



AGENDA

**FOR BUDGET AND FINANCE COMMITTEE MEETING TO BE HELD ON
9 JUNE 2020 AT CONCLUSION OF SPORT RECREATION AND GRANTS
COMMITTEE**

IN LITTLE PARA CONFERENCE ROOMS, 34 CHURCH STREET, SALISBURY

MEMBERS

Cr B Brug (Chairman)
Mayor G Aldridge
Cr M Blackmore
Cr L Braun (Deputy Chairman)
Cr C Buchanan
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen
Cr S Ouk
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager City Infrastructure, Mr J Devine
A/General Manager Community Development, Ms V Haracic
Manager Governance, Mr M Petrovski
Risk and Governance Program Manager, Ms J Crook
Governance Support Officer, Ms K Boyd

APOLOGIES

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Budget and Finance Committee Meeting held on 18 May 2020.

Presentation of the Minutes of the Confidential Budget and Finance Committee Meeting held on 18 May 2020.

REPORTS

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OTHER BUSINESS

CONFIDENTIAL ITEMS

6.9.1 Update on Future Budget Saving Measures Recommendation

Pursuant to section 83(5) of the *Local Government Act 1999* the Chief Executive Officer has indicated that, if Council so determines, this matter may be considered in confidence under Part 3 of the *Local Government Act 1999* on grounds that:

1. Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) of the *Local Government Act 1999*, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - information the disclosure of which would, on balance, be contrary to the public interest.
2. In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - Non disclosure of this matter at this time will protect sensitive commercial information relating to the operations of Council that may confer an advantage on a third party or prejudice the commercial position of Council.

*On that basis the public's interest is best served by not disclosing the **Update on Future Budget Saving Measures** item and discussion at this point in time.*
3. Pursuant to Section 90(2) of the *Local Government Act 1999* it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

CLOSE



**MINUTES OF BUDGET AND FINANCE COMMITTEE MEETING HELD IN LITTLE
PARA CONFERENCE ROOMS, 34 CHURCH STREET, SALISBURY ON**

18 MAY 2020

MEMBERS PRESENT

Cr B Brug (Chairman)
Cr M Blackmore
Cr L Braun (Deputy Chairman)
Cr C Buchanan
Cr A Duncan
Cr K Grenfell
Cr N Henningsen
Cr D Hood
Cr P Jensen
Cr S Ouk
Cr D Proleta
Cr G Reynolds
Cr J Woodman

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager City Infrastructure, Mr J Devine
A/General Manager Community Development, Ms V Haracic
Manager Governance, Mr M Petrovski
Risk and Governance Program Manager, Ms J Crook
Governance Support Officer, Ms K Boyd

The meeting commenced at 6.48 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Mayor Aldridge and Cr Reardon.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr J Woodman
Seconded Cr S Ouk

The Minutes of the Budget and Finance Committee Meeting held on 20 April 2020, be taken and read as confirmed.

CARRIED

PRESENTATION

PRES1 Belgravia Leisure

Catherine Foreman and Carly Farrer from Belgravia Leisure were in attendance to present their organisation's 2020-21 Business Plan, City of Salisbury Sites.

The Chairman thanked them for their presentation.

REPORTS

Administration

6.0.1 Future Reports for the Budget and Finance Committee

Moved Cr N Henningsen
Seconded Cr J Woodman

1. The information be received.

CARRIED

6.0.2 Proposed Sports and Community Clubs COVID-19 Recovery Support Package

Cr C Buchanan declared a perceived conflict of interest on the basis of being the President of sporting club. Cr Buchanan managed the conflict by remaining in the meeting and voting in the best interest of the community.

Cr G Reynolds declared a perceived conflict of interest on the basis of being a committee member of the Salisbury RSL. Cr Reynolds managed the conflict by remaining in the meeting and voting in the best interest of the community.

Cr D Hood declared a perceived conflict of interest on the basis of being a board member of a football club. Cr Hood managed the conflict by remaining in the meeting and voting in the best interest of the community.

Moved Cr C Buchanan

Seconded Cr A Duncan

1. That the Sports & Community Clubs COVID-19 Recovery Support Package is established, effective from 1 June 2020 through to 31 December 2020 unless extended by Council
2. The Sports Recreation and Grants Committee is delegated authority to allocate the funds available and in line with the guidelines and criteria listed at 5.4, 5.5 and 5.6 subject to removing “audited” from the 6th dot point in 5.5.1 in the report with the first report to the Sports Recreation and Grants Committee tabled in July 2020.
3. The following available funds from the 2019/20 financial period be repurposed to the Sports & Community Clubs COVID-19 Recovery Support Package:
 - a. Community Grants - \$4,991
 - b. Youth Sponsorship - \$18,750
 - c. Community Events (Round 5) - \$20,000
 - d. Events (Salisbury Plays) - \$32,500
4. The 2020/21 budget of \$30,000 for the Community Events (Round 6) be repurposed to the Sports & Community Clubs COVID-19 Recovery Support Package
5. Approve the repurposing of the 2020/21 Business Networking Program funds of \$25,000 to the Sports & Community Clubs COVID-19 Recovery Support Package.
6. The scaling of eligible funding allocations be:

a. \$0 to \$5000	- \$500
b. \$5001 to \$15000	- \$1000
c. \$15001 to \$25000	- \$2000
d. \$25001 to \$40000	- \$3000
e. >\$40,000	- \$5000
7. That 50% of budgeted funding for the approved 2020/21 budget for the Youth Sponsorship and Community Grants be repurposed to the Sports & Community Clubs COVID-19 Recovery Support Package.

CARRIED
UNANIMOUSLY

6.0.3 Minutes of the Innovation and Business Development Sub Committee meeting held on Monday 11 May 2020

Moved Cr K Grenfell
Seconded Cr J Woodman

The information contained in the Innovation and Business Development Sub Committee of the meeting held on 11 May 2020 be received and noted with respect to the following recommendations contained therein to be adopted by Council:

CARRIED

6.0.3-IBDSC1 Future Reports for the Innovation and Business Development Sub Committee

Moved Cr K Grenfell
Seconded Cr J Woodman

1. The information be received.

CARRIED

6.0.3-IBDSC2 Update on the proposed Dry Creek Project

Moved Cr K Grenfell
Seconded Cr J Woodman

1. That the information be received.
2. A Dry Creek project business case be presented to Council, following successful completion of the Dry Creek Stormwater Management Plan (SMP) and a community/stakeholder engagement process.

CARRIED

6.0.3-IBDSC3 City of Salisbury Calendar of Events & Exhibitions review

Moved Cr K Grenfell

Seconded Cr J Woodman

1. That the report be noted.
2. That the balance of funding of \$32,500 from not holding the Carisbrooke Park and Ingle Farm Salisbury Plays events, be transferred to the Sports and Community Clubs COVID-19 Recovery Support Package.

Further Motion:

1. That the events program for the 2020/21 financial year be scheduled to commence from January 2021 to June 2021, apart from the Asbestos Victims Memorial Services scheduled for the last Friday in November, and Vietnam Veterans Day Ceremony held in August 21, however both events will need to be modified in line with State and Federal Government health guidelines.
2. That a three (calendar) year events and exhibitions program be developed that incorporates the following:
 - A \$70,000 annual exhibition budget be staged for three years with staff to submit recommendations for an annual program, noting that exhibitions such as Watershed Art Prize and SALA should be considered in an adapted format if appropriate, and potentially conducted on alternate years with events such as the Salisbury Writers' Festival.
 - Events that have historically attracted substantial attendance numbers be reviewed with a view to possible modification and/or combining with other like events.
 - The Bridgestone opening event and associated activities be confirmed in line with construction finalisation and the progress of COVID-19, and funding for this event should be the subject of a non-discretionary bid subject to the timing of project delivery.
 - The staging of Salisbury Plays events resume when it is safe and appropriate to do so.
 - Further consideration be made to aligning City of Salisbury's Harmony Week activities held in March with the Salisbury Business Association's Food and Cultural Festival (earmarked for October 2020).
 - The Salisbury Secret Garden be reviewed and presented for a further three years with activities being revised to become a one-day event using South Australian and local performers only.

- Consider the combination of the Australia Day and Citizen of the Year Ceremony with the Salisbury Legends Awards.
3. A three year program be developed following the review of the events identified in Attachment 4 of the report to this item on the agenda, and taking into account the contents of paragraph 2 of this Motion, be the subject of an Informal Strategy session, and then the subject of a subsequent report to Council by July 2020.
 4. A report be prepared that provides advice on a City of Salisbury Christmas Carol grant, and appropriate criteria for expending the \$30,000 grant, to commence in the 2021/22 financial year.
 5. With regard to the potential of a community market being established in future, a report be prepared for further consideration and inclusion in the budget process for the next financial year.

CARRIED

6.0.3-IBDSC4 Community Requests - Response Dashboard

Moved Cr K Grenfell
Seconded Cr J Woodman

1. The information be received.

CARRIED

Finance

6.1.1 Loan Borrowings 2019/20 and 2020/21

Moved Cr J Woodman
Seconded Cr G Reynolds

1. The information be received.
2. That Council approve the establishment of a 10 Year Cash Advance Debenture of \$21.4 million, to enable the delivery of the 2020/21.

CARRIED
UNANIMOUSLY

6.1.2 Draft Fees and Charges 2020/21

Moved Cr C Buchanan

Seconded Cr B Brug

1. That Council note that no increase to fees and charges (unless required by legislation) for the 2020/21 year was adopted at the Special Council Meeting held on 1 April 2020 (Resolution 0491/2020).
2. The Fees and Charges as set out in Attachment 1 of this report (Item No.6.1.2, Budget and Finance Committee, 18 May 2020) be endorsed. Where fees and charges are set by regulation, gazettal notice or other government agency those fees will be applied by Council, with staff authorised to update the 2020/21 Fees and Charges Booklet accordingly.
3. The Manager Community Health & Wellbeing be delegated authority to vary Positive Ageing Services room hire fees for not for profit organisations where they are working in partnership with Council or have demonstrated limited capacity to pay.
4. The Manager Community Capacity and Learning be delegated authority to vary fees for regular bookings at Twelve25 by existing permanent user groups in accordance with the Memorandum of Understanding with Council.
5. The Manager Community Capacity and Learning be delegated authority to vary Library fees or Twelve25 fees for the purpose of introducing new programs and / or allowing for increases in supply costs.
6. The Manager Community Capacity and Learning be delegated authority to assess events and functions to be held at the Para Hills Community Hub to determine whether the booking is low or high risk and vary hire fees on this basis and vary the bond for hiring the Para Hills Community Hub depending on type of activity, the rate of subsidy and additional services as requested by the hirer.
7. The General Manager Community Development be delegated authority to vary fees by up to \$600 for Salisbury Memorial Park for customers who demonstrate financial hardship but do not qualify for the Centrelink Funeral Assistance Program, and to recover additional costs associated with providing a non-standard product or service.
8. The Manager Governance be delegated authority to waive fees for a single copy of any publicly available document as set out in the Access to Information section of the Fees and Charges document.
9. The Manager Property and Buildings be delegated authority to vary casual hire of park facilities fees and bonds for Council activities, Community events, for not for profit organisations providing benefit to the community, and for the purpose of recovering additional costs associated with event bookings.

10. The Manager Economic Development be delegated authority to vary Room Hire fees to make it as attractive as possible for third party providers to deliver from the Polaris facility.
11. The Manager Environmental Health and Safety and Team Leader General Inspectorate be delegated the authority to refund 76% of the dog registration fee paid in the event of the registered dog passing away within 4 weeks of the payment due date.
12. That the General Manager Business Excellence is delegated authority to exercise discretion as to applying the proposed Room Booking Policy at the Salisbury Community Hub in relation to:
 - The Prioritisation Parameters during application of the new framework to ensure it remains an effective model to activate the Hub and Civic Place/Inparrinthe Kurnangka.
 - The application of the three categories (Community, Private and Business/Government) as to how they apply to requests for bookings received.
13. The Chief Executive Officer be delegated authority to negotiate fees consistent with those endorsed in the Fees and Charges Booklet to facilitate access to services/facilities in circumstances not specified within the Fees and Charges Booklet (for example, extended booking of a Council facility) and to waive or vary the requirement for payment of a fee, charge or bond where Council is providing 'in kind' support to an event or activity or there is a community benefit to be achieved.
14. For ease of administration staff are authorised to round fees to the nearest 5 cents, where applicable.

CARRIED
UNANIMOUSLY

6.1.3 Council Finance Report - April 2020

Moved Cr N Henningsen
Seconded Cr J Woodman

1. The information be received.

CARRIED

6.4.1 Belgravia Leisure - Business Plans

Moved Cr K Grenfell
Seconded Cr D Hood

1. The 2020/21 Fees and Charges as set out in Attachments 5 & 6 to this report (Works and Services, 18/05/2020) be endorsed for:
 - Recreation Centres (Gardens Recreation Centre / Ingle Farm Recreation Centre); and
 - Salisbury Recreation Precinct.
2. The 2020/21 Business Plans as set out in Attachments 1, 2 & 4 to this report (Works and Services, 18/05/2020) be endorsed for:
 - Gardens Recreation Centre,
 - Ingle Farm Recreation Centre; and
 - Salisbury Recreation Precinct.
3. That staff conduct a review of core operations and maintenance and bring back a report to Council in June 2020 regarding the status of business operations at the Little Para Golf Course.

CARRIED

Budget Review

6.5.1 Third Quarter Budget Review 2019/20

Moved Cr C Buchanan
Seconded Cr J Woodman

1. The budget variances identified in this review and contained in the Budget Variation Summary as contained in this report (Item 6.5.1 Budget and Finance Committee, 18/05/2020) be endorsed and net capital and operating variations of \$3,838,675 be credited to the Sundry Project Fund. This will bring the balance to **\$3,838,675**.
2. Funds be allocated for the following **non-discretionary** net bids:

OPERATING

Northern Adelaide Industry Development	\$111,654
Essential Care Packages COVID-19	\$15,000
Confidential Item	\$50,000
Community Donations – Bushfire Relief	\$31,000
Domestic Hardwaste Service	\$223,100
Water Monitoring Sites – Vandalism	\$40,000
additional costs	

CAPITAL

Historical Methodist Cemetery additional works	\$11,000
Confidential Item	\$490,000
Pump Maintenance / Renewal	\$105,000
Bicycle Network Improvement Program – Gawler Greenway	\$50,000
TOTAL	\$1,126,754

3. Funds be allocated for the following **discretionary** net bids:

OPERATING

Welcoming Cities Network	\$8,000
Youth Sponsorship Funding	\$10,000

CAPITAL

Bolivar Road Failure, Paralowie	\$276,000
TOTAL	\$294,000

4. Council approve the following transfers:

1. Transfer \$500,000 operating expenditure from Kerb and Gutter Replacement to capital expenditure within the Road Reseal Program, as per April Council Resolution 0504/2020.
2. Transfer \$150,000 capital expenditure from Kerb Ramp Construction/Upgrade Program to Road Reseal Program, as per April Council Resolution 0504/2020).
3. Transfer \$10,000 capital expenditure to operating expenditure for the Building Upgrade Program and transfer \$95,000 capital expenditure from Building Upgrade Program to the Building Renewal Program to align the type of works undertaken, as per April Council Resolution 0504/2020.
4. Transfer \$240,000 operating expenditure to capital expenditure within the Building Renewal Program to align with the type of works currently undertaken, as per April Council Resolution 0504/2020.
5. Transfer \$5,200 from Continuous Improvement expenditure to the Customer Centre to purchase Gatekeeper software to enhance security and speed for staff to access the customer pods in the public spaces of the Community Hub.
6. Transfer \$38,000 pump maintenance operating expenditure to capital expenditure as a result of the replacement of failed pumps across Council.
7. Transfer \$10,000 from Library Community Learning printing expenditure to Library Administration advertising/promotion expenditure for promotional photography.

5. Council approve the following Business Transformational Funds transfers:

Gas Costs ^[1]	7,000
Electricity Costs ^[1]	120,000
Insurance Costs	66,000
Cleaning Costs ^[1]	144,000
Lift Maintenance ^[2]	2,600
Fire Service Inspections ^[2]	7,900
Security - Coordinator Position (one month)	10,000
Security Maintenance and Contracts ^[2]	96,000
Gutter & Solar Panel Cleaning	4,680
Indoor Plant Maintenance ^[1]	32,000
Office 365 Transition	40,000
Staff Uniforms	17,500
Local Area Network Managed Service	55,000
Total Transfers from Business Transformational Fund	602,680
Total Business Transformation Fund Budget	1,000,000
Balance remaining subject to review	397,320
Notes:	
[1] These allocations are net of existing budget provisions	
[2] Some costs are pro-rata from Practical Completion Date 12/11/2019 and will be higher in future years	
[3] Further costs for items under warranty will come on board from November 2021	

6. Council approve the following budget timing adjustments, which results in a decrease in loan borrowings and an increase in investments in the 2019/20 financial year and an increase in loan borrowings and a decrease in investments in the 2020/21 financial year:

Bridgestone Reserve Athletics Facility	\$950,000
St Kilda Master Plan – Channel Renewal and Boat Ramp	\$2,200,000
Salisbury Oval Master Plan – Major Flood Mitigation	\$2,540,000
Major Traffic Program – George St/Belfree Drv/Ryans Rd	\$1,789,000
TOTAL	\$7,479,000

7. Loan Borrowings be varied to reflect the bids and transfers endorsed by Council detailed in parts 1 to 6 of this resolution.
8. Budget Bid PBN000420 Building Upgrade Program for 2020/21 be increased by \$2,417k noting the declaration of these funds at the Third Quarter Budget Review as detailed in Appendix A, and that this 2020/21 budget adjustment be non-discretionary.

CARRIED

6.6.1 Green Adelaide Board Regional Landscape Levy (Separate Rate)

Moved Cr G Reynolds
Seconded Cr J Woodman

1. The information be received and the resolution for the Regional Landscape separate rate be prepared for the June 2020 meeting of Council.

CARRIED

6.6.2 Salisbury Business Association Separate Rate

Cr G Reynolds declared a perceived conflict of interest on the basis of being a member of the Salisbury Business Association Board. Cr Reynolds managed the conflict by remaining in the meeting and voting in the best interest of the community.

Cr D Hood declared a perceived conflict of interest on the basis of being a member of the Salisbury Business Association Board. Cr Hood managed the conflict by remaining in the meeting and voting in the best interest of the community.

Moved Cr G Reynolds
Seconded Cr J Woodman

1. The separate rate proposal to raise \$118,348 (excluding GST) as requested by the Salisbury Business Association be supported and that this be subject to formal declaration at the June 2020 Council meeting.
2. The Salisbury Business Association be supported to keep its member database up to date through the provision of assessment record details of those subject to the separate rate at the time of generating the first quarter rates notice at no charge to the Association, and periodically throughout the year as may be requested by the Association.

CARRIED
UNANIMOUSLY

OTHER BUSINESS

Nil

CONFIDENTIAL ITEMS

6.9.1 Cyber Security Improvement Program

Moved Cr K Grenfell

Seconded Cr J Woodman

1. *Pursuant to Section 90(2) and (3)(e) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to matters affecting the security of the council, members or employees of the council, or council property; or the safety of any person.*
2. *In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - The information in this report provides an assessment of the vulnerability of the City of Salisbury to a cyber-attack. This information would be of significant benefit to a third-party attempting to access City of Salisbury business systems and solutions and the data held within them.*On that basis the public's interest is best served by not disclosing the **Cyber Security Improvement Program** item and discussion at this point in time.**
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 7.48 pm.

The meeting moved out of confidence at 7.50 pm.

6.9.2 Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999

Moved Cr K Grenfell

Seconded Cr J Woodman

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*

- it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).

2. *In weighing up the factors related to disclosure,*

- disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations

- This report contains financial and personal information in relation to personal circumstances, it is adequate that this information remains confidential with a review to possibly remain confidential after 5 years

*On that basis the public's interest is best served by not disclosing the **Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999** item and discussion at this point in time.*

3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 7.51 pm.

The meeting moved out of confidence at 7.57 pm.

6.9.3 Minutes of the Confidential Innovation and Business Development Sub Committee meeting held on Monday 11 May 2020

Moved Cr K Grenfell
Seconded Cr S Ouk

1. Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:

- it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and

- information the disclosure of which would, on balance, be contrary to the public interest.

2. In weighing up the factors related to disclosure,

- disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations

- Non disclosure of this item at this time will protect commercially sensitive information the disclosure of which may prejudice the commercial position of Council and/or confer a commercial advantage on a person with whom the Council is conducting or proposing to conduct business. If the recommendations of this report are approved Council will enter into negotiations with a preferred provider.

On that basis the public's interest is best served by not disclosing the **Minutes of the Confidential Innovation and Business Development Sub Committee meeting held on Monday 11 May 2020** item and discussion at this point in time.

3. Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.

CARRIED

The meeting moved into confidence at 7.58 pm.

The meeting moved out of confidence and closed at 7.58 pm.

CHAIRMAN.....

DATE.....

ITEM	6.0.1
	BUDGET AND FINANCE COMMITTEE
DATE	09 June 2020
HEADING	Future Reports for the Budget and Finance Committee
AUTHOR	Michelle Woods, Projects Officer Governance, CEO and Governance
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This item details reports to be presented to the Budget and Finance Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATION

1. The information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

3.1 The following table outlines the reports to be presented to the Budget and Finance Committee as a result of a Council resolution:

Meeting Item	Heading and Resolution	Officer
24/06/2019 13.2 Due:	Consideration of Council's Strategic Procurement Direction Council has previously resolved this resolution to be confidential. July 2020	Charles Mansueto
26/08/2019 1.3.1 Due: Deferred to: Reason:	Salisbury Community Hub - Project and Construction Progress Report 2. That the hours of operation to Library Services is increased to provide for the period 8.30am to 9:30am Monday to Friday, with the increase in costs (approximately \$140k) funded through existing salary & wages provision for 2019/20, and a report is brought back as part of the 2020/21 budget process to consider any future funding and service level changes. June 2020 September 2020 The ongoing impact is yet to be finalised given the change in operations over the past couple of months with further work required to finalise a recommendation to Council.	Vesna Haracic / Charles Mansueto
26/08/2019 6.1.3 Due:	Event Management Framework and Room Booking Fees & Charges - Salisbury Community Hub 5. That a report on the operation of the Event and Room Booking Framework be brought back to Council following 12 months of operation from the opening of the Salisbury Community Hub. December 2020	Charles Mansueto
24/02/2020 6.5.1 Due:	Second Quarter Budget Review 2019/20 6. That a further report be provided that reviews the Treasury Policy, Part E – Policy Statement, paragraph 1-2, for non-discretionary bids and sundry projects. September 2020	Kate George
20/04/2020 6.6.1 Due:	COVID-19 Rates Financial Hardship and measures for Sundry Debtors 5. A further waiving of Community & Sporting Club lease fees and additional measures identified in part 4 (a) & (b) for the period July 2020 to December 2020 be considered at the July Budget & Finance Committee. July 2020	Charles Mansueto

27/05/2020	Update on Action on Rates Assessment Outstanding under Section 184 of the Local Government Act 1999	Kate George
6.9.2	Council has previously resolved this resolution to be confidential.	
Due:	March 2021	
27/05/2020	Public Lighting LED Business Case	Andrew Legrand
6.9.3-IBDSC5	Council has previously resolved this resolution to be confidential.	
Due:	March 2021	

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Budget and Finance Committee have been reviewed and at this point in time there are none that require a subsequent report to be presented.

CO-ORDINATION

Officer:	Executive Group	GMBE	A/GMCD	GMCI
Date:	02/06/2020	29/05/2020	29/05/2020	01/06/2020

ITEM	6.4.1
	BUDGET AND FINANCE COMMITTEE
DATE	09 June 2020
HEADING	Annual Plan Public Consultation Report
AUTHORS	Kate George, Manager Financial Services, Business Excellence Melissa Hamilton, Assistant Accountant, Business Excellence
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	The 2020/21 Annual Plan and Budget has been made available for Public Consultation with this report containing details of submissions made for information and consideration.

