management Authority (NAWMA).
 - investment programs that reduce waste to landfill such as incentives to increase recycling and 'circular' economy initiatives, i.e. enhance organic waste collection and processes.
- integrate urban water planning and funding for catchment programs including:
 - support increases in local and regional water capture via rainwater and stormwater harvesting, MAR and other Water Sensitive Urban Design approaches to ensure that local water (and not high quality drinking

water) is used for the greening of our streets, parks and reserves and residential properties.

- support greater utilisation of alternative water and MAR for industry as part of an integrated approach to management of Adelaide's water resources.
- adopt practices and infrastructure that make the City cooler in an increasingly warm climate, including:
 - funding support to address the impacts of climate risk for communities (particularly the most vulnerable) and council
 - investment in active and sustainable transport, and support for electric vehicle uptake.
 - increased greening to draw down carbon emissions and reduce urban heat.
 - increased support for mitigating carbon emissions i.e. renewable energy and storage, including solar and battery installations on council and community buildings.
 - collaborate with and support Adapting Northern Adelaide to implement adaptation actions, funding opportunities and share state-wide learnings and initiatives.
 - ensure the impacts of climate change are considered across government.
 - investment in enhancing and protecting biodiversity corridors along Adams Creek, Dry Creek and the Little Para River and for coastal mangroves.

CITY OF
Salisbury

City of Salisbury: A growing City that creates new opportunities



City Dashboard



Gross Regional Product	\$6.429 billion
Local jobs	53,718
Actively trading businesses	7,234
Value of development approvals	\$196 million
Unemployment rate	8.41%

The City of Salisbury is committed to developing a growing city that creates new opportunities through:

- the attraction and support of business expansion and new investment into the region.
- ensuring that our businesses are successful and a part of our community, providing business support services through the Polaris Business and Innovation Centre.
- Transport Infrastructure Planning to provide a list of prioritised and costed road network improvements to support economic and population growth within the City of Salisbury over the next 10 years.
- West of Port Wakefield Road Structure Planning to identify opportunities for coordinated infrastructure investment and potential land use changes to support economic and population growth.

To further support and develop our growing city, a number of initiatives and infrastructure needs require the State Government to lead activities and/or partner with the City of Salisbury. Critical actions identified are:

- Redevelopment of the Salisbury & Mawson Lakes Interchanges.
- Improvements to east-west roads including:
 - increasing the capacity and safety of Kings Road and Waterloo Corner Road.
 - duplication and extension of Elder Smith Road.
 - road/rail grade separation of Park Terrace and Kings Road.

- The grade separation of the Park Terrace rail-crossing located at the Salisbury CBD should also include the upgrade of Salisbury Interchange.

- Appropriate and well planned development of the Dry Creek Salt Fields, as part of development of a structure plan for the land west of Port Wakefield Road to open up new development opportunities while preserving the existing character of Globe Derby and St Kilda.

- Develop plans to progress economic activity in Technology Park and Edinburgh Parks including:

- developing future usage and development/upgrade options for Innovation House and Endeavour House to ensure Technology Park's original innovation vision is built upon and complements other innovation precincts in this State, linking with Lot 14 and Tonsley Innovation Precinct, and facilities/amenities align to current expectations of co-working/collaborative/innovative workplaces and practices.
- left out/left in at Main North Road and Technology Drive, Mawson Lakes to support increased private investment and jobs in the precinct.
- have a holistic approach to further develop the Edinburgh Parks Precinct to be business ready as a modern industrial area with efficient freight routes to the Northern Connector, fast digital connectivity and access to alternative energy sources and recycled water.

MAYOR'S DIARY REPORT

Recommendation

That Council:

Notes the information.

Date	Time	Function
17/11/2021	03:30 PM	Meeting to discuss Watershed
17/11/2021	04:30 PM	Audit Terms of Reference discussion
18/11/2021	09:00 AM	LGA Board of Directors meeting - Uni SA Mount Gambier Campus
18/11/2021	07:00 PM	Year 12 Valedictory Service and Celebration Supper
19/11/2021	09:50 AM	Graveside Acknowledgement Ceremony
19/11/2021	10:30 AM	RAAF Commemorative Event
19/11/2021	10:50 AM	Commemorative Service and P-3 Orion Propeller Dedication
19/11/2021	12 Noon	Meeting with the Governor - Her Excellency the Honourable Frances Adamson AC
22/11/2021	11:00 AM	St Vincent De Paul Hutt Street Centre
22/11/2021	02:30 PM	Meeting with Resident - Hub
22/11/2021	03:30 PM	Meeting with Resident
22/11/2021	04:00 PM	OFFICE TIME - Schedule upcoming week/ Signing/Speeches and Resident Enquiries
22/11/2021	04:30 PM	Pre-Council Meeting Briefing
22/11/2021	06:30 PM	Council Meeting
24/11/2021	07:00 PM	PARALOWIE R12 Presentation
25/11/2021	01:00 PM	Regular meeting Mayor/CEO/EA
25/11/2021	02:00 PM	Private Citizenship Ceremony
25/11/2021	03:00 PM	Citizenship Ceremony - Early Session
25/11/2021	04:30 PM	Briefing for Mayor - Salisbury Seniors Alliance
25/11/2021	06:30 PM	Citizenship Ceremony - Evening Session
26/11/2021	10:30 AM	Asbestos Victim Ceremony 2021
26/11/2021	07:00 PM	Elected Member and Executive Christmas Dinner
28/11/2021	10:00 AM	Mawson Centre Christmas Market for 2021
29/11/2021	12:30 PM	Meeting with Mayor Elizabeth Flicker
30/11/2021	08:45 AM	Salisbury Women's Safety Summit
30/11/2021	12:30 PM	Salisbury Seniors Alliance
30/11/2021	12 Noon	Media Issues - Regular Catch-up
1/12/2021	03:00 PM	Regular Catchup to Discuss Current/Upcoming Planning/Building Issues
1/12/2021	04:00 PM	SBA Christmas Drinks
2/12/2021	11:00 AM	Meeting with Resident
4/12/2021	11:00 AM	Christmas Story Time with the Mayor (SBA Event)
5/12/2021	11:00 AM	Open Day - Seeds Montessori
6/12/2021	06:30 PM	CEO Briefing / Workshop
7/12/2021	10:15 AM	Mayor's radio show: preview of upcoming 2022 events
7/12/2021	01:00 PM	Pre-Briefing and 1:45pm Radio Interview with the ABC regarding Kurna Wetlands issue
7/12/2021	02:00 PM	PA Catch Up - Letters etc
7/12/2021	04:30 PM	CCTV Policy and Assessment Framework Working Party Meeting

7/12/2021	06:30 PM	Strategic Property Development Sub Committee
7/12/2021	12 Noon	Media Issues - Regular Catch-up
8/12/2021	02:30 PM	Regular meeting Mayor/CEO/EA
8/12/2021	06:00 PM	Let's Talk about Youth Climate Action Forum
10/12/2021	05:00 PM	Friends of Ramsay Christmas drinks
10/12/2021	06:30 PM	Rotary End of Year Celebration
11/12/2021	10:00 AM	Local Government Womens Association
11/12/2021	11:30 AM	Vietnam Veteran's Association of Australia Christmas Lunch
12/12/2021	02:00 PM	Community Christmas music concert
12/12/2021	07:00 PM	Community Christmas Carols
13/12/2021	01:30 PM	OFFICE TIME - Schedule upcoming week/ Signing/Speeches and Resident Enquiries
13/12/2021	02:00 PM	LGA Session
13/12/2021	03:30 PM	Australia Day Award Judging
13/12/2021	06:30 PM	Committee Meetings
14/12/2021	12:30 PM	Resident inquiry
14/12/2021	01:30 PM	Media Issues - Regular Catch-up
14/12/2021	02:00 PM	Para Hills Bowling Club
14/12/2021	03:00 PM	Northern Leaders Program Discussion
15/12/2021	12:00PM	Briefing re Award Win
15/12/2021	12.30PM	Judging Salisbury Hub Christmas Display
15/12/2021	01:00 PM	Regular meeting Mayor/CEO/EA
15/12/2021	06:00 PM	NBB December Cocktail Networking Event

Events attended by Elected Members on behalf of the Mayor

Date	Member	Function
19/11/2021	Cr Sarah Ouk	Garden College Yr 12 Graduation Ceremony

REPORTS FROM COUNCIL REPRESENTATIVES

QUESTIONS ON NOTICE

No Questions on Notice have been received.

