



AGENDA

FOR BUDGET AND FINANCE COMMITTEE MEETING TO BE HELD ON 21 AUGUST 2017 AT CONCLUSION OF POLICY AND PLANNING COMMITTEE IN THE COUNCIL CHAMBER, 12 JAMES STREET, SALISBURY

MEMBERS

Cr R Zahra (Chairman)
Mayor G Aldridge
Cr D Balaza
Cr S Bedford
Cr B Brug
Cr D Bryant
Cr C Buchanan
Cr G Caruso
Cr L Caruso
Cr R Cook
Cr E Gill (Deputy Chairman)
Cr D Pilkington
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr J Woodman

REQUIRED STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager City Infrastructure, Mr M van der Pennen
General Manager Community Development, Ms P Webb
Manager Governance, Ms T Norman
Manager Communications and Customer Relations, Mr M Bennington
Team Leader Corporate Communications, Mr C Treloar
Governance Support Officer, Ms K Boyd

APOLOGIES

Apologies have been received from Cr D Bryant and Cr R Cook.

LEAVE OF ABSENCE

PRESENTATION OF MINUTES

Presentation of the Minutes of the Budget and Finance Committee Meeting held on 17 July 2017.

REPORTS

Administration

6.0.1	Future Reports for the Budget and Finance Committee.....	9
6.0.2	Minutes of the Program Review Sub Committee meeting held on Monday 14 August 2017	11

Finance

6.1.1	2016-2017 Carried Forward Funds	19
-------	---------------------------------------	----

OTHER BUSINESS

CLOSE



**MINUTES OF BUDGET AND FINANCE COMMITTEE MEETING HELD IN THE
COUNCIL CHAMBER, 12 JAMES STREET, SALISBURY ON**

17 JULY 2017

MEMBERS PRESENT

Cr R Zahra (Chairman)
Mayor G Aldridge
Cr D Balaza
Cr S Bedford
Cr B Brug
Cr C Buchanan
Cr G Caruso
Cr L Caruso
Cr R Cook
Cr E Gill (Deputy Chairman)
Cr D Pilkington
Cr D Proleta
Cr S Reardon
Cr G Reynolds
Cr J Woodman

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager City Infrastructure, Mr M van der Pennen
General Manager Community Development, Ms P Webb
Manager Governance, Ms T Norman
Manager Communications and Customer Relations, Mr M Bennington
Governance Support Officer, Ms K Boyd

The meeting commenced at 8:27 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Cr D Bryant and Cr S White.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr D Pilkington
Seconded Cr G Caruso

The Minutes of the Budget and Finance Committee Meeting held on 05 June 2017, be taken and read as confirmed.

CARRIED

Bringing Forward Item 6.1.5 – NAWMA – Purchase of Materials and Recycling Facility Site

Moved Cr D Pilkington
Seconded Cr G Caruso

1. That Item 6.1.5 – NAWMA – Purchase of Materials and Recycling Facility Site, be brought forward to this point in the agenda.

CARRIED

6.1.5 NAWMA - Purchase of Materials and Recycling Facility Site

Cr E Gill declared a material conflict of interest on the basis of being a Deputy Member of the NAWMA Board. Cr E Gill left the meeting at 08:28 pm.

Cr J Woodman declared an actual conflict of interest on the basis of being a Member of the NAWMA Board. Cr J Woodman left the meeting at 08:28 pm.

Cr G Reynolds declared an actual conflict of interest on the basis of being a Deputy Member of the NAWMA Board. Cr G Reynolds left the meeting at 08:29 pm.

Moved Cr G Caruso
Seconded Mayor G Aldridge

1. The information be received.
2. The Northern Adelaide Waste Management Authority Prudential Management Report-June 2017 be noted.
3. The Northern Adelaide Waste Management Authority Board request for approval to borrow up to \$4.150 million from the Local Government Finance Authority to fund the purchase of property at 71-75 Woomera Avenue, Edinburgh Parks be endorsed.

CARRIED

Cr E Gill returned to the meeting at 08:31 pm.

Cr J Woodman returned to the meeting at 08:31 pm.

Cr G Reynolds returned to the meeting at 08:31 pm.

Cr D Balaza entered the meeting at 8:31 pm.

B&F-0B1 Vote of Thanks – Mr B King, CEO, NAWMA

Moved Cr G Caruso
Seconded Cr D Pilkington

1. That a vote of thanks to Mr Brian King, CEO, NAWMA, be noted.

**CARRIED
UNANIMOUSLY**

REPORTS

Administration

6.0.1 Future Reports for the Budget and Finance Committee

Moved Cr G Caruso
Seconded Cr L Caruso

1. The information be received.

CARRIED

6.0.2 Minutes of the Program Review Sub Committee meeting held on Monday 10 July 2017

6.0.2-PRSC1 Program Review Findings Financial Services Division

Moved Cr L Caruso
Seconded Cr B Brug

1. That recommendations from the Financial Services Division Compliance Audit, Benchmarking Study and Customer Survey be noted and the implementation be monitored by the Chief Executive Officer and the General Manager Business Excellence.

