



AGENDA

**FOR URBAN SERVICES COMMITTEE MEETING TO BE HELD ON
21 JUNE 2021 AT CONCLUSION OF POLICY AND PLANNING COMMITTEE
IN THE LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY**

MEMBERS

Cr L Braun (Chairman)
Mayor G Aldridge (ex officio)
Cr M Blackmore
Deputy Mayor, Cr C Buchanan
Cr N Henningsen
Cr D Hood (Deputy Chairman)
Cr P Jensen
Cr S Ouk

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
Governance Support Officer, Ms K Boyd
Manager Governance, Mr R Deco

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Urban Services Committee Meeting held on 17 May 2021.

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OTHER BUSINESS

CONFIDENTIAL ITEMS

4.4.1 Salisbury Operations Centre Upgrade - Status Report & Budget Adjustment Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. *Pursuant to Section 90(2) and (3)(d)(i) and (d)(ii) and (k) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and*
 - *commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest; and*
 - *tenders for the supply of goods, the provision of services or the carrying out of works.*
2. *In weighing up the factors related to disclosure,*
 - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
 - *Non disclosure of this matter at this time will protect information the disclosure of which may jeopardise the commercial position of Council or confer an advantage on a third party which whom the Council may conduct business in the future and information contained within a tender for the provision of services.*

*On that basis the public's interest is best served by not disclosing the **Salisbury Operations Centre Upgrade - Status Report & Budget Adjustment** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CLOSE

Confidential Item 4.4.1



**MINUTES OF URBAN SERVICES COMMITTEE MEETING HELD IN THE LITTLE
PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY ON**

17 MAY 2021

MEMBERS PRESENT

Cr L Braun (Chairman)
Mayor G Aldridge (ex officio)
Deputy Mayor, Cr C Buchanan
Cr D Hood (Deputy Chairman) *(from 7.49 pm)*
Cr P Jensen
Cr S Ouk *(via Teams VC)*

STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
Manager Governance, Mr M Petrovski
Governance Support Officer, Ms K Boyd

The meeting commenced at 7.43 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr M Blackmore and Cr N Henningsen.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr P Jensen

Seconded Mayor G Aldridge

The Minutes of the Urban Services Committee Meeting held on 19 April 2021, be taken as read and confirmed.

CARRIED

Moved Cr P Jensen

Seconded Mayor G Aldridge

The Minutes of the Confidential Urban Services Committee Meeting held on 19 April 2021, be taken as read and confirmed.

CARRIED

REPORTS

Administration

4.0.1 Future Reports for the Urban Services Committee

Moved Cr P Jensen

Seconded Cr C Buchanan

1. The information is received.

CARRIED

4.0.3 Recommendations of the Tree Management Appeals Sub Committee meeting held on Monday 10 May 2021

Moved Mayor G Aldridge

Seconded Cr P Jensen

The information contained in the Tree Management Appeals Sub Committee of the meeting held on 10 May 2021 be received and noted with respect to the following recommendations contained therein to be adopted by Council:

CARRIED

4.0.3-TMASC1 Future Reports for the Tree Management Appeals Sub Committee

Moved Mayor G Aldridge

Seconded Cr P Jensen

1. The information is received.

CARRIED

4.0.3-TMASC2 Tree Removal Requests - Monthly Update

Moved Mayor G Aldridge
Seconded Cr P Jensen

1. The information is received.

CARRIED

4.0.3-TMASC3 Customer Requests - Tree Management & Streetscape Renewal Program

Moved Mayor G Aldridge
Seconded Cr P Jensen

1. The information is received.
2. That the standard letters as presented in May 2021, appearing as Attachment 1 to this report (Tree Management Appeal Sub Committee, 10 May 2021, Item No. TMASC3) be endorsed for use.
3. That response letters pertaining to:
 - a. refusal for the removal of a regulated or significant tree are to include advice to the applicants that the refusal is as a consequence of the existing legislation and that they should seek representation by their local Member of Parliament for legislative change.

CARRIED

TMASC4 Review of Tree Removal Request – 16 Beltana St, Salisbury

Moved Mayor G Aldridge
Seconded Cr P Jensen

1. That, noting the applicant for the tree removal has indicated her support for the matter to be considered in public, the recommendation for exclusion be noted only.
2. The information within the report is noted.
3. That Council supports the appeal for street tree removal at 16 Beltana Street, Salisbury, and lodge a Development Application for removal on the owner's behalf.

CARRIED

4.1.1 Coralie Court, Salisbury East - Safety Improvements

Moved Cr C Buchanan

Seconded Mayor G Aldridge

1. The report be received and noted.
2. Staff consult with residents of Coralie Court and Daphne Road on the proposed modifications to the intersection.
3. The works be undertaken as part of the 2021/22 Minor Traffic Program and prioritised within the available budget.

CARRIED

4.1.2 Clayson Road and Frost Road Speed Limit Increase

Cr D Hood entered the meeting at 7.49 pm.

Moved Cr C Buchanan

Seconded Cr P Jensen

1. The report is received.
2. Clayson Road and Frost Road between Main North Road and Cross Keys Road remain 50km/h at this time.
3. Council consider speed limits across the road network, particularly with respect to arterial and sub-arterial roads as part of a review of the Integrated Transport Plan to be undertaken by the end of 2022.

CARRIED

4.1.3 Hausler Reserve - Senior Cricket and Senior Soccer - Concept Design

Cr C Buchanan declared an actual conflict of interest on the basis of being the president of a sporting club. Cr C Buchanan left the meeting at 7:55 pm.

Moved Cr L Braun

Seconded Cr S Ouk

1. That a new budget bid be prepared for consideration within the 2021/22 financial year that brings forward \$165,000 from the AMP renewal budgets for Fencing (\$30,000) and Irrigation (135,000), and \$134,000 of new capital upgrade, totalling \$299,000, to facilitate Stage 1 of the upgrade at Hausler Reserve.
2. That staff investigate opportunities for grant funding through South Australia Cricket Association to reduce capital expenditure.

CARRIED

Cr C Buchanan returned to the meeting at 7:58 pm.

4.1.4 Salisbury Recreation Precinct Redevelopment - Project Control Group

Moved Cr C Buchanan
Seconded Cr P Jensen

1. That a Salisbury Recreation Precinct Redevelopment Project Control Group be established.
2. The Project Control Group comprise of:
 - General Manager Community Development as Chair
 - Cr A Duncan (Chair of the Community Wellbeing and Sports Committee)
 - Cr D Hood (Ward Councillor Representative)
 - General Manager City Infrastructure
 - General Manager City Development
 - Manager Sports, Recreation and Community Planning
 - Project Manager,

with the following Elected Member representatives holding a deputized position should the nominated Elected Member representatives be unable to attend a meeting:

 - Cr C Buchanan (Deputy Mayor and Deputy Chair Community Wellbeing & Sports Committee)
 - Cr G Reynolds (Ward Councillor Representative).

CARRIED

4.1.5 Capital Works Report - April 2021

Moved Cr C Buchanan
Seconded Cr P Jensen

1. The Capital Works Report be noted.

CARRIED

OTHER BUSINESS

US-OB1 Bus Access for Senior and Mobility Impaired Residents

Moved Cr C Buchanan
Seconded Cr P Jensen

That the Urban Services Committee request staff to contact the Department of Transport and Torrens Transit at its earliest opportunity advising of complaints and concerns from senior residents and mobility impaired residents accessing the buses, as a result of the practice of Torrens Transit drivers not parking close enough to the kerb.

CARRIED

The meeting closed at 8.05 pm.

CHAIRMAN.....

DATE.....

ITEM	4.0.1
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Future Reports for the Urban Services Committee
AUTHOR	Michelle Woods, Projects Officer Governance, CEO and Governance
CITY PLAN LINKS	4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This item details reports to be presented to the Urban Services Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATION

1. The information is received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

- 3.1 The table below outlines the reports to be presented to the Urban Services Committee as a result of a Council resolution.

Meeting Item	Heading and Resolution	Officer
27/04/2020 2.6.4	Research Road Joint Animal Pound Facility Update 3. Staff continue to refine the concept design for a joint use Animal Pound facility, and a further report is brought back by July 2020 regarding the business case and shared use agreement with the City of Tea Tree Gully.	John Darzanos
Due:	July 2021	

25/05/2020 6.0.3- IBDSC2	Update on the Proposed Dry Creek Project 2. A Dry Creek project business case be presented to Council, following successful completion of the Dry Creek Stormwater Management Plan (SMP) and a community/stakeholder engagement process. Due: September 2021	Bruce Naumann
21/12/2020 4.1.4	Traffic Management Treatments - Beechwood Avenue 3. That review of the measures implemented in part 1 & 2 be undertaken in 12 months and a further report be presented to the Urban Services Committee, with consultation to occur with Ward Councillors, the State Member of Parliament, and residents before report is presented. Due: December 2021	David Boothway
21/12/2020 4.4.2	Belgravia Leisure Recreation Services Agreement 1.4 Council has previously resolved this resolution to be confidential. Due: June 2021 Deferred to: March 2023 Reason: Pending impact of the Salisbury Recreation Precinct.	Andrew Hamilton
21/12/2020 4.4.2	Belgravia Leisure Recreation Services Agreement 1.6 Council has previously resolved this resolution to be confidential. Due: June 2022	Andrew Hamilton
21/12/2020 4.4.2	Belgravia Leisure Recreation Services Agreement 1.8 Council has previously resolved this resolution to be confidential. Due: September 2022	Andrew Hamilton
22/02/2021 MWON12.2	Motion Without Notice: Traffic Management Initiatives and Upgrades – Kings Road and Waterloo Corner Road (Bolivar Road to Heaslip Road) 1. Staff bring back a report to the June 2021 Urban Services Committee providing concept designs and cost estimates associated with increasing the capacity of Kings Road from Salisbury Highway west to the Northern Connector through traffic management initiatives or carriageway/dual carriageway redevelopment, and also upgrades to the Waterloo Corner Road from Bolivar Road to Heaslip Road. Due: June 2021 July 2021 Staff are meeting with representatives from the Department of Infrastructure and Transport in mid June to work through concept plans and cost estimates and will report back to the July 2021 meeting of the Urban Services Committee.	Dameon Roy

22/03/2021 4.1.4	Lighting of the Little Para Trail 5. That staff provide a proposed program and budget for the 2022/23 financial year to develop and implement the priority installation of lighting between PP3 and PP5 in high traffic areas and areas of safety concern to the community along this corridor. Due: July 2021	Michael Pavlovich
22/03/2021 4.1.5	NAWMA Service Agreement and Business Plan, Fee for Large Waste Bins, Green Waste Bins 8. Council notes that the progress of this program will be reported on a six monthly basis including costs, take up of the additional services and appropriateness of the budget. Due: November 2021	Dameon Roy
22/03/2021 4.1.6	Mawson Lakes School Bridge 4. Staff provide a further information report to the Urban Service Committee and further consideration of a budget bid in the 2021/22 quarterly review budget process depending on the outcome from the Minister for Education. Due: September 2021	David Boothway
22/03/2021 4.1.7	Salisbury Operations Centre Upgrade - Prudential Report & Update If required: 4. Following tender negotiations and any necessary value management, should the tender prices continue to exceed budget, a further report be presented to Council seeking additional funding. Due: June 2021 July 2021 Tender negotiations are still underway and staff will report back once this has been finalised, if required.	Jarred Collins
27/04/2021 4.1.5	Gulfview Heights Lake, Bayview Parade 1. Staff continue to monitor Gulfview Heights Lake, and report back to Council on a six monthly basis rather than quarterly, as part of the Capital Works reporting. Due: November 2021	Dameon Roy
27/04/2021 4.1.6	Evaluation of the Portable CCTV Trial 3. That separate CCTV policy and procedures be developed to manage Council's CCTV network and the Community Safety CCTV program for Council consideration and endorsement in July 2021. Due: July 2021	Julie Douglas
27/04/2021 4.1.6	Evaluation of the Portable CCTV Trial 4. That an assessment process be developed to evaluate future requests, procedures and or needs for CCTV in accordance with the CCTV Network policy and the Community Safety CCTV program policy, for endorsement by Council in July 2021; Due: July 2021	Julie Douglas

27/04/2021 4.1.6	Evaluation of the Portable CCTV Trial 5. That a CCTV governance process be developed to oversee the assessment of future CCTV requests and management of Council's CCTV Network and the Community Safety CCTV program in accordance with the policy and procedures, for endorsement by Council in July 2021. Draft process for Community Safety CCTV program requests to also include consideration and inclusion of requests from Ward Councillors; Due: July 2021	Julie Douglas
27/04/2021 4.1.7	Little Para Golf Course Review of Recreational Opportunities - Community Engagement Results 4. That staff provide a further report to Council within 6 months on the results of this study. Due: October 2021	General Manager Community Development
24/05/2021 4.1.2	Clayson Road and Frost Road Speed Limit Increase 3. Council consider speed limits across the road network, particularly with respect to arterial and sub-arterial roads as part of a review of the Integrated Transport Plan to be undertaken by the end of 2022. Due: December 2022	David Boothway
24/05/2021 MON7.1	Motion on Notice: Tree Policy Amendment - Tree Removal for Solar Panels That a report be prepared for the Urban Services Committee meeting in July 2021, providing proposed amendments and advice about: a) amending Council's tree removal policy to enable consideration for the removal of a tree adjacent to a dwelling with solar panels, or where solar panels are to be installed, so as to assist residents to reduce household electricity costs; b) cost recovery options for Council for the tree removal, and conditions for waiving tree removal costs in cases of financial hardship; c) including a requirement for residents to plant a suitable tree to replace the removed tree and ensure council maintains its long-term objectives for tree canopy coverage and enhancement of local amenity; and d) including the following criteria for assessment and removal of a tree - "the tree is experiencing an infestation of white ants". Due: July 2021	Jamie Hosking

24/05/2021	Motion on Notice: Little Para River Clean Up and Pitman Park	Mark Purdie
MON7.3	That a report be provided to the Urban Services Committee meeting in August 2021 with information and advice about the budgeted resources for: a) the regular cleaning program for the Little Para River, b) the current levels of service for reserve maintenance for Pitman Park, and c) the need to increase the number of rubbish bins at Pitman Park. Due: August 2021	
24/05/202	Motion Without Notice: Milne & Sleep Road Traffic Measures	David Boothway
MWON12.3	1. That staff investigate and bring back a report of traffic measures that can be implemented along Sleep Road and Milne Road, Para Hills to alleviate traffic safety concerns. 2. The report include: a. consultation with local residents b. indicative costings of implementing traffic safety measures. Due: August 2021	

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Urban Services Committee have been reviewed and are presented to Council for noting.

