



AGENDA

FOR ASSET MANAGEMENT SUB COMMITTEE MEETING TO BE HELD ON

**13 JULY 2020 AT CONCLUSION OF INNOVATION AND BUSINESS
DEVELOPMENT COMMITTEE**

**IN WITTBER & DR RUBY DAVY ROOMS, SALISBURY COMMUNITY HUB, 34
CHURCH STREET, SALISBURY**

MEMBERS

Cr L Braun (Chairman)
Mayor G Aldridge (ex officio)
Cr C Buchanan
Cr A Duncan
Cr N Henningsen
Cr S Reardon (Deputy Chairman)

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
Team Leader Parks and Open Space Assets, Mr C Johansen
Team Leader Civil & Transport Assets, D Boothway
PA to General Manager Community & Organisational Development,
Ms Bronwyn Hatswell

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Asset Management Sub Committee Meeting held on 10 June 2020.

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OTHER BUSINESS

CLOSE



**MINUTES OF ASSET MANAGEMENT SUB COMMITTEE MEETING HELD IN
WITTBER & DR RUBY DAVY ROOMS, SALISBURY COMMUNITY HUB, 34 CHURCH
STREET, SALISBURY ON**

10 JUNE 2020

MEMBERS PRESENT

Cr L Braun (Chairman)
Mayor G Aldridge (ex officio)
Cr C Buchanan
Cr N Henningsen

OBSERVERS

Cr D Proleta

STAFF

Chief Executive Officer, Mr J Harry
General Manager City Infrastructure, Mr J Devine
Manager Governance, Mr M Petrovski
PA to the General Manager City Infrastructure, Ms E Semrau

The meeting commenced at 7:42 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr A Duncan and Cr S Reardon.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Mayor G Aldridge
Seconded Cr N Henningsen

The Minutes of the Asset Management Sub Committee Meeting held on 11 May 2020, be taken and read as confirmed.

CARRIED

REPORTS

AMSC1 Future Reports for the Asset Management Sub Committee

Moved Cr N Henningsen
Seconded Mayor G Aldridge

1. The information be received.

CARRIED

AMSC2 Review of Footpath Policy

Moved Cr C Buchanan
Seconded Cr L Braun

1. The information be received.
2. That the Footpath Policy as set out in Attachment 1 to this report be endorsed subject to the following changes:
 - (a) Paragraph 12 being amended to read as follows –

“The implementation of the footpath construction program is dependent on the budget available as guided by the appropriate Asset Management Plan(s), community needs, and consultation with Ward Councillors and the Mayor.”
 - (b) The following two sentences being inserted in the draft policy prior to section F:

“FRET is required to provide a quarterly report to the Asset Management Sub Committee, presenting its deliberations to the Sub Committee by ward.”

“Any appeals to decisions of FRET are reported to the Asset Management Sub Committee.”

CARRIED

AMSC3 Review of Playspace Policy

Moved Cr C Buchanan
Seconded Cr L Braun

1. That the information be noted and received.
2. The Playspace Policy as contained in Attachment 1 to this report (AMSC 09/06/2020, Item AMSC3) be endorsed subject to:
 - (a) Paragraphs E1 and E2 being amended to incorporate the following after the word “guide” therein -
“... guide, in consultation with Ward Councilors and the Mayor,...”
 - (b) The wording of paragraphs B3 and B4 being amended to make clear the references to irrigated reserves and non irrigated reserves as they affect playspaces.

CARRIED

OTHER BUSINESS

Nil

CLOSE

The meeting closed at 8:12 pm.

CHAIRMAN.....

DATE.....

ITEM	AMSC1
	ASSET MANAGEMENT SUB COMMITTEE
DATE	13 July 2020
HEADING	Future Reports for the Asset Management Sub Committee
AUTHOR	Michelle Woods, Projects Officer Governance, CEO and Governance
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This item details reports to be presented to the Asset Management Sub Committee as a result of a previous Council resolution.

RECOMMENDATION

1. The information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 A list of resolutions requiring a future report to Council is presented to each sub committee and standing committee for noting.
- 1.2 If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

3.1 The following table outlines reports to be presented to the Asset Management Sub Committee as a result of a previous Council resolution:

Meeting Item	Heading and Resolution	Officer
26/03/2018	Budget Bids 2018/2019 - Streetscape Renewal - PSN107	Craig Johansen / Tamika Cook
6.4.2	That a further report come back considering an increase in funding to the Street Tree Program bid PSN107 looking at improving outcomes and quality. Due: July 2020 Deferred to: August 2020 Reason: To be covered in the Street Tree Asset Management Plan and Policy report, following a presentation to Informal Strategy in August.	
23/09/2019 AMSC-OB2	Streetscapes and Footpath Program That a report on the review of existing relevant policies and service levels of the streetscapes and footpaths program be provided at the November 2019 Asset Management Sub Committee meeting. Due: July 2020 Deferred to: August 2020 Reason: To be covered in the Street Tree Asset Management Plan and Policy report, following a presentation to Informal Strategy in August.	Craig Johansen
23/09/2019 MON1	Impact of Council Trees on Residential Solar Panels 1. That Council provide a report into the costs and feasibility of amending the Council Tree Management Policy to include the provision of the pruning Council trees that affect the performance of residential Household solar panels. Due: July 2020 Deferred to: August 2020 Reason: To be covered in the Street Tree Asset Management Plan and Policy report, following a presentation to Informal Strategy in August.	Craig Johansen
25/11/2019 AMSC2	Street Tree Asset Management Plan and Policy 2. That a report be presented to the February 2020 Policy and Planning Committee as part of a plan to consider a range of tree types in the tree palette options, including flowering. Due: July 2020 Deferred to: August 2020 Reason: Report to be tabled at the AMSC in August following a presentation to Informal Strategy in August.	Craig Johansen

23/03/2020 2.0.4- AMSC2	Levels of Service Options 2. Canopy Cover be considered as part of the Sustainability Strategy, that will be the subject of a report back to this Council in time to be considered in the 2021/22 Budget Cycle. Due: November 2020	Craig Johansen
23/03/2020 2.0.4- AMSC2	Levels of Service Options 3. A report on street trees including the Street Tree Policy, species types, the street tree audit, and renewal strategy be presented at the Asset Management Sub Committee meeting in May 2020. Due: July 2020 Deferred to: August 2020 Reason: To be covered in the Street Tree Asset Management Plan and Policy report, following a presentation to Informal Strategy in August.	Craig Johansen
23/03/2020 2.0.4- AMSC2	Levels of Service Options 4. Council consider a revised budget for 2021/22 and beyond following consideration of a report on the learnings from the 2020 verge trial program which is currently underway, and any subsequent changes to the level of service. Due: November 2020	Mark Purdie
23/03/2020 2.0.4- AMSC2	Levels of Service Options 5. Council consider, as part of the 2020/21 budget deliberations, the addition of new initiative bids for additional Local Playgrounds, one at \$200,000 per annum for 5 years, and one District playground at a cost of \$400k, the location to be determined as part of the next Asset Management Sub Committee. (NB - item 6.4.1 of April 2020 addressed the budget portion of this resolution.) Due: October 2020	Dameon Roy
23/03/2020 2.0.4- AMSC-OB1	Capital Program 1. That a report be prepared for the October 2020 meeting of the Asset Management Sub Committee to provide a summary of the three year capital program covering the Strategic Asset Management Plan and related policy initiatives. Due: October 2020	Dameon Roy
25/05/2020 2.0.2- AMSC3	Place Activation Strategy - Formal Recreation 4. A report be prepared for the Asset Management Sub Committee that maps all Formal Recreation assets, outlining how each facility is classified as formal/ informal, economic community facility linkages (Local, district, regional), listing club room facilities, a schedule of upcoming budgeted approved renewals and a schedule of the useful life for each facility. Due: December 2020	Adam Trottman