CARRIED

Finance

6.1.1 Council Finance Report - June 2017

Moved Cr S Bedford
Seconded Cr L Caruso

1. The information be received.

CARRIED

6.1.2 Treasury Report for Year Ended 30 June 2017

Moved Cr C Buchanan
Seconded Cr G Caruso

1. Information be received.

CARRIED

6.1.3 Certification of the 2017 Annual Financial Statements

Moved Cr G Reynolds
Seconded Cr G Caruso

1. The information be received.
2. The Mayor and the Chief Executive Officer be authorised by Council to sign the Council Certificate certifying the Annual Financial Statements for the financial year ended 30 June 2017, following the Audit Committee's review of these Statements on 10 October 2017.

CARRIED

6.1.4 Affordable Housing Developments

Mayor G Aldridge left the meeting at 08:39 pm.

Mayor G Aldridge returned to the meeting at 08:43 pm.

Moved Cr J Woodman
Seconded Cr G Caruso

1. The information be received.

CARRIED

Business Units

6.7.1 Penfield Golf Club : Water Pricing - Further Report

Cr L Caruso declared an actual conflict of interest on the basis of owning a Par 3 Golf Course. Cr L Caruso left the meeting at 08:44 pm.

Moved Cr G Reynolds
Seconded Mayor G Aldridge

1. The report be received and noted.
2. A transition plan, returning the Penfield Sporting Association (PSA) member clubs back to Council’s ‘Community Based Not for Profit Organisation’ discounted water price, as detailed in section 4.3 of this report (Item No. 6.7.1, Budget and Finance Committee, 17/07/2017) be approved.
3. The Water Supply Agreements (WSA) with each Penfield Sporting Association (PSA) member club be amended to include the following price concessions:
 - a. 50c/kl for the period 1 March 2017 to 30 June 2018,
 - b. 40c/kl for the period 1 July 2018 to 30 June 2019,
 - c. 30c/kl for the period 1 July 2019 to 30 June 2020 and
 - d. 15c/kl for the period 1 July 2020 to 30 June 2021.
 - e. 0c/kl for the period 1 July 2021 onwards.
4. From 1 July 2021 the PSA clubs will continue to be charged at the Council endorsed ‘Community Based Not for Profit Organisation’ price, while they are able to demonstrate ongoing compliance with the Not-for Profit criteria.
5. The Manager Salisbury Water write to the Penfield Sporting Association member clubs advising of Council’s decision.

CARRIED

Cr L Caruso returned to the meeting at 08:45 pm.

OTHER BUSINESS

Nil

The meeting closed at 8:45 pm.

CHAIRMAN.....

DATE.....

ITEM	6.0.1
	BUDGET AND FINANCE COMMITTEE
DATE	21 August 2017
HEADING	Future Reports for the Budget and Finance Committee
AUTHOR	Joy Rowett, Governance Coordinator, CEO and Governance
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This item details reports to be presented to the Budget and Finance Committee as a result of a previous Council resolution. If reports have been deferred to a subsequent month, this will be indicated, along with a reason for the deferral.

RECOMMENDATION

1. The information be received.

ATTACHMENTS

There are no attachments to this report.

1. BACKGROUND

- 1.1 Historically, a list of resolutions requiring a future report to Council has been presented to each committee for noting.

2. CONSULTATION / COMMUNICATION

- 2.1 Internal
 - 2.1.1 Report authors and General Managers.
- 2.2 External
 - 2.2.1 Nil.

3. REPORT

- 3.1 The following table outlines the reports to be presented to the Budget and Finance Committee as a result of a Council resolution:

Meeting Item	Heading and Resolution	Officer
29/04/2013 6.4.4	Fees and Charges Report - Waste Transfer Station 3. Subject to endorsement of the creation of the Program Review Sub Committee, the Program Review Sub Committee consider the cost structure and fee structure for residents/commercial vs. non-Salisbury residents/commercial accessing services at the Waste Transfer Station.	Sam Kenny
Due:	September 2017	

