



AGENDA

FOR STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB COMMITTEE MEETING TO BE HELD ON

**12 AUGUST 2019 AT CONCLUSION OF INNOVATION AND BUSINESS
DEVELOPMENT SUB COMMITTEE**

IN COMMITTEE ROOMS, 12 JAMES STREET, SALISBURY

MEMBERS

Cr G Reynolds (Chairman)
Mayor G Aldridge (ex officio)
Cr K Grenfell
Cr N Henningsen
Cr P Jensen
Cr D Proleta (Deputy Chairman)
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager City Development, Mr T Sutcliffe
Acting General Manager Community Development, Ms V Haracic
Manager Economic Development & Urban Policy, Mr G Ratsch
PA to General Manager Community Development, Mrs B Hatswell

APOLOGIES

An apology has been received from Cr G Reynolds.

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Strategic and International Partnerships Sub Committee Meeting held on 08 April 2019.

REPORTS

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Sub Committee 7

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OTHER BUSINESS

CLOSE



**MINUTES OF STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB
COMMITTEE MEETING HELD IN COMMITTEE ROOMS, 12 JAMES STREET,
SALISBURY ON**

8 APRIL 2019

MEMBERS PRESENT

Cr L Braun
Cr P Jensen
Cr N Henningsen
Cr D Proleta (Deputy Chairman)
Cr J Woodman (*from 6.45 pm*)

OBSERVERS

Cr C Buchanan

STAFF

Chief Executive Officer, Mr J Harry
General Manager City Development, Mr T Sutcliffe
Manager Economic Development & Urban Policy, Mr G Ratsch
PA to General Manager Community Development, Mrs B Hatswell

The meeting commenced at 6.44 pm

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr G Reynolds and Mayor G Aldridge.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr P Jensen
Seconded Cr N Henningsen

The Minutes of the Strategic and International Partnerships Sub Committee Meeting held on 12 February 2019, be taken and read as confirmed.

CARRIED

REPORTS

SIPSC1 Future Reports for the Strategic and International Partnerships Sub Committee

Moved Cr N Henningsen
Seconded Cr P Jensen

1. The information be received.

CARRIED

SIPSC2 Invitation from the Municipal Government of Linyi to visit Shandong in October 2019

Cr J Woodman entered the meeting at 06.45 pm.

Moved Cr N Henningsen
Seconded Cr J Woodman

1. That the invitation from the Linyi Municipal Government to send 2-3 people to the Shandong International Sister Cities Cooperation and Development Conference in Jinan on 15 & 16 October 2019 and attend the China (Linyi) Cooperation and Exchange Forum from 17 - 20 October 2019 be accepted.
2. That the Mayor, Chairperson of the Strategic and International Partnerships Sub-Committee and the Chief Executive Officer be endorsed as Council's representatives.
3. That the City of Salisbury cover the cost of international travel for attendance from the existing Sister Cities budget line.
4. The CEO explore the opportunity of increasing the delegation with the Government of Linyi by 2, with representation of appropriate business associations based in South Australia.
5. That subsequent to this visit, a report be presented to Council highlighting identified opportunities to build the economic elements of the Linyi relationship around technical and knowledge transfer and to develop a cultural component.

CARRIED

OTHER BUSINESS

OB1 Resignation from the Strategic and International Partnerships Sub Committee - Cr Lisa Braun

Moved Cr P Jensen
Seconded Cr J Woodman

1. That Cr L Braun’s resignation from the Strategic and International Partnerships Sub Committee be noted.
2. That the Policy and Planning Committee nominate an Elected Member to fill the vacant position on the Strategic and International Partnerships Sub Committee.

CARRIED

CLOSE

The meeting closed at 6.47 pm.

CHAIRMAN.....

DATE.....

ITEM	SIPSC1 STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB COMMITTEE
DATE	12 August 2019
HEADING	Future Reports for the Strategic and International Partnerships Sub Committee
AUTHOR	Michelle Woods, Projects Officer Governance, CEO and Governance
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This item details reports to be presented to the Strategic and International Partnerships Sub Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATION

1. The information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 A list of resolutions requiring a future report to Council is presented to each sub committee and standing committee for noting.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

3.1 The following table outlines the reports to be presented to the Strategic and International Partnerships Sub Committee as a result of a Council resolution:

Meeting Item	- Heading and Resolution	Officer
23/04/2019	SIPSC Invitation from the Municipal Government of Linyi to visit Shandong in October 2019	Greg Ratsch
1.1.1	5. That subsequent to this visit, a report be presented to Council highlighting identified opportunities to build the economic elements of the Linyi relationship around technical and knowledge transfer and to develop a cultural component.	
Due:	November 2019	

4. CONCLUSION / PROPOSAL

4.1 Future reports for the Strategic and International Partnerships Sub Committee have been reviewed and are presented for noting.