25/05/2020 2.0.2- AMSC3	Place Activation Strategy - Formal Recreation 5. A further report be prepared containing a proposed detailed set of principles and standards along with a gap analysis showing what the financial impact would be to achieve the recommended detailed standards. Due: December 2020	Adam Trottman
25/05/2020 2.0.2- AMSC-OB1	Sporting Facilities – Joint Investment That Council consults with other local Councils (Playford, Tea Tree Gully and Port Adelaide Enfield) and the Office for Recreation and Sport to identify funding opportunities for joint investment into new regional sporting and community facilities based on demand, social need and demographic and sporting trends and changes. Due: November 2020	Adam Trottman
25/05/2020 MON7.1	Motion on Notice: Bush Park, Pooraka 1. That a report be brought back to the Asset Management Sub Committee regarding the costs and feasibility associated with installation of irrigation infrastructure for Bush Park, Pooraka which is currently a non-irrigated Council reserve. 2. That the report come back by September 2020 for consideration for possible irrigation installation for ongoing and permanent irrigation to be installed post renewal of the playground at Bush Park, Pooraka which has reached its end life. Due: September 2020	John Devine

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Asset Management Sub Committee have been reviewed and are presented to Council for noting.

CO-ORDINATION

Officer: Executive Group
Date: 06/07/2020

ITEM	AMSC2 ASSET MANAGEMENT SUB COMMITTEE
DATE	13 July 2020
HEADING	Place Activation Strategy Update
AUTHOR	John Devine, General Manager City Infrastructure, City Infrastructure
CITY PLAN LINKS	1.2 Be the place of choice for businesses to invest and grow within South Australia, nationally and internationally. 3.2 Have interesting places where people want to be.
SUMMARY	This report explains that the Economic and Community Facilities categories of the Place Activation Strategy will be presented to the Policy and Planning Committee, while a report on the Linkages category will be presented to the Asset Management Sub Committee in coming months.

RECOMMENDATION

1. Council notes that the Economic and Community Facilities categories of the Place Activation Strategy will be presented to the Policy and Planning Committee for consideration.
2. Council notes that a report on the Linkages category of PAS will be presented to the sub committee in coming months for consideration.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 The Place Activation Strategy (PAS) is to be the successor of the current key strategic documents of The Game Plan and City Landscape Plan that flow through to open space activity.
- 1.2 The Council's Draft City Plan 2035 has four key themes relating to Liveability, Growth, Sustainability, and Innovation. The PAS will be a corporate document that sets the framework to ensure the delivery of social and economic benefits through Place Activation within the City, in line with Council's Liveability and Growth City Plan themes.
- 1.3 PAS is being prepared to be consistent with contemporary urban and recreational design and delivery practices, the Long Term Financial Plan, intergenerational equity, and the expectations of the community. Meeting the vision of the City Plan to create '*A progressive, sustainable and connected community*'
- 1.4 At the Council Workshop on 1st March 2020 an overview of PAS was presented to Council and provided Members with the framework, core categories of the strategy, and the hierarchical structure being applied to each category. The core categories are:

- 1.4.1 Informal recreation
- 1.4.2 Formal recreation
- 1.4.3 Economic
- 1.4.4 Community Facilities
- 1.4.5 Linkages
- 1.5 At the May 2020 Asset Management Sub Committee members considered the first two categories of PAS, and Council passed resolutions dealing with these categories.
- 1.6 This report explains the proposed process for Council to consider the remaining three categories.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Field Services
 - 2.1.2 Community Development
 - 2.1.3 City Development

- 2.2 External
 - 2.2.1 nil

3. REPORT

- 3.1 The first two categories of PAS exploring Formal and Informal Recreational places are largely asset focused, and consequently was considered by the Asset Management Sub Committee.
- 3.2 The Economic and Community Facilities categories of PAS concentrate on ensuring that the City's business and commercial sites, and those locations providing community related facilities, are suitable to provide the desired economic and social benefits to the Salisbury Community. A minor part of each category considers the asset requirements.
- 3.3 As a result of the above reports framing the Economic and Community Facilities categories of PAS are to be presented to the Policy and Planning Committee of Council for consideration, rather than the Asset Management Sub Committee.
- 3.4 The Linkages category of PAS deals with how users of the first four categories get to the relevant destination and will be presented to the Asset Management Sub Committee in coming months.
- 3.5 The category is broken into various modes of travel, such as pedestrian, bike, public transport, goffer (or similar mobility aid), and freight movements.
- 3.6 The degree of service provision for each mode of travel, at each location, will be guided by the various sub sets in each category. For example the Informal Recreation Category of PAS is split into Local, District and Regional Playspaces, and it could be expected that a different level of accessibility would be provided for each travel mode, at each sub set.

4. CONCLUSION / PROPOSAL

- 4.1 PAS is a key strategic document covering Formal and Informal Recreation, Economic, and Community Facilities Destinations, as well as Linkages for users to get to the various destinations.
- 4.2 While the Formal and Informal Recreational Categories have been considered by the Asset Management Sub Committee, the Economic and Community Facilities categories are planned to go to the Policy and Planning Committee, since assets are not a major driver of either.
- 4.3 The Linkages category is currently being developed and a report will be presented to the Asset Management Sub Committee in coming months.

CO-ORDINATION

Officer: Executive Group
Date: 06/07/2020

ITEM

AMSC3

ASSET MANAGEMENT SUB COMMITTEE**DATE**

13 July 2020

HEADING

Asset Management Policy

AUTHOR

Dameon Roy, Manager Infrastructure Management, City Infrastructure

CITY PLAN LINKS

1.4 Have well planned urban growth that stimulates investment and facilitates greater housing and employment choice.
4.3 Have robust processes that support consistent service delivery and informed decision making.
4.4 Embed long term thinking, planning and innovation across the organisation.

SUMMARY

As part of the Asset Management Improvement Plan begun in 2017/18 Council staff have been reviewing the Asset Management Framework. This has included the updating of the Asset Management Policy, as attached for Council's information and approval.

RECOMMENDATION

1. The information be received.
2. Council endorses the revised Asset Management Policy as contained in Attachments 1 and 2 to this report (AMSC 13/07/2020, Item No. AMSC3).
3. Council notes the Strategic Asset Management Group Terms of Reference.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Asset Management Policy - Draft March 2020 - Track changes NOT accepted
2. Asset Management Policy - Draft March 2020 - FINAL
3. Strategic Asset Management Group - Terms of Reference

1. BACKGROUND

- 1.1 A key outcome of the Asset Management Audit conducted in 2016 was that the Council had "CORE" asset management function and capacity. However, since this time Council has been progressing towards a "MATURE" asset management function and capacity. This involves the articulation of the Community's Expectations and Levels of Service into the current technically based Levels of Service in the Asset Management Plans, policies and frameworks.
- 1.2 The Key changes in the policy have therefore been to focus Council's Asset Management Framework around Community Expectations.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Governance
 - 2.1.2 Business Excellence
 - 2.1.3 Executive
 - 2.1.4 Strategic Asset Management
 - 2.1.5 City Infrastructure