Meeting Item	- Heading and Resolution	Officer
28/11/2016 6.0.2-PRSC2	Program Review Update 3. Following the conclusion of the current schedule of program review activity a report outlining the status of work undertaken by the Program Review Committee, including achievements, benefits and issues encountered through the course of the program review process be prepared. Due: October 2017	Charles Mansueto
24/04/2017 6.2.1	Financial Indicators 2. The Operating Ranges for Financial Sustainability Indicators be reviewed as part of considering future Long Term Financial Plan updates. Due: October 2017	Kate George
24/04/2017 6.8.1	Project Budget Delegations 4. The Project Budget Delegation be reviewed during the 2018/19 Budget process. Due: April 2018	Kate George
22/05/2017 6.0.2-PRSC2	Future Considerations of Program Review 2. That a further report be brought back prior to the conclusion of the current schedule of Program Reviews that incorporates the committee's feedback on options available to Council to assess ongoing program and service needs. Due: August 2017 Deferred to: September 2017 Reason: Further work is being considered in the alignment between the proposed new sub-committee and the Budget & Finance Committee	Charles Mansueto

4. CONCLUSION / PROPOSAL

- 4.1 Future reports for the Budget and Finance Committee have been reviewed and are presented to Council for noting.

CO-ORDINATION

Officer: EXEC GROUP GMCI GMBE
Date:

ITEM	6.0.2
	BUDGET AND FINANCE COMMITTEE
HEADING	Minutes of the Program Review Sub Committee meeting held on Monday 14 August 2017
AUTHOR	Karen Wehrmann, Debtors & Property Officer, Business Excellence
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	The minutes and recommendations of the Program Review Sub Committee meeting held on Monday 14 August 2017 are presented for Budget and Finance Committee's consideration.

RECOMMENDATION

1. The information contained in the Program Review Sub Committee Minutes of the meeting held on 14 August 2017 be received and noted and that the following recommendations contained therein be adopted by Council:

PRSC1 Final Report Program Review for the Strategic Development Projects Division

1. The Strategic Development Projects Program Review report (provided as Attachment 1, Item No. PRSC1, Program Review Sub Committee, 14 August 2017), be received and noted.
2. The recommendations listed in paragraph 4.8 of this report (Item No. PRSC1, Program Review Sub Committee, 14 August 2017) outlined below be endorsed:
 - Recommendation 15: Develop a new projects website, hosted and maintained internally to promote past projects, current projects, future projects and success stories.
 - Recommendation 17: Continue the approach adopted at Boardwalk at Greentree but focus on an open EOI to the home building industry to identify opportunities for joint house and land products that meet the specific needs of the projects, with the inclusion of price point caps and simplified submission requirements.
 - Recommendation 18: Develop promotion material and a database to provide information on the future opportunities to the not for profit housing sector to identify potential partnerships for consideration on future projects.
 - Recommendation 28: A review of all Division staff contracts to align to the adopted work program should be undertaken and extensions considered as appropriate.

- Recommendation 29: An additional 12 month contract position, anticipated at a level 7 (\$91-\$97k annual salary) be created in the Strategic Development Projects team. This role is to be focused around the project establishment, governance and Council reporting, filled either through an internal secondment or externally recruited contract position, to enable the committed work program to be delivered concurrent with the peak demand of work relating to the design and procurement of the Salisbury Community Hub project. Funding for the position for this financial year be met with an allocation from the wages and salaries provision with an appropriate offset through capitalisation into the relevant Strategic Development Projects.
3. The recommendations for administrative action itemised on page 6, 7 & 8 of Attachment 1, Item No. PRSC1, Program Review Sub Committee, 14 August 2017 be noted.
 4. The Executive Group monitor the implementation of actions as required.

PRSC2 Inspectorate Services Program Review Outcome

1. The information be received.
2. The Healthy Environs Report – Program Review Inspectorate Services (as set out in Attachment 1, Item No. PRSC2, Program Review Sub Committee, 14/08/2017) be received and noted.
3. That the recommendations 6 and 9 and related Management responses as contained in Attachment 3 (Item No. PRSC2, Program Review Sub Committee, 14/08/2017) Inspectorate Services Program Review Recommendations be endorsed, and the Executive Group monitor the implementation of the actions, as required.
4. That the balance of the recommendations and Management responses as contained in Attachment 3 (Item No. PRSC2, Program Review Sub Committee, 14/08/2017) Inspectorate Services Program Review Recommendations be noted and the Executive Group monitor the implementation of the actions, as required.

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Minutes Program Review Sub Committee - 14 August 2017

CO-ORDINATION

Officer:

Date:



**MINUTES OF PROGRAM REVIEW SUB COMMITTEE MEETING HELD IN
COMMITTEE ROOMS, 12 JAMES STREET, SALISBURY ON**

14 AUGUST 2017

MEMBERS PRESENT

Cr E Gill (Chairman)
Cr B Brug
Cr G Caruso
Cr L Caruso (Deputy Chairman)
Cr D Proleta
Cr R Zahra

STAFF

Chief Executive Officer, Mr J Harry
General Manager Business Excellence, Mr C Mansueto
General Manager City Development, Mr T Sutcliffe
General Manager City Infrastructure, Mr M van der Pennen
Manager Strategic Development Projects, Ms C Milton
Manager Environmental Health and Safety, Mr J Darzanos
Manager Property and Buildings, Mrs K Pepe
Manager Governance, Ms T Norman

The meeting commenced at 6.54 pm.