CO-ORDINATION

Officer: EXECUTIVE GROUP GMCID
Date: 05/08/19 30/07/19

ITEM	SIPSC2		
	STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB COMMITTEE		
DATE	12 August 2019		
PREV REFS	SIPSC	SIPSC2	14/11/2017
HEADING	Terms of Reference Review and Knowledge Transfer Opportunities		
AUTHOR	Julie Douglas, Senior Social Planner, Community Development		
CITY PLAN LINKS	4.1 Strengthen partnerships that enable us to better address our community's priorities. 4.2 Develop strong capability and commitment to continually improve Council's performance. 4.4 Embed long term thinking, planning and innovation across the organisation.		
SUMMARY	This report provides amended terms of reference for the Sub- Committees consideration, and identifies some potential opportunities for the City of Salisbury to encourage knowledge transfer across economic, community, cultural and environmental themes.		

RECOMMENDATION

1. That this report be received.
2. That the amended Terms of Reference as contained in Attachment 1 to this report (Item No. SIPSC2, Strategic and International Partnerships Sub Committee, 12/08/2019) be endorsed to include the following changes:
 - a. Inclusion of "identify opportunities for the City of Salisbury to encourage knowledge transfer across economic, community, cultural and environmental themes" as an objective in the Purpose section.
 - b. Removal of non-voting members in the Membership section.
 - c. Increasing the duration of the chairman and deputy chairman roles from 12 months to 24 months.
 - d. Removing reference to non-voting members from the Quorum section.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Amended Terms of Reference
2. Staff Exchange Costing

1. BACKGROUND

1.1 At its February 2019 meeting Council resolved:

1. *That staff review the Strategic and International Partnerships Sub Committee Terms of Reference for the purpose of providing a strategic focus that encourages and enables the identification of opportunities for the City of Salisbury to encourage knowledge transfer across economic, community, cultural and environmental themes, including any budget implications.*
2. *That staff identify preliminary opportunities for Sub Committee consideration with potential for further assessment and pursuit.*
3. *That a report be provided to the Sub Committee discussing these matters at its May 2019 meeting, and include advice on cost implications of any changed approach.*

Resolution No. 0089/2019

1.2 This report provides a revised version of the Sub-Committee's Terms of Reference, and an initial identification of some opportunities to be considered for further scoping and costing.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 Manager, Economic Development and Urban Policy

2.1.2 General Manager, Community Development

2.2 External

2.2.1 N/A

3. REPORT

Terms of Reference

- 3.1 The current Terms of Reference for the Strategic and International Partnerships Sub-Committee is reasonably broad in its purpose, but could be further enhanced by the inclusion of the Sub-Committee's resolution within the purpose section, as highlighted in attachment 1.
- 3.2 In addition to the amendment outlined in paragraph 3.1, the following revisions to the Terms of Reference are recommended, as noted in attachment 1:
 - 3.2.1 **Membership** - Removing the category of "non-voting members" from the membership section 4.1 on the basis that the non-voting member roles have been vacant for several years and remain unlikely to be filled. It is noted that the Sub-Committee has the ability to call in external expertise as required – as detailed in section 4.1.
 - 3.2.2 **Chairman and Deputy Chairman** The duration of the chairman and deputy chairman roles, outlined in sections 5.1 and 5.2, be extended from 12 months to 24 months to be consistent with the terms of chairs of other sub-committees and committees.

- 3.2.3 **Quorum** – Reference to non-voting members be removed from the Quorum section.