3. REPORT

- 3.1 The Asset Management Policy and has been included both in original form with tracked changes and the final version for Council's approval.
- 3.2 A key change in the Asset Management Framework, and subsequent Asset Management Policy, is the inclusion of the Community's Expectations and articulation of the associated Levels of Service. The key additions highlighting this are in section 4 around Service Levels which include:
 - 3.2.1 Setting of service levels will be adopted by Council following consultation with the community and will form the basis of the annual budget.
 - 3.2.2 Future life cycle costs will be reported and considered in all decisions relating to new assets and upgrading of existing assets.
 - 3.2.3 Key performance measures for service levels will be determined and used in understanding outcomes.
 - 3.2.4 Asset performance will be evaluated against adopted service levels to develop future renewal and upgrade capital works programs.
- 3.3 The Policy also introduces the Strategic Asset Management Plan (SAMP).
- 3.4 In the past Council has had to approve each individual Asset Management Plan, which were reviewed every 5 years. However, as reported to Council as part of the 2019/20 Budget Process the ***Strategic Asset Management Planning*** approach was adopted in accordance with Section 122 of the Local Government Act 1999, to be delivered each year as part of the suite of ***strategic management plans***, including the SAMP, Long Term Financial Plan and the City Plan, for Council.
- 3.5 The SAMP gives a high level strategic view of each Asset Management Plan and gives an overview of any major changes to the Levels of Service, or Financial and Condition Assessments. The SAMP also ensures that asset management objectives and priorities are aligned with the corporate objectives defined in the city plan.
- 3.6 It is noted that the SAMP was presented in February as part of the Budget Deliberations and normally the SAMP would go out for consultation as part of the other strategy documents. However, the formal document will be reported this year in September to enable the analysis of the late COVID 19 budget changes, and Asset Management Sub-Committee reviews to date. Once approved the SAMP will go out for community consultation.

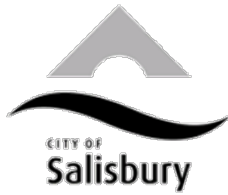
- 3.7 Council has established the Asset Management Sub Committee to oversee the policies related to asset management and help prioritise asset related works programs and ensure an appropriate risk management is in place for each asset category. This includes reviewing the forward renewal and upgrade Capital programs which are integral parts of the Council's annual financial processes.
- 3.8 Also attached are the revised Terms of Reference for the Strategic Asset Management Group (SAMG), which is the Administration's key oversight group, reporting to the CEO with respect to Asset Management in the City.
- 3.9 Again the key changes have been made to be explicit about the alignment of the City's Asset Management Planning with community expectations and service levels, which is included in the changes to the Outcomes section of SAMG, which now includes:
- 3.9.1 Ensure asset delivery is in line with endorsed service levels and customer expectations and enables financial sustainability and community equity.
- 3.9.2 Undertake proactive asset management to achieve agreed service levels and financial sustainability.

4. CONCLUSION / PROPOSAL

- 4.1 The revised Asset Management Policy and SAMG Terms of Reference, shows the continued development of Asset Management in the City, which is continuing to move from "Core", Technical proficiency to "Mature" Community Focused Asset Management.
- 4.2 This policy further reinforces this close working relationship in the delivery of financially, socially and environmentally sustainable Asset Management Plans, between Council staff and the Elected Members, particularly the Asset Management Sub-Committee.
- 4.3 It also ensures Asset Management Planning focuses on the Community's expectations and therefore subsequent Levels of Service.

CO-ORDINATION

Officer: Executive Group
Date: 06/07/2020



Policy Type: Policy

Asset Management

Approved By:	Council	Decision No:	0507/2015
Approval Date:	27/07/2015	Last Reapproval Date:	
Review Date:	27/07/2017	Internal Reference No.:	
Department:	City Infrastructure	Division:	Technical-Services Infrastructure Management
Function:	14 - Infrastructure	Responsible Officer:	Manager, Infrastructure Management Technical-Services

A - PREAMBLE

1. This policy will set guidelines for implementing consistent asset management processes throughout the City of Salisbury. The City of Salisbury recognises the importance of developing and implementing an Asset Management Policy, Strategy and Plans to guide the management of the significant portfolio of assets within the City. Without such guidance, sustainability of the City's assets, and ultimately service delivery, may be compromised in the longer term.

B - SCOPE

1. This policy applies to all Council infrastructure assets within the City of Salisbury that are owned, managed, or under the care and control of Council.

C = POLICY PURPOSE/OBJECTIVES

1. To apply business and resource management that enables excellent service delivery and financial sustainability by¹:
 - Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.
 - Safeguarding Council assets including physical assets by implementing appropriate asset management strategies and appropriate financial resources for those assets.
 - Creating awareness amongst employees and elected members of their responsibility for the creation and management of sustainable assets.
 - Meeting legislative requirements for asset management.
 - Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
 - Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.
2. Council is responsible for adopting the policy.
3. The Chief Executive Officer has overall responsibility for implementing the asset management policy.
- ~~4. The Strategic Asset Management Group (SAMG) is responsible for developing strategic and systematic approach to the sustainable management of Council's Assets.~~

¹The Salisbury City Plan 2020 Key Direction 4, Objective 5

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- ~~5. The Asset Management Implementation Group (AMIG) is responsible for developing the operational links and processes which enable the implementation of the strategic management of Council's Assets.~~
- ~~4. The Strategic Asset Management Group (SAMG) is responsible for ensuring a strategic and systematic approach to the sustainable management of Council's Assets.~~
- ~~5. The Corporate Asset Management Team (CAMT) is responsible for ensuring that a contemporary Asset Management Framework is integrated into corporate business policy, processes and systems.~~
- ~~6. The Technical Asset Management TEAM (TAMT) is responsible for ensuring that contemporary operational and technical Asset Management practices are embedded within the organisation.~~

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D - DEFINITIONS

- 1. **Asset Management (AM)** – The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.
- 2. **Infrastructure Assets** – Physical assets that contribute to meeting the needs of organisations or the need for access to major economic and social facilities and services, eg. roads, drainage, footpaths and cycleways.
- 3. **Level of Service** – The defined service quality for a particular service/activity against which service performance may be measured.
- 4. **Life Cycle Expenditure** – The Life Cycle Expenditure (LCE) is the average operations, maintenance and capital renewal expenditure accommodated in the long term financial plan over 10 years.
- 5. **Renewal** – Expenditure on an existing asset or on replacing an existing asset, which returns the service capability of the asset up to that which it had originally.
- 6. **Strategic Asset Management Plan** – An adopted plan covering a period of at least 4 years which meet the requirements of Section 122 of the Local Government Act 1999 for “strategic management plans”.

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E - POLICY STATEMENT

1. Context

- 1.1 Council exists to provide services to the community. Many of these services are provided via infrastructure assets which have been created by Council, or transferred to Council as developer contributions, to provide for new communities or to deliver higher levels of service.
- 1.2 Adopting asset management principles will assist Council in achieving its Strategic Longer-Term Plan and Long Term Financial objectives.
- 1.3 Council owns and uses over \$1.54 billion of infrastructure assets² to support its core business of delivery of service to the community.
- 1.4 Council's goal in managing these infrastructure assets is to meet the defined level of service in the most sustainable manner for current and future generations.
- 1.5 The key elements of achieving successful asset management are:
 - Determining a defined level of service and measure performance against that level.
 - Utilising a lifecycle approach to develop cost effective asset management strategies that meet the defined level of service for the long term.
 - Managing the impact of growth through demand management and infrastructure investment.
 - Identifying, assessing and appropriately incorporating risk management principles into asset management processes.
 - Having Asset Management Plans which inform and integrate with the Long Term Financial Plan process by identifying the asset requirements and scoping their delivery.