QUESTIONS WITHOUT NOTICE

MOTIONS ON NOTICE

No Notices Of Motion have been received.

OTHER BUSINESS / MOTIONS WITHOUT NOTICE

ORDERS TO EXCLUDE THE PUBLIC

4.4.1 Tenancy Matter

Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. Pursuant to Section 90(2) and (3)(d)(i) and (d)(ii) of the *Local Government Act 1999*, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.
2. In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - Non-disclosure of the matter and discussion of this item in confidence would protect confidential information provided by the Tenant.

On that basis the public's interest is best served by not disclosing the **Tenancy Matter** item and discussion at this point in time.
3. Pursuant to Section 90(2) of the *Local Government Act 1999* it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

5.4.1 Salisbury Aquatic Centre Redevelopment - Prudential Report

Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. Pursuant to Section 90(2) and (3)(d)(i) and (d)(ii) of the *Local Government Act 1999*, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and
 - commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.
2. In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - Non-disclosure of the matter and discussion of this item in confidence would protect confidential information relating to Council's commercial position.

*On that basis the public's interest is best served by not disclosing the **Salisbury Aquatic Centre Redevelopment - Prudential Report** item and discussion at this point in time.*
3. Pursuant to Section 90(2) of the *Local Government Act 1999* it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

6.4.1 Recommendations of the Confidential Strategic Property Development Sub Committee meeting held on Tuesday 7 December 2021

Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and*
 - *information the disclosure of which would, on balance, be contrary to the public interest.*
2. *In weighing up the factors related to disclosure,*
 - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
 - *Non disclosure of this report at this time will protect Council's commercial position as public disclosure may provide third parties with a commercial advantage.*

*On that basis the public's interest is best served by not disclosing the **Recommendations of the Confidential Strategic Property Development Sub Committee meeting held on Tuesday 7 December 2021** item and discussion at this point in time.*

3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CLOSE



John Harry
CHIEF EXECUTIVE OFFICER



**MINUTES OF COUNCIL MEETING HELD IN THE COUNCIL CHAMBER,
34 CHURCH STREET, SALISBURY ON**

22 NOVEMBER 2021

MEMBERS PRESENT

Mayor G Aldridge
Cr L Braun
Cr B Brug
Cr C Buchanan (Deputy Mayor)
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen
Cr S Ouk
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr J Woodman

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Infrastructure, Mr J Devine
General Manager Community Development, Mrs A Pokoney Cramey
General Manager City Development, Ms M English
Manager Governance, Mr R Deco
Team Leader Corporate Governance, Mr B Kahland
Governance Support Officer, Ms K Boyd

The meeting commenced at 6.32pm.

OPENING PRAYER AND WELCOME

The Mayor welcomed the members, staff and the gallery to the meeting.

The Mayor read the Kaurna Acknowledgement.

The Chief Executive Officer read the Opening Prayer.

APOLOGIES

An apology was received from Cr M Blackmore.

LEAVE OF ABSENCE

Nil

PUBLIC QUESTION TIME

The Mayor advised there were no questions received for Public Question Time.

DEPUTATIONS

No Deputations were received.

PRESENTATION OF MINUTES

Moved Cr G Reynolds

Seconded Cr L Braun

The Minutes of the Council Meeting held on 25 October 2021, be taken as read and confirmed.

CARRIED
1147/2021

PETITIONS
PET1 Petition: Proposed Revocation of Classification as Community Land - Allotment 56 Venlo Court Reserve, Salisbury Downs

Moved Cr D Proleta

Seconded Cr S Ouk

That Council:

1. Receives the attached notice of petitions in relation to the proposed revocation of classification as community land at Allotment 56 Venlo Court Reserve, Salisbury Downs.
2. Notes that the Administration intends to report back to Council addressing the petition in December 2021.

**CARRIED
1148/2021**

PET2 Petition: Development of Kelvin Road Reserve

Moved Cr J Woodman

Seconded Cr P Jensen

That Council:

1. Receives the attached notice of petition in relation to the future development of Kelvin Road Reserve, Ingle Farm.
2. Notes that a report will be presented to Council at its December 2021 meeting, addressing the matter raised in the petition.

**CARRIED
1149/2021**

PET3 Petition: Housing at Finnis Avenue Reserve, Ingle Farm

Moved Cr P Jensen

Seconded Cr N Henningsen

That Council:

1. Receives the attached notice of petition in relation to the future development of Finnis Avenue Reserve, Ingle Farm.
2. Notes that Administration intends to report back to Council addressing the petition in December 2021.

With leave of the meeting and consent of the seconder, Cr P Jensen VARIED the MOTION as follows:

1. Receives the attached notice of petition in relation to the future development of Finnis Avenue Reserve, Ingle Farm, and that any feedback be incorporated into the community consultation feedback process.
2. Notes that Administration intends to report back to Council addressing the petition in December 2021.

**CARRIED
1150/2021**

COMMITTEE REPORTS

1 Policy and Planning Committee Meeting

Moved Cr A Duncan
Seconded Cr C Buchanan

That Council adopt the recommendations of the Policy and Planning Committee Meeting held on 15 November 2021, listed below.

**CARRIED
1151/2021**

Administration

1.0.1 Future Reports for the Policy and Planning Committee

Moved Cr A Duncan
Seconded Cr C Buchanan

That Council:

1. Notes the report.

**CARRIED
1151/2021**

For Information

1.2.1 Street Libraries

Moved Cr A Duncan
Seconded Cr C Buchanan

That Council:

1. Notes the information regarding the review and update on the establishment of the community led option for Street Libraries.
2. Notes that the Community Capacity and Learning team is expanding the services that the Home Library van provides to include community outreach activities at special events and the like, to showcase the wide range of services available and encourage people to access our programs and collections.

**CARRIED
1151/2021**

Confidential Items

Refer to CONFIDENTIAL ITEMS section of Council Minutes

1.4.1 Salisbury Community Hub - Project Close Out Report

2 Finance and Corporate Services Committee Meeting

Moved Cr D Proleta
Seconded Cr J Woodman

1. That Council adopt the recommendations of the Finance and Corporate Services Committee Meeting held on 15 November 2021, listed below.

CARRIED
1152/2021

Administration

2.0.1 Future Reports for the Finance and Corporate Services Committee

Moved Cr D Proleta
Seconded Cr J Woodman

That Council:

1. Notes the report.

CARRIED
1152/2021

For Decision

2.1.1 First Quarter Budget Review 2021/22

Moved Cr D Proleta
Seconded Cr J Woodman

That Council:

1. Notes the First Quarter Budget Review 2021/22 report.
2. Approves the budget variances identified in this review and contained in the Budget Variation Summary (Appendix 1) and net capital and operating \$2,182,387 be credited to the Sundry Project Fund. This will bring the Sundry Project Fund balance to \$2,182,387, prior to the allocation of approved net bids.

3. Approves the allocation of funding for the following non-discretionary net bids:

OPERATING

Bowls SA Sponsorship	\$15,000
BS&S Hardware Agreements	\$136,000
Capital Works Project Manager	\$11,900
Salisbury Lions Club Civic Convention	\$7,000
Salisbury United Football Club	\$25,000
Temporary Relocation	
Senior Civil Environment Engineer	\$24,400
Senior Engineer - Civil & Transport	\$11,800
Assets	
Senior Landscape Architect	\$12,900
Senior Project lead	\$12,900

CAPITAL

Burton Community Hub – The Shed & Community Garden Full Allocation	\$150,000
Confidential Item 1	\$871,000
Confidential Item 2	\$450,000

TOTAL **\$1,727,900**

(NB: If parts 1, 2 & 3 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$454,487.)

4. Approves the allocation of funding for the following discretionary net bids:

OPERATING

Salisbury Fringe Carnival	\$10,000
---------------------------	----------

TOTAL **\$10,000**

(NB: If parts 1, 2, 3 & 4 of this resolution are moved as recommended this will bring the balance of the Sundry Projects Fund to a balance of \$444,487.)