RECOMMENDATION

1. Information be received and noted.
2. The draft response to the 2020/21 Annual Plan and Budget consultation submission as contained in Attachment 1 to this report (Item 6.4.1 Budget and Finance Committee, 9 June 2020) be endorsed.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Submission and Draft Response - P Kapoor

1. BACKGROUND

- 1.1 In April Council endorsed the 2020/21 Draft Annual Plan and Budget for public consultation (resolution 0511/2020). This report details the consultation process and its results, including any submissions received and draft replies.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 N/A

2.2 External

- 2.2.1 The Annual Plan and Budget 2020/21 has been out for public consultation since 6 May 2020 with the closing date for submissions being Wednesday 27 May 2020.
- 2.2.2 Advertisements were placed in the Advertiser on Wednesday 6 May 2020 and as a result of the Messenger not going to print due to COVID-

19 restrictions, the advertisement was also placed on Messenger Online on Wednesday 6 May 2020 for a period up to 7 days. Copies of the Annual Plan were made available on the City of Salisbury Website, and links to the Annual Plan were included on social media pages (Twitter, Facebook and Instagram).

- 2.2.3 Public comment was invited via the website, by letter, email, or phone. The community were encouraged to submit their feedback electronically or in hard copy as part of this Draft Annual Plan process due to COVID-19, however if a member of the community wanted to they were given the opportunity to also attend the May 2020 Council meeting, noting no such requests were received.

3. REPORT

3.1 Verbal representations

- 3.1.1 There were no verbal representations made at the Council Meeting on Monday 25 May 2020.

3.2 Written submissions

- 3.2.1 Council has received one written submission regarding the Annual Plan and Budget, with a copy of correspondence provided for members' information together with the draft response in the attachments to the report.

4. CONCLUSION / PROPOSAL

- 4.1 The submission from the public consultation is provided for information.
4.2 Draft response is provided for Council consideration prior to being finalised.

CO-ORDINATION

Officer: Executive Group
Date: 02/06/2020

From: [REDACTED]
To: [Financial Services - Calendar Only](#)
Cc: chad.buchanan@salisbury.gov.au
Subject: Annual plan 2020 -21 comments
Date: Wednesday, 6 May 2020 4:12:10 PM

Hi all

With due respect to all esteemed members please give importance to the basic need of transport for Parafield Gardens as currently students need to be dropped to Mawson lakes interchange for city high schools . Same for job goers and old people who want to access RAH. No direct bus to the city , really a pity when we spend millions on roads n bridges. What is the purpose when bus routes can't be provided. This is the critical and most urgent needs of residents of Parafield gardens which was conveyed to all the councillors like Chad Buchanan , Sarah Ouk as well. They both agreed that this must be addressed ASAP . Both were very supportive of resolving this issue. Also park amenities in the boulevard must be improved like basketball court n outdoor gym

Thanks
[REDACTED]

[Sent from Yahoo Mail for iPhone](#)

30 June 2019

Pooja Kapoor
[REDACTED]

Dear Pooja Kapoor

Thank you for your recent feedback on the 2020/21 Draft Annual Plan and making the time to email a submission to Council on 6 May 2020.

Council is aware of the issue that you have raised in your email regarding bus routes. As the Department of Planning, Transport and Infrastructure (DPTI) are responsible for Bus Routes we are unable to resolve the issue on behalf of residents. Councillors and staff have been engaging with DPTI on this matter to seek the improvements needed. Council is also preparing a Place Activation Strategy, a part of which is looking at the need for better public transport services across Salisbury. We encourage any resident with concerns regarding Bus Routes to contact DPTI's Public Transport Division (Email: www.adelaidemetro.com.au or by Post: GPO Box 1533, Adelaide, SA, 5001).

Further the Place Activation Strategy, mentioned above, also includes consideration of the play spaces across Salisbury, and what is included in them. Council is aware of the need to improve provision in the Western areas, and we will take your comments into account as play spaces are developed and upgraded in the area over coming years.

Thank you again for taking the time to provide your feedback on the Draft Annual Plan for 2020/21.

Yours sincerely,

John Harry
Chief Executive Officer
Phone: 8406 8212
Email: jharry@salisbury.sa.gov.au

ITEM	6.4.2
	BUDGET AND FINANCE COMMITTEE
DATE	09 June 2020
HEADING	Operating Savings Initiatives
AUTHOR	Charles Mansueto, General Manager Business Excellence, Business Excellence
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making. 4.2 Develop strong capability and commitment to continually improve Council's performance.
SUMMARY	This report responds to a previous resolution of Council to consider how the impact of a 0% rate increase and other measures being taken by Council to manage the COVID-19 impact to the community can be financially managed to ensure financial sustainability.

RECOMMENDATION

1. That the ongoing savings measures totalling \$0.6M as listed at Section 4.13 (Item 6.4.2, Budget and Finance Committee, 09/06/2020) are adopted by Council and incorporated into the 2020/21 Annual Plan and Budget
2. That the one off savings measures totalling \$3.0M as listed at Section 4.14 (Item 6.4.2, Budget and Finance Committee, 09/06/2020) are adopted by Council for the 2020/21 financial year and reflected in the 1st Quarter Budget Review as non-discretionary items

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 At its 1 April 2020 Special Council Meeting, Council resolved (0491/2020):
 - 1.1.1 *That the administration bring back a report to Council before adoption of the 2020/21 budget covering the following matters:*
 - *Account for the impact of a 0% rate increase and no fees and charges increase in 2020/21 and strategies to manage the impact over the life of the LTFFP; and*
 - *Identify opportunities to offset the impact of 3a & 3b by reviewing new initiative bids, in particular any increased service levels and other operating costs that can be reduced or deferred.*
- 1.2 The reference to 3a and 3b in the above resolution was part of the resolution that endorsed the development of a draft 2020/21 Annual Plan & Budget with a 0% rate increase and the \$100M COVID-19 Capital Recovery Program.

- 1.3 Since the resolution, Council has consulted with the community on the draft 2020/21 Annual Plan and Budget which, along with the 0% rate increase, also included a \$2.4M operating savings to offset the impact of the impact of the 0% rate increase.
- 1.4 Various reports are listed on this Budget & Finance Committee agenda dealing with the status of the budget and any changes since presenting Council with the draft budget, noting that the estimated \$2,4M impact has been revised to \$2.8M (refer Item 6.6.2, Rating Strategy, Budget and Finance Committee, 9 June 2020)
- 1.5 This report is specifically dealing with the various initiatives that Council needs to consider and adopt to achieve at least the \$2.4M in ongoing savings.

2. CITY PLAN CRITICAL ACTION

- 2.1 Financial Sustainability

3. CONSULTATION / COMMUNICATION

3.1 Internal

- 3.1.1 Various staff and Elected Members through the 12 May 2020 workshop

3.2 External

- 3.2.1 The proposed overall savings target was noted in the draft 2020/21 Annual Plan and Budget that was issued for community consultation.

4. REPORT

- 4.1 As noted above, this report is intended to update Council on the status of the proposed budget operating budget savings measures that will assist Council in managing the impact of the various COVID-19 community support measures, in particular the 0% rate increase being proposed.
- 4.2 Overall the impact of all the proposed measures adopted and/or are being considered by Council equates to \$3.7M over the 2019/20 (\$0.4M) and 2020/21 (\$3.3M) financial years.
- 4.3 It is not proposed to identify savings equating to the full impact of the \$3.7M but maintain the savings in line with what has been proposed in the draft 2020/21 Annual Plan & Budget (ie \$2.4M) that was used to consult with the community.
- 4.4 A key consideration of any measures adopted is that the savings need to be ongoing and not just a one year impact.
- 4.5 This is critical as the 0% rate increase has a substantial compounding impact on the Long Term Financial Plan given Council has also proposed no change to its rating strategy (maintained a CPI+0.6% Rating Strategy) to offset some of the impact.
- 4.6 This then requires that the operating expenditure savings need to also be ongoing otherwise Council risks a negative impact on its financial sustainability (erosion of operating surplus).
- 4.7 Council recognises that achieving \$2.4M in ongoing savings in one year is difficult, so a number of one off initiatives have also been proposed while

administration progress further work during 2020/21 to confirm and/or implement longer term initiatives.

4.8 A summary of the proposed savings from the various initiatives is provided in the following tables.

4.9 Initiatives 2020/21 (High)

One Offs	\$M
Administrative	\$0.7
Change in Service Level	\$2.3
One Offs – Total	\$3.0
Ongoing	\$M
Administrative	\$0.4
Change in Service Level	\$0.2
Ongoing – Total	\$0.6

4.9.1 The initiatives listed in the High category reflect initiatives that can be delivered in the 2020/21 financial year.

4.9.2 In total, there are sufficient measures identified that will assist managing the impact for 2020/21, recognising that the objective is to identify ongoing savings.

4.9.3 The categorisation of Administration (no impact on service levels that impact the community directly) and Change in Service level (may have an impact on the community) assists Council in determining any impact on the community.

4.10 Initiatives 2021/22 & Beyond (Medium)

One Offs	\$M
Administrative	-
Change in Service Level	\$0.3
Change in Capitalisation	\$1.3
One Offs – Total	\$1.6
Ongoing	\$M
Administrative	\$1.2
Change in Service Level	\$0.7
Ongoing – Total	\$1.9

4.10.1 The initiatives listed in the Medium category reflect initiatives that will require further investigation before they can be confirmed. This may also

include initiatives that may require some form of community consultation before Council makes a decision.

- 4.10.2 It is also important to recognize that these items are only suggestions that need to be explored further before Council is in a position to consider and /or make a decision on.
- 4.10.3 Due to the initial stage of these as potential opportunities, the detail is provided as a confidential item on this month's Budget & Finance agenda (Item 6.9.1).
- 4.11 Although across the two categories (High & Medium) the total of the ongoing initiatives equate to \$2.5M, \$1.9M of these are in the medium category which will require further work as noted above before Council will be in a position to consider further.
- 4.12 In other words there is \$0.6M in ongoing savings that can be delivered in 2020/21, with the shortfall (at least \$1.8M) needing to be found from the one off high category initiatives.
- 4.13 It is proposed that all the ongoing initiatives (\$0.6M) listed in the high category are adopted by Council in 2020/21, namely:

Initiative	\$
Administrative	
No Enterprise Bargaining Increase to the Leadership group (CEO, General Managers & Divisional Managers)	\$100,000
Commercial Leasing Arrangements	\$35,000
Reduction in R&D program (Salisbury Water)	\$25,000
Enhanced contract management of waste contract	\$200,000
Total Ongoing Administrative Measures 2020/21	\$360,000
Change in Service Levels	
Tree Management – Pruning	\$100,000
Road Sweeping	\$50,000
Kerb House Numbering	\$63,000
Sports Development	\$10,000
Total Ongoing Changes in Service levels	\$223,000

4.13.1 Proposed Changes in Service Levels

- The reduction in tree management – pruning will see a reduction of works being issued (predominately programmed pruning) to contractors but will be managed across the planned and reactive budgets to ensure the impact on the community is reduced and Council is still able to respond to urgent work.
- Road sweeping will see a reduction in contractual services used to support in-house programmed road sweeping. It is expected that this would have minimal impact on the community.
- The kerbside numbering program will cease. This is not expected to have a large impact the community as the need for house numbering diminishes with the use of GPS to locate properties.
- The reduction in sports development is associated with working with adjoining councils to partner in delivering training and development activities for clubs.

4.14 To support the ability to manage the impact in 2020/21 the following one offs are also proposed to be adopted for the 2020/21 financial year, noting that in total the initiatives are higher than the estimated \$2.4M impact:

Initiative	\$
Administrative	
Consultancy reduction across Council	\$100,000
Various Resourcing (eg defer filling positions)	\$287,000
LED Change Over Savings (full ongoing impact captured in 2021/22)	\$200,000
Reduction in travel, accommodation, conferences & seminars	\$75,000
Total Administrative Initiatives	\$662,000
Change in Service Levels	
Various Resourcing (eg defer filling positions)	\$335,000
Tree Pruning – Program	\$200,000
Footpath Maintenance	\$400,000
Drainage Systems	\$100,000
Sports field Maintenance	\$100,000

Park Maintenance	\$100,000
Reduce water level in Main Lake (Mawson Lakes)	\$50,000
Verge Maintenance	\$150,000
Kerb & Gutter Reactive	\$100,000
Defer Kerb Work to align with Road Reseal Program	\$800,000
Total Change in Service Levels	2,335,000
Total One-Offs (2020/21)	2,997,000

4.14.1 Proposed Changes in Service Levels

- Various resourcing will be focused on where possible not replacing vacant positions if there is a minimal impact on service levels.
- The tree pruning program will be managed by deferring some of the programmed works
- Footpath maintenance will be managed by ensuring high priority areas are still focused on but a slightly higher tolerance on footpath faults across other areas.
- A reduction in drainage maintenance will be managed through a reduction in lower risk areas to ensure key drainage continues to be maintained at an appropriate level to reduce risk levels.
- Sportsfield maintenance savings will be delivered through a lower service level on lower standard fields.
- A reduction in costs associated with Park maintenance will be delivered through moving service levels from 2-3 weeks to 3-4 weeks.
- A marginal reduction in the water level in the Mawson Lakes main lake will see a reduction in water costs to maintain the higher level with minimal impact on the community.
- Verge maintenance will reduce from 7 to 6 cuts in low risk streets
- Kerb & Gutter works will be prioritized with only urgent works carried out
- The deferring of kerb work is associated with aligning kerb replacement with the road sealing work. This is likely to enhance community experience through having the works done together. This is a once off impact as once aligned the funding will be required to replace the kerbing.

- 4.15 At this stage it is appropriate to consider initiatives that in total are greater than the savings required as Council may, during the year, need to ensure it maintains an ability to respond to new and emerging needs.
- 4.16 Council may also identify an impact from the various initiatives that was not identified and needing to reinstate some of the expenditure to minimize the impact during 2020/21 or alternatively enables further consideration at a later time as to implementing the one off changes to an ongoing basis.

5. CONCLUSION / PROPOSAL

- 5.1 This report has summarized the various initiatives that Council is asked to consider and endorse so that the impact of the various measures adopted by Council to manage the COVID-19 impact on the community is materially offset.
- 5.2 Where possible the proposed initiatives have been selected to minimise the impact on the community.
- 5.3 Subject to Council endorsing the various measures, the implementation will be monitored to identify any community impacts and in turn enable short or longer term actions or strategies to be put in place.
- 5.4 To administer the initiatives, the one offs will be adjusted as part of the first quarter budget review but ongoing savings will be included in the base budget Council will adopt later this month.

CO-ORDINATION

Officer:	CEO	GMBE
Date:	04/06/2020	04/06/2020

ITEM	6.6.1
	BUDGET AND FINANCE COMMITTEE
DATE	09 June 2020
HEADING	Budget Update
AUTHORS	Kate George, Manager Financial Services, Business Excellence Melissa Hamilton, Assistant Accountant, Business Excellence
CITY PLAN LINKS	4.4 Embed long term thinking, planning and innovation across the organisation.
SUMMARY	This report provides an update on the changes to the status of the budget since the Budget and Finance Committee on 20 April 2020.

RECOMMENDATION

1. The Consolidated Budget Summary and Proposed Budget Adjustments to the Consolidated Summary as contained in Attachments 1 and 2 to this report (Item 6.6.1 Budget and Finance Committee, 9 June 2020) be endorsed.
2. OPN000563 COVID-19 IRP Resourcing Bid be included in the 2020/21 Budget as a non-discretionary bid to enable recruitment processes to commence immediately to support delivery of this expanded program of works.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Consolidated Summary 2020/21
2. Proposed Changes to Consolidated Summary 2020/21
3. Existing Budget Bids Updated for COVID-19 Infrastructure Recovery Program
4. PSN000557 Little Para Catchment Native (COVID 19 IRP)
5. ITN000558 Bridgestone Athletics Facility WiFi (COVID-19 IRP)
6. PSR000564 Verge Development (COVID19 IRP)
7. PSN000499 Netball Courts Cockburn Green (COVID19 IRP)
8. PBN000420 Building Upgrade Program
9. PBN000565 Animal Pound Facility
10. OPN000561 Home and Community Support Transport Expansion
11. OPN000560 Management of Bridgestone Athletics Centre
12. OPN000559 Responsible Cafe Partnership
13. ITN000515 Information Security Improvement Program
14. OPN000563 COVID-19 Infrastructure Recovery Program Resourcing

1. BACKGROUND

- 1.1 At each stage of the budget process Members are provided with an updated Consolidated Budget Summary which gives details of the overall financial position of the budget including the Operating Surplus/Deficit and borrowings. The changes between the latest Consolidated Summary, and that immediately prior are detailed on the second page of the attached consolidated summary to ensure that all changes are disclosed.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 Various staff to ensure Council is provided with well-formed information for consideration during all stages of the budget and prior to the formal adoption of the budget at the June Council meeting.

2.2 External

- 2.2.1 The Consolidated Summary provides a snapshot of the budget, which was available for Public Consultation in May 2020, and has been updated to reflect further decisions of Council and updated business information.

3. REPORT

- 3.1 Members will find attached the updated Consolidated Summary reflecting changes resolved by Council since endorsing the budget for public consultation, including the COVID-19 Infrastructure Recovery Program (Resolution 0559/2020 May) with details being:

- Brought forward from future years \$3,735k and an additional \$965k for works added to existing programs (Attachment 3).
- Four new bids totaling \$8,070k included as part of this Program being PSN000557 Little Para Catchment Native Forest \$200k (Attachment 4), ITN000558 Bridgestone Athletics Facility WiFi \$200k (Attachment 5), PSR000564 Verge Development \$1,000k (Attachment 6), and Confidential Item \$6,670k
- Budget Bid PSN000499 Netball Courts Reconstruction and Lighting Upgrade Cockburn Green \$500k (which had been previously removed from the 2020/21 budget) (Attachment 7)

- 3.2 The updated and new Bids are included as attachments to this report, with the changes also detailed in Attachment 2 of this report.

- 3.3 Infrastructure Bid PBN000420 Building Upgrade Program has been increased by \$2,417k for the Operations Centre Upgrade as per Council Resolution 0502/2020 April. These funds were declared at the 2019/20 Third Quarter Budget Review with a non-discretionary budget adjustment to be included in the 2020/21 Building Upgrade Program (Attachment 8).

- 3.4 A new infrastructure bid PBN000565 Research Road Joint Animal Pound Facility \$400k (Resolution 0502/2020) has also been recognised in the updated Consolidated Summary, with a copy of the Bid attached to this report (Attachment 9).

New Operating Budget Bids

- 3.5 The following Operating Bids have been included in the updated Consolidated Summary, these impact on the 2020/21 Operating Surplus:-
- 3.5.1 OPN000561 Home and Community Support Transport Expansion \$100k for three years was resolved by Council in March 2020 (0450/2020) to continue a wider range of transport service delivery options that maximize independence and choice for the older residents of Salisbury and for the duration of the COVID-19 threat be expanded to all senior residents who are not clients of the Commonwealth Home Support Services (Attachment 10).
 - 3.5.2 OPN000560 Management of Bridgestone Athletics Centre net bid of \$110k as resolved by Council in April 2020 (Resolution 0502/2020) to support a three year management model for the Bridgestone Athletics Centre. The Bid is for \$125k, but incorporates \$15k expected income for facility hire, canteen sales and sponsorship (Attachment 11).
 - 3.5.3 OPN000559 Responsible Café's Partnership \$4k for two years was resolved by Council in May 2020 (Resolution 0541/2020) (Attachment 12).
 - 3.5.4 Budget Bid ITN000525 Enterprise Platform has been removed from consideration in the 2020/21 Draft Budget and ITN000515 Information Security Improvement Program (confidential item) has been included as per May 2020 Council Resolution (0577/2020) (Attachment 13) with a net increase in operating expenditure of \$240k.
 - 3.5.5 Budget Bid OPN000563 COVID-19 IRP Resourcing bid has been included reflecting Council Resolution (0559/2020) (Attachment 14) noting expenditure of \$478k and that these costs are capitalised into the Infrastructure program resulting in a nil effect from the operating result.

Operating Surplus

- 3.6 In addition there have been minor adjustments to the recurrent budget detailed in Attachment 2, with most movements being nil effect adjustments to separate rates. The largest adjustment is a decrease in Salisbury Water depreciation \$26.4k as a result of a further review of the Draft Budget for this Business Unit.
- 3.7 The financials for 2020/21 are based on a proposed 0.0% average rate increase which is consistent with that used for public consultation, together with growth of 0.65%, which is based on the latest data from the State Valuation Office.
- 3.8 The current forecast rate revenue is lower than anticipated at public consultation by \$348k as a result of a larger impact from freezing rates than had been anticipated, offset by a slightly higher financial impact from growth despite the lower growth percentage of 0.65% compared with 1.0% included for public consultation. Further details are contained in the Item 6.6.2 Rating Strategy Report on tonight's agenda.
- 3.9 The changes to the recurrent budget have resulted in a decrease in the operating surplus from \$2,527k per public consultation to \$1,740k. Removing the adjustment for returns from Business units, the surplus is \$1,161k.

Consolidated Budget Summary 2021 as at 09/06/2020							
	2020	2021		2021		2021	
	Budget	Option 1 0.00%		Option 2 0.00%		Option 3 0.00%	
	\$	\$	%	\$	%	\$	%
OPERATING BUDGET SUMMARY							
Base Operating Budget (excluding rates)							
Expenditure as at 20/04/2020		121,783,003	2.7%	121,783,003	2.7%	121,783,003	2.7%
Further Expenditure Adjustments		(61,167)		(61,167)		(61,167)	
Operating Budget Bids		2,705,400		2,705,400		2,705,400	
COVID-19 Operating Surplus Initiative		-		(2,400,000)		(1,300,000)	
Scenario Interest Adjustment		37,511		-		17,192	
Expenditure	118,638,964	124,464,747	4.9%	122,027,236	2.9%	123,144,428	3.8%
Income as at 20/04/2020		22,542,223	4.9%	22,542,223	4.9%	22,542,223	4.9%
Further Income Adjustments		(44,101)		(44,101)		(44,101)	
Operating Budget Bids		53,000		53,000		53,000	
Income	21,492,417	22,551,122	4.9%	22,551,122	4.9%	22,551,122	4.9%
Operating Net Bid (excluding Rate Revenue)	97,146,547	101,913,625	4.9%	99,476,114	2.4%	100,593,306	3.5%
Rate Revenue							
Proposed Rate Increase	2.90%	0.00%		0.00%		0.00%	
Growth	0.65%	0.65%		0.65%		0.65%	
Total Increase	3.55%	0.65%		0.65%		0.65%	
Rate Revenue - Base 2019 \$96,941,771	100,559,407	101,216,524		101,216,524		101,216,524	
Operating Surplus/(Deficit) including Business Units	3,412,860	(697,101)		1,740,410		623,218	
Operating Surplus Ratio	2.80%	-0.56%		-1.41%		0.50%	
Operating Surplus/(Deficit) including Business Units LTFP YEAR 5		(2,499,544)		797,599		804,927	
Operating Surplus Ratio LTFP YEAR 5		-1.76%		0.56%		0.56%	
Operating Surplus/(Deficit) including Business Units LTFP YEAR 10		(2,433,594)		1,675,608		4,153,053	
Operating Surplus Ratio LTFP YEAR 10		-1.42%		0.98%		2.38%	

COVID19 Operating Surplus Initiative

3.10 To ensure Council's ongoing financial sustainability, Council has partially offset the impact of an average 0.0% rate increase for a total cost of \$2.8M by including in 2020/21 Budget a \$2.4M Operating Surplus Initiative (Resolution 0491/2020) which is detailed in Option 2 above.

Options for consideration are contained in Item 6.4.2 Operating Savings Initiatives on tonight's agenda. As per the recommendations of Item 6.4.2, ongoing / recurrent changes will be resolved by Council will be incorporated into the final budget for adoption on Monday 22 June 2020, and endorsed one-off changes will be reflected in the revised budget effective 1 July 2020, and included in the First Quarter Budget Review 2020/21.