2. Deliverables

- 2.1 Council is committed to implementing a systematic asset management methodology in order to apply appropriate asset management practices across all areas of the organisation. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities for service delivery.
- 2.2 A strategic approach to asset management will ensure that the Council delivers the appropriate level of service through its assets. This will provide a positive impact on the community

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through the organisation providing community benefits and financial sustainability.

3. Principles

²As reported in the June 30th 2014 financial statements

- 3.1 All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.
- 3.2 Methodical cyclic reviews will be applied to all significant asset classes to ensure that the assets are managed, valued and depreciated in accordance with Council’s Depreciation Policy Framework.
- 3.3 Asset Management Plans will be developed for major service/asset categories. The plans will be informed by community consultation, financial planning and operational reporting.
- 3.4 Asset renewals required to meet agreed service levels as identified in adopted asset management plans will inform the long term financial plan and form the basis of the annual budget estimates.
- 3.5 Asset management principles will be integrated within existing planning and operational processes and agreed service levels with Council and the community.
- ~~3.6 Enhance understanding of elected members and key staff of strategic asset management principles and practices.~~

4. Service Levels

- 4.1 Setting of service levels will be ~~determined~~ adopted by Council following consultation with the community and will form the basis of the annual budget.
- ~~4.2 Service levels adopted in the asset management plans will form the basis of the annual budget.~~
- ~~4.2.1 Future life cycle costs will be reported and considered in all decisions relating to new assets and upgrading of existing assets.~~
- ~~4.4.1 Key performance measures for service levels will be determined and used in understanding outcomes.~~
- ~~4.5.1 An inspection regime (condition, function and capacity) will be an integral part of asset management to monitor service levels and identify asset renewal priorities. Asset performance will be evaluated against adopted service levels to develop future renewal and upgrade capital works programs.~~

F - LEGISLATION

- 1. In accordance with Section 122 of the Local Government Act (SA) 1999;

¹(1) A council must develop and adopt plans (which may take various forms) for the management of its area, to be called collectively the strategic management plans, which =

(a) identify the council’s objectives for the area over a period of at least 4 years; Council must develop and adopt an infrastructure and asset management plan, relating to the management and development of infrastructure and major assets by the council for a period of at least 10 years...³

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G - REFERENCES

- 1. Asset Management Strategy and associated Asset Management Plans.
- 2. NAMS.PLUS³ -ebook guidelines.
- 3. The Institute of Public Works Engineering Australia

H - ASSOCIATED PROCEDURES

- 1. Council’s Depreciation Policy Framework.

Document Control

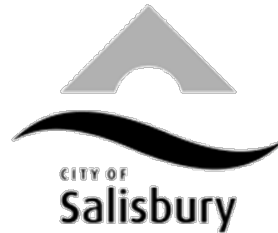
Document ID	Asset Management
Prepared by	James Corletto
Release	4.00
Document Status	Approved
Date Printed	04/09/2018

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³ Local Government Act 1999 Section 122 (1a)



Asset Management

Policy Type:	Policy		
Approved By:	Council	Decision No:	0507/2015
Approval Date:	27/07/2015	Last Reapproval Date:	
Review Date:	27/07/2017	Internal Reference No.:	
Department:	City Infrastructure	Division:	Infrastructure Management
Function:	14 - Infrastructure	Responsible Officer:	Manager, Infrastructure Management

A - PREAMBLE

1. This policy will set guidelines for implementing consistent asset management processes throughout the City of Salisbury. The City of Salisbury recognises the importance of developing and implementing an Asset Management Policy, Strategy and Plans to guide the management of the significant portfolio of assets within the City. Without such guidance, sustainability of the City's assets, and ultimately service delivery, may be compromised in the longer term.

B - SCOPE

1. This policy applies to all Council infrastructure assets within the City of Salisbury that are owned, managed, or under the care and control of Council.

C – POLICY PURPOSE/OBJECTIVES

1. To apply business and resource management that enables excellent service delivery and financial sustainability by¹:
 - Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.
 - Safeguarding Council assets including physical assets by implementing appropriate asset management strategies and appropriate financial resources for those assets.
 - Creating awareness amongst employees and elected members of their responsibility for the creation and management of sustainable assets.
 - Meeting legislative requirements for asset management.
 - Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
 - Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.
2. **Council** is responsible for adopting the policy.
3. The **Chief Executive Officer** has overall responsibility for implementing the asset management policy.

¹The Salisbury City Plan 2020 Key Direction 4, Objective 5

4. The **Strategic Asset Management Group (SAMG)** is responsible for ensuring a strategic and systematic approach to the sustainable management of Council's Assets.
5. The **Corporate Asset Management Team (CAMT)** is responsible for ensuring that a contemporary Asset Management Framework is integrated into corporate business policy, processes and systems.
6. The **Technical Asset Management TEAM (TAMT)** is responsible for ensuring that contemporary operational and technical Asset Management practices are embedded within the organisation.

D - DEFINITIONS

1. **Asset Management (AM)** – The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.
2. **Infrastructure Assets** – Physical assets that contribute to meeting the needs of organisations or the need for access to major economic and social facilities and services, eg. roads, drainage, footpaths and cycleways.
3. **Level of Service** – The defined service quality for a particular service/activity against which service performance may be measured.
4. **Life Cycle Expenditure** – The Life Cycle Expenditure (LCE) is the average operations, maintenance and capital renewal expenditure accommodated in the long term financial plan over 10 years.
5. **Renewal** – Expenditure on an existing asset or on replacing an existing asset, which returns the service capability of the asset up to that which it had originally.
6. **Strategic Asset Management Plan** – An adopted plan covering a period of at least 4 years which meet the requirements of Section 122 of the Local Government Act 1999 for “*strategic management plans*”.

E - POLICY STATEMENT

1. Context

- 1.1 Council exists to provide services to the community. Many of these services are provided via infrastructure assets which have been created by Council, or transferred to Council as developer contributions, to provide for new communities or to deliver higher levels of service.
- 1.2 Adopting asset management principles will assist Council in achieving its Strategic Longer-Term Plan and Long Term Financial objectives.
- 1.3 Council owns and uses over \$1.5 billion of infrastructure assets² to support its core business of delivery of service to the community.
- 1.4 Council's goal in managing these infrastructure assets is to meet the defined level of service in the most sustainable manner for current and future generations.
- 1.5 The key elements of achieving successful asset management are:
 - Determining a defined level of service and measure performance against that level.
 - Utilising a lifecycle approach to develop cost effective asset management strategies that meet the defined level of service for the long term.
 - Managing the impact of growth through demand management and infrastructure investment.
 - Identifying, assessing and appropriately incorporating risk management principles into asset management processes.
 - Having Asset Management Plans which inform and integrate with the Long Term Financial Plan process by identifying the asset requirements and scoping their delivery.

2. Deliverables

- 2.1 Council is committed to implementing a systematic asset management methodology in order to apply appropriate asset management practices across all areas of the organisation. This includes ensuring that assets are planned, created, operated, maintained, renewed and disposed of in accordance with Council's priorities for service delivery.
- 2.2 A strategic approach to asset management will ensure that the Council delivers the appropriate level of service through its assets. This will provide a positive impact on the community through the organisation providing community benefits and financial sustainability.