5. Approves the following transfers:
- | | |
|--|--------|
| Bridgestone Athletics Centre – Expenditure Budget Transfer | 20,000 |
| Bridgestone Athletics Centre – Income Budget Transfer | 20,000 |
| New Street Sweeper – Contractual Services to S&W | 95,000 |
| Production of Land Division Video | 950 |
| Staff Uniforms | 7,500 |
| Strategic & International Partnerships | 35,900 |
| Sustainability Strategic Coordination and Partnerships | 50,000 |
| Transfer of Funds for Operating Contracts | 66,500 |
| Confidential Item | 19,000 |
6. Approves the reduction of capital income disclosed in the Consolidated Funding Statement by \$1,284k to correct the overstatement reported in the 2021/22 Consolidated Summary presented as part of the budget process, noting that proceeds from plant and fleet disposals \$840k and transfers from reserves for developer contributions \$424k should not be recognised as capital income
7. Approves the variation of Loan Borrowings to reflect the bids, transfers, corrections and timing adjustments endorsed by Council detailed in parts 1 to 6 of this resolution.
- (NB: If parts 1 to 6 of this resolution are moved as recommended loan borrowings in 2021/22 will increase by \$819,513.)*
8. Approves the adjustment of 2020/21 Project Returned Funds, previously approved by Council Resolution 1097/2021, by \$134,000 to correct returned funds relating to the Salisbury Community Hub project.

**CARRIED
1152/2021**

2.1.2 Council Finance Report - October 2021

Moved Cr D Proleta
Seconded Cr J Woodman

That Council:

1. Notes the report.

**CARRIED
1152/2021**

3 Governance and Compliance Committee Meeting

Moved Cr J Woodman
Seconded Cr N Henningsen

-
1. That Council adopt the recommendations of the Governance and Compliance Committee Meeting held on 15 November 2021, listed below, with the exception of items:

3.1.4 Audit Committee In-Camera Session with the Auditor and Local Government Reform

3.1.6 Review of Code of Practice for Meeting Procedures

3.1.8 Nominations Sought for the Dog and Cat Management Board

which were withdrawn to be considered separately.

**CARRIED
1153/2021**

Administration

3.0.1 Future Reports for the Governance and Compliance Committee

Moved Cr J Woodman
Seconded Cr N Henningsen

That Council:

1. Notes the report.

**CARRIED
1153/2021**

For Decision

3.1.1 Formal Meeting Schedule for 2022

Moved Cr J Woodman
Seconded Cr N Henningsen

That Council:

1. Adopts the Formal Meeting Schedule as set out in Attachment 1 to this report (Item 3.1.1, Governance and Compliance Committee, 15 November 2021).
2. Authorises the Chief Executive Officer to amend the attached Formal Meeting Schedule should the need arise.
3. Approves the switch of the Community Wellbeing and Sport Committee (to be first) with the Innovation and Business Development Committee (to be second).

**CARRIED
1153/2021**

3.1.2 By- Laws Review 2022

Moved Cr J Woodman
 Seconded Cr N Henningsen

That Council:

1. Approves that this item be deferred to a CEO Briefing or Workshop Session to discuss in more detail with Elected Members and staff.

**CARRIED
 1153/2021**

3.1.3 Temporary Road Closures Policy Review

Moved Cr J Woodman
 Seconded Cr N Henningsen

That Council:

1. Adopts the newly formatted Temporary Road Closure Policy as found in Attachment 1 to this report (Governance and Compliance 15/11/2021, Item No. 3.1.3), noting that there are no changes to the policy content.

**CARRIED
 1153/2021**

3.1.5 Review of Elected Member Allowances, Facilities and Support Policy

Moved Cr J Woodman
 Seconded Cr N Henningsen

That Council:

1. Adopts the reviewed Elected Member Allowances, Facilities and Support Policy as contained in Attachment 2 to this report (Governance and Compliance, 15/11/2021, Item No. 3.1.5), with the following amendment to Schedule 3:
 allocation of 1,000 Business Cards for all Elected Members.

**CARRIED
 1153/2021**

3.1.7 Review of Code of Practice for Access to Meetings and Associated Documents

Moved Cr J Woodman
 Seconded Cr N Henningsen

That Council:

1. Adopts the Reviewed Code of Practice for Access to Meetings and Associated Documents as contained in Attachment 1 to this report (Governance and Compliance 15/11/2021, Item No. 3.1.7).

**CARRIED
 1153/2021**

The meeting then proceeded to consider items 3.1.4, 3.1.6 and 3.1.8 which were withdrawn to be considered separately.

Cr C Buchanan sought leave of the meeting to bring forward item GB2, to be moved in conjunction with item 3.1.4.

3.1.4 Audit Committee In-Camera Session with the Auditor and Local Government Reform

Moved Cr C Buchanan
Seconded Cr L Braun

That Council:

1. Notes that the Local Government Association is currently seeking feedback on the proposed draft wording of new Regulation 17B of the *Local Government (Financial Management) Regulations 2011* on the requirement of the Council's Audit and Risk Committee to liaise with the Council Auditor in confidence on at least one occasion each year.
2. Approves to submit Council's feedback on the draft proposed wording of new Regulation 17B of the *Local Government (Financial Management) Regulations 2011* to the Local Government Association as included in Attachment 1 to this report (Governance and Compliance Committee 15/11/2021, Item 3.1.4).
3. Notes that the LGA advised that the intended application of proposed Regulation 17B of the *Local Government (Financial Management) Regulations 2011* is limited to the external auditor for the purposes of section 128 of the *Local Government Act 1999*.
4. Approves the Terms of Reference of the Audit Committee to be updated to include in-camera sessions with the external auditor, with no staff to be present, specifically noting the intent of the regulation that the in-camera session is not applicable to internal audit.
5. Approves that the minuting during in-camera sessions with the external auditor will be undertaken by the Chairman of the Audit Committee and that those minutes are to be issued to the Manager Governance or delegate after the meeting, for compliance with Regulation 25 of the *Local Government (Procedures at Meetings) Regulations 2013*.
6. Notes that pursuant to section 129 (4) and (5a) of the *Local Government Act 1999*, the Auditor will provide advice on particular matters arising from an audit to the principal member of the Council who will ensure that copies are provided to the Chief Executive Officer (CEO), which allows the CEO to take relevant action if required.

7. Notes that a further report will be presented to the Governance and Compliance Committee with further proposed amendments to the Audit Committee Terms of Reference, in context of the Local Government Reform.
8. Notes a further report be considered by Council on the 22 November 2021 which will enable the inclusion of material from the review group to be considered by Council at its meeting.

GB2 Further Report from the Review Group - Audit Committee Terms of Reference

That Council:

1. Notes that following the resolution of Council on 25 October 2021, the Mayor, Deputy Mayor, Audit Committee Chair, and the CEO met on 17 November 2021, and unanimously recommended changes to the Audit Committee Terms of Reference.
2. Approves the amendment of the Authority, Functions and Responsibilities of the Audit Committee Terms of Reference to align with the functions and responsibilities as provided for under the *Local Government Act 1999* and associated Regulations, and notes that the existing Terms of Reference of the Governance and Compliance Committee continue to include the oversight of Corporate Management and Corporate Governance.
3. Approves the amendment of the Audit Committee Terms of Reference to provide for the opportunity to liaise with the external auditor in or around October each year in confidence within the provisions of section 90(3) of the *Local Government Act 1999*, with the majority of the members of the Audit Committee to be present and no employees of the council to be present, to discuss the external audit process and relevant matters arising from the external audit in the context of Division 4 of the *Local Government Act 1999*.
4. Approves the renaming of the Audit Committee to “Audit and Risk Committee”, in readiness for the Local Government Reform, bringing in this name change under the *Statutes Amendment (Local Government Review) Act 2021*.
5. Adopts the new Terms of Reference for the Audit and Risk Committee as contained in attachment 1 to this report (Council, 22/11/2021, Item GB2).

**CARRIED
1154/2021**

3.1.6 Review of Code of Practice for Meeting Procedures

Moved Cr G Reynolds
 Seconded Cr C Buchanan

That Council:

1. Adopts the reviewed City of Salisbury Code of Practice for Meeting Procedures as contained in Attachment 1 to this report (Governance and Compliance 15/11/2021, Item No. 3.1.6), with the following amendment:
 - (4) The minutes of the proceedings of a meeting must include:
 - (a) the names of the members present at the meeting; and
 - (b) in relation to each member present
 - (i) the time at which the person entered or left the meeting; and
 - (ii) unless the person is present for the whole meeting, the point in the proceedings at which the person entered or left the meeting; and
 - (iii) whether the member is in attendance via remote participation as per S.RP; and

CARRIED
1155/2021

3.1.8 Nominations Sought for the Dog and Cat Management Board

Mayor G Aldridge declared a material conflict of interest on the basis of being nominated for the position which is remunerated. Mayor Aldridge left the meeting at 6:51pm.

Deputy Mayor, Cr C Buchanan assumed the Chair at 6.51pm.