The Chairman welcomed the members, staff and the gallery to the meeting.

APOLOGIES

Apologies were received from Mayor G Aldridge, Cr S Bedford and Cr D Bryant.

LEAVE OF ABSENCE

Nil

PRESENTATION OF MINUTES

Moved Cr R Zahra
Seconded Cr L Caruso

The Minutes of the Program Review Sub Committee Meeting held on 10 July 2017, be taken and read as confirmed.

CARRIED

REPORTS

PRSC1 Final Report Program Review for the Strategic Development Projects Division

Moved Cr L Caruso

Seconded Cr G Caruso

1. The Strategic Development Projects Program Review report (provided as Attachment 1, Item No. PRSC1, Program Review Sub Committee, 14 August 2017), be received and noted.
2. The recommendations listed in paragraph 4.8 of this report (Item No. PRSC1, Program Review Sub Committee, 14 August 2017) outlined below be endorsed:
 - Recommendation 15: Develop a new projects website, hosted and maintained internally to promote past projects, current projects, future projects and success stories.
 - Recommendation 17: Continue the approach adopted at Boardwalk at Greentree but focus on an open EOI to the home building industry to identify opportunities for joint house and land products that meet the specific needs of the projects, with the inclusion of price point caps and simplified submission requirements.
 - Recommendation 18: Develop promotion material and a database to provide information on the future opportunities to the not for profit housing sector to identify potential partnerships for consideration on future projects.
 - Recommendation 28: A review of all Division staff contracts to align to the adopted work program should be undertaken and extensions considered as appropriate.
 - Recommendation 29: An additional 12 month contract position, anticipated at a level 7 (\$91-\$97k annual salary) be created in the Strategic Development Projects team. This role is to be focused around the project establishment, governance and Council reporting, filled either through an internal secondment or externally recruited contract position, to enable the committed work program to be delivered concurrent with the peak demand of work relating to the design and procurement of the Salisbury Community Hub project. Funding for the position for this financial year be met with an allocation from the wages and salaries provision with an appropriate offset through capitalisation into the relevant Strategic Development Projects.
3. The recommendations for administrative action itemised on page 6, 7 & 8 of Attachment 1, Item No. PRSC1, Program Review Sub Committee, 14 August 2017 be noted.
4. The Executive Group monitor the implementation of actions as required.

CARRIED

PRSC2 Inspectorate Services Program Review Outcome

Cr L Caruso left the meeting at 07:22 pm.

Cr L Caruso returned to the meeting at 07:24 pm.

Moved Cr R Zahra

Seconded Cr G Caruso

1. The information be received.
2. The Healthy Environs Report – Program Review Inspectorate Services (as set out in Attachment 1, Item No. PRSC2, Program Review Sub Committee, 14/08/2017) be received and noted.
3. That the recommendations 6 and 9 and related Management responses as contained in Attachment 3 (Item No. PRSC2, Program Review Sub Committee, 14/08/2017) Inspectorate Services Program Review Recommendations be endorsed, and the Executive Group monitor the implementation of the actions, as required.
4. That the balance of the recommendations and Management responses as contained in Attachment 3 (Item No. PRSC2, Program Review Sub Committee, 14/08/2017) Inspectorate Services Program Review Recommendations be noted and the Executive Group monitor the implementation of the actions, as required.

CARRIED

OTHER BUSINESS

Nil

CONFIDENTIAL ITEMS

Item 6.0.2 - Attachment 1 - Minutes Program Review Sub Committee - 14 August 2017

PRSC3 Program Review Findings for the Property & Buildings Division

Moved Cr R Zahra

Seconded Cr G Caruso

1. *Pursuant to Section 90(2) and (3)(a) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:
 - it relates to information the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead).*
2. *In weighing up the factors related to disclosure,
 - disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations
 - Non disclosure of this matter would enable information that may have implications for resourcing/service levels to be considered in detail prior to a Council position in relation to the matter being determined.*On that basis the public's interest is best served by not disclosing the **Program Review Findings for the Property & Buildings Division** item and discussion at this point in time.**
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 7.25 pm.

The meeting moved out of confidence at 7.47 pm.

