



## **AGENDA**

**FOR ASSET MANAGEMENT SUB COMMITTEE MEETING TO BE HELD ON**

**10 MARCH 2020 AT CONCLUSION OF INNOVATION AND BUSINESS  
DEVELOPMENT SUB COMMITTEE**

**IN WITTBER & DR RUBY DAVY ROOMS, SALISBURY COMMUNITY HUB,  
34 CHURCH STREET, SALISBURY**

### **MEMBERS**

Cr L Braun (Chairman)  
Mayor G Aldridge (ex officio)  
Cr C Buchanan  
Cr A Duncan  
Cr N Henningsen  
Cr S Reardon (Deputy Chairman)

### **REQUIRED STAFF**

Chief Executive Officer, Mr J Harry  
General Manager City Infrastructure, Mr J Devine  
Team Leader Parks and Open Space Assets, Mr C Johansen  
Team Leader Civil & Transport Assets, Mr D Boothway

### **APOLOGIES**

### **LEAVE OF ABSENCE**

### **PRESENTATION OF MINUTES**

Presentation of the Minutes of the Asset Management Sub Committee Meeting held on 02 December 2019.

---

**REPORTS**

AMSC1 Future Reports for the Asset Management Sub Committee..... 3  
AMSC2 Levels of Service Options ..... 7

**OTHER BUSINESS**

**CLOSE**

<b>ITEM</b>	AMSC1
	<b>ASSET MANAGEMENT SUB COMMITTEE</b>
<b>DATE</b>	10 March 2020
<b>HEADING</b>	Future Reports for the Asset Management Sub Committee
<b>AUTHOR</b>	Michelle Woods, Projects Officer Governance, CEO and Governance
<b>CITY PLAN LINKS</b>	4.3 Have robust processes that support consistent service delivery and informed decision making.
<b>SUMMARY</b>	This item details reports to be presented to the Asset Management Sub Committee as a result of a previous Council resolution.

**RECOMMENDATION**

1. The information be received.

**ATTACHMENTS**

There are no attachments to this report.

**1. BACKGROUND**

- 1.1 A list of resolutions requiring a future report to Council is presented to each sub committee and standing committee for noting.
- 1.2 If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

**2. CONSULTATION / COMMUNICATION**

- 2.1 Internal
  - 2.1.1 Report authors and General Managers.
- 2.2 External
  - 2.2.1 Nil.

### 3. REPORT

3.1 The following table outlines reports to be presented to the Asset Management Sub Committee as a result of a previous Council resolution:

Meeting Item	Heading and Resolution	Officer
26/03/2018 6.4.2 <b>Due:</b> <b>Deferred to:</b> <b>Reason:</b>	<b>Budget Bids 2018/2019 - Streetscape Renewal - PSN107</b> That a further report come back considering an increase in funding to the Street Tree Program bid PSN107 looking at improving outcomes and quality. March 2020 May 2020 A summary of the street tree audit and key recommendations is proposed to be presented to the Committee in May. Consideration of improving outcomes and quality should ideally be done at the same meeting.	Dameon Roy / Tamika Cook
27/05/2019 3.6.5 <b>Due:</b> <b>Deferred to:</b> <b>Reason:</b>	<b>Review of Footpath Policy</b> 2. The review of the Footpath Policy as set out in Attachment 1 to this report (Resources and Governance 3.6.5, 20/05/2019) be deferred to the July meeting of the Resources and Governance Committee. March 2020 April 2020 Delaying to align with other streetscape related policies and programs.	David Boothway
23/09/2019 AMSC-OB2 <b>Due:</b> <b>Deferred to:</b> <b>Reason:</b>	<b>Streetscapes and Footpath Program</b> That a report on the review of existing relevant policies and service levels of the streetscapes and footpaths program be provided at the November 2019 Asset Management Sub Committee meeting. March 2020 April 2020 Delaying to align with other streetscape related policies and programs.	John Devine
23/09/2019 MON1 <b>Due:</b> <b>Deferred to:</b> <b>Reason:</b>	<b>Impact of Council Trees on Residential Solar Panels</b> 1. That Council provide a report into the costs and feasibility of amending the Council Tree Management Policy to include the provision of the pruning Council trees that affect the performance of residential Household solar panels. March 2020 May 2020 A summary of the street tree audit and key recommendations is proposed to be presented to the Committee in May. Consideration of the Tree Management Policy should ideally be done at the same meeting.	Craig Johansen

25/11/2019 AMSC2 (Oct 19)	<p><b>Playspace Policy and Levels of Service Review</b></p> <p>2. A report be prepared for the December meeting of this sub committee providing a draft Playspace policy for consideration and having regard or reference to:</p> <ul style="list-style-type: none"> <li>• Provision of a hierarchy of playgrounds and equipment by functionality level;</li> <li>• Retention of existing equipment where possible or appropriate;</li> <li>• Suitability of equipment (seating, BBQ, toilets etc.) and features (e.g. water);</li> <li>• Placement of fencing near main roads or water ways; and</li> <li>• Incorporation of smart city applicability where suitable.</li> </ul> <p>3. The report also provide advice about trends and directions in playground equipment design.</p> <p><b>Due:</b> March 2020  <b>Deferred to:</b> April 2020  <b>Reason:</b> The Playspace Policy and Levels of Service Review will be completed following discussion with Council on the Place Activation Strategy at the Elected Member workshop held on 29 February 2020.</p>	Craig Johansen
24/02/2020 MON7.1	<p><b>Motion on Notice: Lighting at Mobarra Park</b></p> <p>2. That advice regarding the determination of lighting to be incorporated into district and regional playgrounds be included in the report for place activation that is being prepared for the Asset Management Sub Committee.</p> <p><b>Due:</b> June 2020</p>	Dameon Roy

#### 4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Asset Management Sub Committee have been reviewed and are presented to Council for noting.