CO-ORDINATION

Officer: Executive Group

Date: 15/06/2021

ITEM 4.0.2**URBAN SERVICES COMMITTEE****HEADING** Recommendations of the Asset Management Sub Committee meeting held on Tuesday 15 June 2021**AUTHOR** Heather Prasad, PA to GM City Infrastructure, City Infrastructure**CITY PLAN LINKS** 1.1 Our City is attractive and well maintained**SUMMARY** The minutes and recommendations of the Asset Management Sub Committee meeting held on Tuesday 15 June 2021 are presented for Urban Services Committee's consideration.**RECOMMENDATION**

1. The information contained in the Asset Management Sub Committee Minutes of the meeting held on 15 June 2021 be received and noted and that the following recommendations contained therein be adopted by Council:

AMSC1 Future Reports for the Asset Management Sub Committee

1. The information is received.

AMSC2 Road Surface Treatments

1. The information is received
2. A further report be provided to the Asset Management Sub Committee listing the roads and types of treatment applied from 2018 to date.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Minutes Asset Management Sub Committee - 15 June 2021

CO-ORDINATION

Officer: GMCI

Date:



**MINUTES OF ASSET MANAGEMENT SUB COMMITTEE MEETING HELD IN
LITTLE PARA CONFERENCE ROOMS, SALISBURY COMMUNITY HUB,
34 CHURCH STREET, SALISBURY ON**

15 JUNE 2021

MEMBERS PRESENT

Cr B Brug (Chairman)
Mayor G Aldridge (ex officio)
Cr L Braun
Cr C Buchanan
Cr D Hood (Deputy Chairman) (*from 7.22 pm*)
Cr S Ouk
Cr S Reardon

OBSERVERS

Cr P Jensen (*from 7.09 pm*)

STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
A/Manager Governance, Ms J Crook
Manager Infrastructure Management, Mr D Roy
Team Leader Civil and Transport Assets, Mr D Boothway
Governance Support Officer, Ms K Boyd

The meeting commenced at 7.06 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Nil

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr S Reardon
Seconded Cr S Ouk

The Minutes of the Asset Management Sub Committee Meeting held on 12 April 2021, be taken as read and confirmed.

CARRIED
UNANIMOUSLY

Manager Infrastructure Management, Mr D Roy and Team Leader Civil and Transport Assets, Mr D Boothway gave a presentation on item AMSC2 Road Surface Treatments.

REPORTS

AMSC1 Future Reports for the Asset Management Sub Committee

Moved Mayor G Aldridge
Seconded Cr S Ouk

1. The information is received.

CARRIED
UNANIMOUSLY

AMSC2 Road Surface Treatments

Cr D Hood entered the meeting at 7.22 pm.

Moved Cr C Buchanan
Seconded Cr S Ouk

1. The information is received
2. A further report be provided to the Asset Management Sub Committee listing the roads and types of treatment applied from 2018 to date.

CARRIED

OTHER BUSINESS

Nil

The meeting closed at 7.37 pm.

CHAIRMAN.....

DATE.....

ITEM 4.0.3

URBAN SERVICES COMMITTEE

HEADING Recommendations of the Tree Management Appeals Sub Committee meeting held on Tuesday 15 June 2021

AUTHOR Heather Prasad, PA to GM City Infrastructure, City Infrastructure

CITY PLAN LINKS 1.1 Our City is attractive and well maintained

SUMMARY The minutes and recommendations of the Tree Management Appeals Sub Committee meeting held on Tuesday 15 June 2021 are presented for Urban Services Committee's consideration.

RECOMMENDATION

1. The information contained in the Tree Management Appeals Sub Committee Minutes of the meeting held on 15 June 2021 be received and noted and that the following recommendations contained therein be adopted by Council:

TMASC1 Future Reports for the Tree Management Appeals Sub Committee

1. The information is received.

TMASC2 Tree Removal Requests - Monthly Update

1. The information is received.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Minutes Tree Management Appeals Sub Committee - 15 June 2021

CO-ORDINATION

Officer: GMCI

Date:



**MINUTES OF TREE MANAGEMENT APPEALS SUB COMMITTEE MEETING HELD
IN COMMITTEE ROOMS, SALISBURY COMMUNITY HUB, 34 CHURCH STREET,
SALISBURY ON**

15 JUNE 2021

MEMBERS PRESENT

Cr S Reardon (Chairman)
Mayor G Aldridge (ex officio)
Deputy Mayor, Cr C Buchanan
Cr P Jensen (Deputy Chairman)
Cr S Ouk

STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
Manager Infrastructure Management, Mr D Roy
A/Manager Governance, Ms J Crook
Governance Support Officer, Ms K Boyd

The meeting commenced at 7.40 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Nil

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr P Jensen

Seconded Mayor G Aldridge

The Minutes of the Tree Management Appeals Sub Committee Meeting held on 10 May 2021, be taken as read and confirmed.

CARRIED

REPORTS

TMASC1 Future Reports for the Tree Management Appeals Sub Committee

Moved Mayor G Aldridge

Seconded Cr P Jensen

1. The information is received.

CARRIED

TMASC2 Tree Removal Requests - Monthly Update

Cr S Ouk left the meeting at 7:45 pm.

Cr S Ouk returned to the meeting at 7:47 pm.

Moved Cr P Jensen

Seconded Cr S Ouk

1. The information is received.

CARRIED

OTHER BUSINESS

Nil

CLOSE

The meeting closed at 7.47 pm.

CHAIRMAN.....

DATE.....

ITEM	4.1.1 URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	NAWMA Draft Annual Business Plan 2021/2022
AUTHOR	Elizabeth MacGillivray, Senior Civil Environmental Engineer, City Infrastructure
CITY PLAN LINKS	2.1 Capture economic opportunities arising from sustainable management of natural environmental resources, changing climate, emerging policy direction and consumer demands. 4.3 Have robust processes that support consistent service delivery and informed decision making. 4.4 Embed long term thinking, planning and innovation across the organisation.
SUMMARY	This report provides a summary and highlights key aspects of the NAWMA 2021/22 Annual Business Plan, which is attached for constituent Council endorsement.

RECOMMENDATION

1. The information is received.
2. The Northern Adelaide Waste Management Authority (NAWMA) Draft Annual Business Plan 2021/22, as provided in Attachment 1 to this report (Urban Services 21/06/2021 Item No. 4.1.1) is endorsed.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. NAWMA Draft Annual Business Plan 2021/2022

1. BACKGROUND

- 1.1 NAWMA prepares an annual budget and business plan outlining objectives, proposed activities and measurement tools for the assessment of performance for the ensuing financial year for approval by its constituent Councils. This report addresses the draft Annual Business Plan prepared by NAWMA for the City of Salisbury, which is attached.
- 1.2 This report contains a brief summary of the salient matters raised in the Draft Annual Business Plan.
- 1.3 The NAWMA Draft Budget was approved as part of Council's Budgetary process through the Council in May. (Finance and Corporate Services Committee, 17 May 2021, 2.1.6 – NAWMA Draft 2021/2022 Budget).

- 1.4 NAWMA is currently undertaking a significant review of the Service Level Agreement. This document will be presented to Council for consideration and endorsement once it becomes available.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 General Manager City Infrastructure
- 2.1.2 General Manager Business Excellence

2.2 External

- 2.2.1 Executive Officer NAWMA

3. REPORT

- 3.1 As part of the City Plan, Council has Critical Actions, as A Sustainable City, relating to Resource Management, as outlined below:

3.1.1 *Advocacy Priorities*

- 3.1.2 Investment in programs that reduce waste to landfill such as incentives to increase recycling and 'circular economy' initiatives

3.1.3 *Operational Focus*

- 3.1.4 Use recycled or re-used materials where possible in construction and maintenance programs

- 3.1.5 Maintain weekly rubbish collection for residents and promote initiatives that reduce waste to landfill

- 3.1.6 Work with and educate our community on ways to improve the environmental performance of households and our City

3.1.7 *Strategic Projects*

- 3.1.8 Involve people and use sensors to better understand and improve our environment's health

- 3.1.9 Develop markets for recyclable materials through the Northern Adelaide Waste Management Authority

3.1.10 *Future Planning*

- 3.1.11 Review Council's sustainability strategy to include waste and energy management, cooler suburbs, biodiversity and water

- 3.2 Similarly, Council's Sustainable City Corporate Indicators that relate to resource management include:

- 3.2.1 Percentage of total spend on recycled materials used in Council's capital projects

- 3.2.2 Proportion of waste diverted from landfill

- 3.3 In reviewing the Critical Actions and Corporate Indicators, Council believes that the NAWMA Annual Business Plan will deliver on the critical actions and indicators.

- 3.4 The key changes in the Annual Business Plan, which will improve the delivery of Councils Critical Actions, from the previous year, are included in the operational efficiencies and in the community education and engagement section of the plan, as outlined below:
- 3.5 Operational Efficiencies
- 3.5.1 **Upgrade of Research Road Resource Recovery Centre:** In conjunction with site owner City of Salisbury, NAWMA have committed to the completion of the upgrade of the site within the 2021/2022 financial year. Planning approvals have been received, and NAWMA will deliver a contemporary site with high customer usability and transport efficiencies.
- 3.5.2 **Develop downstream (onshore) markets for Glass Fines:** In line with NAWMA's commitment to processing of recovered resources, a focus for this financial year will be in recovered glass fines (that are deemed unsuitable for recycling back into glass bottles) being used as an aggregate substitute in civil applications. Ideally, this will occur in Constituent Councils own road reseal, footpath and kerbing applications, but where this is not possible, NAWMA will work with other South Australian (and interstate) civil based contractors to utilise the recycled glass.
- 3.5.3 **Recycled Paper Polishing (quality) Plant diligence:** NAWMA's Material Recovery Facility reduces contamination (impurities) in the recovered paper from yellow lid bins to around 6 – 8%, which is acceptable under current trading conditions. NAWMA's Administration understands that in order to comply with the impending Commonwealth Export Ban Legislation (recovered paper scheduled for 2024), further processing of NAWMA's fibre will be needed to reduce contamination levels to around 1 – 2%. This will require further processing, either on-site by NAWMA, or by others elsewhere. NAWMA developed a Business Case for establishing a Recycled Paper Polishing Plant in the NAWMA Region.
- 3.5.4 **Landfill Alternative Project:** NAWMA's Board established a Special Purpose Vehicle (or Project Advisory Group) to undertake due diligence on a landfill alternative technology that may be suitable to service the region. The Draft Business Plan and associated Draft 2021/2022 Budget makes allowance for the continued, but accelerated, diligence of this potentially transformational project. Given the highly sensitive nature of the Project, further elaboration on this element of the Business Plan is tabled to the NAWMA Board as a standing item on each Board Meeting Agenda.
- 3.6 Community Education and Engagement
- 3.6.1 **Phase 2 of NAWMA's Resident Engagement Strategy (RES):** Phase 1 of the RES was undertaken throughout November 2020 – June 2021 and involved door knocking in target areas and a community survey. The information obtained in Phase 1, as well as data collected by WasteTrack, will be utilized to design a range of targeted community-based

educational programs to reduce contamination within household recycling bins.

- 3.6.2 **Kerbside collection service review:** Information obtained in the 2020/21 community survey, via which more than 3,000 residents, provided feedback about NAWMA's current kerbside collection service, will assist with the review of the service, this will ensure it meets the needs of the community and achieves high quality, recoverable materials whilst minimizing waste to landfill. Data from the next kerbside audit (scheduled for late 2021) will also feed into this review. Recommendations from Management based on all of this available data will be delivered to both the NAWMA Board and Constituent Councils for discussion.
- 3.6.3 **Introduction of a new call-centre phone system:** With service levels and number of residents NAWMA interact with ever increasing, the introduction and implementation of a new call-centre solution phone system will allow NAWMA's Customer Service team to log and track calls and utilise the data from these touchpoints. The data compiled will be extrapolated to uncover any patterns in communication and further identify areas for improvement and allows flexibility in working from home arrangements when necessary due to its cloud-based nature.
- 3.7 As mentioned at point 1.4, the Service Level Agreement is currently being reviewed. When Council is provided with the agreement, it will be reviewed against the proposed Business Plan to ensure consistency and connection.
- 3.8 Further to 3.5.3, funding of \$8 M from Federal and State Governments has been allocated for the recycled paper polishing plant. This project is planned to proceed.
- 3.9 Council Infrastructure Management team continues to work closely in partnership with NAWMA to ensure innovation continues to grow and develop in the Circular Economy and Council's own use of recycled materials, assist NAWMA to deliver on their business plan and to provide excellent service to our community.

4. CONCLUSION / PROPOSAL

- 4.1.1 The proposed NAWMA Draft Annual Business Plan 2021/2022 provides strategic objectives, actions, metrics and initiatives to undertake the collection and management of waste, organics, and recycling in a sustainable, efficient and competitive manner.
- 4.1.2 Council staff are partnering with NAWMA to ensure accountability of delivery of the business plan and support of Council's critical actions and indicators.

CO-ORDINATION

Officer:

Date:





1. Introduction:

The Business Plan, as prescribed in Clause 12 of the Charter, is to include an outline of NAWMA's objectives, that activities intended to be pursued, and the measurement tools defined to assess performance. It must also assess and summarise the financial requirements of NAWMA and set out the proposals to recover overheads and costs from the Constituent Councils.

The Draft 2021/2022 Business Plan documents the objectives, activities, financial requirements and metrics for NAWMA to undertake the collection and management of waste, organics, and recycling for Constituent Councils in a sustainable, efficient, and competitive manner. The Business Plan is to be read in conjunction with the broader strategic planning framework including the *Strategic Plan 2018-2025*, Charter, Long Term Financial Plan, and any associated Board endorsed Policies (ie Treasury Management Policy)

2. Objectives

- 2.1. To provide a **governance framework** that allows a consultative approach to management of the Subsidiary by Constituent Councils, the Board and NAWMA Management Team
- 2.2. To actively seek **operational efficiencies** that improves NAWMA's competitive advantage in the arenas of recycling, food organics garden organics, waste management, kerbside collections and customer service
- 2.3. To consolidate incorporation of **Workplace Health, Safety and Risk** into decision making processes
- 2.4. To **educate and promote** within the community recycling, waste diversion, and contamination minimisation, in collaboration with Constituent Councils, staff and the Board
- 2.5. To provide a high-quality low-cost service and infrastructure to Constituent Councils where **financial performance** is underpinned by timely and accurate monitoring and reporting.