²As reported in the June 30th 2019 financial statements

3. Principles

- 3.1 All relevant legislative requirements together with political, social and economic environments are to be taken into account in asset management.
- 3.2 Methodical cyclic reviews will be applied to all significant asset classes to ensure that the assets are managed, valued and depreciated in accordance with Council's Depreciation Policy Framework.
- 3.3 Asset Management Plans will be developed for major service/asset categories. The plans will be informed by community consultation, financial planning and operational reporting.
- 3.4 Asset renewals required to meet agreed service levels as identified in adopted asset management plans will inform the long term financial plan and form the basis of the annual budget estimates.
- 3.5 Asset management principles will be integrated within existing planning and operational processes and agreed service levels with Council and the community.

4. Service Levels

- 4.1 Setting of service levels will be adopted by Council following consultation with the community and will form the basis of the annual budget.
- 4.2 Future life cycle costs will be reported and considered in all decisions relating to new assets and upgrading of existing assets.
- 4.3 Key performance measures for service levels will be determined and used in understanding outcomes.
- 4.4 Asset performance will be evaluated against adopted service levels to develop future renewal and upgrade capital works programs.

F - LEGISLATION

1. In accordance with Section 122 of the Local Government Act (SA) 1999;

'(1) A council must develop and adopt plans (which may take various forms) for the management of its area, to be called collectively the strategic management plans, which —

(a) identify the council's objectives for the area over a period of at least 4 years ...³

G - REFERENCES

1. Asset Management Strategy and associated Asset Management Plans.
2. NAMS.PLUS3 ebook guidelines.
3. The Institute of Public Works Engineering Australia

H - ASSOCIATED PROCEDURES

1. Council's Depreciation Policy Framework.

Document Control

Document ID	Asset Management
Prepared by	James Corletto
Release	4.00
Document Status	Approved
Date Printed	04/09/2018

³ Local Government Act 1999 Section 122 (1a)



Strategic Asset Management Group (SAMG) Terms of Reference

Purpose:

To ensure a strategic and systematic approach to the sustainable management of Council's Assets.

Objectives:

1. Develop an overall Asset Management Framework and Asset Management Policy which defines the vision and guiding principles by which all assets are managed.
2. Ensure strong linkages exist between Corporate Strategic Management Plans
3. Ensure the consistent development of "whole of life" management plans for all Council assets.
4. Ensure an Asset Management continuous improvement plan is in place to enable effective asset management and alignment to contemporary Asset Management practices.

Outcomes:

1. Definition of organisational vision and principles that underpin Council's asset management.
2. Whole of life asset management plans for all asset classes which provide accuracy in forecasting short and long term resource requirements.
3. Ensure asset delivery is in line with endorsed service levels and customer expectations and enables financial sustainability and community equity.
4. Undertake proactive asset management to achieve agreed service levels and financial sustainability.
5. Ensure a process is implemented for continuous improvement of the Asset Management Information System and that the AMIS meets the organisation's needs for Asset Management Planning.
5. Align Asset Management practices with ISO5500 and ISO 55001 to enable alignment with contemporary Asset Management practices.

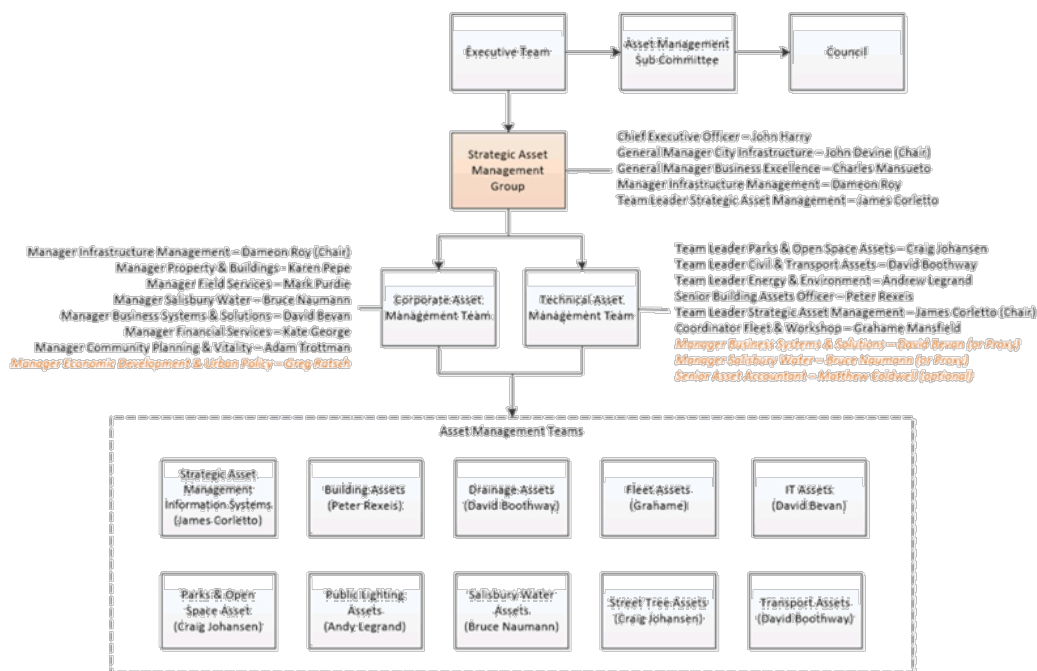
Relationship:

1. The Strategic Asset Management Group will be responsible to the Chief Executive Officer via the General Manager City Infrastructure.
2. The Strategic Asset Management Group will provide quarterly summary reports to the Executive Group.
3. The Strategic Asset Management Group will report as required to the Executive Management Group.
4. To ensure the Strategic Asset Management Framework and continuous improvement plans are implemented, there are two (2) teams which report up to the Strategic Asset Management Group, these being the Corporate Asset Management Team and the Technical Asset Management Team. The Chairperson of these sub teams are a member of the Strategic Asset Management Group.
5. The Asset Management Governance structure is shown in Figure 1 below.



Strategic Asset Management Group (SAMG) Terms of Reference

Figure 1 - Asset Management Governance Structure



Membership:

- General Manager City Infrastructure, John Devine (Chairperson)
- Chief Executive Officer (John Harry)
- General Manager Business Excellence (Charles Mansueto)
- Manager Infrastructure Management (Dameon Roy)
- Team Leader Strategic Asset Management (James Corletto)

Term and Meetings:

The Strategic Asset Management Group shall meet on a quarterly basis at minimum, and shall be chaired in accordance with an agenda and decisions/actions recorded via minutes. Meetings may be held on a more frequent and/or ad-hoc basis as required.

3. REPORT

- 3.1 Following the resolution of Council in May 2020, Coachhouse Drive, Gulfview Heights has been included for consideration in the listing for consideration in the Street Tree Renewal Program for the 2020/21 financial year.
- 3.2 Staff have sent correspondence to Mr Blair Boyer MP and the petition signatories informing them of the decision of Council to include the street on the listing for consideration for the 2020/21 program.
- 3.3 The complete listing of streets for the 2020/21 Streetscape Renewal Program will be presented to July AMSC, as part of the report titled Street Tree Asset Management Plan and Policy.

4. CONCLUSION / PROPOSAL

- 4.1 That Coachhouse Drive, Gulfview Heights be included in the list of streets for the 2020/21 financial year Streetscape Renewal Program.