#### CO-ORDINATION

Officer: Executive Group GMCI  
Date: 02/03/2020 28/02/2020



<b>ITEM</b>	AMSC2  <b>ASSET MANAGEMENT SUB COMMITTEE</b>
<b>DATE</b>	10 March 2020
<b>HEADING</b>	Levels of Service Options
<b>AUTHOR</b>	Dameon Roy, Manager Infrastructure Management, City Infrastructure
<b>CITY PLAN LINKS</b>	2.3 Have natural resources and landscapes that support biodiversity and community wellbeing. 3.4 Be a proud, accessible and welcoming community.
<b>SUMMARY</b>	As part of the Strategic Asset Management Plan presentation at the Elected Member Workshop, Staff gave an overview of Service Level changes that has been discussed at Council, over the last 12 Months. This report makes recommendations with respect to the merit of those proposals and recommendations on how to move forward with respect to these service levels.

**RECOMMENDATION**

1. The Information be received and noted
2. Canopy Cover be considered as part of the Sustainability Strategy, that will be the subject of a report back to this Council in time to be considered in the 2021/22 Budget Cycle.
3. A discussion on street trees to include the Street Tree Policy, species types, the street tree audit, and renewal strategy be held at the Asset Management Sub Committee meeting in May 2020.
4. Council consider a revised budget for 2021/22 and beyond following consideration of a report on the learnings from the 2020 verge trial program which is currently underway, and any subsequent changes to the level of service.
5. Council consider the addition of a New Bid for additional Local Playgrounds and one at \$200,000 per annum for 5 years, and one District playground at a cost of \$400k (suggested for 2021/22).
6. The new District Playground location will be discussed with the Asset Management sub Committee for recommendation to Council as part of the development of the Place Activation Strategy, however the favoured position based on a 3km catchment is Hausler Reserve, Paralowie.
7. The Asset Management Sub Committee endorses the continuation of the Irrigation Upgrade program for local reserves, as part of the Reserve Upgrade Program, for the next 3 years at a cost of \$200k per annum, delivering 85% of residents an irrigated open space within 500m of their home..

8. Council await the completion of the Mobile CCTV trial to assess the value and success of the trial with respect to CCTV location and the value of Mobile CCTV as a deterrent to the illegal dumping of rubbish, graffiti and hoon driving.

## **ATTACHMENTS**

There are no attachments to this report.

### **1. BACKGROUND**

- 1.1 The Strategic Asset Management Sub-Committee's chief purpose is to provide advice and oversight with respect to Policy Directions and levels of service for key Assets in the City.
- 1.2 Whilst presentations have been shown to the Committee regarding various Asset Classes, and discussions have been undertaken around Levels of Service, there have not been any Policies presented to date.
- 1.3 This report discusses 5 levels of service issues which have been raised as priorities by Councillors, including Canopy Cover, Verge Slashing, Playgrounds, Irrigated Local Reserves, the provision of CCTV in the City.

### **2. CONSULTATION / COMMUNICATION**

- 2.1 Internal
  - 2.1.1 Field Services
  - 2.1.2 City Development
  - 2.1.3 Inspectorate
  - 2.1.4 Parks and Open Space Assets
- 2.2 External
  - 2.2.1 City of Playford

### **3. REPORT**

- 3.1 Councillors have expressed views on the appropriateness of a range of services and service levels, culminating in a discussion about the Customer Charter at the February 2020 Informal Strategy meeting. This discussion included the identification of a number of priority services to be considered by staff.
- 3.2 Since this Informal Strategy meeting Council staff have provided presentations to Council as part of the recent elected members workshop on the Strategic Asset Management Plan and Place Activation Strategy with a view to introduce discussion around Service Levels, based on Customer Experience.
- 3.3 This report discusses a number of key level of service issues discussed, but also gives direction as to where some of the levels of services should be addressed in the City's Strategic Frameworks.



### 3.4 Canopy Cover:

3.4.1 During the Streetscape Presentation to the Sub-Committee members recommended that an increase to the level of Canopy Cover in the City be considered. At present there is 18% Canopy Cover, as measured by the State Government, with 4% on private land and 14% in the Public Realm. Thus Council makes up 78% of the Cities Canopy Cover. This includes roughly 80,000 Street Trees and 400,000 Reserve Trees, with the majority of Reserve Trees being Mature, having Canopy > 300 m2. Council staff are currently updating Council's Sustainability Strategy, which includes a section addressing the issue of canopy cover rather than being considered as part of the Street Tree Asset Management Policy.