The overarching objectives to:

*Deliver services efficiently and cost effectively
Increase diversion from landfill
Leadership in community education and information*

...will be delivered by being bold, innovative, worlds best practicing and transformational, whilst delivering local employment and business opportunities of global significance.

Table 2.1: Current Service Levels by Constituent

Constituent Council	Kerbside Collection Contract	Hard Waste Collection	Hard Waste Drop-Off Codes	MSW Bin	Recycling Bin	FOGO Bin	Customer Service	Education and Promotion	MRF Processing	FOGO Processing	Landfill Disposal	Bin Repairs and Replacements	Bellchambers Road RRC/WPF	Research Road RRC	Bin Administration
City of Salisbury	X	X	X	X	X	Optional	X	X	X	X	X	X		X	X
City of Playford	X	X	X	X	X	Optional	X	X	X	X	X	X	X		X
Town of Gawler	X	X	X	X	X	Optional	X	X	X	X	X	X			X



3. Activities

3.1. Corporate Governance

- 3.1.1. **Policy Review and development of an update program:** In order to establish a fit-for-purpose Corporate Governance Framework to keep pace with NAWMA's fast growing and continually increasing levels of service to Constituent Councils, a thorough Policy review and update is much needed. In consultation with Local Government Risk Services (LGRS) and other identified relevant stakeholders, NAWMA will undertake a comprehensive Policy review before developing an update program for all Policies.
- 3.1.2. **Internal Risk Assessment and Controls:** As a result of the Local Government Association Workers Compensation Scheme (LGAWCS) and Local Government Association Mutual Liability (LGAMLS) 2019 Audit, NAWMA is required to implement a series of risk and internal control assessments, ongoing treatments and training, in order to achieve conformance under the Model Framework. NAWMA's Administration will work collaboratively with the Scheme towards conformance, in preparation and readiness for the scheduled 2022 Audit.
- 3.1.3. **Implementation of a compliant Records Management System:** Under the *State Records Act 1997* NAWMA has an obligation to maintain official records in its custody in good order and condition, including the capture, storage, maintenance and disposal of records in both physical and electronic forms. NAWMA has arguably outgrown the current records management system. An investigation into a fit for purpose Records Management System will be undertaken in 2021/2022 with a rollout plan for the physical implementation of the system to be developed, along with revised internal processes. NAWMA will look where possible to duplicate Constituent Councils systems.
- 3.1.4. **Staff Satisfaction Survey (alternate year; pulse check):** With a full Staff Satisfaction Survey undertaken in July 2020, the NAWMA Board instructed Management to undertake this process every two (2) years, with a smaller pulse-check survey to be implemented on the alternate year. NAWMA will run the 2021 survey in-house, utilising the online survey tool SurveyMonkey to run the short form survey, with all responses from staff being anonymised by the online platform. The survey will check in on staff's mood and fulfilment and will identify areas for improvement. The feedback from the survey will be presented to the NAWMA Board and used to further develop the organisation and staff experience.
- 3.1.5. **Review of Charter/Governance:** In accordance with Clause 4.5 of NAWMA's Charter, the document must be reviewed at least once in every four (4) years. The review of the Charter is now due, and the first drafting will be undertaken by NAWMA's Management in this financial year. Necessary changes will be published in the South Australian Government Gazette. The NAWMA Board through a self-assessment have also identified a review of the Governance Structure as a priority. The current governance arrangements have and continue to serve NAWMA and the Constituent Councils very well and comply in full with the Local Government Act, Regulations, and Charter. However, given the rapid growth in size, scale, and complexity of NAWMA, an opportunity to explore other governance models without losing the direct connectedness with Constituent Councils will be undertaken and reported back to the NAWMA Board.

**Table 3.1: Summary of activities to deliver on the Governance Framework objective**

Activity number	Activity	2018-2025 Strategic Plan Linkage	Metric
3.1.1	Policy Review and development of an update program	Objective 3; Strategies 3 & 11	Completion of Policy Review and development of update program
3.1.2	Internal Risk Assessment and Controls	Objective 3; Strategies 3 & 11	Implementation of internal control assessment procedure as business as usual
3.1.3	Implementation of a compliant Records Management System	All	Investigation into a fit for purpose Records Management System complete
3.1.4	Staff Satisfaction Survey (alternate year; pulse check)	Objective 3	Pulse check Staff Satisfaction Survey complete
3.1.5	Review of Charter/Governance	All	Charter review complete and changes gazetted (if necessary)



3.2. Operational Efficiencies

- 3.2.1. Upgrade of Research Road Resource Recovery Centre:** In conjunction with site owner City of Salisbury, NAWMA have committed to the completion of the upgrade of the site within the 2021/2022 financial year. Planning approvals have been received, and NAWMA will deliver a contemporary site with high customer usability and transport efficiencies.
- 3.2.2. Develop downstream (onshore) markets for Glass Fines:** In line with NAWMA's commitment to processing of recovered resources, a focus for this financial year will be in recovered glass fines (that are deemed unsuitable for recycling back into glass bottles) being used as an aggregate substitute in civil applications. Ideally, this will occur in Constituent Councils own road reseal, footpath and kerbing applications, but where this is not possible, NAWMA will work with other South Australian (and interstate) civil based contractors to utilise the recycled glass.
- 3.2.3. Recycled Paper Polishing (quality) Plant diligence:** NAWMA's Materials Recovery Facility reduces contamination (impurities) in the recovered paper from yellow lid bins to around 6-8%, which is acceptable under current trading conditions. NAWMA's Administration understands that in order to comply with the impending Commonwealth Export Ban Legislation (recovered paper scheduled for 2024), further processing of NAWMA's fibre will be needed to reduce contamination levels to around 1-2%. This will require further processing, either on-site by NAWMA, or by others elsewhere. NAWMA developed a Business Case for establishing a Recycled Paper Polishing Plant in the NAWMA Region.
- 3.2.4. Landfill Alternative Project:** NAWMA's Board established a Special Purpose Vehicle (or Project Advisory Group) to undertake due diligence on a landfill alternative technology that may be suitable to service the region. The Draft Business Plan and associated Draft 2021/2022 Budget makes allowance for the continued, but accelerated, diligence of this potentially transformational project. Given the highly sensitive nature of this Project, further elaboration on this element of the Business Plan is tabled to the NAWMA Board as a standing item on each Board Meeting Agenda.

Table 3.2: Summary of activities to deliver on the Operational Efficiency objective

Activity number	Activity	2018-2025 Strategic Plan Linkage	Metric
3.2.1	Upgrade of Research Road Resource Recovery Centre	Objectives 1, 2 & 3	Upgrade completion
3.2.2	Develop downstream (onshore) markets for Glass Fines	Objectives 1, 2 & 3 Strategies 4 & 10	Significant recycled glass utilised in Constituent Councils civil procurement, and/or local/domestic market entered
3.2.3	Recycled Paper Polishing (quality) Plant diligence	Objectives 1, 2 & 3 Strategies 4 & 10	Further due diligence completed
3.2.4	Landfill Alternative Project	All	Continued accelerated diligence

3.3. Workplace Health, Safety, Risk and Quality

- 3.3.1. Risk Management Software Platform (Skytrust):** NAWMA will continue to make strides in the documentation, automation (where possible) and repeatability of hazard/risk/safety



identification and reporting. The Local Government Association endorsed Skytrust platform will be further embedded into business as usual throughout 2021/2022 to assist NAWMA in this regard.

- 3.3.2. LGAWCS and LGAMLS Risk Evaluation Action Plan:** As a result of the Local Government Association Workers Compensation Scheme (LGAWCS) and Local Government Association Mutual Liability (LGAMLS) 2019 Audit, NAWMA has developed an Action Plan to review, monitor, inform and complete the actions required within a three (3) year period to move NAWMA to a compliant WHS system. NAWMA's Administration will work collaboratively with the Scheme towards conformance.
- 3.3.3. Development of a Risk Management Framework and Corporate Risk Register, and rollout of risk training across the organisation:** As a full member of the Local Government Association Workers Compensation Scheme (LGAWCS) and Local Government Association Mutual Liability (LGAMLS), NAWMA are required to develop a Risk Management Framework and Corporate Risk Register. NAWMA's drafted Risk Management Framework and Risk Register will be reviewed by the Local Government Risk Services (LGRS), with training content to be developed and rolled out across NAWMA's Administration, as appropriate to the relevant role.

Table 3.3: Summary of activities to deliver on the Workplace Health & Safety, Risk objective

Activity number	Activity	2018-2025 Strategic Plan Linkage	Metric
3.3.1	Risk Management Software Platform (Skytrust)	Objectives 1, 2 & 3; Strategies 6, 8, 10 & 11	Skytrust implemented as business as usual
3.3.2	LGAWCS and LGAMLS Risk Evaluation Action Plan	Strategies 2 & 10	70% completion (or more) on each Action Plan
3.3.3	Development of a Risk Management Framework and Corporate Risk Register, and rollout of risk training across the organisation	All	Framework adopted, risk register business as usual and training complete



3.4. Community Education and Engagement

- 3.4.1. Phase 2 of NAWMA's Resident Engagement Strategy (RES):** Phase 1 of the RES was undertaken throughout November 2020 – June 2021 and involved doorknocking in target areas and a community survey. The information obtained in Phase 1, as well as data collected by WasteTrack, will be utilised to design a range of targeted community-based educational programs to reduce contamination within household recycling bins.
- 3.4.2. Kerbside collection service review:** Information obtained in the 2020/21 community survey, via which more than 3,000 residents, provided feedback about NAWMA's current kerbside collection service, will assist with the review of the service. This will ensure it meets the needs of the community and achieves high quality, recoverable materials whilst minimising waste to landfill. Data from the next kerbside audit (scheduled for late 2021) will also feed into this review. Recommendations from Management based on all of this available data will be delivered to both the NAWMA Board and Constituent Councils for discussion.
- 3.4.3. Introduction of a new call-centre solution phone system:** With service levels and number of residents NAWMA interact with ever increasing, the introduction and implementation of a new call-centre solution phone system will allow NAWMA's Customer Service team to log and track calls and utilise the data from these touchpoints. The data compiled will be extrapolated to uncover any patterns in communication and further identify areas for improvement and allows flexibility in working from home arrangements when necessary due to its cloud-based nature.

Table 3.4: Summary of activities to deliver on the Communications objective

Activity number	Activity	2018-2025 Strategic Plan Linkage	Metric
3.4.1	Phase 2 of NAWMA's Residential Engagement Strategy (RES)	Objective 2	Development of targeted community-based educational programs. Reduction in contamination within household recycling bins
3.4.2	Kerbside collection service review	Objectives 1 & 3	Review of kerbside collection service and advice and recommendations provided to Board
3.4.3	Introduction of a new call-centre solution phone system	Objective 1; Strategies 10 & 11	Implementation of call-centre solution phone system as business as usual



3.5. Financial Sustainability

- 3.5.1. Business Intelligence software implementation:** To continue to further opportunities in business efficiency and improvement across the multiple platforms used at NAWMA, data integration and analysis through Business Intelligence (BI) software is required. BI software provides comprehensive performance metrics, in near real time, to support NAWMA in better decision making. NAWMA's Administration will make progress on the implementation of BI software on a two (2) year program, assisted by the recently Board endorsed resourcing strategy.
- 3.5.2. A long-term strategy to maintain financial sustainability:** Financial sustainability is a critical performance measure for NAWMA in order to maintain a solid and healthy financial position and sufficiently replace or renew existing infrastructure assets as they reach the end of their useful lives. The financial indicators used provide the assessment of NAWMA's financial sustainability are Net Financial Liabilities Ratio, Operating Surplus Ratio and Asset Sustainability Ratio.

Table 3.5: Summary of activities to deliver on the Financial Sustainability objective

Activity number	Activity	2018-2025 Strategic Plan Linkage	Metric
3.5.1	Business Intelligence software implementation	All	Investigation into a fit for purpose Business Intelligence program
3.5.2	A long-term strategy to maintain financial sustainability	All	Responsible financial management to meet financial metrics and funding requirements

**Table 4: Summarised Draft 2021/2022 NAWMA Annual Business Plan**

Draft 2021/2022 Annual Business Plan Identified Priority Activities	Primary Responsible Officer
Policy Review and development of an update program	Executive Assistant
Internal Risk Assessment and Controls	Chief Financial Officer
Implementation of a compliant Records Management System	Executive Assistant
Staff Satisfaction Survey (alternate year; pulse check)	Executive Assistant
Review of Charter/Governance	Chief Executive Officer and Executive Assistant
Upgrade of Research Road Resource Recovery Centre	Chief Operations Officer
Develop downstream (onshore) markets for glass fines	Chief Operations Officer
Recycled Paper Polishing (quality) Plant diligence	Chief Executive Officer
Landfill Alternative Project	Chief Executive Officer
Risk Management Software Platform (Skytrust)	WHS and Environmental Officer
LGAWCS and LGAMLS Risk Evaluation Action Plan	WHS and Environmental Officer and Executive Assistant
Development of Risk Management Framework and Corporate Risk Register, and rollout of risk training across the organisation	Chief Financial Officer and Executive Assistant
Phase 2 of NAWMA's Residential Engagement Strategy (RES)	Education and Community Projects Officer
Kerbside collection service review	Education and Community Projects Officer
Introduction of a new call-centre solution phone system	Team Leader Administration
Business Intelligence software implementation	Chief Financial Officer
A long-term strategy to maintain financial sustainability	Chief Financial Officer

ITEM	4.1.2
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Salisbury City Centre - Church and John Street Upgrade
AUTHOR	Dameon Roy, Manager Infrastructure Management, City Infrastructure
CITY PLAN LINKS	1.1 Our City is attractive and well maintained 1.3 People are valued and they feel safe, included and connected 3.1 Salisbury's businesses are successful and part of our community
SUMMARY	This report, in association with a presentation delivered to Urban Services, updates the Council on the progress of the Design and the intent of the Salisbury City Centre Upgrade, with a view to proceeding to inform the community and consult key stakeholders on the details. The report also makes comment to the change in focus from Bollard treatments to alternative treatments to ensure community & pedestrian safety.