Moved Cr J Woodman
 Seconded Cr A Duncan

That Council:

1. Approves the nomination of Mayor G Aldridge as a Local Government Member on the Dog and Cat Management Board.

CARRIED
 UNANIMOUSLY
1156/2021

Mayor G Aldridge returned to the meeting at 6:52pm.

4 Urban Services Committee Meeting

Moved Cr N Henningsen
Seconded Cr S Ouk

1. That Council adopt the recommendations of the Urban Services Committee Meeting held on 15 November 2021, listed below, with the exception of items:

4.1.1 Kiss and Drop Zone - Coreena Avenue, Paralowie

4.1.5 Gulfview Heights Lake, Bayview Parade - Update

4.1.7 Licence Agreement - Hausler Reserve

which were withdrawn to be considered separately.

**CARRIED
1157/2021**

Administration

4.0.1 Recommendations of the Asset Management Sub Committee meeting held on Monday 8 November 2021

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Receives and notes the information contained in the Asset Management Sub Committee Minutes of the meeting held on 08 November 2021 and adopts the following recommendations contained therein:

**CARRIED
1157/2021**

AMSC1 Future Reports for the Asset Management Sub Committee

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Notes the report.
2. Authorises staff to remove the future report in relation to Camelot Drive listed as 22/02/2021 – AMSC-OB1 – Camelot Drive, Paralowie Playspace.

**CARRIED
1157/2021**

AMSC2 Street Tree Species Palette – Update Report

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Notes the report.

**CARRIED
1157/2021**

4.0.2 Recommendations of the Tree Management Appeals Sub Committee meeting held on Monday 8 November 2021

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Receives and notes the information contained in the Tree Management Appeals Sub Committee Minutes of the meeting held on 08 November 2021 and adopts the following recommendations contained therein:

**CARRIED
1157/2021**

4.0.2-TMASC1 Future Reports for the Tree Management Appeals Sub Committee

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Notes the report.

**CARRIED
1157/2021**

4.0.2-TMASC2 Tree Removal Requests - Monthly Update

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Notes the report.

**CARRIED
1157/2021**

4.0.3 Future Reports for the Urban Services Committee

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Notes the report.

**CARRIED
1157/2021**

For Decision

4.1.2 Grant Funding Update - Local Roads and Community Infrastructure, Phase 3

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Approves the submission of the ‘*Amenity Upgrade and Improvements, John Street and Church Street, Salisbury, extending to Park Terrace and Commercial Road*’ project and ‘*Salisbury Recreation Precinct Entry and Carpark Upgrade*’ project to the Federal Government for approval as part of the Local Roads and Community Infrastructure, Phase 3, stimulus funding program, noting that should these applications not be successful a further report to Council will be provided for consideration.
2. Approves the submission of a Non-discretionary, 2021/22, 2nd Quarter Budget Review Bid to reflect the \$3,367,692 of Federal Government grant funding which is to be received as part of the Local Roads and Community Infrastructure, Phase 3, program.

**CARRIED
1157/2021**

4.1.3 Capital Works Program Monthly Report - October 2021 Update

Moved Cr N Henningsen
 Seconded Cr S Ouk

That Council:

1. Approves the collation of all projects associated with Local Roads and Community Infrastructure, Phase 2, be brought into a single program which will sit within the Strategic Projects Asset Category to aid in the management of the grant and associated budget allocation
2. Approves the inclusion of a \$1.5M, 2021/22, Non-Discretionary, 2nd Quarter Budget Review Bid, to reflect the reduction in income which was associated with the construction of a new Community Sports Clubroom at the Paddocks, noting in lieu the existing facility (leased by the Para Hills Knights Soccer Club) to undergo renewal works funded via 2021/22 and 2022/23 budget funding.

**CARRIED
 1157/2021**

4.1.4 Goodfield Road Laneway - Provision of Accessible Council Water

Moved Cr N Henningsen
 Seconded Cr S Ouk

That Council:

1. Approves the installation of a new SA Water connection point within the laneway with secured tap to be funded through savings in the capital works program budget for 2021/2022 on the condition that:
 - a. This would be for the purpose of hand watering plants;
 - b. An automatic irrigation system will not be considered as part of the works;
 - c. Should the residents' maintenance of the laneway cease, the design of the landscaped area will be considered.
2. Notes the ongoing expected annual operations cost of \$1,500.

**CARRIED
 1157/2021**

4.1.6 Revised Capital Infrastructure Program

Moved Cr N Henningsen
Seconded Cr S Ouk

That Council:

1. Approves the following 2021/22 Capital Infrastructure Budget Program amendments in order to establish a deliverable program in response to the current construction industry environment and to enable financial targets to be met;
 - a. Schedule of Cash Flow Recast from 2021/22 into future year/s, as per Attachment 1 to this report (Item No. 4.1.6, Urban Services Committee, 15th November 2021)
 - b. Schedule of Project Deferrals from 2021/22 Project Expenditure Budgets into future year/s, as per Attachment 2 to this report (Item No. 4.1.6, Urban Services Committee, 15th November 2021)
 - c. Schedule of Project Declarations from 2021/22, as per Attachment 3 to this report (Item No. 4.1.6, Urban Services Committee, 15th November 2021)
 - d. A Non-discretionary Capital Budget Bid of \$3.3M for inclusion within the 2021/22 Second Quarter Budget Review to cover the current escalation in pricing being experienced, with the uncommitted funds declared at the end of 2021/22 financial year.
 - e. The delegation to the Chief Executive Officer for the distribution of the \$3.3M escalation budget as per Recommendation 1, Part D, of this report (Item No. 4.1.6, Urban Services Committee, 15th November 2021) with these allocations summarised within the following Quarterly Budget Review.
2. Note further consideration of service standards associated with renewal programs and the ongoing implications for upgrade and new capital expenditure through future presentation(s) and report(s) on Strategic Asset Management Plan and the Long Term Financial Plan, which are planned to present in December 2021.

**CARRIED
1157/2021**

The meeting then proceeded to consider items 4.1.1, 4.1.5 and 4.1.7 which were withdrawn to be considered separately.

4.1.1 Kiss and Drop Zone - Coreena Avenue, Paralowie

Moved Cr C Buchanan
Seconded Cr D Proleta

That Council:

1. Notes the Report.
2. That staff bring back a further report on costing for the installation of a children's crossing on Coreena Avenue as previously identified in the school traffic framework.
3. Staff and ward councillors to meet with school representatives and DECS representatives about addressing the immediate and medium term increase in traffic movements, noting that Paralowie R-12 School will be receiving an additional 400 students in 2022.
4. Staff bring back a report with the process and wording to Gazette the Kiss and Drop to enable enforcement of the operation of the Kiss and Drop under the relevant section of the Road Traffic Act.

**CARRIED
1158/2021**

4.1.5 Gulfview Heights Lake, Bayview Parade - Update

Moved Cr P Jensen
Seconded Cr S Reardon

That Council:

1. Notes that staff continue to monitor Gulfview Heights Lake and will report back to Council in May 2022 after the 2021/22 summer on the water levels and condition of the lake.

**CARRIED
1159/2021**

4.1.7 Licence Agreement - Hausler Reserve

*Cr C Buchanan declared an actual conflict of interest on the basis of being an executive member of the Club committee.
Cr C Buchanan left the meeting at 7:02 pm.*

Moved Cr D Proleta
Seconded Cr K Grenfell

That Council:

1. Notes the report.
2. Authorise the Manager of Property and Buildings to prepare a Deed of Variation to the existing lease held by North Pines Redbacks Football and Sporting Club over Andrew Smith Drive Reserve to incorporate a licence allowing their use of Hausler Reserve as an overflow location for cricket and soccer. This variation is to be in accordance with their existing agreement and Councils relevant fees and policies.

Cr C Buchanan returned to the meeting at 7:03 pm.

**CARRIED
1160/2021**

5 Community Wellbeing and Sport Committee Meeting

Moved Cr N Henningsen
Seconded Cr D Hood

1. That Council adopt the recommendations of the Community Wellbeing and Sport Committee Meeting held on 16 November 2021, listed below.

**CARRIED
1161/2021**

Administration

5.0.1 Future Reports for the Community Wellbeing and Sport Committee

Moved Cr N Henningsen
Seconded Cr D Hood

That Council:

1. Notes the report.

**CARRIED
1161/2021**

For Decision

5.1.2 Christmas and New Year Period 2021-2022 Operating Hours

Moved Cr N Henningsen
Seconded Cr D Hood

That Council:

1. Approves the proposed operating hours as outlined in paragraph 3.1 in this report (Community Wellbeing and Sport Committee 16 November 2021, item 5.1.2).
2. Notes that notice will be provided to the community regarding the opening hours during the Christmas and New Year period for 2021-2022 by 26 November 2021.