Preliminary Opportunities for Strategic and International Partnership Development

- 3.3 The range of relationships that Council could enter into, in accordance to the Sub-Committees Terms of Reference and the Sister City and Friendship City Selection and Maintenance Policy, is very broad. The types of relationships are on a continuum ranging from very short term and cost neutral information/knowledge sharing interactions; short to medium term knowledge/skill exchanges involving physical exchanges at relatively low cost (dependent on the scale proposed); to long term formalised civic relationships with ceremonial and civic obligations requiring annual budget allocation.
- 3.4 Council has two existing formal relationships but has not yet fully explored the opportunities that may be available for less formalised, more flexible and time-limited strategic and international relationships, such as:
- 3.4.1 **Knowledge and technical exchange projects** – Typically these are single focus projects related to emerging technologies, and specialised expertise and knowledge. Projects of this nature may occur across different parts of the organisation and may be supported by the Strategic and International Partnerships Sub-Committee through the provision of funding for study tours and exchanges.
- 3.4.2 The City of Ballarat in Victoria currently has a staff exchange program in place based on an Expression of Interest from staff, which is assessed against criteria including:
- Benefit to the community;
 - Benefit to the host City;
 - Benefit to the participant.
- Each participant is required to complete a project (as outlined in their business case) and present back to the organisation and the community.
- 3.4.3 Examples of projects that may be applicable to the City of Salisbury, and the Salisbury community, include but are not limited to:
- Cultural exchanges;
 - Educational exchanges;
 - Use of smart technologies;
 - Water harvesting technologies;
 - Environmental sustainability initiatives;
 - Local tourism development;
 - Community hub activation initiatives;
 - Social infrastructure development;
 - Manufacturing regions undergoing transformation;
 - Innovative employment development initiatives.

- 3.4.4 Educational institutions located within the City of Salisbury participate in a range of educational exchanges and study tours, including:
- Salisbury High School and Hosei, Japan;
 - Parafield Gardens and Yokohama and Mobara Japan;
 - Salisbury East and Huangdao, China;
 - Endeavour College and Mobara, Japan;
 - Tyndale College and Musashino Tokyo and Mobara, Japan; and
 - The University of South Australia has a wide range of exchange partner universities around the world.
- 3.4.5 Cost Implications - Previous costings presented to the Sub-Committee in the International Staff Exchange Report (SIPSC2) on 14 March 2018 indicates the cost of a staff exchange would be in the vicinity of \$6,508 for a 2 week exchange to \$27,290 for a 3 month exchange (see attachment 2).
- 3.4.6 **Social-Cultural projects** - Generally, these relationships are forged with cities and communities that have similar social infrastructure, issues and ethical understandings. They have a people-to-people interest that requires energy and commitment from Council to fulfil the public's perception. The motivation for developing such projects includes social enrichment and cohesion; appreciation for diversity; tolerance and support for under-represented groups. Projects of this nature facilitate community involvement in international partnerships and may be supported by the Strategic and International Partnerships Sub-Committee through the provision of grants made available to enable exchanges and events to occur, noting that Council currently provides *some* opportunities for funding through the Youth Sponsorship Program, Community Grants Program and Community Event Sponsorship Program. Examples of social-cultural projects may include:
- Student exchanges;
 - Arts exchanges;
 - Sporting club exchanges;
 - Cultural events;
 - Humanitarian extension projects.

4. CONCLUSION / PROPOSAL

- 4.1 A review of the Sub-Committee's Terms of Reference has concluded that the following amendments be made:
- 4.1.1 Inclusion of an additional statement in the Purpose section – “identify opportunities for the City of Salisbury to encourage knowledge transfer across economic, community, cultural and environmental themes”.
- 4.1.2 Removal of non-voting members in the Membership section.
- 4.1.3 Increasing the duration of the chairman and deputy chairman roles from 12 months to 24 months.
- 4.1.4 Removing reference to non-voting members from the Quorum section.

- 4.2 The identification of preliminary opportunities for knowledge and technical exchanges, and social cultural projects may warrant further consideration in regards to how opportunities may be funded and promoted via the Sub-Committee.

CO-ORDINATION

Officer: EXECUTIVE GROUP
Date: 05/08/2019



Strategic and International Partnerships Sub Committee

- Terms of Reference -

1. Purpose

- 1.1 In 2002 the City of Salisbury entered into a Sister City relationship with the City of Mobara, Japan. The intention of the relationship being to:
- provide opportunities for a 'global education' to the youth of both cities;
 - expand the understanding of both cities in relation to culture;
 - make the citizens of both aware and accepting of the culture of our Sister City, therefore contributing to world peace and understanding; and
 - promote the City of Salisbury and the potential for increasing tourism and trade.