PRSC4 Waste Transfer Station Update

Moved Cr R Zahra
Seconded Cr G Caruso

1. *Pursuant to Section 90(2) and (3)(b)(i) and (b)(ii) and (d)(i) and (d)(ii) and (k) of the Local Government Act 1999, the principle that the meeting should be conducted in a place open to the public has been outweighed in relation to this matter because:*
 - *it relates to information the disclosure of which could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and*
 - *information the disclosure of which would, on balance, be contrary to the public interest; and*
 - *commercial information of a confidential nature (not being a trade secret) the disclosure of which could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and*
 - *commercial information of a confidential nature (not being a trade secret) the disclosure of which would, on balance, be contrary to the public interest; and*
 - *tenders for the supply of goods, the provision of services or the carrying out of works.*
2. *In weighing up the factors related to disclosure,*
 - *disclosure of this matter to the public would demonstrate accountability and transparency of the Council's operations*
 - *Non disclosure of this information in advance of a decision as to which course of action Council would prefer to take will protect Council's commercial position in relation to ongoing operation of the Waste Transfer Station and will protect third party commercial information.*

*On that basis the public's interest is best served by not disclosing the **Waste Transfer Station Update** item and discussion at this point in time.*
3. *Pursuant to Section 90(2) of the Local Government Act 1999 it is recommended the Council orders that all members of the public, except staff of the City of Salisbury on duty in attendance, be excluded from attendance at the meeting for this Agenda Item.*

CARRIED

The meeting moved into confidence at 7.47 pm.

Cr E Gill declared a conflict of interest due to being a member of the NAWMA Board Cr E Gill left the meeting at 07:50 pm.

The Deputy Chair, Cr L Caruso assumed the chair at 7.50pm.

Cr G Caruso declared a perceived conflict of interest on the basis of his employment and advised he would manage the conflict by remaining in the meeting and voting in the best interests of the community.

The meeting moved out of confidence at 7.58 pm.

Cr Gill returned to the meeting at 7.58 pm and resumed the Chair.

CLOSE

The meeting closed at 7.59 pm.

CHAIRMAN.....

DATE.....

ITEM	6.1.1
	BUDGET AND FINANCE COMMITTEE
DATE	21 August 2017
HEADING	2016-2017 Carried Forward Funds
AUTHORS	Kate George, Manager Financial Services, Business Excellence Leigh Daddow, Senior Management Accountant, Business Excellence Christy Martin, Senior Coordinator Project Administration, City Infrastructure
CITY PLAN LINKS	4.3 Have robust processes that support consistent service delivery and informed decision making.
SUMMARY	This report and the associated attachments summarise the operating and capital budgets that are required to be carried forward from the 2016/17 Financial Year to the 2017/18 Financial Year.

RECOMMENDATION

1. The information be received.
2. The 2017/18 budget be adjusted with \$16,790,600 funds carried forward to be applied as detailed in Schedule of Funds Carried Forward from 2016/17 to 2017/18 (Item No. 6.1.1, Budget and Finance Committee, 21/8/2017, Attachment 1).

ATTACHMENTS

This document should be read in conjunction with the following attachments:

1. Schedule of Funds Carried Forward from 2016/17 to 2017/18

1. BACKGROUND

- 1.1 Each year as part of the End of Financial Year process there is a need to review budgets and projects to identify funds to be carried forward, to provide budgets in the following year for completion of projects in progress or delayed due to unforeseen circumstances.

2. CONSULTATION / COMMUNICATION

2.1 Internal

2.1.1 As part of the 2016/17 end of financial year processes Accounting Services staff call for and receive requests from staff that outline any funds that are being requested to be carried forward from the 2016/17 Financial Year into the 2017/18 Financial Year. As appropriate and when needed Accounting Services staff met with the request submitters and reviewed the request in line with the guidelines for carry forward funds.

2.1.2 Senior Coordinator Project Administration has worked extensively across the City Infrastructure Department in supporting the carry forward process.