**CARRIED
1161/2021**

For Information

5.2.1 Commonwealth Home Support Programme (CHSP) Payment In Arrears

Moved Cr N Henningsen
Seconded Cr D Hood

That Council:

1. Notes that Council will continue to collaborate with the Local Government Association and the broader sector, to advocate that all providers, including Local Governments, maintain operational viability under the payment in arrears model.
2. Notes that the Administration will provide a future report to Council as more information on CHSP Payment in Arrears becomes available.

**CARRIED
1161/2021**

CWS-OB1 Amendments to Community Event Grant Applications

Moved Cr N Henningsen
Seconded Cr D Hood

That Council:

1. That staff bring back a report with proposed amendments to the community event grant applications to allow applications to be received monthly.

**CARRIED
1161/2021**

6 Innovation and Business Development Committee Meeting

Moved Cr K Grenfell
Seconded Cr J Woodman

That Council:

1. That Council adopt the recommendations of the Innovation and Business Development Committee Meeting held on 16 November 2021, listed below.

**CARRIED
1162/2021**

Administration

6.0.1 Future Reports for the Innovation and Business Development Committee

Moved Cr K Grenfell
Seconded Cr J Woodman

That Council:

1. Notes the report.

**CARRIED
1162/2021**

6.0.2 Recommendations of the Strategic Property Development Sub Committee meeting held on Monday 8 November 2021

Moved Cr K Grenfell
Seconded Cr J Woodman

That Council:

1. Receives and notes the information contained in the Strategic Property Development Sub Committee Minutes of the meeting held on 08 November 2021 and adopts the following recommendations contained therein:

**CARRIED
1162/2021**

6.0.2-SPDSC1 Future Reports for the Strategic Property Development Sub Committee

Moved Cr K Grenfell
Seconded Cr J Woodman

That Council:

1. Notes the report.

**CARRIED
1162/2021**

For Information

6.2.1 Community Requests - Response Dashboard

Further Information Item 6.2.1FI

Moved Cr K Grenfell
Seconded Cr J Woodman

That Council:

1. Notes the report.

**CARRIED
1162/2021**

Confidential

Refer to CONFIDENTIAL ITEMS section of Council Minutes

**6.4.1 Recommendations of the Confidential Strategic Property Development
Sub Committee meeting held on Monday 8 November 2021**

7 Audit Committee Meeting

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. That Council adopt the recommendations of the Audit Committee Meeting held on 09 November 2021, listed below.

**CARRIED
1163/2021**

Administration

7.0.2 Actions List

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Notes the report.

**CARRIED
1163/2021**

For Decision

7.1.1 Audit Committee Annual Work Plan 2021/2022

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Approves the revised Audit Committee Annual Work Plan for 2021/2022 as set out in Attachment 1 to this report (Audit Committee, 9 November 2021, Item No.7.1.1).

**CARRIED
1163/2021**

7.1.2 3-Year Internal Audit Plan 2021/22-2023/24

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Approves the updates made to the 3-year Internal Audit Plan 2021/2022 to 2023/2024 as set out in Attachment 1 to this report (Audit Committee, 09/11/2021, Item No.7.1.2).
2. Approves the accompanying high-level indicative scope for pending audits as set out in Attachment 2 of this report (Audit Committee, 09/11/2021, Item No. 7.1.2).
3. Notes that the Manager Governance and Executive are reviewing the audit program to address the feedback in relation to capacity and focus on what are the core elements that need to be done in next financial year, to prioritise high risk critical areas and optimise resource availability and to bring an updated 3-year Internal Audit Plan to the next Audit Committee meeting.

**CARRIED
1163/2021**

7.1.3 Risk Management and Internal Controls Activities

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Notes the update on Risk Management and Internal Controls Activities for 2021/2022 since the 13th July 2021 Audit Committee meeting, as set out in Attachment 1 to this report (Audit Committee, 09/11/2021, Item No. 7.1.3).
2. Adopts the Enterprise Risk Management Policy, as set out in Attachment 2 to this report (Audit Committee, 09/11/2021, Item No. 7.1.3) incorporating editorial changes highlighted.
3. Notes the Enterprise Risk Management Program Roadmap, as set out in Attachment 3 to this report (Audit Committee, 09/11/2021, Item No. 7.1.3).
4. Notes the Updated Strategic Risk Register as set out in Attachment 4 to this report (Audit Committee, 09/11/2021, Item No. 7.1.3).

**CARRIED
1163/2021**

7.1.4 Outstanding Actions Arising From Internal Audits

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Notes the update in this report and the full Internal Audit Log Actions Register in Attachment 1 to this report (Audit Committee, 09/11//2021, Item No.7.1.4).

**CARRIED
1163/2021**

7.1.5 Internal Audit Report on Volunteer Management Audit

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Notes the final audit report for the Volunteer Management audit with management comments as set out in Attachment 1 to this report (Audit Committee, 9 November 2021, Item No.7.1.5).

**CARRIED
1163/2021**

For Information

7.2.1 Work Health & Safety Audits

Moved Cr S Reardon
Seconded Cr G Reynolds

That Council:

1. Notes the report.

**CARRIED
1163/2021**

GENERAL BUSINESS

GB1 Para Hills Uniting Church & Sindhi Sangat South Australia - Community Grant Application

Moved Cr C Buchanan
Seconded Cr P Jensen

That Council:

1. Approves the grant funding for the Para Hills Uniting Church and Sindhi Sangat South Australia as follows:
 - 1.1 Grant Number 34/2021: Para Hills Uniting Church and Sindhi Sangat South Australia be awarded the amount of \$4,060 to assist with hosting their Christmas Street Barbeque at the Para Hills Uniting Church.

CARRIED
1164/2021

Agenda item GB2: Further Report from the Review Group – Audit Committee Terms of Reference was brought forward and included as part of item 3.1.4: Audit Committee In-Camera Session with the Auditor and Local Government Reform.

MAYOR'S DIARY

MD1 Mayor's Diary

Moved Cr G Reynolds
Seconded Cr J Woodman

That Council:

1. That this information be noted.

CARRIED
1165/2021

REPORTS FROM COUNCIL REPRESENTATIVES

Cr C Buchanan:

- 26/10 Meeting with Zomi International
- 26/10 Paralowie R-12 Governing Council meeting
- 27/10 Meeting with executive of Adelaide Tamil Association
- 27/10 Meeting with NALHN Director regarding funding from City of Salisbury
- 27/10 Meeting with local business owners, Buri and Callum about local community projects they can support
- 28/10 Meeting with community leader Re Italian Community Hall
- 28/10 Cooking BBQ for SES volunteers responding to hail damage
- 29/10 Local Government Association AGM (Council delegate)
- 29/10 Cooking BBQ for SES volunteers responding to hail damage
- 29/10 Presenting awards at Ghan Soccer presentation

-
- 30/10 Mr Rowland, Paralowie resident regarding localised flooding
 - 30/10 African Women's Federation
 - 30/10 Presenting awards at Sarbat Khalsa Sports Day with Mayor
 - 30/10 Punjabi Aussie Association Gala Dinner
 - 31/10 St Kilda Sail Past - Opening of the sailing season
 - 1/11 Opening of Playford Secondary College
 - 1/11 Meeting with Cr Proleta, Mayor with resident
 - 1/11 CEO Briefing/workshop
 - 2/11 Council workshop
 - 3/11 NALHN Executive steering group meeting
 - 3/11 On-site meeting at Parafield Gardens HS with MP's and Councillor Sarah Ouk
 - 5/11 Media with local MP's and Mayor Regarding vaccination rates in the north
 - 5/11 RAAF exercising right of entry to the City of Salisbury- Centenary event
 - 5/11 Speaking at rally at Parliament House in support of Myanmar community
 - 6/11 Coffee with the Mayor event at Hollywood
 - 6/11 Attended BAPS Diwali event with Mayor, Cr Brug and Cr Ouk
 - 6/11 Fabulous Baker Boys 25th anniversary with Cr Brug
 - 6/11 Salisbury State Emergency Service quiz night
 - 8/11 Sub Committee meetings at Council
 - 9/11 Northern Volunteering AGM at Salisbury Uniting Church
 - 9/11 JP service for Mr Robertson at Hub
 - 10/11 Meeting with Sikh Community leaders
 - 10/11 Meeting with CEO Re briefing about meeting with community leaders
 - 10/11 Lindblom Park Master Plan meeting at Council
 - 11/11 Remembrance Day Service at Salisbury RSL
 - 13/11 Street Corner Meetings
 - 13/11 ARA AGM
 - 13/11 Deepavali celebration at Angkor Hall - speaking and launch ATA sports club
 - 15/11 7th Battalion, RAR, Community cricket match with Cr David Hood
 - 16/11 Northern Partnerships Roundtable meeting
 - 16/11 Standing Committee meetings at Council
 - 17/11 Audit Committee Terms & Ref meeting with Mayor, Cr Reynolds and CEO
 - 18/11 Green Adelaide Board meeting presentation on behalf of Mayor/Council
 - 18/11 Presenting community achievement awards at HOST international ceremony - Para Hills Community Hub
 - 18/11 IAASA Dinner with ABC editor and ABC staff
 - 19/11 Speaking at Khmer Krom Khatina festival at Salisbury Villa Soccer Club
 - 21/11 Khatina festival at Laos temple with Cr Ouk
 - 22/11 Vietnamese Boat People's Monument presentation to St Vinnies