Infrastructure Program

3.11 The Infrastructure Program totals \$58.6M, which includes Business Unit Infrastructure Bids of \$4.2M, Infrastructure Bids of \$53.1M, Plant Furniture & Equipment of \$1.2M and IT Bids of \$100k, and has been expanded to include Councils response to COVID-19 with a detailed program now endorsed.

Borrowings

3.12 At a 0.0% average rate increase we are requiring indicative new borrowings of \$28.7M with our capital program also funded from our depreciation \$28.7M.

Consolidated Budget Summary 2021 as at 09/06/2020							
	2020	2021		2021		2021	
	Budget	Option 1 0.00%		Option 2 0.00%		Option 3 0.00%	
	\$	\$	%	\$	%	\$	%
INFRASTRUCTURE FUNDING SUMMARY							
Other - Non Operating Items							
Add Back Depreciation - non cash item	27,181,435	28,238,700		28,733,300		28,238,700	
Transfer from Reserves	355,000	308,000		308,000		308,000	
NAWMA Equity Adjustment	-	855,000		855,000		855,000	
Loan Principal Repayments	(1,978,341)	(1,772,763)		(1,772,763)		(1,772,763)	
Total Other	25,558,094	27,628,937		28,123,537		27,628,937	
Funding Available for Infrastructure	28,970,954	26,931,836		29,863,947		28,252,155	
Indicative Borrowing Requirements							
General Purpose Borrowings / (Investments)	7,777,356	27,458,864		24,526,753		26,138,545	
Business Unit Borrowings	1,168,000	4,170,000		4,170,000		4,170,000	
Total Indicative Borrowings	8,945,356	31,628,864		28,696,753		30,308,545	
Net Borrowings/(Investment)	8,945,356	31,628,864		28,696,753		30,308,545	
Net Financial Liabilities Ratio	35.22%	53.87%		50.54%		52.06%	
Total Available for Infrastructure	37,916,310	58,560,700		58,560,700		58,560,700	
Infrastructure Budget Bids (Net)							
Business Units Infrastructure Investment	1,168,000	4,170,000		4,170,000		4,170,000	
Plant Furniture & Equipment	1,666,700	1,126,700		1,126,700		1,126,700	
Information Technology	200,000	100,000		100,000		100,000	
Infrastructure, including Project Support Team	34,881,610	53,164,000		53,164,000		53,164,000	
Total	37,916,310	58,560,700		58,560,700		58,560,700	
Funding Surplus/(Deficit)	-	-		-		-	

4. CONCLUSION / PROPOSAL

4.1 There have been a number of changes included in the budget to reflect the decisions that Council have made, and to reflect updated business information, these changes have been detailed throughout this report.

- 4.2 Council has responded to COVID-19 impacts through a raft of measures, and significantly decided that an average 0.0% rate increase be applied and rates for 2020/21 be frozen to those of 2019/20 (noting exceptions for growth, corrections etc). This decision in isolation has impacted on Councils financial results, and has resulted in the inclusion of the Operating Budget Initiatives to identify ongoing savings to offset lost rate revenue. Setting this course of action will ensure ongoing financial sustainability. It is a result of the strong financial position of Council that it is able to take the decision to not increase average rates in 2020/21, and to support the community at this time.

CO-ORDINATION

Officer: Executive Group
Date: 02/06/2020

Consolidated Budget Summary 2021 as at 09/06/2020							
	2020	2021		2021		2021	
	Budget	Option 1 0.00%		Option 2 0.00%		Option 3 0.00%	
	\$	\$	%	\$	%	\$	%
OPERATING BUDGET SUMMARY							
Base Operating Budget (excluding rates)							
Expenditure as at 20/04/2020		121,783,003	2.7%	121,783,003	2.7%	121,783,003	2.7%
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Rate Revenue							
Proposed Rate Increase	2.90%	0.00%		0.00%		0.00%	
Growth	0.65%	0.65%		0.65%		0.65%	
Total Increase	3.55%	0.65%		0.65%		0.65%	
Rate Revenue - Base 2019 \$96,941,771	100,559,407	101,216,524		101,216,524		101,216,524	
Operating Surplus/(Deficit) including Business Units	3,412,860	(697,101)		1,740,410		623,218	
Operating Surplus Ratio	2.80%	-0.56%		1.41%		0.50%	
Operating Surplus/(Deficit) including Business Units LTFP YEAR 5		(2,499,544)		797,599		804,927	
Operating Surplus Ratio LTFP YEAR 5		-1.76%		0.56%		0.56%	
Operating Surplus/(Deficit) including Business Units LTFP YEAR 10		(2,433,594)		1,675,608		4,153,053	
Operating Surplus Ratio LTFP YEAR 10		-1.42%		0.98%		2.38%	
Adjustments							
Water Business Unit Surplus - Transfer to Reserves	427,758	579,400		579,400		579,400	
Underlying Surplus/(Deficit)	2,985,102	(1,276,501)		1,161,010		43,818	
Underlying Operating Surplus Ratio	2.45%	-1.03%		0.94%		0.04%	
Underlying Surplus/(Deficit) including Business Units LTFP YEAR 5	0	(11,879,293)		(2,790,505)		2,756,511	
Operating Surplus Ratio LTFP YEAR 5		(8.9%)		(1.6%)		1.9%	
Underlying Surplus/(Deficit) including Business Units LTFP YEAR 10		(3,012,994)		(14,349,061)		1,780,560	
Operating Surplus Ratio LTFP YEAR 10		(26.6%)		(8.9%)		1.0%	
INFRASTRUCTURE FUNDING SUMMARY							
Other - Non Operating Items							
Add Back Depreciation - non cash item	27,181,435	28,238,700		28,733,300		28,238,700	
Transfer from Reserves	355,000	308,000		308,000		308,000	
NAWMA Equity Adjustment	-	855,000		855,000		855,000	
Loan Principal Repayments	(1,978,341)	(1,772,763)		(1,772,763)		(1,772,763)	
Total Other	25,558,094	27,628,937		28,123,537		27,628,937	
Funding Available for Infrastructure	28,970,954	26,931,836		29,863,947		28,252,155	
Indicative Borrowing Requirements							
General Purpose Borrowings / (Investments)	7,777,356	27,458,864		24,526,753		26,138,545	
Business Unit Borrowings	1,168,000	4,170,000		4,170,000		4,170,000	
Total Indicative Borrowings	8,945,356	31,628,864		28,696,753		30,308,545	
Net Borrowings/(Investment)	8,945,356	31,628,864		28,696,753		30,308,545	
Net Financial Liabilities Ratio	35.22%	53.87%		50.54%		52.06%	
Total Available for Infrastructure	37,916,310	58,560,700		58,560,700		58,560,700	
Infrastructure Budget Bids (Net)							
Business Units Infrastructure Investment	1,168,000	4,170,000		4,170,000		4,170,000	
Plant Furniture & Equipment	1,666,700	1,126,700		1,126,700		1,126,700	
Information Technology	200,000	100,000		100,000		100,000	
Infrastructure, including Project Support Team	34,881,610	53,164,000		53,164,000		53,164,000	
Total	37,916,310	58,560,700		58,560,700		58,560,700	
Funding Surplus/(Deficit)	-	-		-		-	


6. Consolidated Summary 2021 - Version B&F June 2020 ex Review

Proposed Budget Adjustments to Consolidated Summary as at 09/06/2020	
Changes from Base Operating Budget as at 09/06/2020	
Expenditure	\$
Expenditure as at 20/04/2020	121,783,053
Adjustments:-	
• Decrease Salisbury Water Depreciation	26,400
• Decrease Salisbury Business Association Separate Rate (Resolution 0547/2020)	43,652
• Increase Globe Derby Separate Rate (B&F 9 June 2020 Item 6.6.2)	(630)
• Increase Green Adelaide Board Regional Landscape Levy (Resolution 0549/2020)	(8,255)
Total Adjustments	61,167
Expenditure as at 09/06/2020	121,721,886
Income	
Income as at 20/04/2020	22,542,223
Adjustments:-	
• Subsidised Business Support for 6 months COVID-19 (Resolution 0492/2020)	(7,500)
• Decrease Salisbury Business Association Separate Rate (Resolution 0547/2020)	(43,652)
• Increase Globe Derby Separate Rate (B&F 9 June 2020 Item 6.6.2)	630
• Increase Green Adelaide Board Regional Landscape Levy (Resolution 0540/2020)	6,421
Total Adjustments	(44,101)
Income as at 09/06/2020	22,498,122
Changes from Operating Budget Bids as at 09/06/2020	
Operating Budget Bids	\$
Operating Budget Bids (Expenditure) as at 20/04/2020	2,234,400
Adjustments:-	
• New Bid OPN000561 HCSP Transport Expansion (Resolution 0450/2020)	(100,000)
• New Bid OPN000560 Management Bridgestone Athletics Centre (0502/2020)	(125,000)
• New Bid CPN000559 Responsible Café Partnership (Resolution 0541/2020)	(4,000)
• Remove Bid ITN000525 Enterprise Platform (Resolution 0577/2020)	300,000
• New Bid ITN000515 Information Security (Resolution 0577/2020)	(342,000)
• New Bid OPN000563 COVID19 Infrastructure Recovery Program Resourcing (0559/2020)	(478,400)
• New Bid OPN000563 COVID19 IRP Resourcing - Capitalised component (0559/2020)	478,400
Total Adjustments	(471,000)
Operating Budget Bids (Expenditure) as at 09/06/2020	2,705,400
Operating Budget Bids (Income) as at 20/04/2020	38,000
Adjustments:-	
• New Bid OPN000560 Management Bridgestone Athletics Centre (0502/2020)	15,000
Total Adjustments	15,000
Operating Budget Bids (Income) as at 09/06/2020	53,000

6. Consolidated Summary 2021 - Version B&F June 2020 ex Review NG4_r_20

Changes from Infrastructure Budget Bids as at 09/08/2020	
Net Infrastructure Budget Bids	\$
Net Infrastructure Bids as at 20/04/2020	51,546,000
Adjustments:-	
▪ Reverse out COVID-19 Infrastructure Recovery Program	12,000,000
▪ DWN000413 Major Flooding Mitigation Works (COVID-19) Increase	(46,100)
▪ DWR000416 Watercourse Management Works Program (COVID-19) Increase	(555,000)
▪ DWR000532 St Kilda Channel Breakwaters Renewal (COVID-19) Increase	(215,100)
▪ DWR000548 Dam Renewal & Rectification Works (COVID-19) Increase	(192,000)
▪ PSN000431 Outdoor Furniture Program (COVID-19 Infrastructure Recovery) Increase	(106,500)
▪ PSN000432 Reserve Upgrade Program (COVID-19 Infrastructure Recovery) Increase	(365,000)
▪ PSN000434 Dog Parks for Small Dogs (COVID-19 Infrastructure Recovery) Increase	(80,000)
▪ PSN000499 EM Bid Netball Courts Reconstruction & Lighting (COVID-19) Reinstated	(500,000)
▪ PSN000557 Little Para Native Forest (COVID-19) New Bid	(200,000)
▪ PSR000438 Irrigation Program (COVID-19) Increase	(520,500)
▪ PSR000439 Feature Landscape Renewal Program (COVID-19) Increase	(75,000)
▪ PSR000440 Tree Screen Renewal Program (COVID-19) Increase	(51,100)
▪ PSR000441 Playspace/Playground Program (COVID-19) Increase	(327,700)
▪ PSR000445 Reserve Fencing Program (COVID-19) Increase	(300,000)
▪ PSR000446 Renewal of Sound Attenuation Walls (COVID-19) Increase	(49,500)
▪ TRN000453 Major Traffic Improvements Program (COVID-19) Increase	(442,000)
▪ TRN000456 Bicycle Network Improvement Program (COVID-19) Increase	(90,000)
▪ TRN000458 Sportsfield Lighting Program	(190,000)
▪ Confidential New Bid	(8,670,000)
▪ TRN000464 Diment Road Burton/Direk Upgrade (COVID-19) Increase	(887,400)
▪ TRN000549 Waterloo Corner & Kings Road Safety (COVID-19) Increase	(250,000)
▪ TRN000469 Transportation Program Area - Planning Program (COVID-19) Increase	(60,000)
▪ WBN000509 Dry Creek - Greenfields MAR Upgrade (COVID-19) Increase	(200,000)
▪ PSR000564 Verge Development (COVID-19) New Bid	(1,000,000)
▪ PBN000420 Building Upgrade Program (Resolution 0549/2020 May) Increase	(2,417,000)
▪ PBN000565 Animal Pound Facility (Resolution 0502/2020 April)	(400,000)
Total Adjustments	(3,865,900)
Net Infrastructure Bids as at 09/06/2020	55,432,900
Changes from PEFF Budget Bids as at 09/06/2020	
PF&E Budget Bids	\$
PEFF Budget Bids as at 20/04/2020	1,127,000
Adjustments:-	
▪	
Total Adjustments	
PEFF Budget Bids as at 09/06/2020	1,127,000
Changes from IT Budget Bids as at 09/06/2020	
IT Budget Bids	\$
IT Budget Bids as at 20/04/2020	
Adjustments:-	
▪ ITN000558 Bridgestone Athletics Facility - WIFI (COVID-19) New Bid	(100,000)
Total Adjustments	(100,000)
IT Budget Bids as at 09/06/2020	100,000

6. Consolidated Summary 2021 - Version B&F June 2020 ex Review NG4_r_20

2020/21 Financial Year		DWN000413
		Major Flooding Mitigation Projects
Id Number:	10205	
Program:	Major Flooding Mitigation Projects	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	This program is generated from Council's Integrated Water Management Strategy which has identified some major flood mitigation projects.	
Scope:	<p>This bid is for the implementation of Major Flood Mitigation Projects generally falling outside of any specific programmed drainage infrastructure renewal projects and outside of the projects listed in Budget Bids "Local Flooding Program" and "Bridge Program".</p> <p>The scope generally also excludes new stormwater drainage projects from new developments when constructed upfront as part of the development.</p> <p>This bid is related to but separate to the following two bids: Bid Local Flooding Program and Bid Watercourse Management Plan Works. The main differences between these three related bids are as follows: Local Flooding focuses on localised flooding issues; Watercourse Management Plan Works focuses on river and creek waterways and Major Flooding Mitigation Projects (this bid) focuses on major drainage infrastructure projects.</p> <p>As outlined in Item 2.1.3 Works and Services Committee 21/02/2011 'Update of Council's Flood Management Strategy' and Item 2.6.2 Works and Services Committee 16/04/2018 'Flood Planning Discussion Paper and Update of Council's Flood Management Strategy', Resolution 2457/2018, there are still some significant flood mitigation projects to be undertaken. Some of these projects are currently being designed or currently under construction some via related programs.</p> <p>The Stormwater Management Authority (SMA) may provide 50% funding for approved major flood mitigation projects, however budgets are heavily committed so further SMA funding is unlikely in the near term. Flood modelling and Stormwater Management Plans (SMPs) are to be developed prior to making funding available. Flood modelling and SMPs are being completed for the various catchments which will enable Council to apply for funding of major flood mitigation projects.</p>	

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	<p>As Stormwater Management Plans are completed for the various river and creek systems Council will become eligible for funding assistance through the State Government and Federal Government.</p> <p>Our current program will be reassessed upon completion of the Stormwater Management Plan for Dry Creek. It is expected that there will be additional work required in the lower catchment in Globe Derby Park / Mawson Lakes arising from the Dry Creek Master Plan.</p> <p>Note: Following completion of investigation and concept development as part of the 2019/20 Local Flooding Program, the construction of the following projects has now been included within this program due to quantum of work required;</p> <ul style="list-style-type: none"> * PR30023 - Dawn Avenue, Brahma Lodge * PR30016 - Whites Road, Camelot Drive Reserve, Paralowie * PR30028 - Sharon Drive Reserve, Para Hills * PR25554 - Pt Wakefield Road, Cavan <p>The associated budgets for these projects has been transferred from the Local Flooding Program to the Major Flood Mitigation Program.</p> <p>As part of the COVID-19 Capital Recovery Program, works associated with Pratt Avenue, Pooraka; Taronga Court, Salisbury East and Levee Banks works were brought forward providing increased level of works for the community.</p>
<p>Justification:</p>	<p>STRATEGY LINK: Integrated Water Management Plans</p> <p>The City of Salisbury developed an Integrated Water Use Strategy as part of the Water Proofing Northern Adelaide Project. This included assessment of the requirement for flood proofing to 1 in 100 year ARI (Australian Rainfall Intensities). The City of Salisbury has a design principle of ensuring all homes and businesses will not have water entering them below a 1 in 100 year ARI event + 300mm.</p> <p>Prudent and robust engineering planning has meant that as wetlands and escarpment flood control dams such as Little Para Reservoir and Cobbler Creek Dam have been constructed the majority of the major historical flooding issues have been resolved. However with the increased density of housing on the Para Escarpment and the increase in industrial intensive agricultural practices in the west (such as the increased use of plastic and glasshouses) and with changing weather patterns (more intense storm events) the City of Salisbury still faces some significant major flood management issues to address.</p> <p>Flood modelling is also a means of identifying and verifying flooding potential and priorities including some sites that may have yet to experience any significant major flooding.</p> <p>Projects can be funded or part funded from Developer Drainage Contributions subject to available funding in the appropriate river catchment and assessment</p>


	<p>against other priorities.</p> <p>As Stormwater Management Plans (SMPs) are completed for the 3 Creek Systems (Dry Creek, Little Para and Helps Road/Greater Edinburgh Parks Drainage System) proposed works will become eligible for funding assistance through the State Government and Federal Government.</p> <p>Some stormwater catchments cross over from the City of Playford to the City of Salisbury. New SMP's are currently under development, with future funding opportunities potentially available, once the SMP's are completed, for 2023/24 projects. . When finalised these plans will lead to works associated with managing stormwater within the Salisbury area of these catchments.</p> <p>Levee bank management and associated works is also included within the Major Flooding Mitigation Project portfolio. Levee banks play a critical role in confining flood waters within the watercourse.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,875,800	3,461,800	0	1,184,700	6,522,300
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	22,900	27,700	16,100	14,800	81,500
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,898,700	3,489,500	16,100	1,199,500	6,603,800

Budget Bid Projects					
	2021	2022	2023	2024	Total
Catterall Avenue Reserve - Salisbury Heights - Major Flood Mitigation Project	49,700	300,000	0	0	349,700

Pratt Avenue (Dry Creek) - Pooraka - Major Flooding Mitigation Project	380,000	2,211,800	0	1,034,700	3,626,500
Ames Road Reserve - Salisbury - Major Flood Mitigation Project	0	150,000	0	0	150,000
Taronga Court - Salisbury East - Major Flood Mitigation Project	46,100	100,000	0	0	146,100
Bluehills Reserve - Salisbury East - Major Flood Mitigation Project	300,000	0	0	0	300,000
Dawn Avenue - Brahma Lodge (Stage 2 - if required) - Major Flood Mitigation	0	250,000	0	0	250,000
Levee Banks - Major Flood Mitigation Project	150,000	300,000	0	150,000	600,000
Kiekebusch Road Reserve - Gulfview Heights - Major Flood Mitigation	450,000	0	0	0	450,000
Sharon Drive Reserve - Para Hills - Major Flood Mitigation Project (Previously Local Flooding Program)	200,000	0	0	0	200,000
Whites Road Stage 2 - Camelot Drive Reserve - Paralowie (Previously Local Flooding Program)	100,000	150,000	0	0	250,000
Pt Wakefield Road - Cavan - Major Flood Mitigation (Previously Local Flooding Program)	200,000	0	0	0	200,000
Depreciation	22,900	27,700	16,100	14,800	81,500
				Total	6,603,800

2020/21 Financial Year		DWR000416
		Watercourse Management Works Program
Id Number:	10253	
Program:	Watercourse Management Works Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Ongoing funding to renew and upgrade Council's waterways infrastructure.	
Scope:	<p>This is an ongoing Budget Bid to renew and upgrade Council's waterways infrastructure. Major waterways include Dry Creek; Little Para River and Edinburgh Drain / Helps Road Drain. Also includes Cobbler Creek and Para Escarpment areas and various open stormwater drains and basins. The bid includes the desilting works and the disposal cost of silt material. Infrastructure includes natural structures; creek banks; wetland beds etc. and built infrastructure: rock filled gabions and mattresses etc. Also includes planting in creek beds and banks to control erosion. It also includes ongoing management and upgrading of infrastructure to measure rainfall and river/creek height rises; data which is used to reduce impacts of flooding. This work is also critical in the success of Salisbury Water because of water harvesting from these systems.</p> <p>This bid generally excludes bridge structures – see Bid "Bridge Program" except erosion control of bridge foundations which can be funded from either program determined on a site by site basis. Generally excludes paths alongside creeks but may include measures to make paths safe as a result of erosion. Generally excludes marine infrastructure such as St Kilda Boat Channel and dam rectification works which are included within other specific bids. It excludes catchment wide flood studies and planning work more suitably funded from Bid "Drainage and Waterways Program Area Planning Program" and land acquisitions.</p> <p>As part of the COVID-19 Capital Recovery Program, works originally proposed for the four main waterways have been brought forward from years 22/23 & 23/24 into 20/21 & 21/22.</p> <p>Wherever possible external funding such as from Green Adelaide is sought.</p>	
Justification:	STRATEGY LINK: Watercourse Management Plans and City Plan 2030 (The Sustainable City)	

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	<p>The Watercourse Management Plan in this budget bid is for the capital and operating expenditure to maintain the waterways at the current service standards. Each year a program will be submitted as part of the budget program outlining the requirement of works on a needs basis as determined by risk and ecological value.</p> <p>This program of works is development in alignment with the Green Adelaide Strategy, 'A new approach to managing our urban environment'. The programming of works considers a systems approach to assessment and planning around social ecological systems. This includes the unique waterway systems in the City of Salisbury.</p> <ul style="list-style-type: none"> • Little Para River. • Dry Creek including Para Escarpment gullies. • Edinburgh including Helps Road Drain . • Cobbler Creek. • Escarpment Dams and associated Works. <p>In order to develop a systematic approach to managing our waterways to align with the Green Adelaide.</p> <p>Council is:</p> <ul style="list-style-type: none"> • Implementing a Watercourse Management Plan including an annual works program (ecological). • Developing and upgrading our gauging system that monitors and measures flood levels to help with our predictive flood modelling and also measure the quality of the water that discharges into the Barker Inlet. Whilst Council has an excellent record with respect to the cleaning of the discharge waters through the wetlands in the various waterways this monitoring enables Council to assess and understand the health of the waterways over time and to develop strategies for improvement or maintenance into the future (ecological). • An integrated approach to Council’s Education and Volunteer Development Plan through the NRM Education Officers. <p>These projects and programs are integrated into the capital and operational Watercourse Management Planning as outlined above.</p> <p>Council seeks external funding opportunities with support from the State Government. By aligning with the associated strategies Council will seek grant funding if applicable and available for various components. With the changes within Government Departments and the creation of Green Adelaide, funding is not likely to be successful in the near future.</p> <p>The program has been prioritised by firstly dividing the waterways into sections (or reaches) and then allocating the expenditure budget based on recent and historical data over the last 20 years and known works required in the immediate future to those sections to determine the quantum of works required across the waterways.</p>
<p>Project Stakeholders</p>	

Item 6.6.1 - Attachment 3 - Existing Budget Bids Updated for COVID-19 Infrastructure Recovery Program

Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,180,400	1,178,100	58,000	87,400	2,503,900
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,180,400	1,178,100	58,000	87,400	2,503,900

Budget Bid Projects					
	2021	2022	2023	2024	Total
Little Para River Erosion Remediation and Control	302,000	304,000	0	0	606,000
Dry Creek Erosion Remediation and Control and Major Desiltation	352,000	354,000	0	0	706,000
Cobbler Creek and Escarpment Gullies Erosion Remediation and Control	102,000	104,000	0	0	206,000
Unplanned Site Works and Plant Preparation	72,400	62,100	58,000	87,400	279,900
Edinburgh Drain and Helps Road Drain Erosion Management and Desiltation	352,000	354,000	0	0	706,000
			Total		2,503,900