Since 2002 Council has been approached from other international communities requesting the development of formalised relationships. In 2009 the City of Salisbury signed a letter of intent to form a Friendship City relationship with Linyi City, China.

In December 2014 the Council established the Strategic and International Partnerships Sub Committee. The aim of the Sub Committee being to develop, co-ordinate and enhance the City of Salisbury's relationships with international communities for the social, economic, educational and cultural benefit of Salisbury and its community members.

The specific objectives of the Sub Committee being to:

- review international relations opportunities;
- advise Council relating to international relation's policy, strategy, current issues or trends;
- develop and maintain relationships with international communities;
- identify opportunities for the City of Salisbury to encourage knowledge transfer across economic, community, cultural and environmental themes;
- enhance Salisbury's economy through improved business, trade and tourism links;
- promote and facilitate the Salisbury community enjoying direct associations with international communities;
- develop activities such as student exchange, teacher exchange, citizen exchange, cultural and sporting exchange, community involvement;
- raise awareness of the city's international relationships;
- promote the City of Salisbury and the potential for increasing tourism and trade; and
- support Council in hosting international delegations where appropriate.

Strategic and International Partnerships Sub Committee Terms of Reference - Page 1 of 5



Strategic and International Partnerships Sub Committee

- Terms of Reference -

- 1.2 The Sub Committee will adopt a risk management focus in its considerations, delivery and recommendations to Council. The advice to Council will reflect both the risk and opportunities of the issue to enable Council to act as an informed and responsible decision maker representing the interests of the community.

2. Status and Term of the Committee

- 2.1 The Strategic and International Partnerships Sub Committee (formerly the Sister Cities Sub Committee) is formed under section 41 of the *Local Government Act 1999* as an advisory committee to the Policy and Planning Standing Committee for the purpose of providing advice to Council in regard to the areas listed above.
- 2.2 This Sub Committee will exist for the term of Council.

3. Meeting Details

- 3.1 The Sub Committee meetings will be held when required.
- 3.2 Meetings of the Sub Committee will be held at Council Offices, 12 James Street, Salisbury.
- 3.3 In accordance with Section 87 of the *Local Government Act*, a minimum of three clear days notice of an ordinary meeting will be provided to members of the Committee.
- 3.4 Public notice of meetings will be given through publication of the annual meeting schedule on the City of Salisbury website. A copy of the Notice of Meeting and Committee Agenda will also be displayed on a monthly basis at 12 James Street Salisbury.
- 3.5 Members of the public are able to attend all meetings of the Sub Committee, unless prohibited by resolution of the Committee under the confidentiality provisions of section 90 of the *Local Government Act*.



Strategic and International Partnerships Sub Committee

- Terms of Reference -

4. Membership

4.1 The membership of the Sub Committee comprises:

Voting Members

- six (6) elected members as determined by Council
- a member of the Northern Economic Leaders actively engaged in international trade and investment;
- the University of South Australia's Pro-Vice-Chancellor (International) or that person's nominee;
- the Principal of a Salisbury-based school with an active international program;
- two representatives from local Service Clubs; and
- one representative of a local sporting club.

Non-voting Members

- ~~a senior staff member/administrative representative of the South Australian Government; and~~
- ~~a senior staff member/administrative representative of the City of Playford.~~

The Sub Committee will from time to time call in expertise to assist the Sub Committee with its deliberations.

4.2 The Mayor is, ex officio, a member of this Committee.

4.3 All members must attend meetings and where unable to do so, must provide an apology prior to the meeting.

4.4 Members of the Sub Committee must comply with the conduct and conflict of interest provisions of the *Local Government Act*. In particular, Sections 62 (general duties), 63 (code of conduct) and 73-74 (conflict of interest, members to disclose interests) must be adhered to.

5. Chairman and Deputy Chairman

5.1 The Chairman is appointed by the Policy and Planning Committee for a period of ~~12-24~~ months.

5.2 Deputy Chairman will be appointed at the first meeting of the Committee for a period of ~~12-24~~ months, after which time the Committee will make a new ~~12-24~~ month appointment.