Cr S Ouk:

- 31/10 Happy Halloween Fun Run
- 09/11 Meeting with resident
- 06/11 Coffee with councillors
- 12/11 Lantana kindergarten illuminate, me Art Show
- 19/11 Garden College Year 12 Graduation
- 19/11 Khmer Krom Katina festival

Cr N Henningsen:

09/10 Resident visit Walkley Heights
 11/10 Resident visit Walkley Heights
 29/10 LGA Annual Board Meeting
 07/10 Northridge Para Vista Scout Group Hall planning night
 17/10 Northridge Para Vista Scout Group Hall Opening

Cr J Woodman:

LGA AGM
 Valley View Secondary School Graduation
 Host International event (2nd anniversary) - working with individuals from diverse backgrounds

QUESTIONS ON NOTICE**QON1 Question on Notice: Opportunities for Ratepayer Engagement and Understanding**

At the 25 October 2021 Council Meeting, Mr David Waylen from the Salisbury Business Association asked the following questions:

1. We ask the City of Salisbury, in the strongest possible terms, to write to the Premier and State Transition Committee to urgently call upon them to release the SA post-COVID Road Map in the lead up to Christmas, a crucial time for retail, hospitality and entertainment businesses to immediately remove the density requirements of three people per four square metres, subject to medical advice.
2. Regarding CEO Briefing/Workshops, will Council provide greater public information or social media marketing around these sessions, in particular Budget Sessions 1-3, and 4 if necessary, but others as well, e.g. Salisbury Water, Intercultural and other strategies etc, thereby helping reinforce Council's commitment to transparency and open governance, and provide additional opportunities for ratepayer engagement and understanding, use of Facebook as an example.

The Questions were taken on Notice.

At the October meeting, question 1. was subsequently moved and resolved as a Motion Without Notice.

General Manager Business Excellence, Mr Charles Mansueto has provided the following response to question 2:

Question 1:

Following the question to Council, at the same meeting Council resolved to send a letter to the Premier and the Chief Executive of the State Transition Committee reflecting the intent of the question asked of Council. The next day the State Government announced its post COVID Road Map. A letter was still sent to the Premier and the Chair of the State Transition Committee advising of the Council resolution noting the resolution and acknowledging the release of the plan but also seeking continued consideration by the state government of the impacts of COVID on the community.

Question 2:

Consideration will be given to increasing promotion of the workshops held by Council to consider its budget and annual plan through its various social media channels. In regard to the CEO Briefings/Workshops, these are already communicated through Council's website and are generally intended to brief Council on particular matters unlike the budget development process which seeks community feedback on the proposed budget and rating strategy.

MOTIONS ON NOTICE

MON1 Motion on Notice: Traffic Management Study (Mawson Lakes)

Moved Cr B Brug
Seconded Cr C Buchanan

That Council:

1. Notes the successful council improvements to car parking in Augustine Street, Mawson Lakes by providing painted car parking spaces.
2. Prepare a report to investigate similar parking solutions for other streets in Mawson Lakes (limited to proximity of the train station car park) including painted and indented car parking bays.
3. That the report consider any costings associated with each street, opportunities for grant funding if applicable and any other information required for consideration including timeframes to commence and complete works.
4. That the report be presented to the Urban Services Committee by May 2022.

CARRIED
1166/2021

QUESTIONS WITHOUT NOTICE**OTHER BUSINESS / MOTIONS WITHOUT NOTICE**

OB1 Salisbury Heights Traffic Management Concept Plans

Moved Cr A Duncan
Seconded Cr C Buchanan

That Council:

1. Request staff to prepare a report to the December 2021 Urban Services Committee showing Salisbury Heights Traffic Management concept plans and indicative costings for appropriate traffic management treatments and future concepts for select DIT controlled intersections that require improvement in Salisbury Heights.

**CARRIED
1167/2021**

ORDERS TO EXCLUDE THE PUBLIC

1.4.1 Salisbury Community Hub - Project Close Out Report

Moved Cr S Reardon
 Seconded Cr J Woodman

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) and (d)(i) and (d)(ii) of the *Local Government Act 1999*, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:

- it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and

- information the disclosure of which would, on balance, be contrary to the public interest; and

- commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and

- commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest.

2. In weighing up the factors related to disclosure,

- disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations

- Non disclosure of this matter at this time will protect information that if disclosed may prejudice the commercial position of the Council

*On that basis the public's interest is best served by not disclosing the **Salisbury Community Hub - Project Close Out Report** item and discussion at this point in time.*

3. Pursuant to Section 90(2) of the *Local Government Act 1999* it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

CARRIED
1168/2021

6.4.1 Recommendations of the Confidential Strategic Property Development Sub Committee meeting held on Monday 8 November 2021

Moved Cr J Woodman
Seconded Cr D Hood

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and*
 - *information the disclosure of which would, on balance, be contrary to the public interest.*
2. *In weighing up the factors related to disclosure,*
 - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
 - *Non disclosure of this report at this time will protect Council's commercial position as public disclosure may provide third parties with a commercial advantage.*

*On that basis the public's interest is best served by not disclosing the **Recommendations of the Confidential Strategic Property Development Sub Committee meeting held on Monday 8 November 2021** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED
1169/2021

C1 NAWMA - Appointment of Independent Chairperson

Moved Cr S Reardon
 Seconded Cr S Ouk

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*
2. *In weighing up the factors related to disclosure,*
 - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
 - *Information contained within the report includes personal information from applicants for the role of independent chair for the Board of NAWMA; non-disclosure of this information will protect personal information of an employment nature of those applicants*

*On that basis the public's interest is best served by not disclosing the **NAWMA - Appointment of Independent Chairperson** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED
1170/2021

The meeting moved into confidence at 7.27 pm.

The meeting moved out of confidence at 7.31 pm.

OB2 COVID Response Update

Moved Cr C Buchanan
Seconded Cr A Duncan

1. Council notes the Chief Executive Officer’s update in regards to the COVID response.
2. Elected Members be encouraged to provide their vaccination status as part of the organisation’s vaccination policy framework.

**CARRIED
1171/2021**

The meeting closed at 7.51 pm.

CHAIRMAN.....

DATE.....

ITEM	6.2.2FI
	INNOVATION AND BUSINESS DEVELOPMENT COMMITTEE
DATE	14 December 2021
HEADING	Community Bus Trial Implementation Update
AUTHOR	Julie Douglas, Senior Social Planner, Community Development
CITY PLAN LINKS	1.3 People are valued and they feel safe, included and connected 1.2 The health and wellbeing of our community is a priority 4.4 We plan effectively to address community needs and identify new opportunities
SUMMARY	This report provides information in regards to additional services and bus stops recommended for Council's Community Bus trial. It provides a progress update and commentary on the recommended changes, including budget implications and updated passenger usage numbers.