2.2 External

2.2.1 No external communication has occurred.

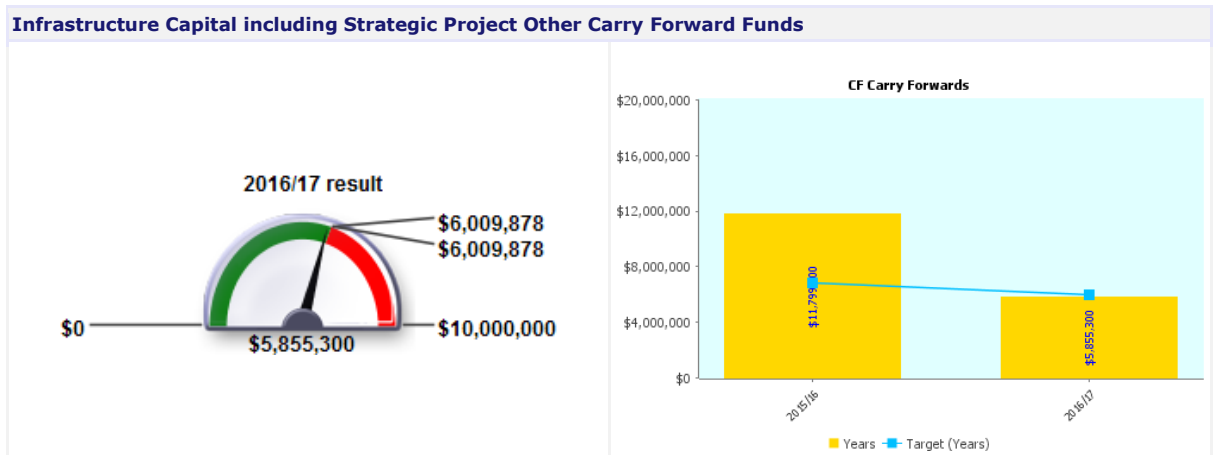
3. REPORT

3.1 The schedule of funds carried forward from 2016/17 into 2017/18 is attached as Appendix 1. The schedule details the nature of the budgets and also whether any of the projects are externally funded.

3.2 In the 2016/17 year the original capital budget (inclusive of Information Technology and Plant, Office Furniture and Equipment) was \$44.7M, which was increased to \$52.5M as a result of carry forwards of \$17.3M from 2015/16 and budget review items. Detailed in the table below highlighted in red:

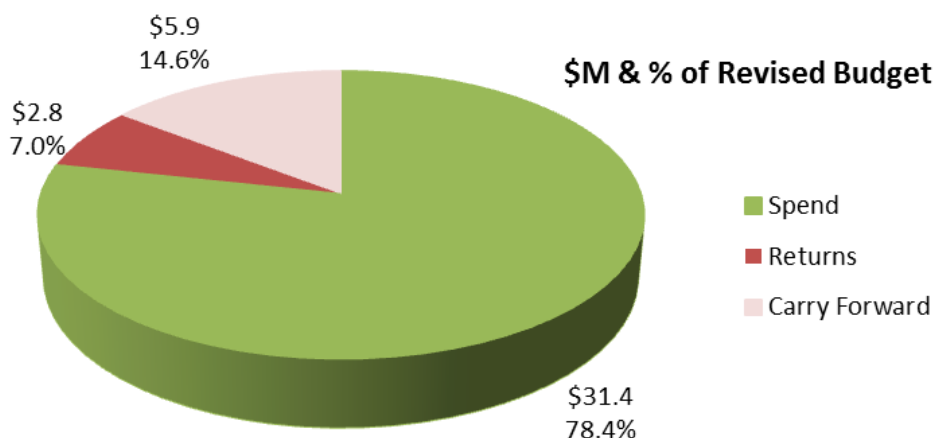
Budget Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Infrastructure Capital								
Infrastructure Capital	32,419,575	7,771,500	(6,013,757)	34,177,318	4,727,600	14%	176,100	2,264,505
PF&E	1,764,000	1,482,900	2,150	3,249,050	636,700	20%	-	42,033
Strategic Projects -Other	2,354,000	2,545,000	(2,259,526)	2,639,474	491,000	19%	-	-
Sub Total of Infrastructure	36,537,575	11,799,400	(8,271,133)	40,065,842	5,855,300	14.6%	176,100	2,306,538
Other								
Strategic Projects - Community Hub	3,740,000	-	1,541,000	5,281,000	4,090,900	77%	-	3,058,464
Strategic Property	3,775,721	4,911,600	(2,728,966)	5,958,355	3,721,600	62%	-	1,148,122
Information Services	672,000	561,600	6,853	1,240,453	1,077,000	87%	-	30,100
Sub Total of Other	8,187,721	5,473,200	(1,181,113)	12,479,808	8,889,500	71%	-	4,236,686
Total of Capital	44,725,296	17,272,600	(9,452,246)	52,545,650	14,744,800	28%	176,100	6,543,224
Operating								
Operating Components of Capital	890,752	482,400	-	1,373,152	521,300	38%	-	-
Other Operating	110,759,225	902,300	252,480	111,914,005	1,524,500	1%	346,300	NA
Total of Operating	111,649,977	1,384,700	252,480	113,287,157	2,045,800	2%	346,300	-
Total	156,375,273	18,657,300	(9,199,766)	165,832,807	16,790,600	10%	522,400	6,543,224

- 3.3 The level of carry forwards from 2016/17 of \$16.8M (highlighted in blue in the table above) is a reduction of \$1.9M when compared with the prior year of \$18.7M. The main movements within this total relate to a reduction of \$2.6M within the Sports & Rec Upgrade Program, the completion of Bridgestone Park \$2M and a reduction in Strategic Projects of \$1.2M. These are offset by an increase in carry forward funds associated with the Community Hub of \$4M.
- 3.4 Capital committed funds total \$6.5M or 44% of the Capital Carry Forward (highlighted in orange in the table above) and had these committed works been completed prior to the end of the financial year, then the Capital Carry Forward would have been reduced to \$8.2M or 15.6% of the revised budget.
- 3.5 Operating carry forwards of \$2.0M is slightly higher than last financial year and represents 1.8% of the revised operating budget, with \$346k relating to external grant funding. Further analysis is provided in paragraph 4.14.