Strategic and International Partnerships Sub Committee Terms of Reference - Page 3 of 5



Strategic and International Partnerships Sub Committee

- Terms of Reference -

6. Voting Rights

- 6.1 All Voting Members have equal voting rights. A question arising for a decision will be decided by a majority of votes cast by all members present.
- 6.2 Each Voting Member must vote on a question arising for a decision.
- 6.3 Non-Voting Members do not participate in the voting processes of the Sub Committee.
- 6.4 The Chairman has a deliberative vote, but does not; in the event of an equality of votes have a casting vote.
- 6.5 In the event of an equality of votes, the matter must be referred to the parent committee for decision.

7. Meeting Procedures, Minutes and Documents

- 7.1 All meetings of the Sub Committee will be held in accordance with the *Local Government Act 1999* (and relevant Regulations), the City of Salisbury Code of Practice for Meeting Procedures and the City of Salisbury Code of Practice for Access to Meetings and Documents.
- 7.2 Minutes will be kept of the proceedings at each Sub Committee meeting. Members of Council will be provided with a copy of all minutes of the proceedings of this Sub Committee within five days after a meeting.
- 7.3 Members of the public have access to all documents relating to the Sub Committee unless prohibited by resolution of the Committee under the confidentiality provisions of section 91 of the *Local Government Act*.

8. Quorum

- 8.1 A quorum shall be determined by dividing the total number of Voting Members of the committee by two (ignoring any fractions) and adding one. For a committee comprising 10 members, the quorum is 6 (that is, 10 divided by 2 = 5 + 1).
- 8.2 When the Mayor, as an ex officio member, is in attendance at a Sub Committee meeting, the quorum requirement is 6 (that is 11 divided by 2 = 5.5 (ignoring any fractions) = 5 + 1).
- 8.3 ~~Non-Voting Members are not counted in the calculation of the quorum.~~

Strategic and International Partnerships Sub Committee Terms of Reference - Page 4 of 5



Strategic and International Partnerships Sub Committee

- Terms of Reference -

9. Reporting Requirements

- 9.1 This Sub Committee reports to Policy and Planning Standing Committee.
- 9.2 The Sub Committee shall make whatever recommendations to the parent committee it deems appropriate on any area within its Terms of Reference where in its view action or improvement is needed.
- 9.3 Recommendations made by the Sub Committee will be referred to the next meeting of the parent committee, through presentation of minutes, for final resolution.

Strategic and International Partnerships Sub Committee Terms of Reference - Page 5 of 5

ATTACHMENT 1 - COST ESTIMATE FOR STAFF EXCHANGE OPTIONS

Cost to City of Salisbury	Outgoing Staff			Incoming Staff			Notes
	2 Weeks	One Month	3 Months	2 Weeks	One Month	3 Months	
Flights	\$ 2,000	\$ 2,000	\$ 2,000	\$ -	\$ -	\$ -	Dependent on airline and timing of travel. Estimate from last Linyi actuals
On-line Language Lessons	\$ 150			\$ -		\$ -	
Language Lessons (individual tutor)	\$ 632	\$ 1,580	\$ 1,580	\$ -	\$ -	\$ -	1 & 3 months - 2 hours x 10 week course in Mandarin - Language Trainers Australia; Two weeks - \$79 per hour x 8 hours.
Visas	\$ 150	\$ 150	\$ 150	\$ -	\$ -	\$ -	Estimate based on China Visa Type F single entry (mail option to Canberra)
Accommodation (serviced apartment - paid by host country)	\$ -		\$ -	\$ 2,296	\$ 4,770	\$ 14,310	To be paid by host country (Corp Traveller quote Mawson Lakes- \$164x14d & \$159 for one month +)
Cultural Awareness (People & Culture Budget)							To be paid by People & Culture
Travel Insurance	\$ 80	\$ 125	\$ 500	\$ -		\$ -	Estimate only
Vaccinations	\$ 200	\$ 200	\$ 200	\$ -		\$ -	Estimate only
Travel Management Provider (Emergency Management)	\$ 200	\$ 200	\$ 200	\$ -		\$ -	Corporate Travel Management
Gift	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	For the Host Council and the incoming employee
Reimbursement of Expenses	\$ 200	\$ 400	\$ 1,200	\$ -	\$ -	\$ -	Assumes \$100 per week for reasonable expenses
Tours and entry fees to local attractions (paid by host country)	\$ -		\$ -	\$ 200	\$ 300	\$ 500	Estimate only
Council employee time for chaperoning/accompanying	\$ -		\$ -		\$ 1,300	\$ 4,000	Council Staff time - one day per week
Translation Services	\$ -		\$ 1,750				Assumes some translation to home language required for formal report (\$350/day x 5d)
Transport	\$ 100	\$ 200	\$ 600				Trains, buses and other forms of transport
	\$ 3,862	\$ 5,005	\$ 8,330	\$ 2,646	\$ 6,520	\$ 18,960	