RECOMMENDATION

1. The information is received and noted
2. Council proceeds to consult with key stakeholders and inform the community of the final design & undertake procurement process, for works, proposed to commence in November this year.
3. Council take the learnings, with respect to pedestrian safety, from the Salisbury City Centre Upgrade and apply them to future projects and budget considerations for Mawson Lakes and other high pedestrian traffic areas.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Following a report to Council on the Church and John Street - Community Consultation Findings (2.6.3 Works & Services, 20 April 2020), Council has undertaken the design and further consultation, particularly with Key Stakeholders, such as the Salisbury Business Association.
- 1.2 With the Design now completed, this report is updating the Council to get approval to move to the final consultation and Procurement Phase, which includes an Expression of Interest and then formal tendering process.
- 1.3 Given the complexity of the works undertaken this report gives highlights of the major changes with additional detail provided in the presentation to Council, as attached, including a fly-through.
- 1.4 Similarly at a meeting held on 23 March 2020, Council resolved:

“A report on the activation of Mawson Lakes and Salisbury City Centre commercial precincts through pedestrian protection models and associated funding options be included in the Future Reports for the Works and Services committee and due to be reported back in December 2020.”

Resolution Number 0462/2020

- 1.5 In discussing pedestrian protection models for the Salisbury City Centre and the design approach in this report addresses the above resolution and recommends a future approach.

2. CITY PLAN CRITICAL ACTION

- 2.1 Progress the revitalisation of the Salisbury City Centre.
- 2.2 Further, as an action under the ‘Prosperous City’ theme of the City Plan, Council has committed to*Regenerate the Salisbury City Centre into a vibrant, diverse and successful destination recognised as the business heart of northern Adelaide.*

3. CONSULTATION / COMMUNICATION

- 3.1 Internal
 - 3.1.1 Project Team & Executive
- 3.2 External
 - 3.2.1 SBA and Key Stakeholders

4. REPORT

- 4.1 The key themes which resulted from the engagement as expected were as follows;
 - 4.1.1 Aesthetic appeal and landscaping
 - 4.1.2 Amenity and functionality
 - 4.1.3 Safety and cleanliness
 - 4.1.4 Access and connectivity
 - 4.1.5 Activity
- 4.2 This report shows how the design has addressed the themes as discussed below:

Aesthetic Appeal and Landscaping

- 4.3 *Overall the community articulated their desire to see an increase in street appeal to the area; the responses received expressed their support of the concept designs most specifically due to the inclusion of landscaping, paving and removal of street clutter and updated shopfronts.*
- 4.4 *Greenery and seating ranked overall highest overall amongst respondents, which also was evident throughout the information sessions and stakeholder engagements.*
- 4.5 The design focuses on high end landscaping of the borders between the pedestrian and roads, with a focus on the removal of bollards and change to high quality pavement types for the footpaths.

- 4.6 Similarly the roads, particularly in Church Street have been narrowed with the square having a significant increase in the Green space (over 300m2), to improve Aesthetic Appeal and reduce speeds.
- 4.7 Staff have changed the model of pedestrian safety away from bollards and the installation of high quality landscaping including concrete edged landscaped gardens, to provide protection to the pedestrian and outside dining areas.
- 4.8 This combined with more legibility of paths of travel will significantly improve safety and this will be the model moving forward. These concrete edged gardens are more expensive than bollards. However, the overall result enhances the environment and aesthetic of the area, including the Civic Plaza and gives a far better user experience.
- 4.9 Once this model has been constructed Council will use the learnings and design techniques to create projects to improve areas that currently have a large number of bollards, which provide pedestrian protection, such as at Mawson Lakes.
- 4.10 Staff have also been working with the traders to encourage the upgrade and improvement to the entry way levels of the shopfronts.

Amenity and Functionality

- 4.11 *In addition to this consistent feedback was received around the inclusion of lighting, signage, drinking fountains, bins, shade and seating.*
- 4.12 *There was a desire amongst the respondents to install appropriate seating, away from the typical concrete or metal to traditional timber styles with appropriate arm rests.*
- 4.13 There has been a major focus on Smart Wayfinding & Lighting to raise the lighting environment in the area. In some locations at nodes catenary lighting is recommended to assist with wayfinding, with the lighting throughout the Centre upgraded.
- 4.14 Seating has been incorporated in the Landscaping Gardens to ensure the timber style, with arm rests area included through the streets to enable resting points and opportunity to linger longer at key nodes.
- 4.15 Bin management has been included in the design with a proposal being discussed with the traders around a centralized approach to bin management.
- 4.16 Similarly, Council is installing additional recycling bins up and down the street corridors, with a focus at nodes.

Safety and Cleanliness

- 4.17 *Safety and cleanliness feedback was predominantly received throughout the engagement, mainly related to public perception of unsociable behavior within the precinct.*
- 4.18 *There was significant discussion from the engagement that an increased level of CCTV and lighting would provide a perceived safety increase within the precinct.*
- 4.19 There has been significant work undertaken with respect to the moving of the memorial benches, previously a site for anti-social behaviour, and work with key community groups around the moving of gatherings from the City Centre areas to more appropriate sites.

- 4.20 The design has a key factor of maintainability in mind, particularly around concrete structures and pavement types to enable the City Centre to be more easily cleaned. Similarly there is a trial being undertaken of the use of high pressure heated systems to improve the cleanliness of the street.
- 4.21 This will also be improved by the clear demarcation of the pedestrian paths, as discussed with DAIN and Council's internal resources around access and disability. This is a key focus on the design with pavements and pavement marking (steel tags) having different textures and colours to clearly delineate safe paths of travel.
- 4.22 Staff have also negotiated with the owners of west of Gawler Street to ensure that the area is decluttered, key elements removed and there is a clear and continuous path of travel from the interchange through to the City Heart.
- 4.23 20% of the budget is allocated to Smart Technology and Lighting which will significantly improve the public perception of safety in the streets.

Access and Connectivity

- 4.24 *It was identified that to maximise the potential of the precinct, people would like to see clearly delineated and connected pedestrian and vehicular routes, which linked to public transport and carparks to activities.*
- 4.25 *Pedestrian access was seen as the most pressing issue from respondents and the following comments were received;*
 - 4.25.1 *Pathways defined by distinctive texture and colour to guide the visibly impaired*
 - 4.25.2 *Smooth uninterrupted pedestrian pathways*
 - 4.25.3 *Clear signage*
 - 4.25.4 *Lighting*
 - 4.25.5 *Smart Parking*
 - 4.25.6 *Other wayfinding methods*
- 4.26 This was discussed above, with the additional comments that Council has worked with the Public Transport Authorities to remove the bus stop from in front of the City Square with an increase in capacity of the stops on Church Street between Wilshire and John Street and a new stop on Wilshire Street, removing the bus clutter in the City Centre.
- 4.27 Access and Connectivity has been a key element of the design with the repurposing of the alleyways and pedestrian paths linking key nodes such as across Sexton Car Park and the redesign of Sexton to reinforce the link across Church Street to the Hub.

Activity

- 4.28 *Respondents associated activity as a key driver to encourage visitors to visit and stay in the city centre longer. The following suggestions were mentioned frequently throughout the engagement;*
 - 4.28.1 *A wider variety of shops*
 - 4.28.2 *Children's activities*

- 4.28.3 *Areas for entertainment and recreation*
- 4.28.4 *Lawns for picnics*
- 4.28.5 *BBQ areas*
- 4.28.6 *Outdoor cafes and eateries*
- 4.28.7 *An additional playground*
- 4.28.8 *Areas for youth groups to host activities*
- 4.28.9 *Bird baths*
- 4.29 *Lawn Areas and outdoor dining opportunities have been significantly increased along John Street.*
- 4.30 *With the increase in the City Square area, this will enable further, larger event opportunities in the Square and smaller events at key nodes, such as at the intersection of Judd Land and John Street.*
- 4.31 *Another key aspect to reinforce the shared street model. This has been undertaken in a number of ways:*
 - 4.31.1 *The Roads in the area, whilst still maintaining acceptable turning paths have been significantly narrowed to reduce speed and reinforce the shared street model.*
 - 4.31.2 *Entry Areas, Wiltshire Round-about, Church/James intersection and Gawler/John intersections have included a change in pavement type to reinforce the change in speed and the change to a shared street.*

Public Toilet Facilities

- 4.32 *Some feedback was provided surrounding the inclusion of a public toilet facility within the proposed upgrade specifically for businesses.*
- 4.33 *As part of the early works some potential locations were identified being;*
 - 4.33.1 *Judd Street Laneway*
 - 4.33.2 *Sexton Carpark*
 - 4.33.3 *John Street in front of Cash Converters*
- 4.34 *The City of Salisbury provides public toilet facilities in the Salisbury Community Hub.*
There are also other public toilet facilities located within the Parabanks Shopping Centre and at the Train Station which are open for varied and extended hours.
- 4.35 *Should Council decide that they want to investigate the installation of an additional public toilet, a report could be brought back during the detailed design stage with preferred options, suggested utilisation, and current requirements for business and landholders to provide facilities.*
- 4.36 *The construction of a 24 hour, dual cubical EXOLOO public toilet in John Street (near the front of the Cash Converters) has been included.*
- 4.37 *Staff are in negotiations with DIT regarding the upgrade of the Public Toilet at the Interchange in association with the Interchange works proposed in the medium term.*

5. CONCLUSION / PROPOSAL

- 5.1 The design has focused on the consultation results and feedback from the community, users, the SBA and traders, and is moving to the Procurement phase with construction proposed to commence in November.
- 5.2 The design has been an integrated collaboration between Council staff, external consultants and advisors to ensure a high quality outcome and Exceptional Community Experience for many years to come, meeting the expectations of the Community as discussed above.
- 5.3 Quantity Surveyors Budget Estimate, based on the design of the Salisbury City Centre Upgrade project, is at \$7.0 M, close to the original estimated budget of \$6.8 M, noting that there is \$1.2 M allocated for the extension of Church Street, subject to the property sales on 12 James Street.
- 5.4 A small portion of the \$1.2 M will be spent in preparation works to be undertaken as part of the initial phase of works in Church Street for smart city, traffic and stormwater preparation works.
- 5.5 The budget and overall scope will be further refined and value engineered, and reported to Council as the expression of interest and formal tendering process is undertaken.
- 5.6 A working group will be created between the SBA, Traders, Principal Contractor and Council's Project Manager to ensure there are minimal disruptions to the traders during the construction period, with minimal works to be undertaken in John Street during the Christmas period.

CO-ORDINATION

Officer:

Date:

ITEM	4.1.3
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Capital Works Report - May 2021
AUTHOR	Christy Martin, Team Leader Project Support, City Infrastructure
PREV REFS	Works and Services 2.6.1 16/11/2020 Committee
CITY PLAN LINKS	1.1 Our City is attractive and well maintained 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	The following monthly status report and requests for amendments is presented to effectively manage the City Infrastructure Capital Works Program.

RECOMMENDATION

1. Upon endorsement, combine 2020/21 and 2021/22 Fairbanks Drive Reserve Upgrade Program budgets, as detailed within Urban Services, Item 4.1.3, 21st June 2021, into a single Program 'Fairbanks Drive Reserve Upgrade' to streamline project management of the works.
2. Upon endorsement, combine 2021/22 & 2022/23 program budgets associated with the redevelopment of Yalumba Drive Reserve Paralowie, within Urban Services, Item 4.1.3, 21st June 2021, into two programs of works to aid in the project management of the program of works.
3. With the Salisbury Recreation Precinct Redevelopment approved, remove the \$20k 'Book a Court' facility from the 2020/21 Public Lighting Program for reconsideration at a future date, and include the upgrade of Digital Sign Structures and Infrastructure, \$170k, where sufficient funding is available.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 City Infrastructure is responsible for the capital works, associated plant and fleet, building, traffic and civil engineering services, landscape and environmental works. Specifically, these works involve project management, design specification development, construction and recurrent maintenance. Service provision is undertaken by both internal resources and external consultants/contractors. City Infrastructure provides periodic progress reports for these projects.

2. CONSULTATION / COMMUNICATION

- 2.1 As part of the management of the City Infrastructure Capital Works Program, communication of the program occurs on a monthly basis via the Urban Services Committee. In addition, a current program of works is available via the City of Salisbury internet site, with highlights included in the periodic publication *Salisbury Aware*, and social media.

3. REPORT

- 3.1 Currently the City is alive with construction, with a variety of works being delivered across multiple locations. This includes the construction of a new roundabout at the intersection Nelson and Kesters Road, Para Hills; new recreational facilities at Salisbury Oval and an upgrade to the boat ramp and channel at St Kilda. With this year being a larger than normal Capital Works Program and aiming to align optimum delivery timeframes, it is expected that some projects will continue and be completed in the new financial year.
- 3.2 As part of this month's report, a series of highlights of current works and the year in review has been provided.

Current Program Highlights

- 3.3 The new shared use bridge at Mawson Lakes was craned into place and opened to the public for use. This new bridge provides a connection across Dry Creek from Waterbrook Court to Ridley Street, spanning approximately 100 metres.



- 3.4 As part of the Minor Capital Grants Program, the construction of a new 6 metre x 9 metre storage shed at Wildwood Drive Reserve, Salisbury Park, is underway. As part of this community grant, new lighting under the verandah will be installed.



- 3.8 The new shared use bridge at Carisbrooke Park, Salisbury Park, is on track for opening this month. The aged timber bridge has been replaced with a low maintenance steel structure which provides an important link between the reserve and carpark.



- 3.9 The traffic improvement initiative at the intersection of Wright and Canna Road, Ingle Farm, is scheduled for completion this month. This Commonwealth Government funded project will see a new seagull island and protected right turn at this intersection.



- 3.10 Further upgrades of Diment Road are now near complete. As part of this upgrade, new sections of kerbing were installed which will improve drainage in the area.



- 3.11 Flood mitigation works at Camelot Drive Reserve and Whites Road, Paralowie; are near complete.



- 3.12 The playground renewal at Carlyle Reserve, Pooraka, is now underway. New equipment to be installed includes a 2-bay swing with a basket swing, 6 metre track rider, seated carousel and accessible rocker.