- 3.6 The graphs above provide a summary of infrastructure project carry forwards including infrastructure strategic projects. The total has decreased by \$5.9M from \$11.8M in 2015/16 to \$5.9M in 2016/17. The blue line, Target (Years), represents 15% of the Revised Budget and this has reduced from 25.7% in 2015/16 to 14.6% in 2016/17.
- 3.7 Summary financial information by asset category is detailed below. It should be noted that operating components of capital projects are included in these summaries. Each section highlights key achievements and explanations for the need for carry forward funds.

3.8 Infrastructure Capital Expenditure



Budget Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Infrastructure Capital								
Infrastructure Capital	32,419,575	7,771,500	(6,013,757)	34,177,318	4,727,600	14%	176,100	2,264,505
PFE	1,764,000	1,482,900	2,150	3,249,050	636,700	20%	-	42,033
Strategic Projects -Other	2,354,000	2,545,000	(2,259,526)	2,639,474	491,000	19%	-	52,600
Sub Total of Infrastructure	36,537,575	11,799,400	(8,271,133)	40,065,842	5,855,300	14.6%	176,100	2,306,538
		End of 2015/16		45,878,504	11,799,400	25.7%		<i>(11.1% decrease in % carry forward)</i>

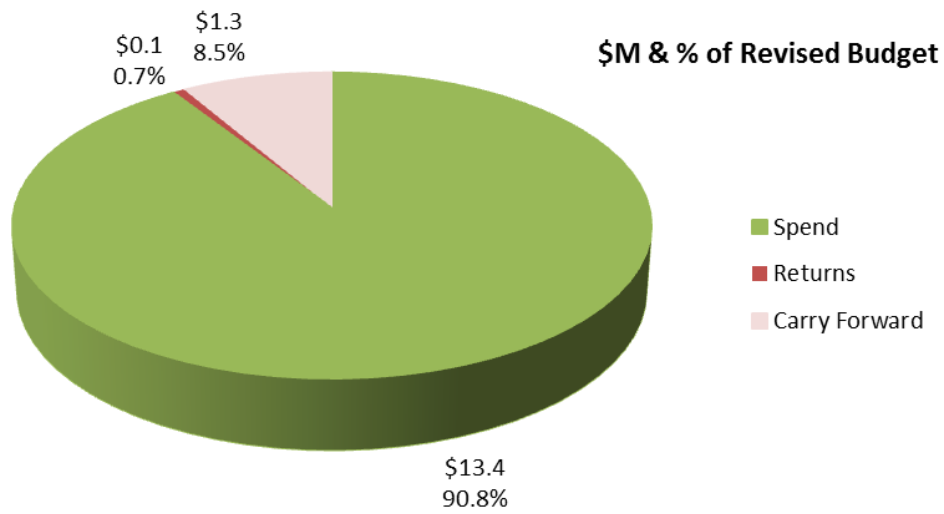
2016/17 has been a busy and successful year with several key projects completed including the redevelopment of Bridgestone Park, Underdown Park and responding to the result of severe storm events. A significant effort by staff, consultants and contractors has resulted in 85% of the program budget being delivered this financial year. Efforts and initiatives which aided this positive result include streamlining project management processes, packaging of works where efficiencies and savings could be achieved, and engaging contract staff/consultants when required to address peak periods of work.

Salisbury Water has continued to install rewater infrastructure within the City including the construction of new head tanks at Hedgerow Reserve and distribution links to Daniel Avenue. This new infrastructure assists to maintain rewater supplies in particular during dry conditions.

It is important to note that the carrying forward of a small portion of the program budget enables continuity of ongoing programs of work, landscape planting works to occur during the optimum winter season, and the capital plant establishment period to transpire.

As part of managing an annual program of works, primarily through efficiencies and favourable tenders, savings have been able to be made with \$2.8m returned as part of the end of year process.

3.8.1 Transportation



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Transportation - Capital	19,722,775	1,174,100	(6,249,507)	14,647,368	1,245,400 9%	94,100	504,331	90,800
Transportation - Operating Components	113,500	-	-	113,500	16,400 14%	-	-	8,000
Total	19,836,275	1,174,100	(6,249,507)	14,760,868	1,261,800 9%	94,100	504,331	98,800

Key Achievements



Diment Road Upgrade

A section of Diment Road upgrade was primarily upgraded in 2015/16 however reached final completion in 2016/17, \$787k.