CO-ORDINATION

Officer: Executive Group
Date: 06/07/2020

ITEM	AMSC5 ASSET MANAGEMENT SUB COMMITTEE
DATE	13 July 2020
HEADING	Place Activation Strategy - Parks and Open Space Assets Listing (Informal Recreation destinations)
AUTHOR	Craig Johansen, Team Leader Parks and Open Space Assets, City Infrastructure
CITY PLAN LINKS	3.2 Have interesting places where people want to be. 3.3 Be a connected city where all people have opportunities to participate. 3.4 Be a proud, accessible and welcoming community.
SUMMARY	This report presents the further information requested at the May 2020 meeting of the AMSC on Parks and Open Space Assets (Informal Destinations). The requested information has been provided both as an Attachment to this report, and placed on the Elected Members' Portal.

RECOMMENDATION

1. The information within the report be received and noted.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Parks and Open Space Assets listing - PAS Informal Recreation destinations

1. BACKGROUND

- 1.1 At its meeting on 25 May 2020, Council resolved as follows:

“9. A report be prepared for the Asset Management Sub Committee by June 2020 that maps all Parks and irrigated open space assets, outlining how each open space is classified as formal/ informal, economic community facility linkages (local, district, regional), listing facilities at each of these open spaces including playground equipment, shading, seating, disability/ inclusive or nature play equipment, and a playground schedule indicating useful life and when the playground is budgeted for renewal.”

Resolution No. 0544/2020

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Nil
- 2.2 External
 - 2.2.1 Nil

3. REPORT

- 3.1 Council's Parks and Open Space asset team have collated the information as requested at the May Council meeting.
- 3.2 The listing presents information for all reserves across the City, with the identification of key Parks and Open Space Assets, identified as PAS elements critical to the classification of the site.
- 3.3 The listing also provides information on the installation and renewal dates for Playground and Fitness Equipment installed within the City. It is presented in the attached and has also been added to the EM Portal.
- 3.4 This listing is dynamic with updates occurring as renewal works are completed.

4. CONCLUSION / PROPOSAL

- 4.1 The listing provided has been developed following a resolution from Council in May 2020.
- 4.2 This information is to be made available to all Elected Members through the EM Portal, with updates made to the listing on the EM Portal as they occur.

CO-ORDINATION

Officer: Executive Group
Date: 06/07/2020

RESERVE_NAME	SUBURBS	WARD	CURRENT HIERARCHY	PROPOSED FUTURE HIERARCHY	Irrigated	Seal	Bin	Playground	Playground Shade	Install Date Play Equip	Renewal Date Play Equip	Playground Fencing	Fitness Equipment	Install Date Fitness Equip	Renewal Date Fitness Equip	Shelter	BBQ	Picnic Settings	Drink Fountain	Sports Court	Dog Park	Solar Lighting	Mains Power Lighting	Athletics	BMX Track	Cricket Wicket	Skate Park
Settlers Park	PARALOWIE	Central Ward	District Playground	District Playground	1	1	1	1	1	5/09/2019	5/09/2044	0	1	5/09/2019	5/09/2034	1	0	1	0	1	0	0	0	0	1	0	1
Kingswood Crescent Reserve	PARALOWIE	Central Ward	District Playground	District Playground	1	1	1	0	0			0				1	0	1	1	0	1	0	0	0	0	0	0
Northwater Way Reserve	BURTON	Central Ward	Local Playspace	Local Playground	1	1	1	0	0			0				1	0	1	0	0	0	0	0	0	0	0	0
Janine Drive Reserve	BURTON	Central Ward	Local Playspace	Local Playground	1	1	1	1	0	23/07/2003	23/07/2028	0				0	0	0	0	0	0	0	0	0	0	0	0
Springbank Waters Linear Reserve	BURTON	Central Ward	Local Playspace	Local Playground	1	1	0	1	0	1/07/2005	1/07/2030	1				0	0	0	0	0	0	0	0	0	0	0	0
McInnes Avenue Reserve	BURTON	Central Ward	Local Playspace	Local Playspace	1	1	1	1	0	5/12/2003	5/12/2028	0				0	0	0	0	0	0	0	1	0	0	0	0
Greenvale Crescent Reserve	BURTON	Central Ward	Local Playspace	Local Playspace	1	1	1	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Westbourne Street Reserve	BURTON	Central Ward	Local Playspace	Local Playspace	1	1	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Alana Court Reserve	BURTON	Central Ward	Local Playspace	Local Playspace	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Yakumba Drive Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	1
McQueen Court Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0
Camelot Drive Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	0	1	0	0			0				0	0	0	0	1	0	1	0	0	0	0	0
Little Para Linear Park (Lower) But	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	1	0	0	0	0	0
Little Para Linear Park (Lower) Wh	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	1	1	0	0	0	0
Merala Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	0	1	1	1	0	2/06/2005	2/06/2030	0				0	0	0	0	1	0	0	0	0	0	0	0
Lukin Avenue Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0
Ascot Drive Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	0	1	1	1	0	1/12/2006	1/12/2031	0				0	0	0	0	0	0	0	0	0	0	0	0
Orinoco Street Reserve	PARALOWIE	Central Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0
Wesley Court Reserve	SALSBURY PLAIN	Central Ward	Local Playspace	Local Playground	0	1	1	1	0	1/05/1999	1/05/2024	0				0	0	0	0	0	0	0	1	0	0	0	0
Little Para Linear Park (Lower) We	PARALOWIE	Central Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	1	0	0	0	0	0
Springbank Boulevard Reserve	BURTON	Central Ward	Local Playground	Local Playground	1	1	1	1	1	1/07/2005	1/07/2030	0				1	1	1	0	0	0	0	1	0	0	0	0
Burton Park	BURTON	Central Ward	Local Playground	District Playground	1	1	1	1	1	28/06/2011	28/06/2036	0				1	0	0	0	0	0	0	1	0	0	0	0
Walpole Road Wetlands	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	1	29/06/2017	29/06/2042	0				1	0	1	1	0	0	0	1	0	0	0	0
Bolivia Crescent Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	1	5/12/2003	5/12/2028	0				0	0	0	0	1	0	0	1	0	0	0	0
General Drive Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	1	1/07/1991	1/07/2016	0				0	0	1	0	0	0	0	1	0	0	0	0
Pines Grove Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	1	3/06/2019	3/06/2044	0				0	0	0	0	0	0	0	1	0	0	1	0
Willowbrook Place Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	1	1/05/2001	1/05/2026	0				0	0	0	0	0	1	0	0	0	0	0	0
Fairbanks Drive Reserve	PARALOWIE	Central Ward	Local Playground	District Playground	1	1	1	1	0	18/10/2017	18/10/2042	0	1	18/10/2017	18/06/2032	0	0	0	0	1	0	0	1	0	0	0	0
Patterson Court Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	1	1	0	30/03/2011	30/03/2036	0				0	0	0	0	0	0	1	0	0	0	0	0
Venturi Avenue Reserve	PARALOWIE	Central Ward	Local Playground	Local Playground	1	1	0	1	0	1/07/1994	1/07/2019	0				0	0	0	0	1	0	0	0	0	0	1	0
Cockburn Green	BRAHMA LODGE	East Ward	District Playground	District Playground	1	1	1	1	1	23/10/2012	23/10/2037	0				0	0	0	0	1	0	0	1	0	0	0	0
Canterbury Drive Reserve	SALSBURY HEIGHTS	East Ward	District Playground	District Playground	1	1	1	1	1	1/07/2005	1/07/2030	0				1	0	1	1	1	1	1	1	1	1	1	0
Harry Bowey Reserve	SALSBURY PARK	East Ward	District Playground	District Playground	1	1	1	1	1	29/12/2012	29/12/2037	0				1	1	1	1	1	1	1	1	0	0	1	0
Jenkins Reserve	SALSBURY PARK	East Ward	District Playground	District Playground	1	1	1	0	0			0				1	0	0	1	0	1	1	1	0	0	0	0
Baynes Green	BRAHMA LODGE	East Ward	Local Playspace	Local Playground	1	1	1	1	0	01/07/1991 & 5/12/2003	5/12/2028	0				0	0	0	0	1	0	0	0	0	0	0	0
Gateway Park	BRAHMA LODGE	East Ward	Local Playspace	Local Playspace	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Leonard Street Reserve	GULFVIEW HEIGHTS	East Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Cobbler Creek Reserve	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/2008	1/04/2033	0				0	0	1	0	0	0	1	1	0	0	0	0
Burya Street Reserve	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/2006	1/07/2031	0				0	0	0	0	0	0	0	0	0	0	0	0
Agnes Court Reserve	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	1	0	0	0	0	0
Strathgairn Street Reserve	SALSBURY EAST	East Ward	Local Playspace	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Stanford Road Reserve	SALSBURY HEIGHTS	East Ward	Local Playground	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0
Damian Drive Reserve	SALSBURY HEIGHTS	East Ward	Local Playground	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Wildwood Park	SALSBURY PARK	East Ward	Local Playground	Local Playground	1	1	1	0	0			0				0	0	0	0	0	0	0	1	0	0	1	0
Hettrick Green	SALSBURY PLAIN	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/1994	1/07/2019	0				0	0	0	0	0	0	0	0	0	0	0	0
Cokers Reserve	BRAHMA LODGE	East Ward	Local Playground	Local Playground	1	1	1	1	1	24/05/2016	24/05/2041	0				1	0	1	0	1	0	1	1	0	0	1	0
Brahma Lodge Oval	BRAHMA LODGE	East Ward	Local Playground	Local Playground	1	1	1	1	0	27/03/2013	27/03/2038	0				1	0	0	0	0	0	0	1	0	1	1	0
Kiekerbusch Road Reserve	GULFVIEW HEIGHTS	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/1994	1/07/2019	0				0	0	0	0	0	0	0	0	0	0	0	0
Madison Park	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	1	19/04/2016	19/04/2041	0				1	0	1	0	1	0	0	0	0	0	0	0
Norwich Road Reserve	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/03/1999	1/03/2024	0				0	0	0	0	1	0	0	0	0	0	0	0
Davey Oval	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	1	3/07/2015	3/07/2040	0				0	0	0	0	0	0	0	0	0	0	0	0
Jackson Green	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	0	28/03/2016	28/03/2041	0				0	0	0	0	1	0	0	0	0	0	0	0
Kelby Green	SALSBURY EAST	East Ward	Local Playground	Local Playground	1	1	1	1	1	29/01/2016	29/01/2041	0				0	0	0	0	0	0	0	0	0	0	0	0
Moyes Green	SALSBURY EAST	East Ward	Local Playspace	Local Playground	1	1	1	1	0	22/11/2018	22/11/2043	0	1	22/11/2018	22/01/2033	0	0	0	0	0	0	0	0	0	0	0	0
Saint Albans Drive Reserve	SALSBURY HEIGHTS	East Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/1993	1/07/2018	0				1	0	1	0	0	0						