2020/21 Financial Year		DWR000418
		Drainage and Waterways Program Area - Planning Program
Id Number:	10275	
Program:	Drainage and Waterways Program Area - Planning Program	
Department:	City Infrastructure	
Key Direction:	Achieving Excellence	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Provide existing 'Drainage and Waterways' category programs with funds for planning and development of the subsequent years programs including asset condition audits.	
Scope:	<p>This Budget Bid is to provide funds for the ongoing development and updating of the Drainage and Waterways Asset Management Plan.</p> <p>Annual funding is required to continuously improve the Drainage and Waterways Asset Management Plan and develop subsequent capital works programs by undertaking routine audits including condition assessments and asset management planning as required.</p> <p>This bid also allows for some preliminary survey and design for the Drainage and Waterways Capital Works Program in the following year subject to available funds and subject to the endorsement of the Manager Infrastructure Management.</p> <p>In 2020/21 a nominal \$20k budget will be assigned to a review and update report regarding the Sir Douglas Mawson Lake wall movement issue.</p> <p>The increase in years 2020/21 and 2023/24 is to allow for a major engineering level 3 review of Councils major storm water systems and reassessment of pipe conditions. Similarly, the next dam audit is scheduled for year 2023/24. These budgets include an allowance for the associated expenses of confined space entry and traffic management.</p> <p>As part of the COVID-19 Capital Recovery Program, stormwater systems & pipe condition assessments have been brought forward from 2023/24 into 2021/22. This will aid the preparation of future programs of work.</p>	
Justification:	STRATEGY LINK: Integrated Water Management Plans and Watercourse Management Plans	

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	<p>This Budget Bid is to provide funds for the ongoing development and updating of the Drainage and Waterways Asset Management Plan to meet the Local Government Act requirement to create and update Asset Management Plans every four years.</p> <p>This funding is required to allow time for planning development and feasibility analysis of subsequent years' 'Drainage and Waterways' category programs. This includes updating the Drainage and Waterways Asset Management Plan and Stormwater Management Plans and also preliminary survey and design for the Drainage and Waterways Capital Works Program in the following year.</p> <p>As development occurs the volume of stormwater runoff also increases which in turn increases the risk of flooding to the downstream suburbs. Similarly as data concerning weather patterns impacting upon the Greater Adelaide area is better understood the estimates of the probability and severity of major flood events are adjusted. This means that stormwater infrastructure needs to be continually assessed and upgraded to ensure the City of Salisbury is 1 in 100 year flood resilient. Flood modelling of the City of Salisbury has been substantially completed. This means that Council is now developing the strategies to reduce flooding and improve the water quality and stormwater harvesting in the catchments. To receive State Government funding for flood mitigation projects Council has to complete Stormwater Management Plans for the associated catchments.</p> <p>This bid ensures that drainage & waterways work is prioritised and delivered in a timely manner to continue to reduce the flooding potential across the City.</p> <p>The Dry Creek Master Plan is excluded because it has a separate budget bid.</p> <p>This bid is in alignment with the Integrated Water Management Plans and Watercourse Management Plans for the organisation.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	240,700	278,000	171,500	234,600	924,800
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0

Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	240,700	278,000	171,500	234,600	924,800

Budget Bid Projects	2021	2022	2023	2024	Total
Condition Audits (Including CCTV)	25,000	26,000	27,000	28,000	106,000
Survey and Design to Prepare for Following Year Program	85,700	142,000	144,500	141,600	513,800
Sir Douglas Mawson Lake - Lake Wall Movement Review and Report	20,000	0	0	0	20,000
Dam Audit 2023/2024	0	0	0	65,000	65,000
Engineering Review of Major Stormwater Systems and Reassessment of Pipe Conditions	110,000	110,000	0	0	220,000
			Total		924,800

2020/21 Financial Year		PBR000427
		Building Renewal Program
Id Number:	10360	
Program:	Building Renewal Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Renewal of various building elements for all buildings either owned or under the care and control of Council.	
Scope:	<p>This bid is for the renewal of various building elements including minor compliance upgrades for all Council owned buildings including buildings which are leased. Excluded from the scope of this bid are works covered by the Building Upgrade Program; the Club / Sporting Facility Upgrades (Minor Capital Works Grants) Program and the Priority Access Upgrades – Buildings Program.</p> <p>Building renewal works to be undertaken may include air conditioning/heating replacements; painting; flooring; change rooms/wet areas; bar & kitchen renewals.</p> <p>2020/21 Program of works includes;</p> <p>1) Cross Keys BMX Club, Unity Park - \$575,000:</p> <p>I. Renewal of the clubroom facility and viewing area to bring the facility up to standard for State and National events including:</p> <p>i. An adequate first aid room to meet the requirements for St Johns and ambulance, offer privacy for the patient without affecting the other facilities.</p> <p>ii. Renewal of the club room area.</p> <p>iii. Renewal of the change rooms, toilets, all access toilets in compliance with current NCS and Australian Standards.</p> <p>iv. Renewal of the existing kitchen to make it fit for purpose and in compliance with all relevant codes and standards.</p> <p>v. Service or renew air-conditioning as required.</p> <p>vi. Additional storage for bikes and equipment.</p> <p>vii. Provision of additional shelter for competitors and spectators including all access provisions.</p> <p>viii. Renewal of main access to the facility.</p> <p>ix. Renewal of all external signage.</p> <p>2) Para Hills Tennis Club, Twell Green - \$375,000:</p> <p>I. Renewal of the clubroom facility and viewing area including</p>	

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	<p>i. Renewal of the toilets, all access toilets, first aid room in compliance with current NCS and Australian Standards.</p> <p>ii. Renewal of the existing kitchen to make it fit for purpose and in compliance with all relevant codes and standards.</p> <p>iii. Provision of evaporative air-conditioning.</p> <p>iv. Renewal of the club room area as required.</p> <p>v. Additional storage for equipment.</p> <p>vi. Provision of additional shelter for competitors and spectators.</p> <p>3)Stage 2 Manor Farm Oval Para Hills West Soccer Club - \$150,000; I. Renewal of the existing all access toilet and toilets to ensure they comply with current standards, codes and are fit for purpose. The existing toilets no longer meet current standards.</p> <p>4) Air conditioner renewals - \$100,000: I. In accordance with air conditioning audit data.</p> <p>2021/22 Program of works includes; 1) Yalumba Drive, Paralowie, Clubrooms, \$1.1M. 2) Reg Groth Reserve, Parafield Gardens, Clubrooms, \$1.1M. 3) Air Conditioner Renewals, \$100k. These sites were identified & included within the COVID-19 Capital Recovery Program.</p> <p>The future years program will be developed following the building audit currently being undertaken.</p>
<p>Justification:</p>	<p>STRATEGY LINK: Ability Inclusion Strategic Plan, Building City Pride Strategy and Place Activation Strategy</p> <p>The City of Salisbury has approximately 200 owned buildings and significant works have been undertaken in the last few years. Renewal work is prioritised in accordance with condition audits compliance with current building standards and ongoing function.</p> <p>The condition and functionality audits identified expenditure required in three different areas as follows:</p> <ul style="list-style-type: none"> • Defects requiring urgent works related intervention. • Component renewal for components due for replacement. • Compliance related expenditure to meet various new building standards. <p>Even though the majority of this expenditure is shown as Capital Expenditure certain elements requiring replacement do not meet Council’s Capitalisation Policy and must therefore be budgeted as operating expense. There has also been an allocation of \$30k per annum in this bid for reconfiguration of unsuitable facilities to meet changing needs across all types of buildings and facilities such as the door relocation to increase accessibility to toilets.</p> <p>This program also covers the compliance component for basic Disability Discrimination Act (DDA) compliance. See also related Bid Priority Universal Design Upgrades – Buildings Program. It should be noted that some building</p>


	renewal works may require Development/Building Approval. With a portion of these facilities residing within reserves, the Place Activation Strategy may influence future programs of works.
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Project Stakeholders	
Manager:	Karen Pepe
General Manager:	John Devine
Asset Owner:	Peter Rexeis
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,219,000	2,339,200	208,700	1,292,400	5,059,300
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	385,700	391,800	399,800	409,300	1,586,600
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,604,700	2,731,000	608,500	1,701,700	6,645,900

Budget Bid Projects					
	2021	2022	2023	2024	Total
Future Building Renewal Projects	0	0	208,700	1,292,400	1,501,100
Minor Painting & Operating Related Expenses	385,700	391,800	399,800	409,300	1,586,600
Cross Keys BMX Club, Unity Park	575,000	0	0	0	575,000
Para Hills Tennis Club, Twell Green, Para Hills	375,000	0	0	0	375,000
Air Conditioner Renewals	100,000	100,000	0	0	200,000
Para Hills West Soccer Club, Manor Farm - Stage 2	169,000	0	0	0	169,000
Yalumba Drive Reserve, Paralowie, Clubrooms	0	1,139,200	0	0	1,139,200

Reg Groth Reserve, Parafield Gardens, Clubrooms	0	1,100,000	0	0	1,100,000
			Total		6,645,900

2020/21 Financial Year		PSN000431
		Outdoor Furniture Program
Id Number:	10448	
Program:	Outdoor Furniture Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	New outdoor furniture such as park benches, picnic settings, shelters bike racks, drinking fountains and barbecues.	
Scope:	<p>This program is for the supply and installation of new (additional) outdoor furniture such as park benches picnic settings shelters (other than playspace shelters) bike racks drinking fountains and barbecues within parks and reserves along linear park trails and road reserves in accordance with the Parks and Streetscapes Asset Management Plan (AMP).</p> <p>The program is separate to but related to the following bids:</p> <ul style="list-style-type: none"> • City Wide Trails Program. • Reserve Upgrade Program. • Bicycle Network Improvements Program. • Various master planned initiatives including: Salisbury City Centre / Salisbury Oval Precinct; St Kilda and The Paddocks. <p>Outdoor furniture design is to meet DDA requirements such as arm rests on seating DDA accessible picnic setting and sited in a location that is easily accessible.</p> <p>The scope includes public consultation (if required) design project implementation and supervision.</p> <p>Historically this bid has been split between 'Green Trails' related projects (eligible to be used for matching external grant funds refer to Budget "City Wide Trails Program" and reserves.</p> <p>The schedule of works is informed by agreed Service Levels as per the Parks and Streetscapes AMP specific resident requests and the results of periodic routine condition audits.</p> <p>The inclusion of outdoor furniture at Bridgestone Reserve, Salisbury South, has been added to the 2020/21 program by way of bringing forward funds from</p>	

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	<p>2020/21 as part of the COVID-19 Capital Recovery Program.</p> <p>In response to NOM presented by Council meeting December 2017 and in line with the responding report to Council in April 2018 (Item 2.4.1, Works & Services Committee – Reserves and Public Areas – Provision of Facilities, Resolution 2452/2018) barbecues are to be installed at the following locations and have been incorporated into this bid:</p> <ul style="list-style-type: none"> • Kentish Green - Para Vista 2020/2021 • Pitman Park - Salisbury 2021/2022 • The Paddocks as part of the Master Plan Implementation Program of works. <p>As per resolution 0502/2020 April 2020, the inclusion of a new barbecue at Lindblom Park has been added to the program.</p> <p>As the Place Activation Strategy and Reserve Upgrade Programs are delivered, there is an expectation that this Outdoor Furniture Program will reduce after Year 2 following delivery of the barbecues at the nominated sites.</p>
<p>Justification:</p>	<p>STRATEGY LINK: Place Activation Strategy</p> <p>Council receives many requests from residents for public space furniture and facilities to be provided along access corridors streets and within reserves. The installation of picnic tables seats benches bike racks etc. along trails and in high-use public areas and reserves is required to meet the needs of the users of these spaces.</p> <p>A list of requests is maintained and updated by the Parks and Open Space Assets Team and actioned / prioritised as funds are approved for this program.</p> <p>Specific sites for outdoor furniture will be selected from customer requests and known deficiencies (gaps) in accordance with agreed priorities arising from the Place Activation Strategy Framework and any applicable reports prepared for the Asset Management Sub Committee also taking into account priorities arising from the next iteration of the City Plan.</p>

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	322,600	60,300	154,900	53,800	591,600
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0

Operating Expenditure	21,400	18,400	21,700	11,800	73,300
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	344,000	78,700	176,600	65,600	664,900

Budget Bid Projects	2021	2022	2023	2024	Total
City Wide Trails Furniture - Seating and Shelter	24,800	18,200	25,000	11,600	79,600
Unspecified Outdoor Furniture - Reserves	0	0	129,900	42,200	172,100
Pitman Park - Salisbury - Barbeque Installation	0	42,100	3,100	3,200	48,400
Kentish Green - Para Vista - Barbeque Installation	59,500	3,000	3,100	3,200	68,800
Depreciation	21,400	15,400	15,500	5,400	57,700
Lindblom Park - Pooraka - Barbeque Installation	23,000	0	0	0	23,000
Bridgestone Reserve - Shade Structures	200,300	0	0	0	200,300
Salisbury Civic Plaza - Drinking Fountain	15,000	0	0	0	15,000
			Total		664,900

2020/21 Financial Year		PSN000432
		Reserve Upgrade Program
Id Number:	10495	
Program:	Reserve Upgrade Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Increase the level of service and standard of reserves in alignment with the Parks and Streetscape Asset Management Operational Plan.	
Scope:	<p>This bid relates to an ongoing program to renew and upgrade reserves to meet community expectations and contemporary design standards in accordance with the Parks and Streetscapes Asset Management Operational Plan (AMOP). The Bid now also includes new irrigation works as part of a more general reserve upgrade</p> <p>Minor amount in future year relate to plant establishment in the year following is aligned to other renewal programs such as playground and irrigation renewal programs.</p> <p>With the COVID-19 Capital Recovery Program initiative, it enabled \$774k of works within this program to be brought forward for the benefit of the community via work & improved recreation spaces and amenities.</p> <p>The Place Activation Strategy will provide the framework for the prioritisation of future sites from 2021/2022 as well as clarifying the level of service for each identified destination.</p> <p>The scope excludes works funded from other budget bids (St Kilda - The Paddocks, Salisbury Oval - Bridgestone Reserve etc.).</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy</p> <p>Council through Item 2.4.2 Works and Services Committee Report 16/09/2013 "Council Reserve Upgrade Program" and key strategic documents including 'The Game Plan'; City Landscape Plan and the Parks and Streetscapes Asset Management Operational Plan (AMOP) has identified the desire to create supportive environments for physical activity and to create opportunities for people to be active as part of their everyday lives.</p>	

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	<p>A new plan is currently being developed the "Place Activation Strategy" which will consolidate a number of these plans to help provide a framework vision and prioritisation for works in the bid in the future.</p> <p>Identification of the Reserves to be upgraded included the following considerations:</p> <ul style="list-style-type: none"> • Priorities and directions within the Game Plan and Play Space Action Plan (being replaced by the Place Activation Strategy). • Availability of existing useable open space within the locality. • Strategic location (Destination) within the locality. • Population growth and Growth Action Plan. • Priorities and feasibility for activation of irrigation. • Proximity to activity hubs such as schools and shopping centres. • Accessibility of the reserve by foot public transport and other means. <p>Following on from the success of the program that initially upgraded 14 reserves this bid is now ongoing enabling the program to cycle though all reserves over time.</p> <p>The site selected for a new irrigation system in 2020/2021 is De Mille Street Reserve at Salisbury Downs this will complement the recent playspace renewal project which has received strong community support.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	


Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,117,900	973,200	61,700	318,100	2,470,900
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	130,300	167,500	217,800	269,100	784,700
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,248,200	1,140,700	279,500	587,200	3,255,600

Budget Bid Projects					
	2021	2022	2023	2024	Total

Preliminaries / Initial Concept Designs and Consultation Various Sites.	35,700	35,000	34,400	36,700	141,800
Kingswood Crescent Reserve - Paralowie - Reserve Upgrade	8,000	0	0	0	8,000
Bluehills Reserve, Salisbury East, New Irrigation	134,500	0	0	0	134,500
Allen Green - Para Hills West - Reserve Upgrade	8,000	0	0	0	8,000
Finniss Avenue Reserve - Ingle Farm - Reserve Upgrade	154,500	9,500	0	0	164,000
St Albans Estate Reserve - Salisbury Heights - Reserve Upgrade	0	92,800	5,900	0	98,700
Baltimore Reserve - Parafield Gardens - Reserve Upgrade	153,600	9,500	0	0	163,100
Yalumba Drive Reserve - Paralowie - Reserve Upgrade	0	125,200	11,700	0	136,900
Onsley Green - Salisbury East - Reserve Upgrade	0	93,000	9,700	0	102,700
Bolivia Crescent Reserve - Paralowie - Reserve Upgrade	0	82,700	0	10,100	92,800
Dunkley Green - Valley View - Reserve Upgrade	0	92,500	0	10,100	102,600
Pioneer Avenue Reserve - Walkley Heights - Reserve Upgrade (perimeter pathway)	12,000	0	0	0	12,000
Demille St Reserve Irrigation	185,000	0	0	0	185,000
Demille Street Reserve Maintenance	30,000	30,000	30,000	30,000	120,000
Irrigation Reactivation - Future Years	0	0	0	158,900	158,900
Operational Cost Increase - Water Usage	50,000	100,000	150,000	200,000	500,000
Kara Crescent Reserve - Gulfview Heights - Irrigation Reactivation	28,300	0	0	0	28,300
Bagster Road Community Centre - Salisbury North - Irrigation Reactivation	28,300	0	0	0	28,300

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Kings Road Reserve - BMX Track - Parafield Gardens - Irrigation Reactivation	28,300	0	0	0	28,300
Gulfview Circuit Reserve - Gulfview Heights - Irrigation Reactivation	28,300	0	0	0	28,300
Ravel Avenue Reserve - Ingle Farm - Irrigation Reactivation	28,300	0	0	0	28,300
Camberwell Rise Reserve - Salisbury East - Irrigation Reserve	28,300	0	0	0	28,300
Direk Reserve - Salisbury North - Irrigation Reactivation	28,300	0	0	0	28,300
Depreciation	50,300	37,500	37,800	39,100	164,700
Dunkley Green, Valley View, Irrigation Reactivation	0	245,500	0	0	245,500
Delamere Drive, Paralowie, Irrigation Reactivation	0	187,500	0	0	187,500
Unspecified Projects	0	0	0	102,300	102,300
Beadell St, Burton - Irrigation Reactivation	228,500	0	0	0	228,500
				Total	3,255,600

2020/21 Financial Year		PSN000434
		Dog Parks for Small Dogs
Id Number:	10545	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	The establishment of dog parks for small dogs co-located with existing dog parks.	
Scope:	<p>The establishment of parks for small dogs at locations that currently do not have a separated area. Works to be in alignment with the 'UNLEASHED-A guide to successful Dog Parks'.</p> <p>There is not a 'one size fits all' approach to the establishment of the small dog parks as a section of an existing dog park may be fenced off for small dogs or alternatively an extension to the existing dog park may be required. This will be determined on a site by site basis.</p> <p>Year 3 & 4 of this bid were able to be brought forward into year 1 & 2 as part of the COVID-19 Capital Recovery Program.</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy</p> <p>This scope of works has arisen from a community request for fenced areas where owners of small dogs can go without the threat of larger dogs harassing or attacking small dogs.</p> <p>As the urban form becomes denser across the City of Salisbury the public open space within the residential areas is reducing and an increased need for public open space developments will cater for the existing and new residents.</p>	
Project Stakeholders		
Manager:	Dameon Roy	
General Manager:	John Devine	
Asset Owner:	Craig Johansen	
Elected Member:		

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	158,200	159,200	0	0	317,400
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	14,100	15,200	16,600	18,000	63,900
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	172,300	174,400	16,600	18,000	381,300

Budget Bid Projects					
	2021	2022	2023	2024	Total
Dry Creek Linear Park - Mawson Lakes	0	80,800	0	0	80,800
Canterbury Drive Reserve - Salisbury Heights	80,000	0	0	0	80,000
Baltimore Reserve - Parafield Gardens	78,200	0	0	0	78,200
Ongoing Maintenance	10,200	11,300	12,600	14,000	48,100
Depreciation	3,900	3,900	4,000	4,000	15,800
The Paddocks - Para Hills West	0	78,400	0	0	78,400
			Total		381,300

2020/21 Financial Year **PSN000435**



Fitness Equipment Program

Id Number: 10566
Program: Reserve Upgrade Program
Department: City Infrastructure
Key Direction: The Living City
Est Completion Date:

Financial Year: 2021

Executive Summary:	Fitness equipment will provide additional value to various reserves across the City of Salisbury and appeal to those people wanting to increase their fitness.
Scope:	<p>Council receives many requests for fitness equipment as part of consultation activities undertaken for playspace renewal and reserve upgrade projects.</p> <p>A general guide when identifying appropriate locations for outdoor fitness equipment includes;</p> <ul style="list-style-type: none"> - the reserve should be district or regional such as a sports oval where there are existing users. - there should be good passive surveillance from nearby dwellings retail premises or other sites. - there may also be a well trafficked cycling or walking path to support trail based fitness. - lighting to support visual surveillance after hours and extend the hours of use. - fitness equipment should complement existing users of the space. - availability of potable water supply for drinking fountain. <p>A recent analysis was undertaken to identify gaps within the community in relation to outdoor fitness equipment. The outdoor fitness equipment program has been developed using this gap analysis method and a provisional suggested Service Level introduced whereby where practical residents should have access to outdoor fitness equipment within a 2km radius of their residence.</p> <p>A nominal \$5,000 per annum per site operating budget is included for ongoing inspection and maintenance of new equipment commencing in the year following construction.</p> <p>The Fitness Equipment Program is currently scheduled to conclude in 2022/23 with fitness equipment installed at several reserves. This may alter however with the outcome of the Place Activation Strategy.</p>

	Originally proposed as year 3 of this bid, Dineen Road Reserve, Parafield Gardens was able to be brought forward to year 2 as part of the COVID-19 Capital Recovery Program.
Justification:	<p>STRATEGY LINK: Place Activation Strategy</p> <p>A key part of Council's role is the wellbeing of residents. Providing opportunities for our community to exercise outdoors supports this objective. Fitness equipment also increases the usage and therefore activation of our reserves and parks.</p> <p>Council is developing a Place Activation Strategy which seeks to build the utilisation of our City's core spaces including reserves and parks. This budget bid contributes to the objectives of this plan.</p> <p>The benefits of exercise are well known but not everyone likes going to the gym or can afford gym fees. Access to fitness equipment in the surrounds of a reserve suits some people. Being outdoors while exercising has been shown to improve mental wellbeing and enhance self-esteem to a greater degree than exercising indoors.</p>


Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	In 2018/2019 this was an Elected Member Bid.