- 3.13 A new four station fitness equipment pod is now underway in a section along the Little Para River, Parafield Gardens. This will be located adjacent an existing playground and outdoor seating area;



4. PROGRAM AMENDMENTS & APPROVALS

- 4.1 Coordination and monitoring of the Capital Works Program is ongoing, partly to ensure it best meets the needs of the community whilst maintaining infrastructure condition. As a result, the following changes are requested:

Amendment to Budget

Fairbanks Drive Reserve, Paralowie

2021/22 will see the recreational upgrade to Fairbanks Drive Reserve, Paralowie, come to fruition. The reserve will have a new playspace, reserve fencing, outdoor sports court renewal, toilets and rage cage / sports facility. These works are funded via various program streams and are now sought to be transferred into a single program to assist with streamlining the project management of the works. Subject to the formally approval of the 2021/22 budget this month, it is proposed to transfer the following budgets into a single program referred to as Fairbanks Drive Reserve Upgrade;

- PR25861 Additional Playspaces Program \$58k 20/21 & \$348k 21/22
- PR21409 Outdoor Sealed Sporting Court Surfaces Program \$80k 21/22
- PR22120 Reserve Fencing Program \$124k
- PR26080 Local Roads & Community Infrastructure Federal Funded Grant Program \$162k 2020/21 & \$488k 2021/22, Total \$650k

Recommendation: Upon endorsement, combine 2020/21 and 2021/22 Fairbanks Drive Reserve Upgrade Program budgets, as detailed within Urban Services, Item 4.1.3, 21st June 2021, into a single Program 'Fairbanks Drive Reserve Upgrade' to streamline project management of the works.

Impact: Streamline project management and simplify project costing

Yalumba Drive Reserve, Paralowie

Similar to the above request, upon endorsement, it is proposed to combine 2021/22 and 2022/23 program budgets associated with Yalumba Drive Reserve, Paralowie, into two related programs of work, in alignment with procurement strategies and assist in the streamlining of the project management as follows;

Yalumba Drive Reserve, New Clubrooms & Change Facility;

- PR20017 Building Upgrade Program \$2M
- PR21413 Carpark Program, \$300k

Yalumba Drive Reserve Upgrade;

- PR20018 Playspace Renewal \$198k
- PR21456 Reserve Upgrade \$125k 2021/21 & \$12k 2022/23, Total \$137k
- PR22120 Reserve Fencing Program \$120k

Recommendation: Upon endorsement, combine 2021/22 & 2022/23 program budgets associated with the redevelopment of Yalumba Drive Reserve Paralowie, within Urban Services, Item 4.1.3, 21st June 2021, into two programs of works to aid in the project management of the program of works.

Impact: Streamline project management and simplify project costing

Amendment to Program**PR21478 Public Lighting Program**

With the redevelopment of the Salisbury Recreation Precinct recently approved, the installation of a new 'Book a court' facility and lighting at Happy Homes, Salisbury North, approximately \$20k, will now not proceed. This was previously approved as a program inclusion in November 2020, however will now be reconsidered at a future date. To note, the expected complimentary \$12k grant funding from Tennis SA and Tennis Australia collectively, for these works has not been received and therefore will not require returning.

With the new digital displays being installed at three key locations into the City Centre, due to the age of the sign structures and associated infrastructure and cabling, approximately \$170k, of additional upgrades across three sites were required which is being costed to the 2020/21 Public Lighting Program where sufficient funding is available. Approval is sought to formally approve this program inclusion.

Recommendation: With the Salisbury Recreation Precinct Redevelopment approved, remove the \$20k 'Book a Court' facility from the 2020/21 Public Lighting Program for reconsideration at a future date, and include the upgrade of Digital Sign Structures and Infrastructure, \$170k, where sufficient funding is available.

Impact: Program removal and inclusion

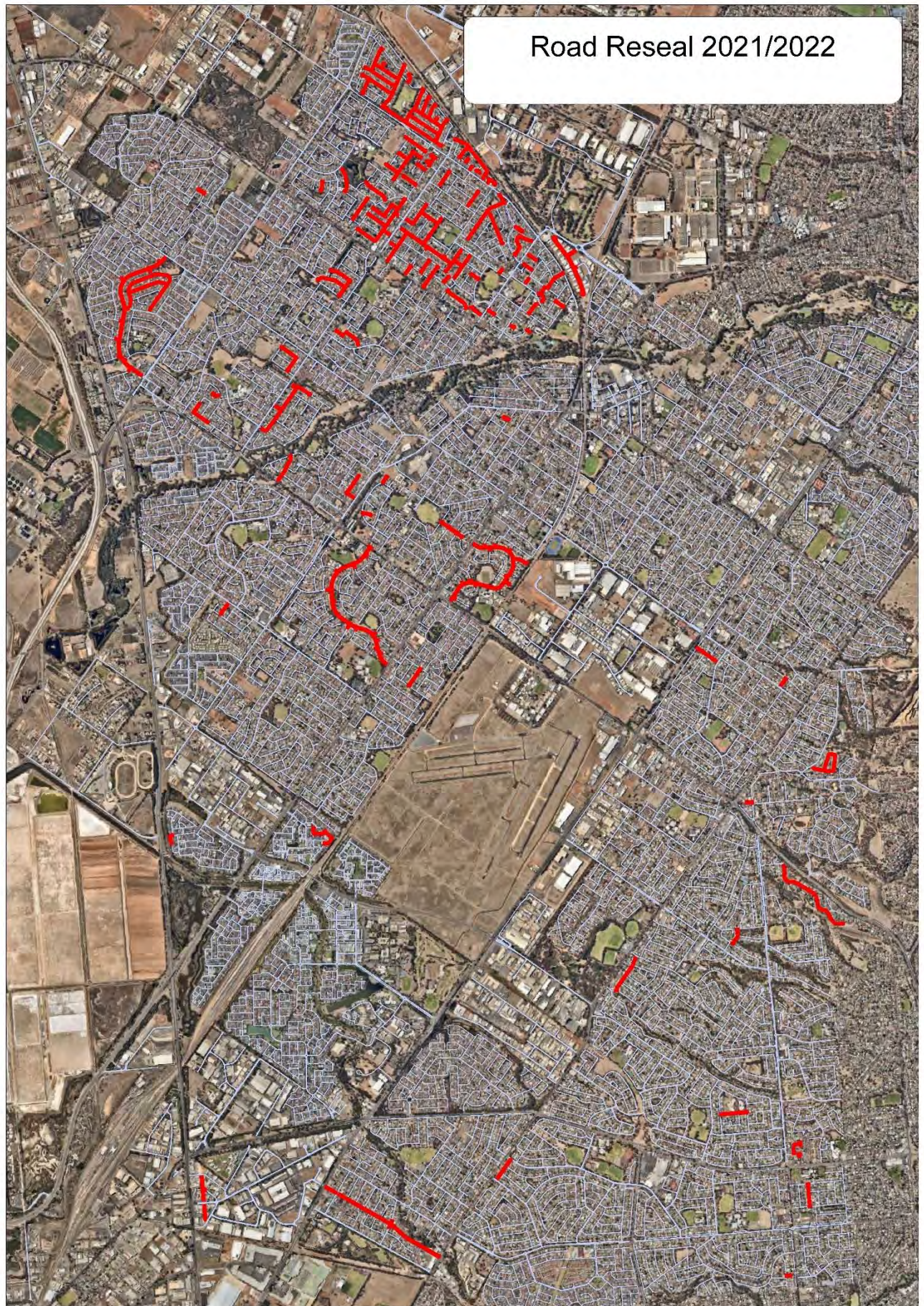
5. FOR INFORMATION

5.1 Outlined below is additional information provided for the Capital Works Program. Road Renewals scheduled for delivery as part of the 2021/22 Road Reseal Program;

2021/22 Road Reseal Program	
Adeline Street, Mawson Lakes	Evergreen Drive, Salisbury North
Alba Crt, Salisbury Downs	Firmin Street, Paralowie
Amsterdam Crs, Salisbury Dwns	Forest Ave, Paralowie
Arrow Cres, Paralowie	Furner Ave, Ingle Farm
Audley Avenue, Salisbury North	Gary Road, Salisbury North
Bingham Road, Salisbury North	Geoffrey Street, Salisbury North
Bishop Dr, Salisbury Downs	Ghent Street, Salisbury North
Bonney Avenue, Valley View	Gooranga Avenue, Salisbury North
Bren Street, Salisbury East	Grady Court, Salisbury North
Chamberlain Street, Salisbury North	Greig Crt, Paralowie

2021/22 Road Reseal Program	
Charton Street, Salisbury North	Grovely Avenue, Salisbury North
Coora Road, Salisbury North	Gunya Avenue, Salisbury North
Crane Street, Salisbury North	Harnham Road, Salisbury North
Cutting Cres, Burton	Harold Road, Salisbury North
Decimal Road, Salisbury North	Hoadley Street, Salisbury North
Delta Crt, Salisbury Downs	Hume Street, Salisbury North
Diruwa Drive, Salisbury North	Indura Court, Salisbury North
Earl Avenue, Salisbury East	International Avenue, Salisbury North
Edith Road, Salisbury North	Janet Street, Para Vista
Elaroo Avenue, Salisbury North	Joanne Street, Salisbury North
Elope Court, Paralowie	Kalimna Crescent, Paralowie
Equation Road, Salisbury North	Kara Crescent, Gulfview Heights
Erin Ct, Gulfview Heights	Kay Court, Salisbury North
Everglade Street, Mawson Lakes	Lavender Drive, Parafield Gardens
Lelta Avenue, Salisbury North	Morris St, Paralowie
Lelta Court, Salisbury North	Motcombe Road, Salisbury North
Lennira Street, Salisbury North	Nangari Road, Salisbury North
Lennox Dr, Paralowie	Nestor St, Paralowie
Leo Court, Salisbury North	O'Brien Av Salisbury Downs
Liberator Dr, Paralowie	Odstock Street, Salisbury North
Lorna Road, Para Hills	Ora Court, Salisbury North
Ludwell Avenue, Salisbury North	Paratta Street, Salisbury North
Luke Ave, Salisbury Downs	Passmore Place, Salisbury North
Lyle Street, Para Vista	Pentridge Road, Salisbury North
Magdalena Crescent, Paralowie	Perkins Court, Salisbury North

2021/22 Road Reseal Program	
Mannara Drive, Salisbury North	Perry Street, Salisbury North
Mantissa Road, Salisbury North	Pira Avenue, Salisbury North
Marapana Drive, Salisbury North	Piringa Avenue, Salisbury North
Marple Crt, Salisbury Downs	Playford Crescent, Salisbury North
Mawson Lakes Boulevard, Mawson Lakes	Pool Lane, Salisbury North
McKenzie Crescent, Gulfview Heights	Pyatt Court, Salisbury North
Melbury Road, Salisbury North	Romsey Court, Salisbury North
Mendez St, Paralowie	Ross Court, Para Vista
Meridian Road, Salisbury North	Royal Avenue, Pooraka
Mero Street, Salisbury North	Salcot Street, Salisbury North
Milford Avenue, Salisbury North	Shaxton Street, Salisbury North
Milo Road, Salisbury North	Shearer Crescent, Salisbury North
Minyara Avenue, Salisbury North	Shrewton Court, Salisbury North
Monarch Ave, Parafield Gdns	Silver Street, Salisbury North
Spencer Street, Parafield Gardens	Virginia Court, Salisbury North
Spring Avenue, Salisbury North	Wanbi Avenue, Ingle Farm
St Cora Cres, Paralowie	William Street, Cavan
St Peters Place, Salisbury Downs	Wilson Road, Para Hills
Stapleton Court, Salisbury North	Winzor Crt, Salisbury
Swinstead Crescent, Salisbury North	Wolgarra Street, Salisbury North
Taroo Court, Salisbury North	Wyle Street, Salisbury North
Tiller Court, Salisbury North	Wyndham Road, Salisbury North
Tura Avenue, Salisbury North	Yuwindi Avenue, Salisbury North
Versine Road, Salisbury North	



6. 2020/21 YEAR IN REVIEW BY ASSET CATEGORY

Drainage and Waterways

Successful Achievements and / or Completed Projects

Local Flooding Program

- Thomas Gully, Para Hills
- Waterloo Corner Road, Burton
- Trenerry Avenue, Ingle Farm

Major Flood Mitigation Program

- Sharon Drive Reserve, Para Hills
- Pauls Drive, Valley View
- Lane Reserve, Para Hills

Watercourse Management Works

- Dry Creek, Pooraka
- Edinburgh

Dam Renewal Program

- Dam 1, Cobbler Creek, Salisbury East
- Dam 9, Barker Gully Reserve, Gulfview Heights
- Dam 14, Wynn Vale Gully, Gulfview Heights
- Dam 17, Thomas Gully, Para Hills
- Dam 24, Kara Crescent Reserve, Gulfview Heights



Fleet

The Plant and Fleet Program supports the delivery of services to the community and maintenance of the City's assets.



Small Hybrid Car



Hybrid SUV



Service Vehicle



Slasher



Light Field Truck



Bobcat Skid Steer

Parks and Streetscape



Successful Achievements and / or Completed Projects

Outdoor Furniture Program

- Para Hills Hub Shade Sail

Information Signage Program

- 3 x Historical Signs

Feature Landscape Program

- Keyhole Park, Mawson Lakes
- Mawson Lakes Boulevard
- Sir Douglas Mawson Lakes

Playspace Renewal Program

- Makin Reserve, Ingle Farm
- Allen Green, Para Hills West
- Bush Park, Pooraka
- Tregoning Green, Salisbury Park
- Patterson Court, Paralowie

Planting Commenced for the Little Para Native Forest



Property and Buildings



Item 4.1.3

Successful Achievements and / or Completed Projects

Building Renewal Program

- Unity Park, Pooraka Tennis Clubrooms
- Adams Oval, Salisbury North, Cycle Speedway Clubrooms
- Air Conditioning Renewals across 6 locations
- Manor Farm Oval, Salisbury East, Para Hills West Soccer Clubrooms
- Brahma Lodge Oval, Brahma Lodge Football & Macedonia United Soccer Clubrooms
- Rowe Park Lower, Ingle Farm, Changerooms Floor Renewal

Building Upgrade Program

- Pooraka Farm Community Centre
- Water Wheel Museum, Pitman Park, Salisbury

Animal Pound Facility Concept Design

Unity Park, Pooraka, New Toilet Facility



Strategic Projects



Item 4.1.3

Successful Achievements

- The Grand Opening of the Bridgestone Athletics Facility occurred in March 2021
- Salisbury Oval Recreational Space Construction Commenced
- New Playspace as part of the Paddocks Master Plan tender awarded
- Burton Community Hub Concept Design Endorsed
- Salisbury City Centre Revitalisation Community Engagement



Transportation



Successful Achievements and / or Completed Projects

Minor Traffic Improvements Program

- Unity Park Accessible Parking
- Parkview Drive, Mawson Lakes, Parking Bay
-

Major Traffic Improvements Program

- George Street & Ryans Road, Greensfields New Roundabout
- George Street & Belfree Drive, Greenfields New Roundabout
- Daniel Avenue, Globe Derby, New Roundabout



Diment Road Upgrade



Bituminous Path Renewals

- Springbank Waters, Burton

City Wide Trails

- Dry Creek, Mawson Lakes / Pooraka
- Little Para, Salisbury Park

Mawson Lakes New Shared Use Bridge



Road Reseal Program

- 128 Roads Renewed within the City



7. CONCLUSION / PROPOSAL

- 7.1 This summary report regarding the City Infrastructure Capital Works Program be received.