RESERVE_NAME	SUBURBS	WARD	CURRENT HIERARCHY	PROPOSED FUTURE HIERARCHY	Irrigated	Seat	Bin	Playground	Playground Shade	Install Date Play Equip	Renewal Date Play Equip	Playground Fencing	Fitness Equipment	Install Date Fitness Equip	Renewal Date Fitness Equip	Shelter	BBQ	Picnic Settings	Drink Fountain	Sports Court	Dog Park	Solar Lighting	Mains Power Lighting	Athletics	BMX Track	Cricket Wicket	Skate Park	
Prettyjohn Gully (Lower)	PARA HILLS	Hills Ward	District Playground	District Playground	0	1	0	1	1	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	1	0	0	0	0	
Codd Street Reserve	PARA HILLS WEST	Hills Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/2001	1/07/2026	0				0	0	0	0	0	0	0	1	0	0	0	0	
Allen Green	PARA HILLS WEST	Hills Ward	Local Playground	Local Playground	0	1	1	1	0	1/02/1999	1/05/2024	0				0	0	0	0	0	0	0	1	0	0	0	0	
Laurences Green	PARAFIELD GARDENS	Hills Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1997	1/07/2022	0				0	0	0	0	0	0	0	1	0	0	0	0	
Resthaven Reserve	PARAFIELD GARDENS	Hills Ward	Local Playground	Local Playground	0	1	0	1	0	1/05/1999	1/05/2024	0				0	0	0	0	0	0	0	1	0	0	0	0	
Salisbury Highway Reserve	PARAFIELD GARDENS	Hills Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0	
Happy Home Reserve	SALSBURY	North Ward	District	District Playground	1	1	1	1	0	23/10/2012	23/07/2027	0	1	23/10/2012	23/07/2027	1	1	1	1	1	1	1	1	0	0	0	0	0
Salisbury Oval	SALSBURY	North Ward	District	District Playground	1	1	1	1	0	1/03/1999	1/03/2024	0				1	0	0	0	1	0	0	1	0	0	1	0	
Pitman Park	SALSBURY	North Ward	District	District Playground	1	1	1	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0	
Salisbury North Oval	SALSBURY NORTH	North Ward	District	District Playground	1	1	1	1	1	1/02/2013	1/02/2038	0				1	0	1	1	1	0	1	1	0	1	1	1	
Kaurna Park	BURTON	North Ward	Local Playspace	Local Playspace	1	1	1	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0	
Salisbury Civic Plaza / Inpamnth	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	1	1	0	7/02/2014	7/02/2029	0				1	0	0	0	0	0	0	1	0	0	0	0	
Hales Green	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	1	0	0	0	0	
Myall Boulevard Reserve	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	1	1	0	1/07/1994	1/07/2019	0				0	0	0	0	0	0	0	1	0	0	0	0	
Park Terrace Reserve	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	1	0	0			0				0	0	1	0	0	0	0	1	0	0	0	0	
Pioneer Park	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	1	0	0			0				0	0	0	0	0	0	1	0	0	0	0	0	
Neales Green	SALSBURY	North Ward	Local Playspace	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	1	0	
War Memorial Park	SALSBURY	North Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0	
Hammam Road Reserve	SALSBURY NORTH	North Ward	Local Playspace	Local Playground	1	1	1	0	0			0				1	0	1	0	0	0	0	1	0	0	0	0	
Andrews Street Reserve	SALSBURY NORTH	North Ward	Local Playspace	Local Playground	1	1	1	1	0	17/01/2006	17/01/2031	0				0	0	0	0	0	0	0	1	0	0	0	0	
Stowe Green Reserve	SALSBURY NORTH	North Ward	Local Playspace	Local Playground	1	1	0	0	0			0				1	0	0	0	0	0	0	1	0	0	0	0	
Kulbina Drive Reserve	SALSBURY NORTH	North Ward	Local Playspace	Local Playground	1	1	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0	
Desyllas Drive Reserve	DIREX	North Ward	Local Playground	Local Playground	1	1	0	1	0	2020	2045	0				1	0	0	0	1	0	0	0	0	0	0	0	
Strowan Park	SALSBURY	North Ward	Local Playground	Local Playground	1	1	1	1	1	3/11/2016	3/11/2041	1				1	0	1	1	1	0	1	1	0	0	0	0	
Adams Oval	SALSBURY NORTH	North Ward	Local Playground	Local Playground	1	1	1	1	1	27/04/2011	27/04/2036	0				1	1	1	1	1	0	0	1	0	1	1	0	
Lake Windermere	SALSBURY NORTH	North Ward	Local Playground	Local Playground	1	1	1	1	1	22/06/2015	22/06/2040	1				1	0	1	0	0	0	0	1	0	0	0	0	
Underdown Park	SALSBURY NORTH	North Ward	Local Playground	Local Playground	1	1	1	1	1	29/06/2017	29/06/2042	0				1	0	0	0	1	0	0	1	0	0	1	0	
Perry Street Reserve	SALSBURY NORTH	North Ward	Local Playground	Local Playground	1	1	1	1	0	29/09/2010	29/03/2035	0	1	29/09/2010	29/03/2035	0	0	0	0	0	0	0	1	0	0	0	0	
Beadell Street Reserve	BURTON	North Ward	Local Playspace	Local Playground	0	1	1	1	0	22/09/2011	22/09/2036	0				0	0	0	0	0	0	0	0	0	0	0	0	
Roper Street Reserve	SALSBURY	North Ward	Local Playspace	Local Playground	0	1	1	1	1	29/06/2019	29/06/2044	0				0	0	0	0	0	0	0	0	0	0	0	0	
Middleton Green	SALSBURY	North Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0	
Woodman Green	SALSBURY	North Ward	Local Playspace	Local Playground	0	1	0	1	0	9/02/1999	9/02/2024	0				0	0	0	0	0	0	0	0	0	0	0	0	
Wattlebird Drive Entry Reserve	BURTON	North Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0	
Baltimore Reserve	PARAFIELD GARDENS	Para Ward	District Playground	Local Playground	1	1	1	1	1	16/06/2017	16/06/2042	0				1	0	1	1	1	1	1	0	0	0	1	0	
Andrew Smith Drive Oval	PARAFIELD GARDENS	Para Ward	District Playground	District Playground	1	1	1	1	1	30/11/2018	30/11/2043	0				1	0	0	0	1	0	0	1	0	0	1	0	
Reg Groth Reserve & Dual	PARAFIELD GARDENS	Para Ward	District Playground	Local Playground	1	1	1	1	1	11/07/2019	11/07/2044	0				1	0	0	0	0	0	0	1	0	0	0	0	
Electra Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	1	1	1	1	0	18/02/2002	18/02/2027	0				0	0	0	0	1	0	0	0	0	0	0	0	
Louisa Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	1	1	1	1	0	30/12/1999	29/12/2024	1				0	0	0	0	0	0	0	0	0	0	0	0	
The Boulevard Wetlands Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	1	1	0	0	0			0				1	0	1	0	0	0	0	1	0	0	0	0	
Woodfield Drive Reserve	SALSBURY DOWNS	Para Ward	Local Playspace	Local Playground	1	1	1	1	0	1/02/1999	1/02/2024	0				0	0	0	0	0	0	0	1	0	0	0	0	
Heyford Reserve	PARAFIELD GARDENS	Para Ward	Local Playground	Local Playground	1	1	1	1	1	26/09/2014	26/09/2039	1				1	0	1	0	1	0	0	0	0	1	0	0	
Craser Park	PARAFIELD GARDENS	Para Ward	Local Playground	Local Playground	1	1	1	1	0	9/12/2013	9/12/2038	0				0	0	0	0	0	0	0	0	1	0	0	0	
Kings Road Reserve - BMX Track	PARAFIELD GARDENS	Para Ward	Local Playground	Local Playground	1	0	1	0	0			0				1	0	1	0	0	0	0	0	0	1	0	0	
Ohio Court Reserve	PARAFIELD GARDENS	Para Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/1994	1/07/2019	0				1	0	0	0	0	0	0	0	0	0	0	0	
Dineen Road Reserve	PARAFIELD GARDENS	Para Ward	Local Playground	Local Playground	1	0	1	1	1	8/11/2017	8/11/2042	0				0	0	0	0	0	0	0	0	0	0	0	0	
Hausler Reserve	PARALOWIE	Para Ward	Local Playground	Local Playground	1	1	1	1	0	1/07/1997	1/07/2022	0				0	0	1	0	0	0	1	0	0	0	0	0	
Amsterdam Crescent Reserve	SALSBURY DOWNS	Para Ward	Local Playground	Local Playground	1	1	1	1	1	29/06/2018	29/01/2043	0	1	29/06/2018	29/01/2033	1	0	0	0	1	0	0	1	0	0	1	1	
Salisbury Downs Oval	SALSBURY DOWNS	Para Ward	Local Playground	Local Playground	1	1	1	1	1	27/03/2013	27/03/2038	0				1	0	0	0	1	0	0	1	0	0	1	1	
Chesser Street Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0	
Heron Avenue Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	0	1	1	1	0	22/05/2018	22/05/2043	0				0	0	0	0	0	0	0	0	0	0	0	0	
Grevilla Drive Reserve	PARAFIELD GARDENS	Para Ward	Local Playspace	Local Playground	0	1	1	1	0	5/12/2003	5/12/2028	0				0	0	0	0	0	0	0	1	0	0	0	0	
De Mille Street Reserve	SALSBURY DOWNS	Para Ward	Local Playspace	Local Playground	0	1	0	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	1	0	0	0	0	
Kinghorn Road Reserve	PARAFIELD GARDENS	Para Ward	Streetscape	Local Developed	0	1	1	1	1	1/03/2018	1/03/2043	0				0	0	0	0	0	0	0	0	0	0	0	0	
Rowe Park (Upper)	INGLE FARM	South Ward	Local Playspace	Local Playground	1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0	
Golding Oval	PARA VISTA	South Ward	District Playground	Local Playground	1	1	1	1	1	8/06/2018	8/06/2043	0																