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	134,000	199,900	0	0	333,900
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	16,900	27,900	34,700	37,800	117,300
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	150,900	227,800	34,700	37,800	451,200

Budget Bid Projects					
	2021	2022	2023	2024	Total
Unity Park - Pooraka - Outdoor Fitness Equipment Upgrade	5,100	5,200	5,300	5,400	21,000

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Springbank Boulevard Reserve - Burton - Outdoor Fitness Equipment	5,100	5,200	5,300	5,400	21,000
Dineen Road Reserve - Parafield Gardens - Outdoor Fitness Equipment	0	58,900	0	5,400	64,300
RM Williams Drive Reserve - Walkley Heights - Outdoor Fitness Equipment	0	66,000	5,300	5,400	76,700
St Kilda - Outdoor Fitness Equipment	0	75,000	5,300	5,400	85,700
Canterbury Drive Reserve - Salisbury Heights - Outdoor Fitness Equipment	67,000	5,200	5,300	5,400	82,900
Little Para River Linear Park - Parafield Gardens - Outdoor Fitness Equipment	67,000	5,200	5,300	5,400	82,900
Depreciation	6,700	7,100	2,900	0	16,700
				Total	451,200

2020/21 Financial Year		PSR000438
		Irrigation Program
Id Number:	10633	
Program:	Irrigation Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	This program is for the replacement of irrigation systems within the City's parks and reserves.	
Scope:	<p>This program is for the replacement of old inefficient irrigation systems in accordance with the Parks and Streetscapes Asset Management Operational Plan. Years 3 & 4 of this bid have been able to be accelerated into years 1 & 2 as part of the COVID-19 Capital Recovery Program.</p> <p>Going forward as part of the annual budget process it is proposed to 'map' and hence align all proposed capital works both renewal work and new work (including irrigation work) from all relevant Asset Management Operational Plans (AMOPs) within all parks and reserves to better integrate and coordinate the planning; design; consultation and construction phases. This program will be guided by the Place Activation Strategy Framework for implementation. Planning and design generally occurs in the year prior to construction.</p> <p>This program is closely related to Bid 'Council Reserve Upgrade Program' and various initiatives.</p> <p>This budget bid is separate to the budget bid for the Irrigation Reactivation Program.</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy and City Plan 2030 (The Liveable City)</p> <p>This bid is to address poor efficiency of irrigation systems found within reserves; and installation of new systems within parks and reserves where there is no system currently. Most inefficiencies can be addressed through a redesign of the irrigation system to match the demands of the site. The bid also addresses ageing and failing infrastructure to ensure appropriate service levels can be maintained efficiently.</p>	

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	The continued renewal and upgrade of irrigation systems is necessary to ensure the delivery of a uniform coverage of water for the efficient management of water use and the production/ maintenance of a turf surface to match the intended activity within reserves.
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	799,500	1,078,700	0	0	1,878,200
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	799,500	1,078,700	0	0	1,878,200

Budget Bid Projects					
	2021	2022	2023	2024	Total
St Kilda Adventure Park Surrounds (All Irrigated Areas Including Community Hall) St Kilda - Irrigation Renewal - Irrigation Program	127,600	91,700	0	0	219,300
Andrew Smith Drive Oval - Parafield Gardens - Irrigation Renewal - Irrigation Program	151,400	0	0	0	151,400
Unspecified Projects - Irrigation Renewal Program	11,300	255,500	0	0	266,800
Salisbury North Oval - Irrigation Renewal Program	9,200	158,000	0	0	167,200
Mawson Lakes - System Rewire - Irrigation Program (renewal)	0	73,500	0	0	73,500

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Irrigation System Upgrades to aid system performance	500,000	500,000	0	0	1,000,000
			Total		1,878,200

2020/21 Financial Year		PSR000439
		Feature Landscapes Renewal Program
Id Number:	10661	
Program:	Renewal of Feature Landscapes Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	This program is for the installation of both new and renewed plantings at nominated high profile locations across the City to enhance and promote the City of Salisbury through vibrant colours and contrasting vegetation.	
Scope:	<p>This program is for the installation of both new and renewed plantings at nominated high profile locations to enhance and promote the City of Salisbury through vibrant colours and contrasting vegetation and landscape treatments in accordance with the vision of the City Landscape Plan to instill City Pride.</p> <p>Areas to be upgraded include key community facilities; gateways to the City and specified reserves. The list of nominated sites will be further developed as part of the revision of the Parks and Landscape Asset Management Plan.</p> <p>This program runs in conjunction with Bid 'Council Reserve Upgrade Program' and various other initiatives.</p> <p>The funds are for design and construction with maintenance of sites to be undertaken by contractor prior to being handed over to the Field Services Division for ongoing maintenance.</p> <p>All projects are inclusive of twelve months establishment costs.</p> <p>Nominated sites are programmed in accordance with the Parks and Streetscapes Asset Management Plan (AMP); however sites will continue to be reviewed and prioritised based on condition assessments. This program has been included within the COVID-19 Capital Recovery Program.</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy and the Building City Pride Strategy</p> <p>The City's high profile areas require the landscapes to be renewed quite frequently (compared to other areas) to maintain an appealing City Image.</p> <p>To keep Feature Landscape areas in a condition to maintain Civic Pride and</p>	

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	<p>visually interesting they require a continual visual lift through more frequent renewal with new landscape treatments that have vibrant colours and contrasting vegetation as per the vision of the City Landscape Plan. These sites are redeveloped utilising sustainable landscape principles within the development of high amenity landscapes at key sites to enhance and maintain the City Image with plant establishment within subsequent period.</p> <p>The increase in 2023/24 reflects the need to renew feature landscapes every five years. This will include the additional new sites in the City Centre.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	175,400	245,400	19,100	15,200	455,100
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	175,400	245,400	19,100	15,200	455,100

Budget Bid Projects					
	2021	2022	2023	2024	Total
Sir Douglas Mawson Lake Reserve - Mawson Lakes - Renewal of Feature Landscapes	91,500	81,400	11,300	0	184,200
Park Terrace / Main North Road Intersection - Brahma Lodge - Feature Landscapes Program	12,500	0	0	0	12,500
Mawson Lakes Boulevard - Mawson Lakes (Grasswren Way) - Feature Landscape Program	65,300	9,600	0	0	74,900

Future Projects - Feature Landscapes Program	0	146,400	0	0	146,400
Design and Future Preparation	6,100	8,000	7,800	15,200	37,100
			Total		455,100

Item 6.6.1 - Attachment 3 - Existing Budget Bids Updated for COVID-19 Infrastructure Recovery Program

2020/21 Financial Year		PSR000440
		Tree Screen Renewal Program
Id Number:	10676	
Program:	Tree Screen Renewal Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	The Tree Screen Renewal Program is to rejuvenate and improve tree and shrub screens found within many road verges and around the perimeter of many parks and reserves.	
Scope:	<p>The Tree Screen Renewal Program is to rejuvenate tree and shrub screens found within many road reserves/ verges and around the perimeter of many parks and reserves across the City of Salisbury. There is also a desire to increase visual access improvements to businesses located on road corridors with tree screens in turn reducing long term maintenance of these spaces.</p> <p>Future sites will be reviewed as part of the next stage of the Parks and Streetscapes Asset Management Plan. The budget delivers generally one or two sites per year, however as part of COVID-19 Capital Recovery Program Bridge Road, Pooraka and Newlyn Terrace, Parafield Gardens were brought forward, enabling three sites to be delivered for the next two years.</p> <p>The scope includes design; public consultation; implementation and 12-months maintenance of the works prior to handover to the Field Services Division.</p> <p>In some locations this program is related to various developments and associated infrastructure works including various utility service authority projects.</p> <p>In some locations where only small sections are in need of renewal such as Kings Road at Parafield Gardens (Pine Lakes Estate) a similar result is achieved by the Field Services Division via an ongoing continuous renewal regime.</p> <p>This bid is focused on nominated sites beyond the resources of the Field Services Division.</p> <p>This program will be updated for Year 4 once the Place Activation Strategy and subsequent action plan is finalised and priority links established.</p>	

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Justification:	<p>STRATEGY LINK: Place Activation Strategy and the Building City Pride Strategy</p> <p>In general tree screens have a defined life due to the nature of the plant species selected.</p> <p>To revitalise these tree screens a site assessment is undertaken to determine trees/ shrubs required to be removed to allow new plantings to produce the desired localised amenity uplift.</p> <p>The listed projects include tree screens located in front of businesses particularly along high traffic corridors such as Main North Road to improve the visibility from the road to the businesses behind and tree screens located adjacent the Adelaide/ Gawler rail corridor in residential areas to support the Gawler Greenway (cycle route), this refers to the Newlyn Terrace site.</p> <p>The renewal of tree screens assists in the promotion of the City Image as well as buffering between different use areas. Tree screens contribute to the landscape amenity and biodiversity corridors of the City.</p> <p>Without corrective action the current state of these screens negatively impacts on Council’s efforts to promote City Pride.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	287,600	197,900	14,700	114,200	614,400
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	287,600	197,900	14,700	114,200	614,400

Budget Bid Projects					
	2021	2022	2023	2024	Total

Main North Road Intersections and Service Roads - Salisbury East (Clayson Road to McIntyre Road) - Tree Screen Renewal	52,500	0	0	0	52,500
Shepherdson Road / Victoria Drive - Parafield Gardens - Tree Screen Renewal	0	48,800	14,700	0	63,500
Bridge Road - Pooraka (north western side Montague Road to Research Road) - Tree Screen Renewal	51,100	14,900	0	0	66,000
Montague Road - Pooraka (north side Main North Road to Henderson Avenue Intersection) - Tree Screen Renewal	99,900	26,400	0	0	126,300
Unspecified Tree Screen Renewal	44,500	56,700	0	91,200	192,400
Newlyn Terrace - Parafield Gardens (adjacent Rail Corridor)	0	51,100	0	23,000	74,100
Main North Road Plantation (Park Terrace to Frost Road) - Brahma Lodge - Tree Screen Renewal	39,600	0	0	0	39,600
				Total	614,400

2020/21 Financial Year		PSR000441
		Playspace / Playground Program
Id Number:	10699	
Program:	Play Space / Playground Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Playspace / playground renewal and upgrades including new shade structures where identified.	
Scope:	<p>This bid is for the Playspace / Playground Renewal and Upgrade Program in accordance with the Parks and Streetscapes Asset Management Plan (AMP) including new shade structures where required.</p> <p>The scope includes public consultation; design; project implementation and supervision.</p> <p>The schedule of works was developed following an audit of all playspaces. With the approval of the COVID-19 Capital Recovery Program, works were able to be brought forward, plus an allowance given to increase the quantity of shade structures in various playground locations.</p> <p>In some instances there may be a need to include some new (additional) playground equipment and new playspaces for example as new reserve parcels are acquired. Where significant, an Operating Budget will be added to this budget bid, otherwise increased maintenance workload for additional minor new equipment elements will be provided via Field Services' annual operating budget 'growth' allowance.</p> <p>The need for playspaces across the city continuously evolves as the demographics of an area changes and development occurs. This means that there may also be some rationalisation of existing playspaces particularly where demographics dictate and/or where joint use agreements established with schools and/or the Department for Education and Child Development (DECD) are reviewed and Council transfers responsibility of the equipment to the external party. But similarly there is a need for new or larger play spaces in certain areas</p> <p>Works are also coordinated with various related reserve works, such as Yalumba Drive Reserve, Paralowie and Dunkley Green, Valley View.</p>	

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	This program of works is subject to the outcomes of the Place Activation Strategy, with future years program being determined by priority destinations established.
Justification:	<p>STRATEGY LINK: Place Activation Strategy, Ability Inclusion Strategic Plan and City Plan 2030 (The Liveable City)</p> <p>This bid is for the playspace / playground program to meet the needs of the community. This Program is also linked to upcoming Salisbury Place Activation Strategy.</p> <p>A playground audit and the Parks and Streetscapes AMP have been used to develop a play space / playground replacement program generally based on 'like for like current standards' replacements and in some situations playspaces enhanced to 'District Level' playspaces. When possible concept designs will be undertaken in the year prior to construction to allow budgets to be reviewed at each annual budget cycle.</p>

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	


Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	932,500	1,342,000	30,000	30,000	2,334,500
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	932,500	1,342,000	30,000	30,000	2,334,500

Budget Bid Projects					
	2021	2022	2023	2024	Total
Preliminaries Consultation and Design - Playspace/Playground	30,000	30,000	30,000	30,000	120,000
Parkview Drive Reserve - Mawson Lakes	102,300	0	0	0	102,300

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Amsterdam Crescent Reserve - Salisbury Downs - Playspace/ Playground	118,200	0	0	0	118,200
Bromley Green - Ingle Farm - Playspace/Playground	78,700	0	0	0	78,700
Yalumba Drive Reserve - Paralowie - Playspace/Playground	0	197,500	0	0	197,500
Canterbury Drive Reserve - Salisbury Heights - Playspace/Playground Renewal	118,200	0	0	0	118,200
Orinoco Street Reserve - Paralowie - Playspace/Playground	78,700	0	0	0	78,700
Carlyle Reserve - Pooraka - Playspace/Playground	78,700	0	0	0	78,700
Barker Gully Reserve - Gulfview Heights - Playspace/ Playground Renewal	0	131,700	0	0	131,700
Middleton Green - Salisbury - Playspace/Playground	0	131,700	0	0	131,700
Baynes Green - Brahma Lodge - Playspace/ Playground Program	0	118,400	0	0	118,400
Cobbler Creek Reserve - Salisbury East - Playspace/Playground	97,700	0	0	0	97,700
Wesley Court Reserve - Salisbury Plain - Playspace/Playground	0	87,900	0	0	87,900
Andrews Street Reserve - Salisbury North - Playspace/ Playground Renewal	0	97,700	0	0	97,700
Peppercorns Circuit Reserve - Mawson Lakes - Playspace/Playground	0	117,200	0	0	117,200
Baloo Street Reserve - Ingle Farm - Playspace/ Playground Renewal	0	97,700	0	0	97,700
Shade Structures - Various Locations	230,000	234,500	0	0	464,500
Dunkley Green, Valley View - Playspace/Playground Renewal	0	97,700	0	0	97,700
				Total	2,334,500

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2020/21 Financial Year		PSR000445
		Reserve Fencing Program
Id Number:	10875	
Program:	Reserve Fencing Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Installation of bollards, fencing and gates on reserves primarily to reduce the unauthorised access of motor vehicles which in the past have caused damage to turf with anti-social behaviour and illegally dumped rubbish. Also for public safety near playgrounds, watercourses and other hazards.	
Scope:	<p>This bid is for reserve fencing; bollards and gates on reserves in accordance with the Parks and Streetscapes Asset Management Operational Plan (AMOP). This work is primarily aimed at restricting unauthorised access of motor vehicles which in the past has caused damage to turf surfaces through anti-social behaviour and illegally dumped rubbish. Also for public safety near playgrounds, watercourses and other hazards.</p> <p>As part of the COVID-19 Capital Recovery Program, this program was increased to enable fencing adjacent playgrounds and busy roadways as a safety initiative.</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy</p> <p>Most Council owned reserves are fenced or partially fenced and it is prudent to have a budget provision to allow for their renewal in a programmed manner. Fencing of Council owned reserves achieves multiple outcomes including public safety reduced illegal dumping and reduced vandalism and damage to property.</p> <p>Establishing a physical barrier preventing unauthorised motor vehicle access onto reserves and sporting ovals is helping to maintain turf surfaces and pitches in playable/useable condition at all times. This will benefit sporting clubs by providing a level of assurance that players officials and the viewing public have playing surfaces and surrounds in an acceptable and safe standard for use. The provision of additional bollards and fencing will possibly not entirely eliminate all unauthorised vehicular access but it will certainly reduce the cost borne by Council for such significant repairs including the significant cost of removing illegally dumped rubbish.</p>	

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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	350,700	344,300	52,600	53,900	801,500
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	350,700	344,300	52,600	53,900	801,500

Budget Bid Projects					
	2021	2022	2023	2024	Total
Settlers Park - Paralowie - Reserve Fencing	110,700	0	0	0	110,700
TBA Projects - Fencing Program	0	0	0	53,900	53,900
Brian Goodall Reserve (Royal Avenue) - Pooraka - Fencing Program	0	104,300	0	0	104,300
Kings Road - Parafield - Fencing Program	0	0	52,600	0	52,600
Andrew Smith Drive Oval, Parafield Gardens	120,000	0	0	0	120,000
Fairbanks Drive Reserve, Paralowie	120,000	0	0	0	120,000
Yalumba Drive Reserve, Paralowie	0	120,000	0	0	120,000
Prettejohn Gully, Para Hills	0	120,000	0	0	120,000
			Total		801,500


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2020/21 Financial Year		PSR000446
		Renewal of Sound Attenuation Walls
Id Number:	10896	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	Achieving Excellence	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Renewal of the sound attenuation walls adjacent to the railway corridors in Mawson Lakes and Edinburgh.	
Scope:	<p>The noise attenuation walls in Mawson Lakes and Edinburgh are protecting residents from the sounds emanating from the rail yards at Dry Creek and the industrial area at Edinburgh. The walls need repair & renewal in some locations.</p> <p>An assessment has determined that a number of sites along the sound attenuation walls in Mawson Lakes and Edinburgh require renewal. Works at Edinburgh was able to be brought forward into year 1 and 2 of the program as part of COVID-19 Capital Recovery Program.</p> <p>This bid is to fund a renewal program to return the sound attenuation walls to the intended function.</p> <p>Sites for renewal include:</p> <ul style="list-style-type: none"> • Kurna Avenue Edinburgh. • Mawson Lakes Railway Wetlands. • Cascades development in Mawson Lakes. • Shearwater development in Mawson Lakes. <p>It is expected that this program will be ongoing for the next 5 years to complete the renewal.</p>	
Justification:	<p>STRATEGY LINK: Place Activation Strategy, the City Plan 2030 (The Liveable City) and the Building City Pride Strategy</p> <p>The sound walls were constructed to protect residential developments (Mawson Lakes and Salisbury North) from noise resulting from the freight yards (Dry Creek North) and industry at Edinburgh Parks. Some sections of these sound attenuation walls require renewal to return them to their intended function.</p>	

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	99,300	103,400	0	0	202,700
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	99,300	103,400	0	0	202,700

Budget Bid Projects					
	2021	2022	2023	2024	Total
Mawson Lakes - Renewal of Railway Corridor Sound Attenuation Walls	49,800	49,500	0	0	99,300
Edinburgh - Renewal of Railway Corridor Sound Attenuation Walls	49,500	53,900	0	0	103,400
			Total		202,700

2020/21 Financial Year		TRN000453
		Major Traffic Improvements Program
Id Number:	10968	
Program:	Major Traffic Improvements Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	A consolidated program to treat individual sites that require specific and significant traffic control measures e.g. the installation of Local Traffic Management Type Treatments.	
Scope:	<p>This program is for funding to treat individual sites that require specific traffic control measures beyond what can be achieved via Bid 'Minor Traffic Improvements Program'.</p> <p>This is generally for projects to improve efficiencies for traffic flow and road safety with a value typically greater than approximately \$60k.</p> <p>It should be noted that Local Traffic Management Type Treatments on major arterial roadways (Main North Road or Kings Road etc.) are the responsibility of the State Government Road Authority the Department of Planning Transport & Infrastructure (DPTI).</p> <p>The Major Traffic Improvements Program includes measures to address some specific major traffic network deficiencies that have been identified within a strategic context as part of Council's Transport Strategic Action Plan from the overall Integrated Transport Plan for the City of Salisbury. Please refer to Item No. 1.7.1 Policy and Planning Committee dated 19/06/2017.</p> <p>Major Traffic Improvement Projects nominated within this Program may also be eligible for external funding support from the Federal or State Government and/or another source (for example a private school). Projects nominated for Black Spot Programs (both Federal & State) funding are included in this bid including budgeted income.</p> <p>As per standard practice the budget (both expenditure and any income) will be reviewed and amended via the First Budget Review based on the success or otherwise of external funding applications.</p> <p>Some proposed Black Spot projects included in 2020/2021 are subject to</p>	

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	<p>discussions with DPTI as the applications occur.</p> <p>The projects nominated for funding under the Black Spot Programs /Special Local Roads within 18 months period (Federal & State) are:</p> <ul style="list-style-type: none"> • Kesters Road & Nelson Road Upgrade at Para Hills - 3-Way Roundabout (re-nomination for 2020/2021). (Project value \$1.1M) • George Street Bend, Greenfields. (\$250K) Application submitted for funding 20/21. • Wright Road & Canna Road Upgrade at Ingle Farm - Type-C Right-Turn Lane Treatment (re-nomination for 2021/2022). (\$130k) • Modified T-Junction at Belfree Drive and Elder Smith Road, Greenfields. Application for funding in 20/21 submitted (312K). <p>This program was included within the COVID-19 Capital Recovery Program.</p> <p>Council has to fund 33% of the project value under the Black Spot programme and 50% if funded by the Special Local Roads (SLR) programme. Council seeks Black Spot funding first, and if unsuccessful then applies for SLR funding. For these projects the figures in the table below represent 50% of the total project cost.</p> <p>For future years unspecified sites this bid is generally prepared on the basis of 20% 'renewal' and 80% 'new'.</p> <p>2023/24 is proposed to include key Council / DPTI intersections, once modelling of the Northern Connector Motorway Project has been completed. It is expected this will include most junctions and intersections along both Kings Road and Waterloo Corner Road.</p>
<p>Justification:</p>	<p>STRATEGY LINK: Integrated Transport Plan and City Plan 2030 (The Liveable City)</p> <p>Projects nominated in this budget bid have arisen from both proactive traffic modelling and historical concerns expressed over a number of years by either local residents or Elected Members regarding either local traffic management or road safety issues at various sites along Council's local roads network with subsequent review and traffic analysis confirming the issues raised and solutions.</p> <p>Some traffic issues are caused by excessive vehicle speed or geometrical deficiencies at intersections or T-junctions which fail to provide efficient and safe vehicle movements resulting in a high number of accidents, this is particularly a concern on the local roads connecting the major East West Links in future years.</p> <p>Similarly a number of projects outlined below, including the Greenfields Industrial Area and the works on Edinburgh/Helps Roads are to facilitate improved Heavy Vehicle Freight Access. The freight route will be confirmed during the major transport planning study which is expected to commence mid 2020 in partnership with DPTI. Consequently the funds identified for the Edinburgh Road upgrade to accommodate freight movements are subject to</p>

	<p>the results of this planning study.</p> <p>Projects submitted for Black Spot Funding aim to improve safety for all road users and/or improve levels of service (LoS) for regular local area 2-way traffic flow.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	2,491,600	1,496,700	87,800	392,000	4,468,100
Capital Income	1,408,000	50,000	0	0	1,458,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	17,100	8,400	18,900	19,400	63,800
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,100,700	1,455,100	106,700	411,400	3,073,900

Budget Bid Projects					
	2021	2022	2023	2024	Total
Greenfields Industrial Area (Widen Belfree Drive/Watervale Drive apron to accommodate left-out/right-in - widen Belfree Drive/Greenfields Drive apron to accommodate left-out/right in).	0	107,000	0	0	107,000
Whites Road - Parafield Gardens – Modified T Junctions	0	906,800	0	0	906,800
Concept/Engineering Design for Future Years Major Traffic Improvements Program Projects	141,600	73,900	87,800	392,000	695,300
Wright Road / Canna Road - Ingle Farm - "Sea-Gull" Type Treatment	0	64,900	0	0	64,900

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George Street (Bend) - Green Fields – Road Widening and Pedestrian Refuge	125,000	294,100	0	0	419,100
Nelson Road / Kesters Road - Para Hills - 3 Way Roundabout	550,000	0	0	0	550,000
Depreciation	17,100	8,400	18,900	19,400	63,800
Helps Rd & Edinburgh Rd, Direk - Localised Widening	111,000	0	0	0	111,000
Belfree Dr & Elder Smith Rd, Greenfields - Modified T-Junction	156,000	0	0	0	156,000
				Total	3,073,900

2020/21 Financial Year		TRN000454
		School Zones and Pedestrian Crossings Program
Id Number:	11007	
Program:	School Zones and Pedestrian Crossings Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Installation of new or upgraded school zones and pedestrian crossing facilities.	
Scope:	<p>This bid is for the installation of new or upgraded 'school zones' and pedestrian crossing facilities (including the installation of emu / koala / wombat and pedestrian actuated crossings) on a 'needs' basis that is based on warrant and priority.</p> <p>The School Traffic Framework has been introduced with the 8 schools listed below being priorities over the next two years. Budgets are estimates only awaiting final consultation and design work as per the framework. These budgets will be revised as the projects reach the construction phases.</p> <p>Often projects span two financial years. The first year generally involving a motor vehicle-cycle and pedestrian traffic survey / a needs assessment / concept design options and consultation. With construction occurring in the following financial year / for school zones and crossing often during a school holiday. Works may either be the upgrade of existing or alternatively the installation of new school zones or pedestrian crossings.</p> <p>Pre-work (surveys and consultation) are undertaken to determine priorities. Concept design and preliminary cost estimates are typically undertaken one-year in advance of construction and may be funded or part-funded from Bid 'Transportation Program Area - Program Planning'. Subject to available funding (based on the chosen solution from earlier sites and resultant accumulated cost savings not returned) funds may also be allocated from this budget provision for surveys and design in advance of construction in future years.</p> <p>To Note, as part of the COVID-19 Capital Recovery Program Amsterdam Crescent, Salisbury Downs and Main Street, Mawson Lakes was able to be brought forward into 2021/22. An additional \$206K was added to the program to enable a pedestrian activated crossing (PAC) system to be installed at Main Street. This crossing will be similar to that installed adjacent Endeavour</p>	