It is proposed to separate the discussion on trees into two. The first discussion on trees will be on street trees and amenity, particularly linking to the liveability theme of the City Plan and include the Street Tree Policy, species types, the street tree audit, and renewal strategy. This discussion is planned to be held at the Asset Management Sub Committee meeting in May 2020. The second discussion being on trees in open spaces, reserves and private realm, particularly related to canopy cover. This discussion is to be held at Informal Strategy meeting of Council as part of the Sustainability Strategy.

### 3.5 Verge Slashing

3.5.1 Field Services are currently undertaking a trial, as outlined in a November Sub-Committee Report/Presentation, to reschedule the timing of the 7 mowing cuts and include additional litter & branch pick up, broadleaf weed control and herbicide edging. The desire of the Council is clear to lift City Pride, and it would be prudent to wait until the assessment of this trial,

3.5.2 This would enable staff to report back to Council on the success or otherwise of the level of lift in aesthetic in the streets and similarly, whether the trial has clearly demonstrated that the level of rescheduling has been successful in reducing verge grass levels.

3.5.3 This would also allow staff to give the Subcommittee a cost benefit analysis of the trial prior to Council committing to an ongoing increase in budget.

### 3.6 Playgrounds

3.6.1 75% of the residential properties currently have access within 800m to a Local Play Space, and or within 3km of a District Playspace. It would only take the construction of another 9 local playgrounds and 1 district playspace to bring the number to 85%.

3.6.2 The annual capital expenditure cost estimate for this would be an additional \$100,000 for a local play space, and an additional \$400,000 as a one off for an additional District Playspace.

3.6.3 The Operational component would increase by \$150,000 in the long term when all the sites have been added into the stock.

- 3.6.4 Whilst the Place Activation Strategy has not been completed, there are clear areas identified of need, particularly in the west of the City, and Council could consider as part of the budget deliberations a new bid for a new Local playground each year over the next 10 years, or two for example over the next 5 years, by doubling the Capital Expenditure, with the expectation of the District Playspace being considered in the next two to three years, in light of the Long Term Financial Plan Strategy.

### 3.7 Irrigated Spaces

- 3.7.1 In a decision made in 2019, Council looked to increase the number of irrigated open spaces. As discussed as part of the Place Activation Strategy, Council's current level of service is that there are 63% of residential properties within 400m of irrigated open space, with an existing Irrigation renewal program of \$420k
- 3.7.2 It is proposed to increase the access to 85% of residential properties within 500m of irrigated open space. This required 12 Additional Sites, with a total of \$600k for new sites; \$200k per year for 3 years (a continuation of the current program ) and an increase in opex of \$10k annually for maintenance and operating per site.
- 3.7.3 This program has been incorporated into the reserve upgrade program and is recommended to be continued as part of the current budget deliberations, with expenditure already factored into the Strategic Asset Management Plan.

### 3.8 CCTV & Dumped Rubbish

- 3.8.1 As part of the Community Safety Strategy, Council recognises a role that the presence of CCTV in an area can have in even the perception of how safe an area may be. This needs to be weighed up against the numbers and locations that the public access particularly after hours.
- 3.8.2 Moving forward it is proposed to lease CCTV systems at key community nodes around the City and it is expected that this will cost \$120,000 annually, with a further \$120,000 in Footage Management, Analysis and Storage in Council. Again, as with Dumped Rubbish, often marketing and signage is a key component of showing the community where new CCTV installations are located.
- 3.8.3 Council as part of the Salisbury City Centre Revitalisation is looking at Smart City Infrastructure, which was included in the Capital Project as part of the lighting component.
- 3.8.4 With the CCTV trial currently being undertaken and the installation of Smart Nodes/CCTV in the City Centre, next financial year, there will be lessons learnt to make improvements to the installation and management of CCTV from the trial and City Centre project that will be invaluable to improve the installation into the future. It is therefore proposed to wait until these results are known, before making further commitments in this area.

- 3.8.5 As part of Council's City Pride Agenda, Council currently has \$650,000 operating budget to manage Illegal Dumping across the City. Council has considered, reducing the time of rubbish on the road by increasing the fleet and staff in this area. Given the recent success of an Ad campaign in a neighbouring Council, which has seen a reduction in illegal dumping, at least in the short term, and the \$85,000 CCTV trial about to commence in the City, Council needs to weigh up its' approach to this issue.
- 3.8.6 Currently while there is illegal dumping occurring across the city it is not increasing and there does not appear to be an increase in CRM's which demand an increased service level.
- 3.8.7 However, it would be prudent to wait until the CCTV trial results are known, and this can be assessed, via a report in August/September later this year to allow time to formulate a response as part of next years' Budget Bid Process.
- 3.8.8

#### **4. CONCLUSION / PROPOSAL**

- 4.1 This report discusses options to consider the level of service across five services which have been flagged as priorities by Councillors.

#### **CO-ORDINATION**

Officer:	GMCI	Executive Group
Date:	27/02/2020	02/03/2020