CO-ORDINATION

Officer: EXEC
Date: 11/06/2021

ITEM	4.1.4
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
PREV REFS	Urban Services Committee 4.1.8 14/12/2020
HEADING	Mawson Lakes School Bridge
AUTHOR	Dameon Roy, Manager Infrastructure Management, City Infrastructure
CITY PLAN LINKS	<p>4.4 We plan effectively to address community needs and identify new opportunities</p> <p>4.2 We deliver quality outcomes that meet the needs of our community</p>
SUMMARY	<p>Council budgeted \$350k towards the Mawson Lakes Primary School Bridge, with in-kind funding from the Department of Education (DE) of \$300k towards the bridge, with DE confirming it is unable to increase its funding further.</p> <p>A 1.6m to 1.8m wide bridge is estimated to cost \$650k, whilst a 2.4m wide bridge is estimated to cost \$820k, a difference of \$170k.</p>

RECOMMENDATION

1. Council notes the letter from the Department for Education advising that no additional funding can be provided for this bridge.
2. Council approves the tendering of the 1.6m to 1.8m wide bridge design at a budget cost estimate of \$650k.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Letter from the Minister for Education - Honourable John Gardner MP - Mawson Lakes Pedestrian Footbridge

1. BACKGROUND

- 1.1 At its meeting held on Monday, 22 March 2021 Council resolved to write to the Minister for Education and the Local Member of Parliament seeking their support in funding the additional amount required to build a 2.4m pedestrian bridge.

- 1.2 Council also resolved:

“Staff provide a further information report to the Urban Service Committee and further consideration of a budget bid in the 2021/22 quarterly review budget process depending on the outcome from the Minister for Education.

Resolution Number 0881/2021”

- 1.3 At its meeting held on Monday, 21 December 2020 Council resolved as follows:

“Council notes the estimate for the Mawson Lakes Primary School Pedestrian Bridge has increased from \$600,000 to \$650,000 and that Council notes for the steel truss of 2.4m is \$820k.

Council's preferred option is a 2.4m bridge, and the CEO write to the State Government advising that Council commit \$350k towards the project, noting that DfE will contribute \$300k and requests the State Government to fund an additional \$170k."

Resolution Number - 0786/2020

- 1.2 Council subsequently wrote to the Department for Education (DfE) seeking additional funding support and has received advice from the DfE advising that they are unable to commit any additional funds to the \$300,000 already committed to the construction of the pedestrian bridge.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 City Infrastructure
- 2.2 External
 - 2.2.1 Mawson Lakes Primary School
 - 2.2.2 Department of Education

3. REPORT

- 3.1 Council has undertaken the detailed design of the Mawson Lakes Primary School. This includes detailed geotechnical bores, topographical survey and detailed drawings.
- 3.2 The 1.6m to 1.8m wide bridge has a cost estimate of \$650k and a 2.4m wide bridge has a cost estimate of \$820k.
- 3.3 Council budgeted \$350k and the Department of Education had budgeted 300k towards the bridge and when the new cost estimates were tabled with Council the decision was to seek additional funding from Department of Education. This has been undertaken. See attachment 1.
- 3.4 The Department of Education has declined the additional funding request as per Attachment 2.
- 3.5 It is now recommended to proceed to tender stage, with the 1.6m to 1.8m designed bridge, giving the market an opportunity to submit an alternative design and construction cost, which may allow for an alternative wider suspension bridge that may come in within budget. However, this cannot be guaranteed.

4. CONCLUSION / PROPOSAL

- 4.1 The Department of Education has declined to offer additional funding. It has confirmed the \$300k funding.
- 4.2 A 1.6m to 1.8m wide bridge is within budget of Council and it is recommended to proceed to tender with the current design, allowing alternative designs to be considered as part of the tender process, which may give an increased width for the same funding available.

CO-ORDINATION

Officer:

Date:



Government
of South Australia

Hon John Gardner MP
Member for Morialta

Reference: 21ME0619

Mayor Gillian Aldridge
City of Salisbury
34 Church Street
SALISBURY SA 5108

Email: GAldridge@salisbury.sa.gov.au

Dear Ms Aldridge *Gillian*

Thank you for your recent correspondence regarding the replacement of the pedestrian footbridge over Dry Creek, which is used by Mawson Lakes School staff and students to move between the school's two campuses.

I confirm that the Government's previous commitment of \$300,000 towards the replacement of the bridge remains in place and note that there is no further funding available to meet the additional cost of council's preferred option of a 2.4m-wide steel truss bridge.

As you may be aware, the funding contribution has been committed by the school from within their capital works budget and any increase in this contribution would reduce the scope of the facility upgrades the Department for Education is able to deliver for the school community.

In order to access the Department's agreed financial contribution, I encourage council officers to contact Mr George Dunleavy, A/Assistant Director, Asset Services, on (08) 8226 4088 or at george.dunleavy@sa.gov.au.

Thank you for bringing this matter to my attention.

Yours sincerely

Hon John Gardner MP
Minister for Education

- 1 MAY 2021

23 April 2021

Minister for Education

Level 9, 31 Flinders Street, Adelaide SA 5000 | GPO Box 1563, Adelaide SA 5001 | DX 128 Adelaide
Tel 08 8226 1205 | Fax 08 8226 1556 | Email minister.gardner@sa.gov.au | ABN 60 168 401 578



ITEM	4.1.5
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Diment and Heaslip Road Intersection Upgrade
AUTHOR	Dameon Roy, Manager Infrastructure Management, City Infrastructure
CITY PLAN LINKS	1.1 Our City is attractive and well maintained 3.1 Salisbury's businesses are successful and part of our community 3.3 Our infrastructure supports investment and business activity
SUMMARY	This report discusses the status and way forward to consider the Diment/Heaslip Road Intersection

RECOMMENDATION

1. Council continues to work with DIT to ensure the Diment/Heaslip Road Intersection is considered as part of the future upgrade of the Edinburgh/Heaslip Road intersection.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 At its meeting held on Monday, 21 December 2020 Council resolved:

USC-OB2 Diment and Heaslip Road Intersection Upgrade

1. *"That a report be prepared for the February 2021 Urban Services Committee providing information and advice about further works required to complete the upgrade of Diment Road."*

Resolution No. 0781/2020

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Field Services
- 2.2 External
 - 2.2.1 DIT

3. REPORT

- 3.1 As Council would be aware, Diment Road has been upgraded from a rural road to an Industrial Road with additional depth of pavement and drainage over the last 5 years.
- 3.2 The Diment/Heaslip Road Intersection has remained not upgraded as the Intersection is the responsibility of Department of Infrastructure and Transport.

- 3.3 It is also noted that the location of the intersection, similar to Heaslip/Edinburgh Road is actually half in the Playford Council.
- 3.4 After discussions with DIT, the intersection is not proposed to be upgraded in the near future for a number of reasons:
- 3.4.1 Diment Road will not be a B-Triple/Road Train Access Route remaining a local industrial collector road.
- 3.4.2 An upgrade of Edinburgh/Heaslip Road is preferred, in the medium term, with a downgrading of Diment/Heaslip intersection, and a potential realignment of Mill Road from Playford. This is based on the volume of traffic coming to and from Edinburgh.
- 3.4.3 Proposals for the Edinburgh/Heaslip Road intersection under consideration include a large round-about or Signalisation. Both directly affect/improve the safety at Diment/Heaslip Road intersection, which will be considered in the future Edinburgh/Heaslip Road design.
- 3.4.4 Both intersection upgrade options identify a significant investment of over \$4M, identified in DIT's medium term planning.
- 3.5 It is therefore recommended Council continue to work with DIT to ensure that investment in Diment/Heaslip is considered as part of the Edinburgh/Heaslip Road Intersection.
- 3.6 Council, as part of the current upgrade works is continuing to improve drainage and the surface at the immediate Heaslip end of Diment Road, down to the existing culverts over the next couple of months as part of the current contract for works on site.

4. CONCLUSION / PROPOSAL

- 4.1 The Diment/Heaslip Road intersection is the responsibility of DIT and is not a focus of upgrade by DIT in the near future.
- 4.2 Council will continue to work with DIT to ensure the Diment/Heaslip Road intersection is considered as part of the Edinburgh/Heaslip Road intersection upgrade to ensure Diment/Heaslip Road intersection safety is ensured.

CO-ORDINATION

Officer:

Date:

ITEM	4.1.6
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Partnerships - Tree Planting and Sustainability Initiatives
AUTHORS	Tamika Cook, Landscape Systems Officer, City Infrastructure Craig Johansen, Team Leader Parks and Open Space Assets, City Infrastructure
CITY PLAN LINKS	<ul style="list-style-type: none"> 1.1 Our City is attractive and well maintained 2.1 Salisbury has a balance of green spaces and natural environments that support biodiversity 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	There have been and will continue to be opportunities in 2021 to maintain partnerships as well as create new partnerships with local schools and pre-school communities to help embed sustainability principles into their learning and management practices whilst supporting Council's environment and sustainability priorities. This will also extend to community groups and the wider community.

RECOMMENDATION

1. That the information in this report be received and noted.
2. Staff continue to engage with schools and the community to deliver tree planting programs and sustainable community events, in association with the State Government through Green Adelaide Education staff hosted by Council.
3. The Natural Assets Team will continue to provide a half yearly update to the Urban Services Committee, informing Council of the sustainability education programs being undertaken throughout the City as well as any events being held, where possible three months in advance.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Parafield Gardens R-7 Consultation Summary

1. BACKGROUND

- 1.1 At its meeting held on Monday, 22 March 2021 Council resolved the following:
"That a further report be provided to inform Council about working with local schools and community groups on a range of tree planting initiatives."

That staff provide further information in regards to sustainability initiatives programs in local schools and community groups as outlined in paragraph 5.1 of the report.

Staff provide a list of schools included in the community planting events as outlined in paragraph 4.3.2 of the report.

Resolution Number 0881/2021”

“That Council reports on expanding the Nurturing Nature subsidised plants voucher program to gauge public interest and costs.

Resolution Number 0881/2021”

2. CITY PLAN CRITICAL ACTION

- 2.1 Our community, environment and infrastructure are adaptive to a changing climate.
- 2.2 Salisbury has a balance of green spaces and natural environments that support biodiversity.

3. CONSULTATION / COMMUNICATION

- 3.1 Internal
 - 3.1.1 Field Services
- 3.2 External
 - 3.2.1 Green Adelaide Education

4. REPORT

- 4.1 This report presents an update on the current programs that are in place with local schools and provides information for future engagement with schools and community.
- 4.2 As per previous years, Council has continued to offer vouchers of 50 free plants for education and community facilities (paid for by Council).
 - 4.2.1 Vouchers were available from Monday 10th May 2021 to coincide with the 2021 planting season.
 - 4.2.2 25 vouchers are on offer and so far, 7 schools have taken up this offer and been issued with vouchers including the following:
 - Holy Family Catholic School
 - Parafield Gardens R-7 School
 - Salisbury High School
 - Ingle Farm East Primary School
 - Dorothy Hughes Kindergarten
 - Salisbury East High School
 - Valley View Secondary School

- 4.3 The planting of 10,000 native plants along Little Para River has also commenced in May with a series of planting events with both schools and the community.
- 4.3.1 Friday 21st May saw approximately 200 students from Salisbury Heights Primary School attend a planting day at Upper Little Para in Salisbury Heights where students planted 1,000 plants.
- 4.3.2 Saturday 22nd May saw approximately 42 people attend a community planting event at Little Para River (near Jenkins Reserve) where attendees planted 1,200 plants.
- 4.3.3 Friday 4th June saw approximately 150 students from Salisbury Park Primary School attend a planting day for World Environment Day at Little Para River (near Harry Bowey Reserve) in Salisbury Park where students planted 1,000 plants.
- 4.3.4 Saturday 5th June saw approximately 50 people attend a community planting event for World Environment Day at Little Para River (near Harry Bowey Reserve) in Salisbury Park where attendees planted 1,200 plants.
- 4.3.5 The next events will be held for National Tree Day on Friday 30th July with a local school (still TBC) and Sunday 1st August with community.
- 4.3.6 These events have been very well received by both schools and community members with participants thoroughly enjoying themselves and being involved in improving their local environment.
- 4.4 The Nurturing Nature subsidised plant voucher initiative was also launched on Monday 10th May where residents of the City of Salisbury can purchase 10 plants for \$10 at Provenance Indigenous Plants. There are 300 vouchers on offer and at the time of writing this report, there were 151 vouchers still available.
- 4.4.1 The total cost of 10 tubestock plants is \$27.50 (including GST) from Provenance Indigenous Plants. As City of Salisbury residents pay \$10 for their vouchers, Council are subsidising the remaining \$17.50 per voucher. As there are 300 vouchers on offer, the total cost to Council is \$5,250 but this figure varies depending on the number of vouchers that are actually redeemed by residents.
- 4.4.2 If council wanted to expand the Nurturing Nature subsidised plant voucher initiative to say 500 vouchers, this would be an additional cost of \$3,500 on top of the 300 vouchers that are already on offer.
- 4.4.3 In 2020, all 300 vouchers were sold, however only 221 residents redeemed their vouchers so this was a cost to Council of \$867.50 (taking into account sales were \$3,000 for 300 vouchers but Council was only charged for 221 vouchers).