Estimate - Total Cost to Council over two years - 2 Weeks	\$ 6,508
Estimate - Total Cost to Council over two years - 1 Month	\$ 11,525
Estimate - Total Cost to Council over two years - 3 Months	\$ 27,290

NOTES:

Estimate based on costs provided by Travel Management Provider at Oct 2017, China Embassy Visa costs & previous Linyi Delegation

HomeStay Accommodation - based on Adelaide Pricing (not preferred option due to WHS considerations) - Some minimum stay requirements (4 weeks) - Salisbury area range \$140 - \$280 per week

ITEM	SIPSC3		
	STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB COMMITTEE		
DATE	12 August 2019		
PREV REFS	SIPSC	SIPSC4	12/02/2019
HEADING	Future Delegations to Mobara		
AUTHOR	Julie Douglas, Senior Social Planner, Community Development		
CITY PLAN LINKS	3.1 Be an adaptive community that embraces change and opportunities. 4.1 Strengthen partnerships that enable us to better address our community's priorities. 1.1 Have a community with the skills, knowledge and agility to participate in a rapidly changing economy.		
SUMMARY	This report provides an update on communication with the City of Mobara regarding rescheduling of future delegations.		

RECOMMENDATION

1. That this report be received and noted.
2. That the cycle of future delegations is amended in accordance with the proposal presented by the City of Mobara, as follows:
 - a. The next scheduled delegation by the City of Mobara to the City of Salisbury to occur in 2021;
 - b. The next scheduled delegation by the City of Salisbury to the City of Mobara to occur in 2023.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 At the Councils February 2019 meeting it was resolved that:

Staff communicate with representatives of Mobara Delegates to investigate opportunities to change the cycle of visits to take place outside the year of our Local Government Elections (resolution 0089/2019).
- 1.2 This report provides an update of communication undertaken with the City of Mobara, and future scheduling of incoming and outgoing delegations.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 Community Capacity and Learning

2.1.2 Community Planning and Vitality

2.2 External

2.2.1 City of Mobara

3. REPORT

3.1 Correspondence with the City of Mobara in May 2019 requested that consideration be given to changing the cycle of delegations so that they occur outside of the year of South Australian Local Government elections.

3.1.1 It was proposed that the City of Salisbury delegations to the City of Mobara could occur in either 2021 or 2023. No impact on the planned City of Mobara delegation to the City of Salisbury, scheduled to occur in 2020, was proposed by the City of Salisbury.

3.2 Return correspondence from the City of Mobara indicated approval for the proposal to change the cycle of delegations to occur outside of the year of South Australian Local Government elections.

3.3 The City of Mobara indicated preference for their delegation to the City of Salisbury to occur in 2021, and requested that the City of Salisbury's return delegation to the City of Mobara occur in 2023.

3.4 The Matsuri on Mobara event, which is scheduled to coincide with the incoming City of Mobara delegation, will be rescheduled to 2021 to accommodate the City of Mobara's incoming delegation proposal.

4. CONCLUSION / PROPOSAL

4.1 This report has provided an update of correspondence between the City of Salisbury and the City of Mobara in relation to changing the cycle of delegations between the two cities.

4.2 It is proposed that the next City of Mobara delegation to the City of Salisbury will occur in 2021; and the next City of Salisbury delegation to the City of Mobara will occur in 2023.

CO-ORDINATION

Officer: EXECUTIVE GROUP

Date: 05/08/2019

ITEM	SIPSC4
	STRATEGIC AND INTERNATIONAL PARTNERSHIPS SUB COMMITTEE
DATE	12 August 2019
HEADING	City of Salisbury visit to Linyi - Update
AUTHOR	Nina Parletta, Coordinator Economic Growth, City Development
CITY PLAN LINKS	1.3 Have a thriving business sector that supports community wellbeing, is globally oriented and creates job opportunities. 4.1 Strengthen partnerships that enable us to better address our community's priorities.
SUMMARY	This report provides a status update on the upcoming visit to Linyi in October 2019.