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	College, Mawson Lakes.
Justification:	<p>STRATEGY LINK - City Plan 2030 (The Liveable City and Integrated Transport Plan)</p> <p>Council takes a pro-active approach to assess the need for 'school zones' and pedestrian crossings in accordance with the Transport Asset Management Plan. This program also provides a mechanism to respond to requests from various stakeholders for safe pedestrian travel / primarily to schools.</p> <p>Council has significantly increased this program for 2020/21 and 2021/22 to specifically address the increase in student numbers as year 7's move from primary school to high schools. The school traffic framework policy will determine priority, but it is expected that there will be works required at each of the 8 state high schools and their precincts.</p> <p>Sites are investigated on a case-by-case basis and this includes the measurement of traffic movements / including pedestrian movements and future area developments all being taken into account. Sometimes schools financially contribute to the project but this doesn't impact upon the priority assessment process.</p> <p>Note: where crossings are proposed to be Pedestrian Activated Crossings (PACs) the program budget will need to be higher than the AMP due to PACs being significantly more expensive than Wombat or Emu crossings. Staff will continue discussions with DPTI regarding funding for school crossings.</p>

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	


Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	323,800	726,000	38,000	37,300	1,125,100
Capital Income	20,000	0	0	0	20,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	8,100	8,600	4,300	2,000	23,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	311,900	734,600	42,300	39,300	1,128,100

Budget Bid Projects					
	2021	2022	2023	2024	Total

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Future Years Projects - School Zones and Pedestrian Crossings Program	0	0	0	37,300	37,300
Main Street (UniSA) - Mawson Lakes - School Zones and Pedestrian Crossings Program	0	250,000	0	0	250,000
Nelson Road - Para Hills (between Julie Road / Murrell Road) - Staged Crossing Points .	0	0	38,000	0	38,000
Redhill Road, Valley View Secondary College - Pedestrian Crossing Points and Traffic Calming	0	58,700	0	0	58,700
Amsterdam Crescent - Salisbury Downs (Thomas More College) - Pedestrian Crossing	0	133,500	0	0	133,500
Depreciation	8,100	8,600	4,300	2,000	23,000
Whites Road, Paralowie (Paralowie R-12) - Install Emu Crossing (\$50k Gross Expenditure, \$20k Income from DPTI)	17,300	0	0	0	17,300
Langford Terrace, Salisbury North (Salisbury High School) - Extend Kiss and Drop Area	114,000	0	0	0	114,000
Hemming Street, Parafield Gardens (The Pines Primary School) - Install Koala Crossing	28,300	124,500	0	0	152,800
London Drive, Salisbury East (Tyndale Christian School) - Install Emu Crossing	48,000	62,200	0	0	110,200
Shepherdson Road, Parafield Gardens (Parafield Gardens High School) - Upgrade Emu Crossing to Koala Crossing	96,200	36,100	0	0	132,300
Barassi Street Paralowie - School Zones and Pedestrian Crossing	0	36,500	0	0	36,500
Daphne Road Salisbury East - Madison Park Primary - School Zones and Pedestrian Crossing	0	24,500	0	0	24,500
				Total	1,128,100

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2020/21 Financial Year		TRN000456
		Bicycle Network Improvements Program
Id Number:	11050	
Program:	Bicycle Network Improvements Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	This program is a collection of nominated projects responding to specific known bicycle network deficiencies including projects eligible for State Bicycle Funding or State Black Spot Program - Cycling Projects which both require a funding contribution from Council.	
Scope:	<p>This bid is the consolidated program for a collection of nominated projects responding to specific known bicycle network deficiencies including projects eligible for State Bicycle Funding or State Black Spot Program Cycling Projects both programs require a funding contribution from Council (50% and one third respectively).</p> <p>The Bicycle Network Improvements Program includes measures to address specific bicycle network deficiencies identified in the City of Salisbury Walking and Cycling Strategy which is included within the City of Salisbury Transport Strategic Action Plan endorsed by Council in June 2017 (refer to Item 1.7.1 Policy and Planning Committee).</p> <p>The bid is closely aligned with the State Government's public transport system strategy and associated Gawler Greenways initiative and Council's 'City Wide Trails Program' and various master planned initiatives such as Salisbury City Centre / Salisbury Oval; Bridgestone Reserve; St Kilda and The Paddocks.</p> <p>The bid is also related to various new residential developments throughout the City of Salisbury such as The Reserve Diment Road Salisbury North.</p> <p>The program is also aligned with infrastructure and initiatives of adjoining local government areas (City of Playford / City of Tea Tree Gully and City of Port Adelaide Enfield).</p> <p>The program is aligned to the provision and maintenance of Council's footpath network infrastructure particularly following regulatory changes supporting greater use of footpaths by cyclists.</p>	

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	<p>This program was included within the COVID-19 Capital Recovery Program. Applications for 2020/21 grant funding towards this program have been made and once the outcome has been received will be reported accordingly.</p> <p>Specifically projects arising from this bid have considered several current and proposed related initiatives including the following:</p> <ul style="list-style-type: none"> • Salisbury City Centre Renewal initiative. • Growth Action Plan. • Links to the City Wide Trails Program (Green Trails). • Greater Edinburgh Parks strategy. • Gawler Greenway (State Government initiative). • Place Activation Strategy Framework.
<p>Justification:</p>	<p>STRATEGY LINK - City Plan 2030 (The Liveable City and Place Activation and Integrated Transport Plan)</p> <p>This project is aimed at continually improving the bicycle network to enhance its utilisation providing a safer alternative to the on-road cycling and forms part of an integrated transport strategy.</p> <p>The program supports several initiatives within the City Plan including promoting health and fitness reducing energy consumption and reducing greenhouse gases (global warming and climate change).</p> <p>The proposed Council funding allocated to this program can be justified as follows: The City of Salisbury Walking and Cycling Strategy has been developed over recent years and despite considerable works undertaken on the Green Trails Network in this period of time very little Council funding has been spent on bicycle network improvements outside of the Green Trails Network pending the completion of the City of Salisbury Walking and Cycling Strategy and Transport Strategic Action Plan.</p> <p>Since the completion of the Green Trail along the Little Para River Corridor and Dry Creek Corridor from the Salisbury City Centre to Mawson Lakes it has become apparent that this trail has become very popular and it is evident that many users are using the trail as part of a purpose route (home to school to home; home to work to home; home to shops to home; etc.) not just as a longer recreational walk/ride; this means that virtually the entire City of Salisbury area needs to be considered for bicycle network improvements on a needs and priority basis because residents ultimately begin and end their journey at home (that is on a residential street).</p>

<p>Project Stakeholders</p>	
<p>Manager:</p>	<p>Dameon Roy</p>
<p>General Manager:</p>	<p>John Devine</p>
<p>Asset Owner:</p>	<p>David Boothway</p>
<p>Elected Member:</p>	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	244,000	169,100	192,000	215,400	820,500
Capital Income	50,000	50,000	50,000	50,000	200,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	3,700	3,600	4,800	4,300	16,400
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	197,700	122,700	146,800	169,700	636,900

Budget Bid Projects					
	2021	2022	2023	2024	Total
Gawler Greenway - Greenfields Station to Kings Road Cycling Route Stage 2 (\$155k of that \$50k Income)	94,000	0	0	0	94,000
Linkages from Ingle Farm Shopping / Community Facilities Precinct to Dry Creek Green Trails (\$180k of that \$50k Income)	0	0	0	119,300	119,300
Saints Road, Salisbury Plain - (\$155k of that \$50k income)	50,000	95,900	0	0	145,900
Depreciation	3,700	3,600	4,800	4,300	16,400
Diment Road - Salisbury North - Shared Use Path and Low Volume Road Cycling Route (\$155k of that \$50k Income)	50,000	0	82,300	0	132,300
Future Years Projects and Design - Bicycle Network Program	0	23,200	59,700	46,100	129,000
			Total		636,900

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2020/21 Financial Year		TRN000458
		Sportsfield Lighting Program
Id Number:	11101	
Program:	Sportsfield Lighting Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Fund lighting renewals and upgrades for sporting ovals based on their condition and levels of service required. A condition audit and service level assessment of sportsfield lighting infrastructure will be used to formulate future proposed works.	
Scope:	<p>This bid is to fund lighting facilities renewals and upgrades.</p> <p>The need for a particular sportsfield lighting renewal or upgrade may arise from a proactive assessment of the sites.</p> <p>Requests from a sporting club because of an increased number of teams and the need to extend training times later into the evening and/or across a wider area of the sportsfield may be considered in conjunction with this program and related bid Sportsfield Lighting Assistance Program.</p> <p>Works are generally coordinated with other related capital projects (pitch reconfigurations; playspace upgrades; sporting clubroom upgrades etc.) any known adjacent developments (for example to limit spill light to residential areas) and any known related utility service works (in particular SA Power Networks).</p> <p>Works are to take into consideration any site specific constraints such as restrictions arising from flight operations at Parafield Airport and RAAF Base Edinburgh.</p> <p>This program was included within the COVID-19 Capital Recovery Program where an additional \$150k was added to the program. This additional funding will enable lighting to be installed at the Salisbury North Oval for netball.</p> <p>The outcomes of the Place Activation Strategy which is currently being developed, may impact the priorities within this program.</p>	
Justification:	This program is developed from the AMP in conjunction with The Game Plan	


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	<p>for the renewing of existing lighting infrastructure to meet set condition criteria and service levels of lighting as per requirements of the associated clubs.</p> <p>The pending outcome of the Place Activation Strategy may impact future program priorities.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Andrew Legrand
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	429,100	180,000	180,000	180,000	969,100
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	5,600	3,600	3,600	3,600	16,400
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	434,700	183,600	183,600	183,600	985,500

Budget Bid Projects					
	2021	2022	2023	2024	Total
Limblom Park - Pooraka (Pooraka Football Club) - Sportsfield Lighting Program	279,100	0	0	0	279,100
Future Projects - TBC following the development of PAS	0	0	180,000	180,000	360,000
Depreciation	5,600	3,600	3,600	3,600	16,400
Brahma Lodge Oval (Football)	0	180,000	0	0	180,000
Salisbury North Oval (Netball)	150,000	0	0	0	150,000
			Total		985,500

2020/21 Financial Year		TRN000464
		Diment Road Burton/Direk - Upgrade
Id Number:	11184	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	Achieving Excellence	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Further staged widening reconstruction and upgrading of Diment Road between Bolivar Road and Heaslip Road located predominantly in the commercial / industrial zone to cater for B-Double access. It should be noted that Heaslip Road is the responsibility of the Department of Planning Transport and Infrastructure (DPTI).	
Scope:	<p>This bid is for the completion of the widening and reconstruction of Diment Road between Bolivar Road and Heaslip Road (excluded) mostly located in a commercial / industrial zone to cater for B-Double access. The standard of the upgrade (new road width kerb and gutter stormwater drainage infrastructure street lighting etc.) will vary according to present and future needs and various site constraints including possible RAAF Base Edinburgh restrictions.</p> <p>The Junction of Diment and Heaslip Rd. is owned and under the care and control of the DPTI. The upgrade of the approach to and the junction is excluded from this program, where City of Salisbury will continue to work with DPTI and City of Playford for the Design and Delivery.</p> <p>This Program has delivered the upgrade of Diment Road from Heaslip Road through to Helps Road. Works are commencing in FY19/20 on Diment Road from Helps Road towards the Kaurna Parks Wetlands inlet channel.</p> <p>The scope of work may include the following:</p> <ul style="list-style-type: none"> • Stormwater drainage. • New kerb & gutter. • New formation sub-base base and pavement including re-use of existing pavement where possible. • Linemarking and signage. <p>The remaining segments for completion include:</p> <ul style="list-style-type: none"> - Approx. 250m between Helps Road and Kaurna inlet channel culvert crossing 	

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	<p>(1 of 2 segments). - Approx. 400m between Kaurna Inlet Channel culvert crossing and Beadell Street.</p> <p>The following segments / elements are to be delivered under different programs:</p> <ul style="list-style-type: none"> - Helps Roundabout upgrade for A-Double through movements (Major Traffic). - Diment/Heaslip Junction and approach (in associated with DPTI / City of Playford (Major Traffic) <p>Council continues to fund 100% of the Diment Road upgrades works. External funding was previously sought under SPLR (Special Local Road Program) and HVSP (Heavy Vehicle Safety and Productivity Program), however these nominations were unsuccessful as these Programs focus on larger scale projects and upgrades. Council will continue to seek external funding, where relevant, but for the purpose of his bid, this program is fully funded by Council, with no expected income.</p> <p>Threshold treatment at the interface of the residential area – link to minor traffic</p> <p>As part of COVID-19 Capital Recovery Program, the remaining works have been consolidated into a single year being 2020/21.</p>
<p>Justification:</p>	<p>STRATEGY LINK - City Plan 2030 (The Liveable City and Integrated Transport Plan)</p> <p>This project is a recommendation of earlier Direk / Edinburgh Parks and more recent Greater Edinburgh Parks (GEP) traffic studies and is a key component of required infrastructure upgrade in the north-west sector of the City particularly related to road freight movements through the area as the industrial land is developed. Diment Road was originally constructed as a rural road without proper drainage and therefore requires a significant upgrade.</p> <p>The road requires widening and pavement depth increase to remain serviceable for current and forecast increased freight traffic.</p> <p>With subdivision and industrial development along Diment Road Hawker Road and Hookina Road Diment Road has become a major strategic transport link to Heaslip Road either directly or via Helps Road and Edinburgh Road. The road was originally designed as a rural road and is showing some signs of failure such as pot holes. Without further upgrade remaining sections are likely to move into serious failure mode.</p> <p>Construction timing is subject to change based on future development and plans emanating from the Greater Edinburgh Parks Development initiative. This is seen as a key project given the change in traffic use following development and B-Double designation.</p>

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,034,500	0	0	0	1,034,500
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	4,100	4,100	4,000	0	12,200
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,038,600	4,100	4,000	0	1,046,700

Budget Bid Projects					
	2021	2022	2023	2024	Total
Diment Road - Near Kaurna Inlet Channel - Final Stage (Except Stage Near Heaslip Road)	1,034,500	0	0	0	1,034,500
Depreciation	4,100	4,100	4,000	0	12,200
			Total		1,046,700

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2020/21 Financial Year		TRR000466
		Carpark Renewal / Upgrade Program
Id Number:	11191	
Program:	Carpark Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Resealing and upgrade of carparks including unsealed carparks.	
Scope:	<p>This program is for the prioritised (based on an asset condition audit and a usage assessment) resealing and/or upgrading of carparks which are outside the scope of Road Reseal / Reconstruction Program and Outdoor Sports Surface Renewal Program. Included in the program is the reinstatement of linemarking minor repair of kerb and gutter installation of compliant car parking spaces and associated minor new infrastructure for example kerb ramps and short footpath connections.</p> <p>This program was included within the COVID-19 Capital Recovery Program which enabled the renewal works at Carisbrooke Park Carpark to be brought forward into 2021/22.</p>	
Justification:	<p>STRATEGY LINK - City Plan 2030 (The Liveable City and Integrated Transport Plan)</p> <p>An audit has shown that there are a number of carparks in poor condition that require resealing.</p> <p>There are also carparks in average condition that can be treated for a relatively low cost to extend their useful life via a pavement preservation / rejuvenation (liquid road) treatment and thus defer the cost of a more expensive treatment into the future.</p>	
Project Stakeholders		
Manager:	Dameon Roy	
General Manager:	John Devine	
Asset Owner:	David Boothway	
Elected Member:		


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Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	214,300	660,900	0	0	875,200
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	214,300	660,900	0	0	875,200

Budget Bid Projects					
	2021	2022	2023	2024	Total
Strowan Park - Paralowie (Martins Road - Near Little Para Golf Course Access Road) - Carpark Redesign and Renewal - Carpark Renewal / Upgrade Program	74,100	0	0	0	74,100
Para Hills Community Hub - Rear Carpark (Maves Road) - Carpark Renewal / Upgrade Program	140,200	0	0	0	140,200
Jack Young Centre Carpark - Salisbury - Carpark Design Review and Renewal - Carpark Renewal / Upgrade Program	0	220,700	0	0	220,700
Carisbrooke Park (Northern Carpark) - Salisbury Park - Carpark Renewal / Upgrade - Carpark Renewal / Upgrade Program	0	440,200	0	0	440,200
			Total		875,200

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2020/21 Financial Year		TRR000469
		Transportation Program Area - Planning Program
Id Number:	11241	
Program:	Transportation Program Area - Program Planning	
Department:	City Infrastructure	
Key Direction:	Achieving Excellence	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Provide funding for the planning and development of the subsequent years 'Transportation' Category programs including various asset condition audits.	
Scope:	<p>This bid also allows for preliminary survey and design for the 'transportation project asset category' Capital Works Program in the following year subject to available funds.</p> <p>This bid also provides funding for the ongoing development and updating of the Transport Asset Management Plan (AMP). At present annual funding is required to continuously improve the Transport Asset Management Plan and develop subsequent capital works programs by undertaking asset condition audits including geotechnical verification pavement design reviews and transport management planning.</p> <p>In 2020/21 a Bridge Audit is scheduled to occur and thus additional funding is required for this year. A cycleway audit will also occur however this was included within the COVID-19 Capital Recovery Program and funded via the bringing forward of funding from a future year.</p> <p>In 2022/23 the 5 yearly road condition audit is scheduled to occur.</p> <p>This bid also provides funding for the updating of the Integrated Transport Plan in 2023/24.</p>	
Justification:	<p>STRATEGY LINK: Integrated Transport Plan</p> <p>This bid is to provide funding for the ongoing development and updating of the Transport Asset Management Plan to meet the Local Government Act requirement which is mandatory to create and update Asset Management Plans every four (4) years. This funding is required to allow time for planning development and feasibility analysis of subsequent years' 'Transportation' Project Asset Category Programs. This includes updating the Transport Asset Management Plan and preliminary survey and design for the Transportation project asset category Capital Works Program in the following year.</p>	


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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	470,100	278,400	87,200	150,700	986,400
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	470,100	278,400	87,200	150,700	986,400

Budget Bid Projects					
	2021	2022	2023	2024	Total
Survey and Design to Prepare for Next Year Program - Transportation Program Area - Program Planning	61,000	62,000	63,000	64,000	250,000
Footpath Defect Audit - Transportation Program Area - Program Planning	60,000	60,000	0	0	120,000
Transport Asset Management Planning	69,100	0	24,200	66,700	160,000
Bridge and Boardwalk Condition Audit (first half of 2020/2021)	220,000	0	0	0	220,000
Integrated Transport Plan - Update	0	0	0	20,000	20,000
Road Condition Audit	0	156,400	0	0	156,400
Cycleway Audit	60,000	0	0	0	60,000
			Total		986,400

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2020/21 Financial Year		WBN000485
		Salisbury Water - Solar PV (Salisbury Water Head Tanks)
Id Number:	11463	
Program:	Salisbury Water Business Unit Bids	
Department:	Business Excellence	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Increase security of supply, optimise pumping infrastructure to utilise solar PV and improve distribution pressure within the Salisbury Water recycled water network through Para Hills, Salisbury East, Salisbury South, Salisbury Park and Salisbury Heights.	
Scope:	<p>Previously endorsed program to rollout over a 3 year period an elevated water storage solution and solar PV to increase security of supply and improve distribution pressures within the Salisbury Water network in elevated suburbs whilst optimising pumping infrastructure to utilise off-peak tariffs and future solar PV.</p> <p>The installation of solar PV at Salisbury Water pump stations aligns with Council's draft Energy Management Plan which incorporates the provision for on-site renewables.</p> <p>Preliminary business case assessments indicate payback for Solar PV installation will be around 6 years.</p> <p>Completed works: FY2016/17 - Installation of head tanks at Hedgerow Reserve and connection pipework FY2017/18 - Installation of distribution pipes to customers in Gulfview Heights and Salisbury Heights</p> <p>Proposed works: FY2020/21 - Install Solar PV at Parafield and Moyes Reserve pump stations which supplies water to the Hedgerow Head Tanks. FY2021/22 to FY2022/23 - progressive take up of renewable purchase options or pursue rollout of solar PV across all Salisbury Water pumping stations subject to a successful business case.</p>	
Justification:	Electricity costs increase at a steady rate each year. Customer demand also creates pressure issues in various parts of the network. The current	


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	<p>distribution system is 'inverted' i.e. water storage is underground and at the bottom of the catchment. Many of our customers are in elevated areas e.g. Salisbury Heights Gulfview Heights etc. Ideally storage should be located above the customers to utilise gravity to maintain pressure in the pipelines.</p> <p>The first stage of work constructed in 2016/17 is complete with 1.55km of DN280pe distribution pipework connected to a new Head Tank(s) located at the top of Hedgerow Reserve Gulfview Heights. Recycled water is pumped up to the Head Tanks during periods of low demand and off-peak electricity (and/or solar power) and then gravity fed back into the network to maintain water pressures in the network during peak demand periods.</p> <p>Other benefits to be secured include the ability to switch pumping to off-peak and/or low demand periods and potentially to switch a significant portion of power supply to solar PV.</p> <p>Identified electricity savings and additional customer sales will result in ultimate savings/revenue of over \$500,000 per year.</p> <p>Subject to business case approval by the Salisbury Water Advisory Board (SWMB), the following program of works is proposed:</p> <ul style="list-style-type: none"> • 2020/21- Take up renewable purchase options or install solar PV subject to business case endorsement by the SWMB. • 2021/21 - progressive rollout of solar PV across Salisbury Water pumping stations subject to business case endorsement by the SWMB. This includes bringing forward the works proposed for 2022/23 into 2021/22 as included within the COVID-19 Capital Recovery Program.
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Project Stakeholders	
Manager:	Bruce Naumann
General Manager:	Charles Mansueto
Asset Owner:	Bruce Naumann
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	500,000	1,000,000	0	0	1,500,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	20,000	-80,000	-160,000	-260,000	-480,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0

Net Budget Bid	520,000	920,000	-160,000	-260,000	1,020,000
Budget Bid Projects					
	2021	2022	2023	2024	Total
Installation of Solar PV at Salisbury Water Distribution Pump Station(s) 19/20	500,000	900,000	-180,000	-260,000	960,000
Depreciation	20,000	20,000	20,000	0	60,000
			Total		1,020,000

2020/21 Financial Year		WBN000509
		Dry Creek - Greenfields MAR Upgrade
Id Number:	13562	
Program:	Salisbury Water Business Unit Bids	
Department:	Business Excellence	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Modify recycled water operations at Greenfields Wetlands from an 'injection-only' scheme to a Managed Aquifer Recharge (MAR) Scheme (ie. injection and extraction) in order to supplement customer supply.	
Scope:	Progressive upgrade and modification of the existing T1 injection wells and potential new T2 wells at Greenfields Wetland to facilitate greater injection rates and to enable extraction. This will change operations to a full Managed Aquifer Recharge scheme, in line with other Salisbury MAR schemes.	
Justification:	<p>Salisbury's injection of stormwater into the T1 aquifer at the Greenfields Wetlands were an important offset to the over-extraction of T1 groundwater by the previous operators of the Dry Creek salt fields. Long term over-extraction had resulted in a cone of depression in the T1 aquifer in the region. Salisbury's injection of harvested stormwater at Greenfields was seen as a favourable solution and was originally implemented by the Department for Environment and Water (DEW).</p> <p>With the closure of the Dry Creek salt fields, extraction has ceased and subsequent ongoing T1 injection by Salisbury over the past few years has 'neutralised' the cone of depression. During peak injection artesian conditions have been created.</p> <p>During 2019, several T1 operators in the region (in close proximity to Greenfields Wetlands) reported flowing wells as a result of these artesian conditions. It is anticipated that DEW will restrict our injection rates at Greenfields Wetlands due to these artesian conditions, which will severely limit the injection credits that we are able to transfer (via license) to facilitate extraction from our 22 community wells that supply numerous community customers across the Salisbury plains.</p> <p>It is proposed to modify/upgrade or install up to 4 wells at Greenfields over the next 2 years to facilitate injection and extraction of harvested stormwater to secure a better long term water security strategy, particularly during drought,</p>	