- 4.5 The two Green Adelaide Education Officers hosted by the City of Salisbury have the following updates and highlights to provide from the last quarter;
- 4.5.1 The Youth Environmental Council annual welcome forum and camp were held with around 60 students involved from right across South Australia. Two students were from schools within the City of Salisbury (Parafield Gardens R-7 and Salisbury East High School). The students started planning on-ground environmental projects they will be undertaking back in their schools and communities throughout the year. The student from Salisbury East High School is also one of the six mentors in the Youth Environment Council.
- 4.5.2 Parafield Gardens R-7 were involved in the Green Adelaide 5 year plan consultation where Green Adelaide Education Officers visited 6 schools from Kindergarten to year 12 across metropolitan Adelaide in March and April where staff asked for their opinions on what they would like a 'cooler, greener, wilder Adelaide' to look like. All student responses were filmed and collated into a short video for a community information night, as well as being transcribed in detail and fed back to the Green Adelaide planning team. Please refer to appendix one for a summary of the consultation responses from Parafield Gardens R-7 students.
- 4.5.3 Green Adelaide Education Officers hosted by the City of Salisbury are currently working with the following schools in the Council area;
- Beafield Education Centre
 - Bethany Christian School
 - Burton Primary School
 - Dorothy Hughes Kindergarten
 - Goodstart Learning Salisbury North
 - Gulfview Heights Primary School
 - Highway Early Learning Salisbury Downs
 - Holy Family Catholic School
 - Ingle Farm East Primary School
 - Karrendi Primary School
 - Keller Road Primary School
 - Lake Windemere CPC-7 School
 - Madison Park Kindergarten
 - Madison Park Primary School
 - Mawson Lakes School
 - Montessori Manor
 - Para Hills Primary School
 - Para Hills West Primary School
 - Parafield Gardens R-7

- Paralowie Kindergarten
- Pooraka Community Kindergarten
- Riverdale Primary School
- Riverview Preschool Centre
- Salisbury Downs Primary School
- Salisbury East High School
- Salisbury High School
- Salisbury Lutheran Kindergarten
- Salisbury Primary School
- Salisbury Park Kindergarten
- Settler's Farm Campus R-7
- The Pines School
- Thomas More College
- Tyndale Christian College
- Valley View Secondary School

5. CONCLUSION / PROPOSAL

- 5.1 Council's Natural Assets Team are currently working with local schools, community groups and the wider community on a range of sustainability initiatives.
- 5.2 Council continues to engage with schools to deliver tree planting programs, in association with the State Government, through Green Adelaide Education staff hosted by Council.
- 5.3 The Natural Assets Team will continue to provide a half yearly update to the Urban Services Committee, informing Council of the sustainability education programs being undertaken throughout the City as well as any events being held, where possible three months in advance.

CO-ORDINATION

Officer:

Date:

Green Adelaide 5 Year Plan consultation

Executive summary

- We interviewed a total of 40 students from 6 pre-schools and schools, aged 4-18
- Schools represented a good cross-section of Government sites, Catholic and Independent schools, from the northern, central and southern parts of the Green Adelaide Region
- When asked what 'climate resilient' meant, most students didn't know or hadn't heard the term before. When asked about the term 'resilient', many were able to articulate it being about adapting and recovering from its use in educational settings. Some younger students (aged 4-6 mainly) hadn't heard of climate change either.
- The overwhelming response to how we would create cooler and greener spaces was to plant more trees. Most upper primary and high school students specified those plants should be native.
- Many students spoke about alternative sources of energy as a way of becoming more climate resilient – e.g. solar panels, electric and hybrid cars
- Younger children tended to, but not always, have more of a focus on why nature was important to them (e.g. to spend time with their families and friends, having fun, climbing trees, digging and swimming at the beach) whereas older children showed more of an eco-centric focus (why it is important to look after plants and animals). There were some great examples of younger children having a more eco-centric view.
- The need to reduce waste and pollution came up a lot as a response to being greener or more resilient, with many students suggesting more bins and better waste separation, particularly in the city centre.
- A number of students talked about the importance of education and teaching younger students, children and adults about looking after nature (strong stewardship message).
- When asked how we could promote the work of Green Adelaide and spread the word, the most popular responses were to use social media and physical signage (e.g. banners/billboards, advertisements on buses etc.)
- In response to the question "how can we get others to care when they don't already" many children wanted to "show others and teach" what the environment meant to them or "show them" potential outcomes should we do nothing vs taking action. Many children focussed on positive reinforcement (rewards and financial gain) rather than penalties.

Parafield Gardens R-7 responses

What do you imagine Green Adelaide would look like?

Lots of trees and lots of bushes that green .(Yr 1. student)
There'd be lots of flowers and bushes that are all green (Yr 1 student)
A place, a really nice garden, like the botanical gardens, heaps of green and colourful flowers and nice trees and plants around (Yr 4 student)
My opinion of Green Adelaide is very green plants... Buildings with plants on the very top, gardens

and a few plants coming down from the buildings. And electronic cars instead of gas fuelled (Yr 4 student)
Because there will be more trees it will be easier for people with asthma to breathe properly.... ... I actually do have asthma so a cooler/greener Adelaide will benefit my health. And also, Green Adelaide will be much cooler. The summers much less stressful and hot and even good for the beach. In summer, it's too hot for the beach. A cooler Adelaide might let people explore especially in summer. (Yr 4 student)
Less cars and more trains that are electric powered instead of gas or oil.... I'd like to stop using plastic bags. If you throw it down it ends up in the sea and it can disintegrate into pieces and little fishes eat it and you catch a fish and go cut it up and then you eat the plastic so its poisoning you. (Yr 4 student)
Trees and grass on top of buildings. Skyscrapers have less pollution and grass all around everywhere. Trees get rid of heat from the sun, so if I plant trees around my neighbourhood, it will make it a little bit cooler.... Biodegradable spoons and plates... (Yr 4 student)
A huge oval with lots and lots of plants and you can only go inside if you have no rubbish. Glass around it, a metal detector and plastic detector and if you have these you cannot go inside (Yr 4 student)
A place where it's all about planting trees... I think it means that we are trying to clean up the environment and take better care of plants, trees and different fruits and survive on food. (Yr 7 student)
A place where you can go and explore... and go searching for insects... It could be a landscape where we plant trees and there's more nature there. (Yr 7 student)

How can we make Adelaide cooler?

Shades (Yr 1 student) Umbrella's... Using umbrellas... hiding under trees. (Yr 1 student)
—
Maybe you could ask people to take time out of their day to create a garden (Yr 4 student)
Maybe change cars that run off gas, change to electric and change everything that's bad for the environment.... More plastic could be banned (Yr 4 student)
We could add some cyber trains. Maybe we could reach out to Scott Morrison or the President (Premier) and ask them to make a law to make plastic illegal because it is killing our sea life (Yr 4 student)

Maybe a Tesla that has an auto feature – no gas (Yr 4 student)
Power from sun and water sources. Taking care of- the environment by doing that, also not damaging it... It could be a cool place, using it for its purpose and not damaging it and using it for sustainability ... (It would look like) a nice greener places with green grass and flowers and a lot of birds, a lot of leaves, bushes, very green and a very healthy area. (Yr 7 student)
I think it might be greener, like more grass, more trees and more plants everywhere (Yr 7 student)

How could we make Adelaide greener?

Planting more seeds so we can grow more things (Yr 4 student)
You could achieve it by saving lots of money or by having a fundraiser and donate it to whoever is going to be building it and you could create something that could make the future better (Yr 4 student)
Do what Mr B did – plant 1 million trees. So what we could do it start a fundraiser and \$2 is one tree (Yr 4 student)
Cleaning up rubbish around cities... and in backyard participate and take care of your backyard (Yr 7 student)
You could get a job for looking after nature and looking after lawns and watering plants (Yr 7 student)

How could we make it wilder?

Lots of grass and flowers, more nature, more bees, more birds (Yr 4 student)
We could have lots of trees, lots of bushes ad plant lots of seeds like sunflowers, carrots and have lots of food that animals like (Yr 4 student)
In my garden or cabbage patch. Lots of insects are attracted to cabbage, so if I put carrots in there the animals and insects would be attracted to the cabbage (Yr 4 student)

How can we be more climate resilient?

Making a more sustainable Adelaide. Blocking the effects of climate change (Yr 4 student)
Making a more sustainable Adelaide.... To stop heat, because of the climate there are some things we can do, making lots of gardens would help. Like Roman said, more electric cars instead of gas fuelled (Yr 4 student)

Better equipped to deal with it (Yr 4 student)
We need to keep the trees alive. Because if you cut down all the trees, then there will be no oxygen, no oxygen = dead people (Yr 4 student)
Stand up and do something and go forward with it. Trying your best to change the outcome (Yr 7 student)
Trying to find a way to stop pollution, global warming from hitting Adelaide (Yr 5 student)
We still use a lot of coal in Australia and gasoline. We could stop using it. It's something we need to focus on, climate change, because it's something we have to get used to... and when we are older we have to live in this environment and if the climate is changing in a bad way it could be really bad for us and other animals. (Yr 7 student)

Who could we work with to make these things happen?

That's a really hard question. I think you could work with bigger companies (Yr 4 student)
You could work with other companies that love nature as well and you could work together to make a good plan.... To make Adelaide greener and more sustainable (Yr 4 student)
The Prime Minister or someone who is charge of the government (Yr 4 student)
Maybe we could reach out to a community of people who is in charge of the government (Yr 4 student)
My parents, gardeners from local schools, communities full of people that are willing to help.... ...I have \$100 pocket money, so I could pay each person \$10 to help (Yr 4 student)
Gardeners first, because they know a lot about gardening of course and professionals... It could be more adults and children taking it in so when they are older, they know they can do this and take part... Working together is a good thing to do. (Yr 7 student)

What part can young people play?

I see myself as pretty helpful, helping Green Adelaide for this future, I actually feel really proud (Yr 4 student)
I think it would be really good if young people could help with the environment, but I was thinking... it's probably not possible, but I was thinking Woolworths could lower the prices of their discovery garden so more kids can plant more seeds (Yr 4 student))
Teachers or parents and all the students (Yr 7 student)
Environmental people and schools gather around and do clean up days, like Australia Day, we could do more of those (Yr 7 student)

How can we spread our ideas more widely?

Maybe we could ask Scott Morrison to lend us money to rent big signs (Yr 4 student)
Signs of Green Adelaide that say “save the plants, save the animals” and everyone would see the ad and want to give us money to save the environment.... We could put it on the news. (Yr 4 student)
We could spread it all around social media, like Insta, YouTube, Facebook, twitter, snapchat... Then we could help our community ... (Yr 4 student)
Maybe we could invest in some solar panels.... Maybe we could make a treadmill and as people run on it, it charges with energy... So you could get fit and have excess energy to power your laptops and Ipads (Yr 4 student)
We could use social media, it's a platform many people use to the word spread out there.... They also use schools, or jobs, or committees where people can discuss and talk to each other about what is going on.... A lot of schools like ours have the YEC, a small (student) committee and they give us reminders about the environment and what we have to do (Yr 7 student)
We could make a day called Nature Day where we can all go outside (Yr 7 student)

Ideas about [Green Adelaide's 7 priority areas](#)

What would you do to improve coastal environments? Probably make my own company and collect up plastic and re-use it.... Start to collect it, to stop it from going to waste, you could re-use it.... People don't even see how they could be using it and therefore saving the environment (Yr 4 student)
How can we create green streets and flourishing parklands? I feel like the best item we could put in would be food sources, like apple trees and other trees with food on them or plants that grow in all areas as food sources. Have some food and fruit – stay healthier.... (Yr 7 student)

Where do you like to spend time in nature?

I usually just go for a walk in the woods with my family. Sometimes we go to the beach on really hot days (Yr 4 student)
Sometimes I go in my backyard and pretend it's in a giant oval or I go to Parafield Oval near me, and I walk around. I wish one day I could plant trees there and watch them grow (Yr 4 student)
I like to spend time in my backyard because I have a huge garden and I always have to grow more

trees and more plants, so bees get attracted and they make honey because we have a beehive (Yr 4 student)
I love the environment because I like planting trees and flowers at my home and its beautiful. We have gardens at my mums and dads. It's somewhere that we live and we need to take care of.... I like visiting my garden, but I like going to the forest.... The parks where the trees are there, all the plants. Sometimes I go to tall grass areas with my family. It's nice and relaxing there (Yr 7 student)
It's a peaceful place for me and I love creatures that live in nature. I love plating and doing gardening at home.... I like these areas because I can sit against the tree and read a book and it calms me down (Yr 7 student)
To the park... because it's a big park... I race my dog (Yr 5 student)

How can we get people to care if they don't already?

Tell them to pick up rubbish so it doesn't go into the sea ...and kill all the sea animals (Yr 1 students)
Put up signs so they do not litter and more bins and putting more fun things and lots of colourful fruits and vegetables and lots of flowers (Yr 4 student)
For people that don't care about the environment and they think that climate change is a hoax, I think we could show them the effects of gas and all other things of climate change and do it to help save the environment and hopefully make them care more (Yr 4 student)
Encouraging them and reminding them that this is our earth and this is what we have to do to take care of it because this is where we are going to live for our lives (Yr 7 student)
If you see someone littering, encourage them and try to tell them "is this the world you want to live in when you are older?" (Yr 7 student)
Show them...Tell my family and hopefully they will tell their friends (Yr 5 student)

ITEM	4.1.7
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
PREV REFS	Urban Services Committee 4.2.1 19/04/2021 Urban Services Committee 4.4.1 18/01/2021
HEADING	Grant Funding Update
AUTHOR	Christy Martin, Team Leader Project Support, City Infrastructure
CITY PLAN LINKS	3.3 Our infrastructure supports investment and business activity 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This report has been presented to provide a further update in relation to grant funding associated with the delivery of Capital Works Program, which particularly aids the community in economic recovery following the COVID-19 pandemic.
RECOMMENDATION	<ol style="list-style-type: none">1. A future report be presented which identifies priorities for consideration as part of Phase 3, Local Roads and Community Infrastructure, upon receipt of the associated grant funding guidelines and conditions.
ATTACHMENTS	There are no attachments to this report.
1. BACKGROUND	<ol style="list-style-type: none">1.1 To support the delivery of infrastructure improvements and upgrades for the community, and aid in the COVID-19 recovery, grant funding opportunities continue to be explored and this report has been presented to provide an update in relation to this.
2. CONSULTATION / COMMUNICATION	<ol style="list-style-type: none">2.1 Internal<ol style="list-style-type: none">2.1.1 City Infrastructure2.2 External<ol style="list-style-type: none">2.2.1 State and Federal Government Grant Funding Bodies
3. REPORT	<ol style="list-style-type: none">3.1 City of Salisbury continues to explore opportunities to seek grant funding to support the delivery of the new and improved infrastructure for the community. Additional Capital Works Projects also support in the economic recovery from COVID-19.