RECOMMENDATION

That Council:

1. Incorporates additional bus stops at Martins Road and Bolivar Road into the Community Bus Trial from 31 January 2022.
2. Incorporates an additional Sunday community bus service into the Community Bus Trial commencing 2 January 2022.
3. Approves a further non-discretionary bid of \$19,158 through the second quarter budget review process to cover the cost of providing additional services on Sundays for the remainder of the Community Bus Trial.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Community Bus Trial - Service Usage Data

1. BACKGROUND

- 1.1 At the 26 October 2020 Council meeting, the following was approved in relation to the Community Bus trial:
 1. *That the information contained in this report be noted.*
 2. *That Council endorse a 6-month trial of a Fixed Route Community bus service linking the greater Salisbury area to the suburbs west side of Pt Wakefield Road during the 2021/2022 daylight savings period - 3 October 2021 to 3 April 2022, and that a corresponding New Initiative Bid be developed by staff for consideration in the 2021/22 budget.*
 3. *That the service be a fully funded council-provided service operating 3 times per day on 3 days per week.*
 4. *That the Route of the Community bus service incorporate;*

- *The Salisbury Hub*
- *Hollywood Plaza*
- *Globe Derby Park*
- *Bolivar (Highway One Caravan Park/Truck stop)*
- *Paralowie Village Shop Shopping Centre*
- *Springbank Plaza*
- *St Kilda Tram Museum*
- *St Kilda Playground*

5. *That Council promote the trial through social media, print media and use of the Hub tele-screen.*
6. *That a report be brought back at the conclusion of the trial, analysing the success or otherwise of the trial, including;*
 - *the uptake of the service overall*
 - *which stops are used the most/least*
 - *Customer and staff feedback.*

(Resolution Number: 0710/2020)

- 1.2 At the Innovation and Business Development Committee meeting of 14 December 2021, the following recommendation was approved:

That Council:

1. *Notes that passenger numbers in the Community Bus Trial are steadily increasing and that Salisbury City Centre (Parabanks bus stop), St Kilda; and Highway One Caravan Park are the most popular bus stops.*
2. *Request that the administration introduce the additional bus stops, subject to confirmation from the bus company, for the remainder of the trial, effective immediately at:*
 - *Martins Road adjacent to the bike track*
 - *Bolivar Road near dog park*
 - *St Kilda near the roundabout*
3. *Staff provide a further information report to Council on cost implications of introducing a Sunday service for the remainder of the trial.*
4. *Approves that a non-discretionary bid of \$42,000 is considered through the second quarter budget review process to cover the cost of increased passenger capacity and disability access for the community bus trial as expressed by council.*

- 4.1 The remainder of this report provides an update of the Community Bus trial as per the recommendation of the Innovation and Business Development Committee, and includes a summary of budget implications, additional services, assessment of the proposed additional bus stops and more detailed service usage data.

5. CONSULTATION / COMMUNICATION

5.1 Internal

- 5.1.1 City Infrastructure, Infrastructure Management – in relation to traffic management and safety.
- 5.1.2 Community Experience – in relation to customer enquiries and feedback.

- 5.1.3 Community Experience and Relationships – in relation to promotion of service changes.
- 5.1.4 Financial Services – in relation to procurement.
- 5.2 External
 - 5.2.1 Des's Minibus - in relation to additional service provision and route changes.

6. REPORT

- 6.1 Consultation with the Community Bus service provider and Council's Infrastructure Management Division has been undertaken in relation to the introduction of additional bus stops, which is summarised as follows:
 - 6.1.1 Martins Road adjacent to the bike track – This site can be easily and immediately accommodated within the Community Bus service;
 - 6.1.2 Bolivar Road near dog park – This site will require additional traffic management work to be undertaken, specifically line marking and the installation of permanent signs, to ensure that the site is safe for the purposes of the Community Bus service. It is anticipated that this site could be safely incorporated into the Community Bus service by the end of January 2022, considering the limited availability of contractors during the Christmas season.
 - 6.1.3 St Kilda near the roundabout – This site was considered as a security and safety risk by the Bus Service provider and Council's Infrastructure Management Division, due to the isolation of the area and relative lack of transport and safety infrastructure.
- 6.2 To enable the additional bus stops to be appropriately signposted and promoted requires ordering additional signs and reprinting the promotional materials. These can be ordered immediately but are unlikely to be received before the Christmas/New Year closure of the suppliers. It is anticipated that the promotional materials will be available for use by mid-January 2022.
- 6.3 Due to the anticipated timing of delivery of the necessary promotional materials and required traffic management and sign-posting work, the introduction of the Martins Road and Bolivar Road bus stops is likely to be achievable by the end of January 2022.
- 6.4 The introduction of additional bus services on Sundays for the remainder of the trial is achievable from 2 January 2022. The budget impact is as follows:
 - 6.4.1 Sunday service provision is calculated in accordance with the current contract agreement daily rate of \$1,034.41 plus an additional \$334 surcharge. This brings the Sunday daily rate to \$1,368.41. Calculated across the remainder of the trial, this adds an additional \$19,158 to the budget.
- 6.5 The Community Bus Trial is in its 11th week of operation, with passenger usage numbers indicating that use of the service is increasing. Detailed service usage data is provided in attachment 1.

7. CONCLUSION / PROPOSAL

- 7.1 After consultation and assessment of the proposed additional bus stop inclusions into the current Community Bus Trial, it is recommended that Martins Road and Bolivar Road be incorporated into the trail in late January to enable the required traffic management work, sign-posting and promotional materials to be undertaken.
- 7.2 The provision of an additional Sunday service offering can be implemented from 2 January 2022, noting that promotion of the additional service will be exclusively web and social media based until printed promotional collateral is available.
- 7.3 The budget impact from the provision of the additional Sunday bus service will be \$19,158 for the remainder of the trial.

Community Bus Service Usage – Weeks 1-10

Week 1																	
3 - 9 October 2021																	
Tuesday 5/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1	1	St Kilda Park			Parabanks			St Kilda Park			Parabanks			St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park			Parabanks			St Kilda Park			Parabanks		
Route Totals	1	1															
Thursday 7/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks			St Kilda Park			Parabanks			St Kilda Park		
Hollywood	3		St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park		3	Parabanks			St Kilda Park			Parabanks			St Kilda Park			Parabanks		
Route Totals	3	3															

1

Saturday 9/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1	1	St Kilda Park			Parabanks	1		St Kilda Park			Parabanks	1		St Kilda Park		
Hollywood	1		St Kilda Hotel			Hollywood	1		St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby		1	Springbank			Globe Derby		1	Springbank			Globe Derby			Springbank		
Caravan Park	1	1	Paralowie			Caravan Park	4		Paralowie			Caravan Park		1	Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank	1		Globe Derby			Springbank		2	Globe Derby			Springbank	2		Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park		1	Parabanks			St Kilda Park		2	Parabanks			St Kilda Park		2	Parabanks		
Route Totals	4	4					6	5					3	3			
Weekly Totals	8	8					6	5					3	3			
Total Weekly Passenger Number	17																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	Hollywood									5							
	Caravan Park									5							
	Parabanks									4							
	Springbank									3							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	St Kilda Park									8							
	Parabanks									2							
	Caravan Park									2							
	Springbank									2							
	Globe Derby Park									2							

Item 6.2.2FI - Attachment 1 - Community Bus Trial - Service Usage Data

Week 2 10 - 16 October 2021																	
Tuesday 12/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks		1	St Kilda Park	1		Parabanks	1		St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood	1		St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby	1		Springbank			Globe Derby			Springbank			Globe Derby		1	Springbank		
Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby		1	Springbank			Globe Derby	3	
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood	1		St Kilda Hotel			Hollywood		
St Kilda Park		1	Parabanks			St Kilda Park			Parabanks		1	St Kilda Park			Parabanks		1
Route Totals	1	1					1	1		2	2		1	1		3	1
Thursday 14/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks	1		St Kilda Park			Parabanks			St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel	3		Hollywood			St Kilda Hotel		
Globe Derby	1		Springbank			Globe Derby		1	Springbank			Globe Derby			Springbank		
Caravan Park	2		Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park		2	Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby	1	1	Springbank			Globe Derby		
St Kilda Hotel		3	Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park			Parabanks		1	St Kilda Park			Parabanks		
Route Totals	3	3					1	1		4	4						

Saturday 16/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1		St Kilda Park	1		Parabanks			St Kilda Park	2		Parabanks			St Kilda Park		1
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park		1	Paralowie			Caravan Park	1	1	Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park		2	Parabanks			St Kilda Park			Parabanks		1	St Kilda Park			Parabanks		
Route Totals	2	2		1	1					3	2						1
Weekly Totals	6	6		1	1		2	2		9	8		1	1		3	2
Total Weekly Passenger Number	22																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	Globe Derby Park									7							
	Parabanks									5							
	Caravan Park									4							
	St Kilda Park									3							
	St Kilda Hotel									3							
	Hollywood									2							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	Parabanks									4							
	Globe Derby Park									4							
	Caravan Park									4							
	St Kilda Park									4							
	St Kilda Hotel									3							