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	in accordance with the COVID-19 Capital Recovery Program.
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Project Stakeholders	
Manager:	Bruce Naumann
General Manager:	Charles Mansueto
Asset Owner:	Bruce Naumann
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	400,000	400,000	0	0	800,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	8,000	8,000	8,000	8,000	32,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	408,000	408,000	8,000	8,000	832,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Greenfields MAR Upgrade	400,000	400,000	0	0	800,000
Depreciation	8,000	8,000	8,000	8,000	32,000
			Total		832,000

2020/21 Financial Year		WBN000510
		Dry Creek – Weirs & Harvesting Optimisation
Id Number:	13565	
Program:	Salisbury Water Business Unit Bids	
Department:	Business Excellence	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Optimisation of existing stormwater harvesting infrastructure in Dry Creek to increase harvesting capacity from the Dry Creek catchment and provide long term security of supply for existing and future customers.	
Scope:	<p>Increase the height of the existing Walkley Heights weir and install additional weirs to optimise stormwater harvest from the highly urbanised Dry Creek Catchment.</p> <p>Expected outcomes from the optimisation project will include:</p> <p>FY2020/21: Weirs - raise the Walkley Heights weir by 1m and construct 2 new weirs to provide an additional 1,200ML of stormwater harvesting yield</p> <p>FY2021/22: Unity Park/Montague Rd MAR optimisation - fit out remaining 4 wells at Montague Road for extraction to supplement customer supply or secure new customers on the boundaries of Salisbury. Power Supply - augment power supply to 4 wells. This is in accordance with the COVID-19 Capital Recovery Program.</p>	
Justification:	<p>The Northern Catchments Urban Yield Study (Aqueon, 2016) identified 1,200ML of untapped stormwater harvesting potential within the Dry Creek catchment that could be implemented within a 1-2 year framework. This untapped potential will underpin existing and future stormwater harvesting and reuse initiatives.</p> <p>The Dry Creek Catchment is highly urbanised and provides a reliable source of stormwater and is very responsive to low rainfall events unlike the Adams Creek and Little Para River Catchments. This dependable and secure water source is crucial to the ongoing success of Council's alternative sustainable water supply.</p> <p>Optimisation of current schemes is the most cost-effective method to meet customer growth. In addition, the Parafield MAR scheme, which has been</p>	


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	<p>pivotal in meeting a large portion of Council's recycled water supply will require substantial renewal works within the next 12 to 18 months. This will include renewal of the wetland treatment reed-bed which will mean complete loss of supply from this scheme for up to 12 months. Additional capacity at the Unity/Montague MAR scheme is seen as crucial to maintain customer supply during this period.</p> <p>This project is the first recommendation from the Northern Yield Study and can be implemented immediately. The second recommendation is for the development of a new large scale scheme at the base of the Dry Creek catchment, in the Globe Derby/Saltfields area. This proposed large scale project is a completely separate body of work requiring significant stakeholder engagement, procurement of land and significant engineering investigation and will be subject to a separate bid in the future.</p>
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Project Stakeholders	
Manager:	Bruce Naumann
General Manager:	Charles Mansueto
Asset Owner:	Bruce Naumann
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,200,000	600,000	0	0	1,800,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	12,000	3,000	3,000	0	18,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,212,000	603,000	3,000	0	1,818,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Dry Creek - Wlrs & Stormwater Optimisation	1,200,000	600,000	0	0	1,800,000
Depreciation	12,000	3,000	3,000	0	18,000
			Total		1,818,000

2020/21 Financial Year		WBN000522
		Salisbury Water - Recycled Water Supply to Reactivated Reserves
Id Number:	13642	
Program:	Salisbury Water Business Unit Bids	
Department:	Business Excellence	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Funding to support the extension of the Salisbury Water distribution network to supply recycled water to various reserves across the City of Salisbury.	
Scope:	<p>Construction of new distribution pipework to provide Council's recycled water to reserves that are being reactivated under the Irrigation Reactivation Program.</p> <p>Work in 2020/21 will be prioritised and coordinated with City Infrastructure and will be rolled out to sites that were activated in the 2019/20 financial year.</p> <p>Operating costs are applied in the same year of construction with the objective of undertaking capital works early in the financial year prior to commencement of the irrigation season.</p> <p>At the end of the current 2 year program, this project is anticipated to deliver:</p> <ul style="list-style-type: none"> - savings to Council and the community by offsetting watering costs in the order of \$25k/year - income to the SWBU in the order of \$122k/year - significant displacement of mains water to an estimated 40ML/year. <p>This program was accelerated for completion in 2021/22 as part of the COVID-19 Capital Recovery Program.</p> <p>The water business will contribute funds based on a 5 year payback reflecting the business unit's objective to operate on commercial terms.</p> <p>There is potential for Government subsidisation of some of these schemes where mains water use is displaced.</p> <p>All remaining funds must be provided by Council.</p>	
Justification:	Council through key strategic documents including 'City Plan 2030' and the Place Activation Strategy has identified the desire to create places where	

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	<p>people want to be in relation to physical activity and create opportunities for people to be active in their everyday lives. The provision of irrigated turf in reserves is a key way to support this goal.</p> <p>Displacing mains water usage and reducing Adelaide's reliance on the River Murray is a key driver.</p> <p>Future water restrictions applied to mains water during drought conditions is a significant risk, and justifies additional expenditure on extending recycled water pipes to enable the City to maintain the desired service levels for amenity for the local community and also contribute to reducing the urban heat effect.</p> <p>Displacing reliance on mains water supply is also a key Council sustainability strategic direction.</p>
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Project Stakeholders	
Manager:	Bruce Naumann
General Manager:	Charles Mansueto
Asset Owner:	Bruce Naumann
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	380,000	565,000	0	0	945,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	-3,200	-12,700	-20,200	-25,000	-61,100
Operating Income	38,000	73,000	122,000	122,000	355,000
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	338,800	479,300	-142,200	-147,000	528,900

Budget Bid Projects					
	2021	2022	2023	2024	Total
Recycled Water Supply to Reactivated Reserves	334,000	477,000	-147,000	-147,000	517,000
Depreciation	4,800	2,300	4,800	0	11,900
			Total		528,900

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2020/21 Financial Year	DWR000532
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Id Number:	13678
Program:	New Infrastructure Bids
Department:	City Infrastructure
Key Direction:	The Sustainable City
Est Completion Date:	

Financial Year:	2021
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Executive Summary:	Further renewal of the St Kilda Breakwaters (sides of the Boat Channel).
Scope:	This Budget Bid is to maintain the integrity of the St Kilda Breakwaters existing 2.4m height. This includes the renewal of rock walls with larger size rocks to minimise the risk of them being removed in storm events. As part of the COVID-19 Capital Recovery Program, the works originally proposed for 2023/24 will now occur in 2020/21. This will align with the works occurring at the boat ramp.
Justification:	Ongoing renewal works are required to maintain the breakwater.

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	215,100	0	0	0	215,100
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	215,100	0	0	0	215,100

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Budget Bid Projects					
	2021	2022	2023	2024	Total
Channel Breakwaters Renewal	215,100	0	0	0	215,100
			Total		215,100

2020/21 Financial Year		DWR000548
		Dam Renewal & Rectification Works
Id Number:	13927	
Program:	Watercourse Management Works Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	There are 21 dams within the City which each require civil, maintenance and rectification works as identified within a recent audit. It is proposed to stage these works over a 10 year period.	
Scope:	<p>Infrastructure Management is currently reviewing the data associated with the recent audit undertaken of all the dams which reside within the City of Salisbury. The results indicating various levels of condition and works required across the 21 dams. Part of the audit has also identified maintenance safety requirements such as creation of access tracks. The audit is currently being reviewed to determine priorities based upon risk assessments. Works identified include but not limited to spillway upgrades, access tracks for safety inspections, silt removal, erosion control, shape correction, bank reinstatement and landscape establishment. The specific locations and program of works once determined will be reported to Council via the Works and Services Committee.</p> <p>Works undertaken within this new program are linked to those which occur within the Watercourse Management Works Program, Local and Major Flood Mitigation Program. As with these programs, Dam Renewal works have been brought forward from 2022/23 & 2023/24 into 2020/21 & 2021/22 as inclusions in the COVID-19 Capital Recovery Program.</p> <p>A component of operating has been allowed each year to enable the ongoing maintenance of the new infrastructure installed.</p>	
Justification:	The 21 dams located within the City of Salisbury are integral assets of the City's waterways. Major waterways which the dams support include Dry Creek, Little Para, Cobbler Creek and Edinburgh / Helps Road Drain. An audit of the dams was undertaken to determine the state of these assets and it found \$3M - \$4M worth of works is required to bring them up to an effective structure capability of retaining water and able to be safely maintained. The results of the audit are currently being reviewed and assessed to determine the priorities and program of works. Due to the quantum of works and budget required it is	


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	<p>proposed to progressively address all the issues across an approximate 10 year period.</p> <p>It is imperative that the dams are able to hold the quantum of water required to mitigate flooding, enable recycling of water and support the flow of water within the City's waterways.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	302,000	304,000	0	0	606,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	20,300	20,600	21,000	21,500	83,400
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	322,300	324,600	21,000	21,500	689,400

Budget Bid Projects					
	2021	2022	2023	2024	Total
Dam rectification works – Sites to be determined based upon priorities	302,000	304,000	0	0	606,000
Ongoing Maintenance of New Infrastructure	20,300	20,600	21,000	21,500	83,400
			Total		689,400

2020/21 Financial Year		TRN000549
		Waterloo Corner & Kings Road Safety & Amenity Improvements
Id Number:	13932	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Future program of works along Waterloo Corner Road, with the intent to improve road safety and provide new facilities for the community.	
Scope:	<p>Following a planning study in relation to the important east west links across the City, it is expected that this will include recommendations to improve the Cycle and Pedestrian links into the Northern connector to the City Centre. Following completion of the Northern Connector and associated road alignments, this project will construct new footpaths along both Kings Road (Between Whites Rd, Fairbanks Drive & Bolivar Rd) and Waterloo Corner Road (Between Springbank way and Heaslip Rd), to address missing links in the footpath network and additional streetscape / infrastructure and traffic safety improvements around Bus Stops, driveways and key intersections with respect to Pedestrian and Cycling movements with the first stage focused on Waterloo Corner Rd.</p> <p>This bid was included within the COVID-19 Capital Recovery Program, enabling pedestrian and cycle improvements to occur at Kings Road, now in 2020/21 in lieu of 2022/23 and 2023/24.</p>	
Justification:	<p>STRATEGY LINK: City Plan 2030 (The Liveable City)</p> <p>Waterloo Corner Road has been subject of requested reports via the Works and Services Committee in 2019 and 2020. This roadway is State Government owned and a critical link into the City Centre.</p> <p>At the western end in particular there are segments of Waterloo Corner Road where there is no footpath linking residential areas with community facilities and shopping centres.</p> <p>Following completion of the Northern Connector and the associated road alignment, construction of the missing footpath links will be critical to link cyclists and pedestrians on and off the connector and through the Waterloo Corner area safely.</p>	

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	<p>This will be similar to sections of Kings Road between Bolivar Road and Whites Road.</p> <p>Council will endeavour to continue to seek co-funding towards this project from DPTI as Waterloo Corner Road is a State Government owned roadway.</p>
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Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	David Boothway
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	500,000	250,000	0	0	750,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	23,400	23,700	22,300	23,400	92,800
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	523,400	273,700	22,300	23,400	842,800

Budget Bid Projects					
	2021	2022	2023	2024	Total
Design	50,000	0	0	0	50,000
Waterloo Corner Road - Footpath & Bus Stop Improvements	100,000	0	0	0	100,000
Waterloo Corner Road – Pedestrian and Cyclist Safety Intersection Improvements	100,000	250,000	0	0	350,000
Ongoing Maintenance of Infrastructure	20,300	20,600	21,000	21,500	83,400
Kings Road Pedestrian & Cycling Safety & Footpath Improvements	250,000	0	0	0	250,000
Depreciation	3,100	3,100	1,300	1,900	9,400
			Total		842,800

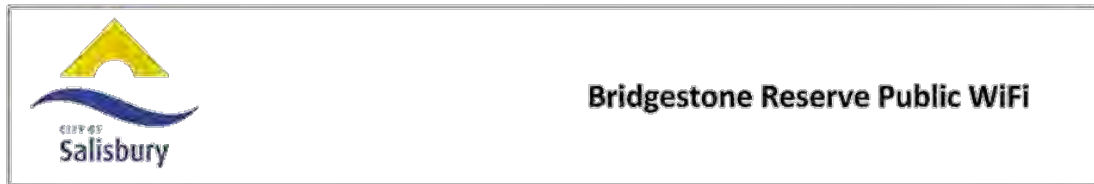
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2020/21 Financial Year		PSN000557
		Little Para Catchment Native Forest
Id Number:	15456	
Program:	Parks and Streetscape Program Area - Planning Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	To enhance the natural open space and vegetation associations along the Little Para River and Catchment by planting 10,000 native trees along this corridor.	
Scope:	To further enhance the Little Para Catchment and corridor, it is proposed to plant 10,000 native trees in an effort to increase canopy cover, increase natural habitat and improve the amenity of the corridor. This will complement the existing trail network.	
Justification:	<p>This initiative will provide an increased level of service for the local community, improving the quality of life. Through the increased urban greening and providing a mitigation strategy which will contribute to climate change resilience of local communities. An Urban Forest will be increase the diversity of public open space within the City as well as supporting the Little Para River Corridor as an alternate transport corridor through the provision of shade to the existing City Wide Trail located within this corridor.</p> <p>In addition, this work will improve the canopy cover within the City of Salisbury and will enhance and conserve natural habitat so no net loss of species is seen within the City.</p> <p>This initiative will be included within the 2019/20 Open Space and Places for People Grant Programs where a 50% contribution of \$200k will be sought.</p>	
Project Stakeholders		
Manager:	Dameon Roy	
General Manager:	John Devine	
Asset Owner:	Craig Johansen	
Elected Member:		

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	400,000	0	0	0	400,000
Capital Income	200,000	0	0	0	200,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	200,000	0	0	0	200,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Little Para Catchment Native Forest	200,000	0	0	0	200,000
				Total	200,000

2020/21 Financial Year	ITN000558
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Id Number:	15460
Program:	Strategic Projects Program - Planning Program
Department:	City Infrastructure
Key Direction:	The Living City
Est Completion Date:	

Financial Year:	2021
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Executive Summary:	To align with the construction of the new athletics facility at Bridgestone Reserve, Salisbury South, install Public WiFi at the reserve for the community.
Scope:	Install WiFi facilities at Bridgestone Reserve, Salisbury South, for public use in the reserve.
Justification:	This bid enables general members of the public to access WiFi whilst visiting Bridgestone Reserve. Supporting the public to remain connected technologically whilst using a community facility.

Project Stakeholders	
Manager:	Dameon Roy
General Manager:	John Devine
Asset Owner:	Craig Johansen
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	100,000	0	0	0	100,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	100,000	0	0	0	100,000


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Budget Bid Projects	2021	2022	2023	2024	Total
WiFi Facilities	100,000	0	0	0	100,000
			Total		100,000

2020/21 Financial Year		PSR000564
		Verge Development
Id Number:	15758	
Program:	Parks and Streetscape Program Area - Planning Program	
Department:	City Infrastructure	
Key Direction:	The Sustainable City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	To renew and develop a series of verges within the City which will result in an aesthetically pleasing result for the community but also provide ongoing savings by way of these verges changing to a low maintenance solution.	
Scope:	As part of developing the COVID-19 Capital Recovery Program, an initiative was included to renew a series of verges within the City, including some in high profile locations. The intent of this is to review existing treatments and where significant operational costs are incurred to maintain the sites, change the verges to a low maintenance treatment which is also visually attractive. Scope of the bid for 2020/21 also includes developing a program of works in accordance with priorities and optimum saving opportunities.	
Justification:	<p>STRATEGY LINK: City Plan 2030 (The Sustainable City) and Building City Pride.</p> <p>There are various sections of verge across the City which are significantly expensive to maintain. This is due to the frequency, traffic control required to safely complete the work and labour required to undertake the work. This bid has been formulated to review verge sites and develop a program of priorities to renew for delivery across the next two years. These works will translate into future years operational savings but align with the City Pride agenda.</p>	
Project Stakeholders		
Manager:	Dameon Roy	
General Manager:	John Devine	
Asset Owner:	Craig Johansen	
Elected Member:		

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	1,000,000	1,000,000	0	0	2,000,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	-450,000	-450,000	-450,000	-1,350,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	1,000,000	550,000	-450,000	-450,000	650,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Verge Development	1,000,000	1,000,000	0	0	2,000,000
Operational Savings	0	-450,000	-450,000	-450,000	-1,350,000
			Total		650,000

2020/21 Financial Year		PSN000499
		Netball Courts Reconstruction & Lighting Upgrade, Cockburn Green, Brahma Lodge
Id Number:	13364	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Upgrade netball courts & lighting, Cockburn Green, Brahma Lodge	
Scope:	<p>Upgrade netball courts & lighting (reconstruction and renewal of existing assets), Cockburn Green, Brahma Lodge to return location to fit for purpose for club use. This does not include clubroom modifications.</p> <p>This scope of works was able to be included as part of the COVID-19 Capital Recovery Program.</p>	
Justification:	<p>Local MP and Elected Members approached Council through 2019 on behalf of Brahma United Netball Club, seeking the renewal of the sports courts and lighting located on Cockburn Green, Brahma Lodge.</p> <p>The club has previously expressed interest in these works previously but this did not proceed due to lack of confirmation to establish a lease agreement for the site. Staff can explore the possibility of applying for State and Federal Grants, especially to support appropriate clubroom modifications</p> <p>The club has been in discussion with administration and are working collaboratively to provide a business plan outlining the continued planned growth of the club. Consequently this Bid is supported.</p>	
Project Stakeholders		
Manager:	Dameon Roy	
General Manager:	John Devine	
Asset Owner:	Craig Johansen	
Elected Member:	Cllr Blackmore and Cllr Duncan	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	500,000	0	0	0	500,000
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	20,000	14,400	10,200	44,600
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	500,000	20,000	14,400	10,200	544,600

Budget Bid Projects					
	2021	2022	2023	2024	Total
Netball Court Reconstruction	350,000	0	0	0	350,000
Ongoing Maintenance Associated Expenses	0	10,000	10,100	10,200	30,300
Sports Lighting Upgrade	150,000	0	0	0	150,000
Depreciation	0	10,000	4,300	0	14,300
			Total		544,600

2020/21 Financial Year		PBN000420
		Building Upgrade Program
Id Number:	10289	
Program:	Building Upgrade Program	
Department:	City Infrastructure	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Upgrades to Council owned buildings other than those that are submitted as a separate bid or included in the Building Renewal Program.	
Scope:	<p>This bid includes all Council owned buildings other than those that were submitted as a separate bid.</p> <p>A building condition and compliance audit and further planned work as part of The Game Plan update and assessment will influence future building upgrade works.</p> <p>The proposed future program of building upgrade works will be subject to final review and cost estimate and will be determined as part of the conceptual and detailed design works to be undertaken .</p> <p>The buildings identified below for upgrade works have been selected on the basis that there are improvements which can be made in order to better deliver services for the community.</p> <p>Upgrades generally mean an increase in building footprint and/or significant increased functionality/capacity.</p> <p>For 2020/2021 identified projects are as follows:</p> <ol style="list-style-type: none"> 1. Operation Centre - \$2M rationalisation and redevelopment of the Operations Centre in line with contemporary work practices and facilities, including change management and IT infrastructure associated costs estimated at \$500k. 2. Pooraka Farm Community Centre - \$700k - As per Works & Services Committee, Item 2.5.2, 9th December 2019, Resolution 0362/2019. <p>For 2021/2022 identified projects are as follows:</p> <ol style="list-style-type: none"> 1. Paddocks, Para Hills West, Soccer Clubrooms, \$2.9M. 2. Lindblom Park, Pooraka, \$100k, Design Preparation. <p>These projects were able to be incorporated as part of the COVID-19 Capital</p>	


PBN000420 - Page | 1

	<p>Recovery Program.</p> <p>The major building program included in Ingle Farm and Burton Community Centres will significantly enhance these facilities and have been included in separate bids. Future years of this bid will be informed by a current function and capacity review of Councils buildings and provisional funding of \$1M has been provided in years 2-4.</p>
Justification:	<p>STRATEGY LINK: Place Activation Strategy, Ability Inclusion Strategic Plan and City Plan 2030 (Critical Action: Increase the flexibility, and build capacity and capability, of our workforce to quickly respond to emerging opportunities and needs)</p> <p>The City of Salisbury has approximately 200 owned buildings. Proposed building upgrade works are prioritised in accordance with condition audits; compliance with current building standards and ongoing function and need.</p> <p>With reference to the building condition and compliance audit this program focuses on buildings that have issues meeting the following criteria:</p> <ul style="list-style-type: none"> • Structural integrity. • 'Fit for purpose' status of the building. • Carrying capacity demand and forecast growth. • Public and environmental health issues. • Exposure to risk including discrimination and child safe environment. • Other legislative requirements. • Internal policy. <p>With a portion of Council building assets residing within Council Reserves, the Place Activation Strategy may influence the future program of works.</p> <p>2020/21 of this bid is slightly above that the values displayed for this year within the 2019/20 bid. This is due to the two significant projects which require completion within this year.</p>

Project Stakeholders	
Manager:	Karen Pepe
General Manager:	John Devine
Asset Owner:	Peter Rexels
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	5,014,900	3,000,000	0	0	8,014,900
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	154,000	20,000	20,000	20,000	214,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	5,168,900	3,020,000	20,000	20,000	8,228,900


Budget Bid Projects					
	2021	2022	2023	2024	Total
Depreciation	54,000	20,000	20,000	20,000	114,000
Workshop & Storeroom Upgrade - Operations Centre	3,914,900	0	0	0	3,914,900
Pooraka Community Centre Upgrade	700,000	0	0	0	700,000
Change Management - Operations Centre	100,000	0	0	0	100,000
IT Infrastructure - Operations Centre	400,000	0	0	0	400,000
Lindblom Park, Pooraka	0	100,000	0	0	100,000
Paddocks, Para Hills West, Soccer Clubrooms	0	2,900,000	0	0	2,900,000
			Total		8,228,900

2020/21 Financial Year		PBN000565
		Animal Pound Facility
Id Number:	15773	
Program:	New Infrastructure Bids	
Department:	City Infrastructure	
Key Direction:	The Prosperous City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	The design, development, delivery and joint operation for a contemporary dog pound servicing the requirements of the City of Salisbury and the City of Tea Tree Gully in relation to their animal management obligations and services under the Dog and Cat Management Act and Local Government Act 1993, and that is compliant with relevant legislation and standards.	
Scope:	<p>Working collectively with the City of Tea Tree Gully, design and construct a new purpose built animal pound for joint use. This much be delivered in accordance with an agreed Memorandum of Understanding between the two parties.</p> <p>The new facility is proposed to be constructed at Research Road, Pooraka, and incorporate the following;</p> <ul style="list-style-type: none"> • Front of house office with isolated pick up area, and complementing landscaping, • Staff and public amenities. • Secured vehicle bay. • Segregated wings A1, B1 and isolation kennels. • Food preparation areas • Outdoor exercise areas. • Future provision for cat enclosures • Future expansion area (additional 20 kennels) <p>It is estimated that this facility will cost \$800k to construct with City of Salisbury contribution being \$400k.</p>	
Justification:	<p>STRATEGY LINK: City Plan 2030 (The Prosperous City)</p> <p>The City's pound facilities currently located at 55-61 Research Road, Pooraka, are in excess of 30 years of age and no longer meet contemporary standards for this type of facility. A condition assessment of the facility also highlighted a number of structural deficiencies.</p>	

Project Stakeholders	
Manager:	Jarred Collins
General Manager:	John Devine
Asset Owner:	John Darzanos
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	800,000	0	0	0	800,000
Capital Income	400,000	0	0	0	400,000
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	400,000	0	0	0	400,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Animal Pound Facility	400,000	0	0	0	400,000
			Total		400,000