RECOMMENDATION

1. That this information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 The Linyi Municipal Government extended an invitation for the Mayor and a small delegation to attend the Shandong International Sister Cities Cooperation and Development Conference in Jinan on 15 & 16 October 2019 and attend the China (Linyi) Cooperation and Exchange Forum from 17 - 20 October 2019.
- 1.2 At its meeting on 24 April 2019, Council resolved that:
 - 1.2.1 *the invitation from the Linyi Municipal Government to send 2-3 people to the Shandong International Sister Cities Cooperation and Development Conference in Jinan on 15 & 16 October 2019 and attend the China (Linyi) Cooperation and Exchange Forum from 17 - 20 October 2019 be accepted.*
 - 1.2.2 *the Mayor, the Chairperson of the Strategic and International Partnerships Sub-Committee, and the Chief Executive Officer be endorsed as Council's representatives.*
 - 1.2.3 *the City of Salisbury cover the cost of international travel for attendance from the existing Sister Cities budget line.*
 - 1.2.4 *The CEO explore the opportunity of increasing the delegation with the Government of Linyi by 2, with representation of appropriate business associations based in South Australia.*
 - 1.2.5 *That subsequent to this visit, a report be presented to Council highlighting identified opportunities to build the economic elements of*

the Linyi relationship around technical and knowledge transfer and to develop a cultural component.

[0136/2019]

1.3 This report provides a brief status update on the upcoming visit to Linyi.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 Nil

2.2 External

2.2.1 Northern Adelaide Waste Management Authority

3. REPORT

3.1 The City of Salisbury will be visiting Linyi and Shandong in October at the invitation of the Linyi Municipal Government.

3.2 In line with Council's resolution, a request to expand the delegation to include two business representatives was supported by the Linyi Municipal Government. In addition to Council's representatives, the delegation will include: Mr Sean Keenihan, SA President of the Australia China Business Council, and the Chief Executive Officer and Resource Recovery Manager of NAWMA.

3.3 The City of Salisbury has identified proposed themes for discussion, which include:

3.3.1 *Sustainability agenda and waste to energy:* Key areas of interest are knowledge management / consulting services to China re: recycling and management of waste more generally; future development of waste to energy technologies; product development sourced from waste recovery and processing; potential investment/equity in plant and product development in the northern Adelaide area and more specifically exploiting the opportunities across South Australia, Australia and internationally using NAWMA or a business arm of NAWMA to undertake pilot or subsequent production plant.

3.3.2 *Smart Cities:* discussion regarding what they have done in the area of smart cities and learning from each other about technologies/approaches being used to manage city development. Identify opportunities to link expertise in the two cities around things like Ai, machine learning and the internet of things; Smart infrastructure; and data-driven urban design and decision making.

3.4 Additionally, the Municipal Government of Linyi has proposed the following topics for discussion:

3.4.1 Attendance at festivals and events: This is recommended to be explored as part of a broader agenda, directed at exploring economic or cultural matters, rather than as a standalone activity.

3.4.2 Teenager exchange project: This is not recommended to be explored, as schools already interested in China have arrangements in place, and limited interest has been expressed by other local schools approached.

- 3.4.3 Staff exchange projects: This is not recommended to be explored.
- 3.4.4 Cultural exchange: This opportunity needs to be discussed in terms of what Linyi consider their expectations to be, and similarly what the City of Salisbury consider to be the benefits that can be realised over a longer term period.
- 3.4.5 Build a link between Linyi municipal government website and that of Salisbury: This is recommended to be explored.
- 3.4.6 Quality products import and export: This is recommended to be explored and would involve further discussing and progressing the Memorandum of Understanding that has been signed between the China Council for the Promotion of International Trade and the Australia China Business Council.
- 3.4.7 Each party setting up business representative offices in the existing markets and new markets: This is not recommended to be explored as it is more relevant to a State Government activity if it were to proceed.
- 3.4.8 Conducting cooperation in certain fields that we are both interested in –: It is recommended to be explored further to seek a mutual understanding of what these were for both parties.

4. CONCLUSION / PROPOSAL

- 4.1 This report has been provided for information purposes relating to the upcoming visit by the City of Salisbury to Linyi.

CO-ORDINATION

Officer: EXECUTIVE GROUP
Date: 05/08/2019