Week 3																	
17 - 23 October 2021																	
Tuesday 19/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks		1	St Kilda Park			Parabanks	1		St Kilda Park		
Hollywood		1	St Kilda Hotel			Hollywood	1		St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby	1		Springbank			Globe Derby			Springbank			Globe Derby		1	Springbank		
Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park			Parabanks			St Kilda Park			Parabanks		
Route Totals	1	1					1	1					1	1			
Thursday 21/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks	1		St Kilda Park			Parabanks			St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby		1	Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel		1	Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park			Parabanks			St Kilda Park			Parabanks		
Route Totals	1	1					1	1									

Saturday 23/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1		St Kilda Park			Parabanks		1	St Kilda Park			Parabanks			St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park			Paralowie			Caravan Park		1	Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park		2	Parabanks			St Kilda Park	1		Parabanks			St Kilda Park	1		Parabanks		
Route Totals	2	2					1	1					1	1			
Weekly Totals	4	4					3	3					2	2			
Total Weekly Passenger Number	9																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	Parabanks									3							
	Caravan Park									2							
	St Kilda Park									2							
	Globe Derby Park									1							
	Hollywood									1							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	Parabanks									2							
	Globe Derby Park									2							
	St Kilda Park									2							
	Hollywood									1							
	Caravan Park									1							
St Kilda Hotel									1								

Week 4 24 - 30 October 2021																	
Tuesday 26/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	2	2	St Kilda Park	1		Parabanks	1		St Kilda Park	3		Parabanks			St Kilda Park	2	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby		1	Springbank			Globe Derby			Springbank	1		Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park	3	1	Paralowie		3	Caravan Park	2		Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		2	Caravan Park		2
Springbank	1		Globe Derby		1	Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park		3	Parabanks		1	St Kilda Park			Parabanks		
Route Totals	3	3		1	1		4	4		4	4		2	2		2	2
Thursday 28/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park	1		Parabanks	2		St Kilda Park			Parabanks	1		St Kilda Park	1	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park		2	Paralowie			Caravan Park	1	1	Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		1
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park		1	Parabanks		1	St Kilda Park			Parabanks			St Kilda Park		1	Parabanks		
Route Totals	1	1		1	1		2	2					2	2		1	1

Saturday 30/10/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	3	3	St Kilda Park	3	3	Parabanks			St Kilda Park			Parabanks	1		St Kilda Park	1	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park	5		Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park		5	Parabanks			St Kilda Park		1	Parabanks		1
Route Totals	3	3		3	3		5	5					1	1		1	1
Weekly Totals	7	7		5	5		11	11		4	4		5	5		4	4
Total Weekly Passenger Number	36																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	St Kilda Park									12							
	Parabanks									8							
	Caravan Park									7							
	Springbank									2							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	Parabanks									8							
	St Kilda Park									6							
	Caravan Park									5							
	Paralowie									5							
	Globe Derby Park									2							

Week 5																	
31 October - 6 November 2021																	
Tuesday 2/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park			Parabanks	3		St Kilda Park			Parabanks	2		St Kilda Park	1	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel	1		Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby		3	Springbank			Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park	3		Paralowie		3	Caravan Park	2	2	Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie			Caravan Park	4	1
Springbank			Globe Derby	1		Springbank			Globe Derby			Springbank			Globe Derby		4
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		1	St Kilda Hotel		2	Hollywood		
St Kilda Park			Parabanks		1	St Kilda Park		3	Parabanks			St Kilda Park			Parabanks		
Route Totals				1	1		6	6		1	4		4	4		5	5
Thursday 4/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1		St Kilda Park			Parabanks	2		St Kilda Park			Parabanks	2		St Kilda Park	3	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby	1		Springbank			Globe Derby		1	Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park	2	2	Paralowie	1	1	Caravan Park	1	1	Paralowie		
Paralowie			Caravan Park	1		Paralowie			Caravan Park			Paralowie	1		Caravan Park	2	
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		1	Hollywood		
St Kilda Park		3	Parabanks		1	St Kilda Park		1	Parabanks			St Kilda Park		1	Parabanks		5
Route Totals	3	3		1	1		4	4		1	1		4	3		5	5

Saturday 6/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1	3	St Kilda Park	3	3	Parabanks	1		St Kilda Park			Parabanks	2		St Kilda Park		
Hollywood	1		St Kilda Hotel			Hollywood	1		St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby		1	Springbank			Globe Derby		1	Springbank	2		Globe Derby			Springbank		
Caravan Park	3	1	Paralowie			Caravan Park	5		Paralowie			Caravan Park	6	2	Paralowie		
Paralowie	2		Caravan Park	2		Paralowie			Caravan Park			Paralowie	2		Caravan Park	2	
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood		2	St Kilda Hotel			Hollywood			St Kilda Hotel		8	Hollywood		
St Kilda Park		2	Parabanks			St Kilda Park		5	Parabanks		2	St Kilda Park			Parabanks		2
Route Totals	7	7		5	5		7	7		2	2		10	10		2	2
Weekly Totals	10	10		7	7		17	17		4	7		18	17		12	12
Total Weekly Passenger Number	68																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	Caravan Park									34							
	Parabanks									14							
	St Kilda Park									7							
	Paralowie									6							
	Globe Derby Park									2							
	Hollywood									2							
	Springbank									2							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	St Kilda Park									18							
	Parabanks									14							
	St Kilda Hotel									11							
	Globe Derby									10							
	Caravan Park									10							
	Paralowie									4							
	Hollywood									3							

Item 6.2.2FI - Attachment 1 - Community Bus Trial - Service Usage Data

Week 6																	
7 - 13 November 2021																	
Tuesday 9/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks			St Kilda Park	1	2	Parabanks	3		St Kilda Park		3	Parabanks	2		St Kilda Park	1	
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel	2		Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park			Paralowie			Caravan Park	1	1	Paralowie			Caravan Park		1	Paralowie		
Paralowie			Caravan Park	1		Paralowie			Caravan Park	1		Paralowie			Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel		1	Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks			St Kilda Park		1	Parabanks			St Kilda Park		1	Parabanks		1
Route Totals				2	2		4	3		3	3		2	2		1	1
Thursday 11/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1		St Kilda Park			Parabanks			St Kilda Park			Parabanks	4		St Kilda Park		
Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		
Paralowie			Caravan Park			Paralowie			Caravan Park			Paralowie		4	Caravan Park		
Springbank			Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood			St Kilda Hotel			Hollywood		
St Kilda Park			Parabanks		2	St Kilda Park			Parabanks			St Kilda Park			Parabanks		
Route Totals	2				2								4	4			

Saturday 13/11/21																	
09:00	On	Off	10:20	On	Off	12 :00	On	Off	13:20	On	Off	15:00	On	Off	16:20	On	Off
Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury			Salisbury to St Kilda			St Kilda to Salisbury		
Parabanks	1		St Kilda Park			Parabanks	1		St Kilda Park		3	Parabanks	8		St Kilda Park		
Hollywood	1		St Kilda Hotel			Hollywood	1		St Kilda Hotel	2		Hollywood			St Kilda Hotel		
Globe Derby			Springbank			Globe Derby			Springbank			Globe Derby			Springbank		
Caravan Park	1		Paralowie			Caravan Park			Paralowie			Caravan Park	2		Paralowie		
Paralowie			Caravan Park	2		Paralowie		1	Caravan Park			Paralowie			Caravan Park	2	
Springbank		1	Globe Derby			Springbank		1	Globe Derby			Springbank			Globe Derby		
St Kilda Hotel			Hollywood		2	St Kilda Hotel			Hollywood	1		St Kilda Hotel		2	Hollywood		
St Kilda Park		2	Parabanks			St Kilda Park			Parabanks			St Kilda Park		8	Parabanks		2
Route Totals	3	3		2	2		2	2		3	3		10	10		2	2
Weekly Totals	5	3		4	6		6	5		6	6		16	16		3	3
Total Weekly Passenger Number	40																
Most Frequently Used Bus Stops (by passenger use) – Pick Up	Parabanks									20							
	Caravan Park									11							
	St Kilda Hotel									4							
	Hollywood									3							
	St Kilda Park									2							
Most Frequently Used Bus Stops (by passenger use) – Drop Off	St Kilda Park									20							
	Parabanks									5							
	Paralowie									5							
	St Kilda Hotel									3							
	Caravan Park									2							
	Hollywood									2							
	Springbank									2							