2020/21 Financial Year		OPN000561
		Salisbury Home and Community Services Transport Expansion
Id Number:	15630	
Program:	Operating Bids	
Department:	Community Development	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	Funding to expand the transport services provided through Salisbury Home and Community Services.	
Scope:	Salisbury Home and Community Services provides transport services with older people to access shopping, medical appointments, social activities and transport to places of interest. The transport service is a door to door service, not a community bus service. Since the 2015/16 financial year council has provided \$100,000 funding per annum to expand the transport services provided through Salisbury Home and Community Services. The \$100,000 council funding has continued to be endorsed as ongoing budget and has become a vital service in enabling older residents to move about in the community, attend social connectivity activities, reduce isolation and support a community that is flourishing with opportunity for all. This funding provides a 50% of our transport services with older people. Transport is a vital part of supporting independence and ensuring that residents have an opportunity to actively participate in the community.	
Justification:	<p>Council's contribution to Salisbury Home and Community Services transport services saw the expansion of the fleet of vehicles and resulted in the delivery of an additional 18,304 transport trips over the three (3) years of 2015/6, 2016/17 and 2017/18. 3.9 This funding provides a vital service in regard to enabling older residents to move about in the community, attend social connectivity activities and reduce isolation.</p> <p>Furthermore Salisbury Home and Community Services Transport report was presented to council in Mach 2020 and Concil resolved resolution no 0450/2020:</p> <ol style="list-style-type: none"> 1. Information to be received. 2. Council support a wider range of transport service delivery options that maximise independence and choice for older residents of Salisbury. 3. That Council allocate \$100k per annum in the 2020/21 budget to continue an expanded Commonwealth Home Support Services for a further three year period commencing in 2020/21, and that for the duration of the COVID-19 	

OPN000561 - Page | 1

	<p>threat, the program be expanded to all senior residents who are not clients of Commonwealth Home Support Services.</p> <p>4. Council gives further consideration on expanded transport service delivery options for the western part of the city as part of the report due re consideration of community bus in May 2020 via the Innovation and Business Development Sub Committee.</p>
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Project Stakeholders	
Manager:	Vesna Haracic
General Manager:	Vesna Haracic
Asset Owner:	Vesna Haracic
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	100,000	100,000	100,000	0	300,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	100,000	100,000	100,000	0	300,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Transport Expansion	100,000	100,000	100,000	0	300,000
			Total		300,000

2020/21 Financial Year		OPN000560
		Management of Athletics Centre at Bridgestone Reserve
Id Number:	15627	
Program:	Operating Bids	
Department:	Community Development	
Key Direction:	The Living City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	To adopt a management model for Bridgestone Athletics Centre, allowing Council to maximize use of the facility by facilitating co-location of three clubs, other user groups, and the broader community.	
Scope:	<p>the scope of the bid includes the once off purchase of equipment and supplies necessary for operation of the facility. In addition to this a 0.8 FTE is required to oversee management of the facility and facilitate corporate partnerships that could offer additional health and wellness type programs to the general public.</p> <p>The initial three year term allows Council to drive maximum use of the facility and to work with sporting associations and the State Government to attract other significant events to the facility.</p>	
Justification:	<p>The facility is estimated to attract in excess of 15,000 individual visitors and between 30,000 to 50,000 repeat visitors per annum through use by schools, regional carnivals, athletics clubs, centres, the community and events.</p> <p>Endorsed by council 27 April 2020, Resolution 0502/2020.</p>	
Project Stakeholders		
Manager:	Adam Trottman	
General Manager:	Vesna Haracic	
Asset Owner:	Adam Trottman	
Elected Member:		

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	125,000	90,000	90,000	0	305,000
Operating Income	15,000	30,000	30,000	0	75,000
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	110,000	60,000	60,000	0	230,000


Budget Bid Projects					
	2021	2022	2023	2024	Total
Management of Athletics Centre	125,000	90,000	90,000	0	305,000
Sponsorship and Other Revenue	-15,000	-30,000	-30,000	0	-75,000
			Total		230,000

2020/21 Financial Year		OPN000559
		Responsible Cafes Partnership
Id Number:	15603	
Program:	Operating Bids	
Department:	City Development	
Key Direction:	The Prosperous City	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	A partnership with Responsible Cafes to assist and support businesses consider environmentally sustainable practices as a part of their operations.	
Scope:	<p>To support environmental sustainability measures that cafes/coffee shops can implement, including discounted coffee purchased in reusable cups, the City of Salisbury is encouraged to become a partner of the Responsible Cafes initiative in 2021, once COVID-19 (coronavirus) restrictions are eased and new requirements are understood by businesses.</p> <p>Responsible Cafes was founded in 2013 actively engaging cafes, councils and the community to improve sustainability. It is a registered non-for-profit community group. There are currently 5,000 cafes registered with the program across Australia.</p> <p>There are currently more than 50 councils and other commercial partners across Australia that have committed to partnering with Responsible Cafes and in return have access to the tools and platform to communicate to cafes promote sustainable businesses and change the paradigm on single use plastic waste in their community.</p>	
Justification:	Council meeting 25th May 2020, resolution 0539/2020.	
Project Stakeholders		
Manager:	Greg Ratsch	
General Manager:	Terry Sutcliffe	
Asset Owner:	Greg Ratsch	
Elected Member:		

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	4,000	4,000	0	0	8,000
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	4,000	4,000	0	0	8,000

Budget Bid Projects					
	2021	2022	2023	2024	Total
Responsible Cafes Partnership	4,000	4,000	0	0	8,000
			Total		8,000

2020/21 Financial Year	ITN000515
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	Information Security Improvement Program
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Id Number:	13607
Program:	Operating Bids
Department:	Business Excellence
Key Direction:	Achieving Excellence
Est Completion Date:	

Financial Year:	2021
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Executive Summary:	Confidential Item as per council resolution 0577/2020.
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Project Stakeholders	
Manager:	David Bevan
General Manager:	Charles Mansueto
Asset Owner:	David Bevan
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	541,800	274,000	274,000	274,000	1,363,800
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	541,800	274,000	274,000	274,000	1,363,800

2020/21 Financial Year		OPN000563
		COVID-19 Infrastructure Recovery Program Resourcing
Id Number:	15753	
Program:	Operating Bids	
Department:	City Infrastructure	
Key Direction:	Achieving Excellence	
Est Completion Date:		
Financial Year:	2021	
Executive Summary:	To enable the successful delivery of the COVID-19 Capital Recovery Program, four additional FTE positions are required to assist with the development of the program through to completion. These positions are only required for the two years of the program and can be recovered as part of the Recovery Program.	
Scope:	<p>To successfully deliver the COVID-19 Capital Recovery Program, an additional four (4) Full Time Equivalent (FTE) positions are required. As presented to Council in May 2020, these positions are;</p> <ul style="list-style-type: none"> • Project Manager x 2 • Senior Engineer • Landscape Architect <p>These positions are required to support the completion of the following elements;</p> <ul style="list-style-type: none"> • Preliminary Work • Documentation • Procurement • Project Delivery • Asset Management <p>The funding of these two year positions has been included within the COVID-19 Capital Recovery Program.</p>	
Justification:	<p>STRATEGY LINK: City Plan 2030 (Enabling Excellence)</p> <p>To support the community following the COVID-19 pandemic, Council endorsed a two year stimulus program of capital works. This program was developed to support and provide employment opportunities, business continuity and amenities for the community. To enable this program to be achieved, the additional approximate \$12M per annum of Capital Works for the next two years requires four additional resources. The expenses associated with these four resources have been included for funding as part the COVID-19 Recovery Program.</p>	

Project Stakeholders	
Manager:	John Devine
General Manager:	John Devine
Asset Owner:	John Devine
Elected Member:	

Budget Bid Financial Summary					
	2021	2022	2023	2024	Total
Capital Expenditure	0	0	0	0	0
Capital Income	0	0	0	0	0
Transfer From Reserves - Capital	0	0	0	0	0
Operating Expenditure	0	0	0	0	0
Operating Income	0	0	0	0	0
Transfer From Reserves - Operating	0	0	0	0	0
Net Budget Bid	0	0	0	0	0

Budget Bid Projects					
	2021	2022	2023	2024	Total
Project Manager x 2	239,200	245,200	0	0	484,400
Senior Engineer	119,600	122,600	0	0	242,200
Landscape Architect	119,600	122,600	0	0	242,200
Capitalisation of Staff Time	-478,400	-490,400	0	0	-968,800
			Total		0

ITEM	6.6.2		
	BUDGET AND FINANCE COMMITTEE		
DATE	09 June 2020		
PREV REFS	Budget and Finance Committee	6.4.3	20/04/2020
HEADING	Rating Strategy 2020/21		
AUTHOR	Kate George, Manager Financial Services, Business Excellence		
CITY PLAN LINKS	4.2 Develop strong capability and commitment to continually improve Council's performance. 4.3 Have robust processes that support consistent service delivery and informed decision making.		
SUMMARY	Rate Revenue for the Draft 2020/21 Annual Plan has been based on estimated valuation growth and an average rate increase of 0% for all rate types, with rates frozen year on year except where rates have increased as a result of improvements, changes in land use or zoning, a change in ownership or a correction to land values. Updated information from the State Valuation Office has now been received and this item provides a more accurate determination of expected rate revenue for 2020/21.		

RECOMMENDATION

1. Information be received.
2. A rate increase based on 0.0% average increase in residential rates, and a 0.0% increase for Commercial and Industrial, and a 30% differential on vacant land, be endorsed as the basis for setting rates in 2020/21.
3. That a rate cap be applied to ensure that there is a 0% increase in the general rates levied in 2020/21 when compared with those levied in 2019/20 except where the increase in rates results from improvements, a change in land use or zoning, a change in ownership, or a correction in property value.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 In endorsing the Draft 2020/21 Annual Plan for public consultation in April 2020 rate revenue had been based on an estimated valuation growth of 1.0% and an average rate increase of 0.0%. The annual plan also included a rate cap to limit the increase on 2019/20 general rates to 0%, except when it results from

improvements, a change in land use or zoning, a change in ownership or a correction to property value.

- 1.2 Updated information has been received from the State Valuation Office so that we are now in a position to more accurately determine expected rate revenue.
- 1.3 Further updates from the State Valuation Office may come through before final adoption although this is expected to have a relatively minor impact.

2. CONSULTATION / COMMUNICATION

2.1 Internal

- 2.1.1 N/A

2.2 External

- 2.2.1 The rating strategy forms part of the Annual Plan which was available for Public Consultation throughout May 2020.

3. REPORT

Valuation Changes

- 3.1 Council has received updated property valuation details from the State Valuation Office. These are summarised below:

3.2 General Market Revaluation

- 3.2.1 The market movements for the latest valuation information has had little change on the movements advised to Council in April, and appear in the table below for reference. These percentages are used to adjust last year's rate in the dollar before setting an average rate increase.

Main Categories	April 2020 % Change	May 2020 % Change
Average increase/(decrease) across all properties	2.1%	2.1%
Average increase/(decrease) across residential properties	1.6%	1.7%
Average increase/(decrease) across Commercial/Industrial properties	3.6%	3.6%
Average increase/(decrease) across Vacant Land properties	4.5%	3.9%

3.3 Valuation Growth

- 3.3.1 In addition to the market or 'price' increases/(decreases) in value, the capital value of the City increases each year from new development from both residential and industrial development, but is currently primarily driven through infill throughout the city.
- 3.3.2 The budget rate revenue estimate to date had been based on revenue growth of 1.0% from development within the city and was considered appropriate on the back of development approvals in recent years that

would normally be expected to translate into 'on the ground' value for rating purposes this year.

3.3.3 The State Valuation Office have largely completed their collection of the growth data, and it is 0.65%, which is lower than expectations, and results in an unfavourable budget impact of \$352k less rate revenue.

3.3.4 However, given the mix of growth, being relatively high proportion of vacant land allotments which are typically minimum rated, and higher growth as a proportion in Commercial and Industrial which have a higher rate in the dollar, the rate revenue is slightly above target by \$91k. However, these calculations do not take into account the impact of the rate cap which is discussed below.

3.4 Rate Increase

3.4.1 Members are aware that estimates for rate revenue used to prepare the Budget and Draft 2019/20 Annual Plan have been based on an average rate increase of 0.0% for all rate types, with rates frozen year on year except where rates have increased as a result of improvements, changes in land use or zoning, a change in ownership or a correction to land values. By adding the estimated growth of 1.0%, our target for rate revenue was \$101.565M to produce an operating budget aligned to our Long Term Financial Plan.

3.4.2 Based on the latest valuation information and freezing rates as described above the revenue projections have been modelled and the results summarised below. The rate revenue is below the budget expectations by \$345k, with growth providing an additional \$91k due to the mix of growth. More than offsetting this favourable impact is the rate cap to freeze rates which reduces revenue by \$439k which is being reviewed. This is an increase on the amount anticipated at the time of drafting the annual plan for public consultation, bringing the total cost of this measure to \$2.8M.

3.4.3 To freeze rates requires that where a property has gone up by more than the average market movement, a rate cap is applied to reduce the rates to those levied in 2019/20. Where a property value has increased by more than the average market movement, there will be a rate increase, and applying a cap will remove this impact. Those properties that have increased below the average market movement will have 2020/21 rates lower than 2019/20, and those properties that have increased in value at the average movement will have 2020/21 rates levied consistently with those of 2019/20 without the need for a rate cap.

3.4.4 Overall the rate revenue currently anticipated is \$101.2M and this revised rate revenue is included in the consolidated summary, and is discussed further in the Budget Update (Budget and Finance Committee, 09/06/20).

3.4.5 Council has responded to COVID-19 impacts through a raft of measures, and significantly decided that an average 0.0% rate increase be applied and rates for 2020/21 be frozen to those of 2019/20 (noting exceptions for growth, corrections etc). This decision in isolation has impacted on Councils financial results, and has resulted in the inclusion of the Operating Surplus Initiative to identify ongoing savings to offset lost rate

revenue. Setting this course of action will ensure ongoing financial sustainability. It is a result of the strong financial position of Council that it is able to take the decision to not increase average rates in 2020/21, and to support the community at this time.

Assumption	2019/20	2020/21
Average Rate Increase (all categories, except minimum rates)	2.9%	0.0%
Minimum Rates	2.9%	0.0%

Outcomes	2019/20	2020/21	Increase
Rate Revenue	\$100,559,407	\$101,216,524	\$657,117
Average Residential Rate	\$1,378	\$1,378	\$0
Residential Rate in \$	0.4270	0.4200	
Minimum Rate	\$1,016	\$1,016	\$0
Commercial/Industrial Rate in \$	0.6486	0.6261	
Commercial/Industrial rate differential	51.9%	49.1%	
Vacant Land Rate in \$	0.5551	0.5460	
Vacant Land Rate differential	30%	30%	

4. CONCLUSION / PROPOSAL

- 4.1 Councils decision to support the community with a 0.0% average rate increase and the associated rate cap to provide for no increase on 2019/20 rates (except for increases due to growth, corrections to valuations etc), has resulted in the lower than anticipated rate revenue when compared with that included in the Annual Plan for public consultation. However, the rate revenue of \$101.2M still provides an adequate surplus of \$1,740k (as detailed in the Budget Status Update on tonight's agenda).
- 4.2 Given this it is recommended that the rate increase and vacant land differential used as the basis for public consultation be endorsed for 2020/21 rating purposes, as this provides consistency with the parameters that have been used for public consultation of the Draft 2020/21 Budget and Annual Plan.
- 4.3 While this rate increase results in the deterioration of ongoing financial sustainability, having responded through the inclusion of \$2.4M Operating Surplus Initiative, these two decision together provide for ongoing financial sustainability and enables Council to respond to the challenges facing the community in relation to COVID19.
- 4.4 The rate increase be based on a 0.0% average increase in residential rates, a 0.0% increase for Commercial and Industrial properties, and a 30% differential on vacant land, be endorsed as the basis for setting rates in 2020/21.

CO-ORDINATION

Officer: Executive Group
Date: 02/06/2020

ITEM	6.6.3
	BUDGET AND FINANCE COMMITTEE
DATE	09 June 2020
HEADING	Globe Derby Community Club 2020/21 Separate Rate
AUTHOR	Kate George, Manager Financial Services, Business Excellence
CITY PLAN LINKS	<p>4.1 Strengthen partnerships that enable us to better address our community's priorities.</p> <p>4.2 Develop strong capability and commitment to continually improve Council's performance.</p> <p>4.3 Have robust processes that support consistent service delivery and informed decision making.</p>
SUMMARY	<p>As part of setting the budget and declaration of rates Council declares a separate rate each year on behalf of the Globe Derby Community Club in accordance with the Land Management Agreement. This report seeks Council's support to prepare a declaration of the separate rate for 2020/21, following the receipt of the formal request from Globe Derby Community Club. This report provides a copy of the correspondence received and seeks support to prepare a declaration of the separate rate for 2020/21.</p>
RECOMMENDATION	<ol style="list-style-type: none"> 1. The proposed separate rate of \$110 per share in common land, 63 shares in total, in the relevant area for the Globe Derby Community Club for 2020/21, be endorsed in principle, and a formal resolution be brought forward to the June 2020 Council meeting for adoption of the rate.
ATTACHMENTS	<p>This document should be read in conjunction with the following attachments:</p> <ol style="list-style-type: none"> 1. Globe Derby Community Club Request 2. Minutes from the Globe Derby Community Club 3. Globe Derby Community Club Budget 2020 4. Globe Derby Allotment Plan
1. BACKGROUND	<ol style="list-style-type: none"> 1.1 In the Land Management Agreement with the Globe Derby Community Club, Council has agreed to raise funds by way of separate rates on properties with an interest in an area of common land (63 shares). The rates raised are for use by the club to maintain the common land area.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 N/A

2.2 External

2.2.1 Globe Derby Community Club has submitted their request to Council, a copy of which is included as an attachment to this report

3. REPORT

- 3.1 The Globe Derby Community Club (the Club) is a body consisting of owners of the allotments contained in DP9830 (lots 1-23 & 26-32), DP18972 (lots 50-51), DP9831 (lots 33-34 & 37-64) and FP14624 (lots 1-2) inclusive: 64 allotments in total.
- 3.2 Allotment 65 in DP9832 is common land (the Land) which is owned in 63 equal shares, held across the 64 allotments detailed in paragraph 3.1. The ownership is one share per allotment, except for lot 1 of FP14624 and lot 37 of DP9831 which has one share across the two allotments.
- 3.3 The Council and the Club entered into an Agreement in 1998 (the Agreement) for the management of the Land that requires, amongst other things, that the Club will maintain the Land. The Council agreed to assist the Club by declaring a separate rate for the purposes of funding the maintenance of the Land by the Club.
- 3.4 It should be noted that allotments and assessments are different concepts, and should land owners have multiple allotments that they seek to amalgamate as a single assessment, they will still be levied the separate rate on their respective share of the common land. Currently there are 64 allotments, 63 shares of interest in common land, and 62 assessments.
- 3.5 In the exercise of the power contained in section 154(2)(b) of the Local Government Act 1999 the Council may declare a separate rate based on a proportional basis related to the estimated benefit to the occupiers of the land in the part of the area subject to the rate.
- 3.6 A formal request from the Globe Derby Community Club (Attachment1) has been received and the separate rate required for 2020/21 is a \$10 increase on that of 2019/20 year. Accordingly the Club are seeking a separate rate of \$110 per share of interest in the common land, providing a total revenue of \$6,930. This meets the requirements of a separate rate as it is based on a proportional basis related to the estimated benefits to the occupiers of the land in the part of the area subject to the rate.

- 3.7 A rate of \$110 per share of Common Land is required to generate the requested and required revenue of \$6,930 to enable the Globe Derby Community Club to maintain the common land area (the Land), and detailed below:

DP9830 Lots 1-23 & Lots 26-32	\$110 per allotment
DP18972 Lots 50-51	\$110 per allotment
DP9831 Lots 33-34 & Lots 38-64	\$110 per allotment
F14624 Lot 2	\$110 per allotment
FP14624 Lot 1 & DP 9831 Lot37	\$110 in total for the two lots combined

4. CONCLUSION / PROPOSAL

- 4.1 Council endorse in principle, the proposed separate rate of \$110 per share of interest in common land in the relevant area for the Globe Derby Community Club for 2020/21, noting a formal resolution will be brought forward to the June 2020 Council meeting for adoption of the rate.

CO-ORDINATION

Officer: Executive Group
Date: 01/06/2020



GLOBE DERBY COMMUNITY CLUB
C/- THE SECRETARY
30 ALABAR CRESCENT
GLOBE DERBY PARK
SA 5110
TEL: 0411042206

The CEO
Corporation of the City of Salisbury
PO Box 8
SALISBURY SA 5108
Attention: Mechelle Potter

Dear Mechelle,

Enclosed are the documents you require to collect our common land rate. The last AGM saw residents vote to raise the amount to \$110.00 per household as this has been deemed sufficient to allow us to maintain the common land and to recommence saving toward our goal of a replacement tractor and the new goal of purchasing a water truck.

The following has been approved by our Committee:

For the purposes of raising revenue for the maintenance of the Land and management of the facilities on the Land, being Lot 65 in deposited plan no. 9832, the Globe Derby Community Club requests that the Council declare a separate rate, based on a proportional basis related to the estimated benefit to the occupiers of the Land in the part of the area subject to the rate, of \$110 for each allotment numbered 1 – 32 in deposited plan no. 9830 and 36 – 64 inclusive in deposited plan no. 9831, of portion of section 3070 of Hundred Part Adelaide (laid out as Bolivar), pursuant to s154(2)(b) of the Local Government Act 1999 for 2020/21.

Yours faithfully,

Fran Hurley
Secretary Globe Derby Community Club

Globe Derby Community Club Annual General Meeting

Held on Monday 13 January 2020, 8:00 pm

Present: See attendance record

Apologies: Julie Mazzoleni, Annette & Gareth Heron

Meeting opened at 7:30 pm The meeting commenced later than advertised as it was necessary to wait for attendees.

The president was notified that Proxy votes were submitted by the following members:
Anette Heron, Chris Hardy x 2, Julie Mazzoleni, Ray Holberton, Suzanne Dix, Dot Catterall x 2

President P Hodgson welcomed all to the meeting.

Minutes

The minutes of the previous AGM were tabled
Motion: that the minutes are a true and correct record of the previous AGM
Moved M Delaney/Seconded L Holberton - carried

Business Arising from the minutes

Nil

[REDACTED]

Setting of the Common Land Rate

F Hurley opened this item with the previously circulated motion that the common land rate be increased to \$110:

The motion was opened to the floor for discussion with the following points under consideration:

- E Johnson suggested the rate be increased to \$150
- The club is becoming more dependent on contractors to undertake work and this is not cheap
- In previous years residents undertook their own work on the common to contribute to the management but are no longer taking the initiative.
- Large works like bulldozing tree stumps can't be done by residents

Subsequent motions not carried-

E Johnson moved that the common land rate be increased to \$150 for the 2020/21 financial year/seconded A Hurley – not carried.

M Delaney moved that the common land rate be increased to \$120 for the 2020/21 financial year/seconded P Hodgson – not carried.

GLOBE DERBY COMMUNITY CLUB INC

Budget 2020/2021

	Income	Expenditure
63 rateable properties @ \$110.00	\$6930.00	
bank interest	<u>\$ 10.00</u>	
Insurance - \$10M public liability \$2M Association & Officials Liability MV (Tractor) insurance		\$1500.00
Lease of parcel of land adj. common		\$ 250.00
Tractor fuel & maintenance		\$1500.00
Maintenance & resurfacing of tracks & arenas		\$ 800.00
Post & cash items		\$ 100.00
Rubbish removal from Common		\$ 1510.00
Removal of tyres		\$ 500.00
Provision for future machinery replacement		<u>\$ 780.00</u>
 <u>TOTAL</u>	 \$6940.00	 \$6940.00



Item 6.6.3 - Attachment 4 - Globe Derby Allotment Plan