- 3.2 Notification was received this month that City of Salisbury had been successfully awarded the following grant funding;
- 3.2.1 State Government, Office for Recreation, Sport and Racing, 2020-21 Grassroots Facilities Program – Construct a new multi-sport facility at the Paddocks, Para Hills West, \$1,222,050. This grant will be matched by the City of Salisbury via the Paddocks Master Plan Implementation / Building Upgrade Program and requires construction to commence within six months from payment of grant and completion within 24 months of grant agreement execution.
 - 3.2.2 State Government, Minister for Planning and Local Government, Open Space and Places for People Grants Program – Green Trails Program, Little Para River, Salisbury Heights, \$500,000. This grant will be matched by the City of Salisbury via the City Wide Trails Program. Grant conditions require this project to be completed by 1st January 2023. The secondary grant application for this program to delivery irrigation improvements was unsuccessful.
 - 3.2.3 Federal Government, Local Roads and Community Infrastructure Program, Phase 3 – City of Salisbury were awarded \$3,367,692 with the funding available January 2022 with construction to be completed by 30 June 2023. A report will follow to advise priorities once the funding guidelines and agreements become available in the coming months.
- 3.3 In addition to the above, Pontian Eagles Sports and Social Club Incorporated were awarded the following;
- 3.3.1 State Government, Office for Recreation, Sport and Racing, 2020-21 Grassroots Facilities Program – Construction of additional changerooms to as part of the new sports clubroom facility to be built at Yalumba Drive Reserve, Paralowie, \$500,000. With the club securing this funding, it will complement the \$1,808,200 of City of Salisbury Funding to delivery this new facility. This grant requires construction to commence within six months from payment of grant and completion within 24 months of grant agreement execution.

4. CONCLUSION / PROPOSAL

- 4.1 With the City of Salisbury awarded grant funding in May 2021, this report has been provided as an update in relation to this. Understanding that the conditions associated with Phase 3 of the Local Roads and Community Infrastructure Program are yet to be provided, a further report will be presented in relation to this which identifies priorities which align with the conditions.

CO-ORDINATION

Officer:

Date:

ITEM	4.2.1
	URBAN SERVICES COMMITTEE
DATE	21 June 2021
HEADING	Hatherleigh Road, Parafield Gardens - Streetscape Poll results
AUTHORS	Tamika Cook, Landscape Systems Officer, City Infrastructure Craig Johansen, Team Leader Parks and Open Space Assets, City Infrastructure
CITY PLAN LINKS	1.1 Our City is attractive and well maintained 2.3 Our community, environment and infrastructure are adaptive to a changing climate 4.2 We deliver quality outcomes that meet the needs of our community
SUMMARY	This report presents the responses received from the residents of Hatherleigh Road, Parafield Gardens

RECOMMENDATION

1. The information within the report is received and noted.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Street Tree Species Consultation Material
2. Hatherleigh Road Images After Streetscape
3. Hatherleigh Road Images Prior to Streetscape

1. BACKGROUND

- 1.1 At its December 2020 meeting Council resolved:

USC-OB1 Streetscape - Hatherleigh Road, Parafield Gardens

1. *That Council staff poll the residents of Hatherleigh Road, Parafield Gardens on the trees in their streetscape, and that a summary of the results of this poll be reported back to the Urban Services Committee by June 2021.*
Resolution No. 0789/2020

- 1.2 Hatherleigh Road, Parafield Gardens was part of the Streetscape Renewal Program in the 2007/2008 financial year. Consultation information was distributed in August 2007 as per Attachment 1, with 6 species being offered due to the street having overhead powerlines on a large portion of the northern side of the street.
- 1.3 A street meeting was held September 2007 where 12 properties of the street were represented. The tree species being voted on and those selected were the Banksia

on the powerline (northern) side and Eucalyptus leucoxylon 'Megalocarpa' on the non-powerline (southern) side.

- 1.4 The works issued for construction identified 43 trees for removal (5 under the control of the Development Act), with 34 new trees planted split between the selected species in the following way; 21 Banksia and 13 Eucalyptus.
- 1.5 The overhead powerlines, both low and high voltage, does not extend along the full northern verge extent of the street (ending on the western boundary of number 26 at which point it crosses over the road to the eastern boundary of 23 where it ceases being above ground), but for the purpose of delivering a consistent streetscape amenity the smaller species was installed in the northern verge along the full length of the street.
- 1.6 A number of residents at the time valued the existing street trees and sought to retain as many as possible, for various reasons. Street trees in front of a number of properties were retained following conversation with adjacent residents through the consultation process, some species were identified suitable for retention and others retained when considered against the Development Act at the time.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 Nil

2.2 External

2.2.1 Residents of Hatherleigh Road, Parafield Gardens

3. REPORT

- 3.1 Over the last month Staff letterbox dropped the 42 properties which have a frontage to the street, most of which were contacted when streetscape occurred in 2008. Since 2008 some blocks have been subdivided 1 to 2, asking for feedback regarding the streetscape program.
- 3.2 Responses have been received from 6 residents within the street, which is a 14% response rate.
- 3.3 The comments vary across the responses received; with comments made about the retention of trees to the process and that there is opportunity for improvement though satisfied with the outcome.
- 3.4 It should be noted that the street tree renewal program has undergone significant changes since 2008, to provide information more clearly to residents to assist understanding of the program and process. With information being provided to cover Frequently Asked Questions.
- 3.5 Other comments received during the consultation period revealed that some of the residents were concerned with the size of the tree stock that was sourced and planted during streetscape and subsequent tree replacements over the years as they thought the new trees would be more advanced in size. The learnings from this and other early programs have been taken on board.
- 3.6 There was also dissatisfaction raised, by a small number of residents, around the differing heights of trees that are in the street and the dissatisfaction over the trees that were retained during streetscape which are causing damage to infrastructure

(eg. footpaths, kerbs, etc.). This damage was minor in nature and not considered significant over the period to warrant removal.

- 3.7 The intent of the streetscape renewal program however is not to denude an entire street of trees, it is to remove trees which are diseased, dying, dead or where large trees are planted too close together or have had substantial detrimental impact on infrastructure. Trees worthy of retention are retained in order to provide some canopy cover while the new trees are establishing.
- 3.8 The new plantings installed as part of the tree renewal program have only been in the ground for approximately 13 years. This length of time is considered short in relation to the expected useful life of street trees of 35 – 50 years. It is proposed that the new species be allowed to achieve maturity and that the larger trees within the street continue to be managed in accordance with Tree Management Procedure. Please refer to attachment 2 for images of street trees along Hatherleigh Road 13 years after the streetscape renewal program was undertaken - images taken June 2021).
- 3.9 These new street trees have provided a more consistent streetscape because prior to tree removals taking place under the streetscape renewal program, there was a mix of different tree species throughout the street such as *Eucalyptus leucoxylon*, *Eucalyptus spathulata*, *Callistemon harkness*, *Lophostemon confertus*, *Jacaranda mimisifolia* and *Syzygium paniculata* (please see attachment 3 for images of street trees along Hatherleigh Road prior to the streetscape renewal program being undertaken – images taken in August 2007).
- 3.10 The planting of more appropriate trees in this street under the streetscape renewal program has also seen improved management and maintenance practices of the street trees, particularly from SA Power Networks contractors undertaking the overhead powerline clearance.
- 3.11 The street does have a number of vacant verges without street trees and these have been programmed for planting this planting season. There are 16 new street trees to be planted in Hatherleigh Road this planting season which will consist of both *Eucalyptus leucoxylon* (*Megalocarpa*) and *Banksia integrifolia* to match in with streetscape plantings from 2007.
- 3.12 Council undertook a City wide street tree audit in 2018/2019 and the data captured on the existing street trees in Hatherleigh Road revealed that the majority of trees in the street rated as ‘good’ in health and structure. This indicates the success thus far of the street trees following the streetscape renewal program. This is also evident visually as the *Banksia* trees were planted as a trial and they are continuing to put on new growth.

CONCLUSION / PROPOSAL

- 3.13 Hatherleigh Road, Parafield Gardens has been part of the street tree renewal program in the past. With new species planted as part of the renewal program it is advised to allow the new plantings to continue to maturity.
- 3.14 The retained trees are being managed in alignment with the Tree Management Procedure.
- 3.15 The species types planted in the street have been found to be appropriate, however a key learning was to move to more advanced tree stock for future installations.

- 3.16 16 additional street trees are being planted in Hatherleigh Road this planting season which will consist of both *Eucalyptus leucoxylon* (*Megalocarpa*) and *Banksia integrifolia* to match in with streetscape plantings from 2007, which will address some of the concerns raised by residents around a non-consistent form.

CO-ORDINATION

Officer:

Date:

Hatherleigh Road, Parafield Gardens - Street Tree Selection
- Powerline Side

Callistemon 'Harkness'

Weeping Bottlebrush

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50+ yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest-Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: A willow tree, with slender drooping branches. Evergreen tree, with a pleasant myrtle scent. Flowers are dense red brushes for 6 - 8 wks in spring. Tolerates a wide range of soil and climate conditions. A small, neat, compact street tree.
York Tee, Salisbury



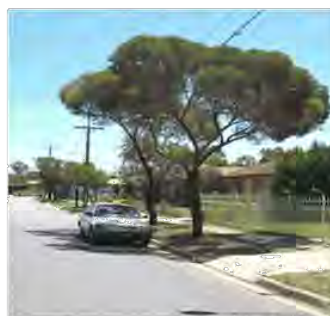
Eucalyptus torquata

Coral Gum

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50+ yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest-Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: Small tree with spreading, open canopy. Showy small pink flowers for most of the year. Rough, dark trunk, with very regular form. Suited to use as street tree, in small verge situations.

Leslie McIntyre Av, Salisbury Downs



Banksia marginata

Silver Banksia

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50+ yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest-Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: A small ornamental tree, forms a very upright opening habit. Hardy species, for planting in a wide range of conditions. Showy decorative flowers, that attract birds. Excellent use for smaller verges, where space is limited.



Hatherleigh Road, Parafield Gardens - Street Tree Selection
- Non Powerline Side

Eucalyptus leucoxylon 'Megalocarpa'

Large Fruited SA Blue Gum

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50 + yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: A small, spreading tree, with dense crown. Prolific red flowers in late summer. Will tolerate most soil conditions, draught tolerant. Good ornament gum, provides adequate shade as street tree

Barossa St, Salisbury



Corymbia maculata

Spotted Gum

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50 + yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: A large well formed tree, with a thick, spreading canopy. Known for its ornamental grey spotted trunk. Large white flowers appear in winter. Spectacular street tree in larger verges.

Todd Rd, Para Hills



Jacaranda mimosifolia

Jacaranda

Mature Height	0 - 5 m	5 - 10 m	10 - 15 m	15+ m
Form / Habit	Compact	Spreading	Columnar	
Growth Rate	Slow	Medium	Fast	
Life Span	5 - 20 yrs	20 - 50 yrs	50 + yrs	
Character	Deciduous	Evergreen		
Origin	Native	Exotic	Indigenous	
Aggressive Root System	Passive	Neutral	Active	
Soil Type				
Fruit / Nut Drop	Yes	No		
Umb Fall	Yes	No		
Disease Prone	Yes	No		
Pest Prone	Yes	No		
Recommended Verge Size	Less 1m	1m - 2m	2m +	
CTSA Approved	Yes	No		
SA Water Approved	Yes	No		

Description / Use: Upright rounded form, with spreading canopy. Beautiful floral display during late spring early summer. Attractive fern like foliage, creates good shade. Grows well in the Salisbury area.

Goodall Cr, Salisbury Davis St, Salisbury



Looking West towards Salisbury Highway



Looking West towards Salisbury Highway



Looking West towards Salisbury Highway



Looking East towards railway line



Looking East towards railway line



Looking East towards railway line



Eucalyptus leucoxylon



Eucalyptus spathulata



Eucalyptus leucoxylon



Callistemon harkness





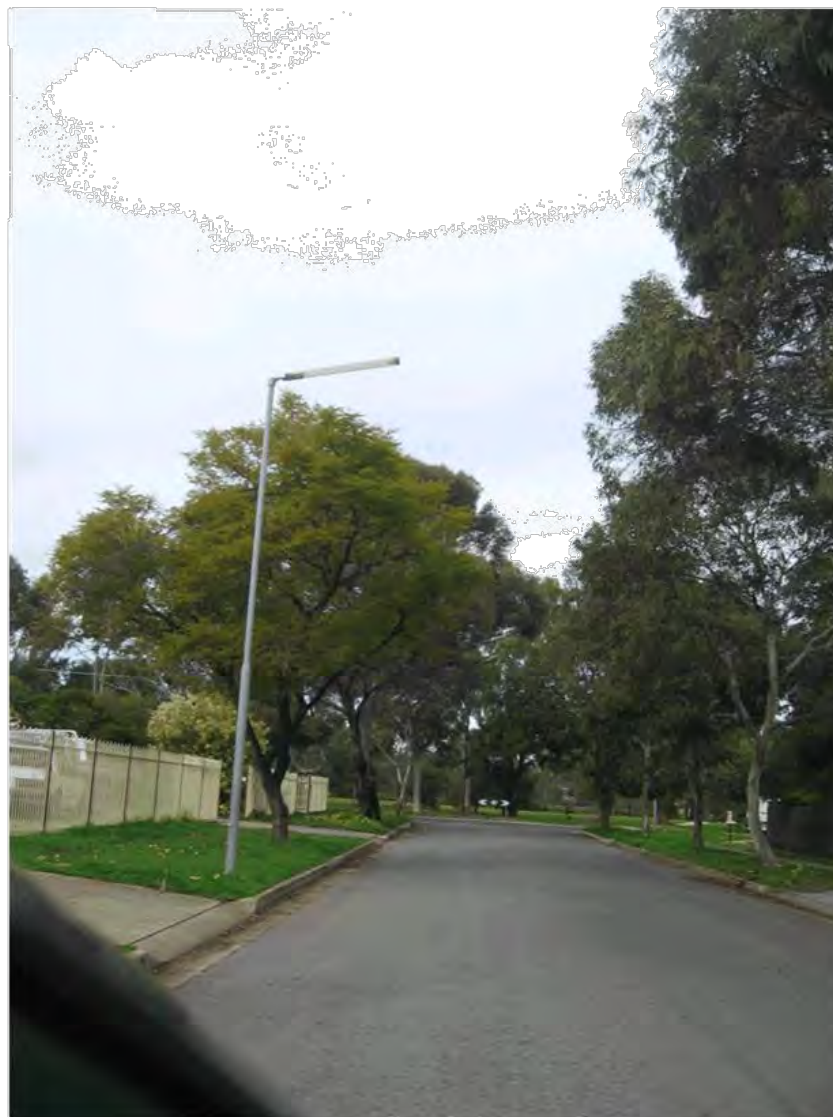
Eucalyptus leucoxylon

Eucalyptus leucoxylon



Eucalyptus leucoxylon





Jacaranda mimisifolia

Lophostemon confertus





Syzygium paniculata