RESERVE_NAME	SUBURB	WARD	CURRENT HIERARCHY	PROPOSED FUTURE HIERARCHY	Irrigated	Seat	Bin	Playground	Playground Shade	Install Date Play Equip	Renewal Date Play Equip	Playground Fencing	Fitness Equipment	Install Date Fitness Equip	Renewal Date Fitness Equip	Shelter	BBQ	Picnic Settings	Drink Fountain	Sports Court	Dog Park	Solar Lighting	Mains Power Lighting	Athletics	BMX Track	Cricket Wicket	Skate Park
Mawson Lakes Boulevard Reserve	MAWSON LAKES	West Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Montague Road Extension Reserve	MAWSON LAKES	West Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	0	0	0	0	0
Technology Park Reserve	MAWSON LAKES	West Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0
Bentley Green	POORAKA	West Ward	Local Playspace	Local Playground	0	1	1	1	0	13/12/2011	13/12/2036	0				0	0	0	0	0	0	0	0	0	0	0	0
Bush Park	POORAKA	West Ward	Local Playspace	Local Playground	0	1	1	1	0	1/07/1991	1/07/2016	0				0	0	0	0	0	0	0	0	0	0	0	0
Rains Drive Reserve	POORAKA	West Ward	Local Playspace	Local Playground	0	1	1	1	0	5/12/2003	5/12/2028	0				0	0	0	0	0	0	0	0	0	0	0	0
Adelaide Produce Markets Reserve	POORAKA	West Ward	Streetscape		1	0	0	0	0			0				0	0	0	0	0	0	0	1	0	0	0	0