Bituminous Footpath / Shared-use Paths


Resealing sections of the aged bitumen path adjacent the railway corridor, Parafield Gardens, \$396k, was completed in 2016/17. Further renewal will be undertaken in this financial year.

Byron Bay Roundabout, School Link & Carpark

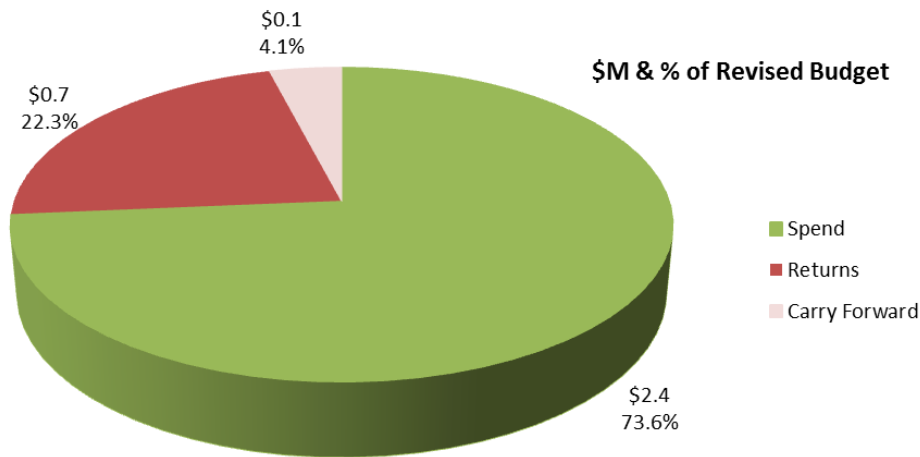
To improve safety and traffic flow, a new roundabout was constructed along Byron Bay, Paralowie. In addition, new car park facilities and school road link were created. This work was completed in conjunction with Bethany Christian School and Temple Christian College at a value of \$341k.

Public Lighting Program

The main component of the 2016/17 Public Lighting Program was the installation of LED lighting at Walkley Heights, \$290k.

<u>Carry Forward Funds</u> 	
<p><u>City Wide Trails Program</u></p> <p>The City Wide Trails Program has provided an important network of paths across the City which are able to be utilised by pedestrians and cyclists. This program will continue with design for future stages underway and construction works continuing along Dry Creek.</p>	\$210k
<p><u>Council Funded New Footpath Program</u></p> <p>Continuous requests are received from the community to improve the footpath network. With these requests received continuously throughout the year, construction occurs in alignment and therefore requires the carry forward to complete approved work requests.</p>	\$175k
<p><u>RM Williams Drive & Wright Road, Eastern Junction, New Roundabout</u></p> <p>With the successful State Black Spot grant application, works commenced on the construction at the eastern intersection of RM Williams Drive and Wright Road, Walkley Heights. The project encountered delays due the requirement to relocate NBN and Telstra infrastructure. This project was completed in August.</p>	\$167k
<p><u>Bicycle Network Improvements</u></p> <p>Council was successfully awarded grant funds for the construction of bike paths along Diment Road and Cross Keys Road. This grant funding was received late 2016/17 and has the required complementary Council funding in 2017/18 to complete the construction.</p>	\$137k
<p><u>Burton Park Community Centre Precinct</u></p> <p>With the demolition of Burton Park Preschool, construction commenced in 2016/17 to build new car parking facilities and landscape the site. Time was invested to negotiate the schedule of works with adjacent occupants. The works were completed in August 2017.</p>	\$126k
<p><u>Other – Refer Attachment 1</u></p>	\$447k

3.8.2 Drainage and Waterways



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Drainage & Waterways - Capital	3,032,000	625,200	(644,012)	3,013,188	132,400 4%	-	112,057	627,200
Drainage & Waterways - Operating Components	214,000	29,500	-	243,500	- 0%	-	-	93,600
Total	3,246,000	654,700	(644,012)	3,256,688	132,400 4%	-	112,057	720,800

Key Achievements



Burton West Industrial Drain

The \$6.3m construction of this vital drainage infrastructure has been achieved with the assistance of the Stormwater Management Authority who contributed \$3.2m towards the program of works. This included the acquisition of parcels of land.

Watercourse Management Works Program


This continuing program saw the completion of various erosion control and mitigation infrastructure across the City's waterways including Little Para, Dry Creek and Cobblers Creek, totalling \$848k.

Local Flooding Program

11 Local Flooding Projects, to the value of \$726k, reached final completion in 2016/17 assisting to improve drainage within the City and address issues in specific area.

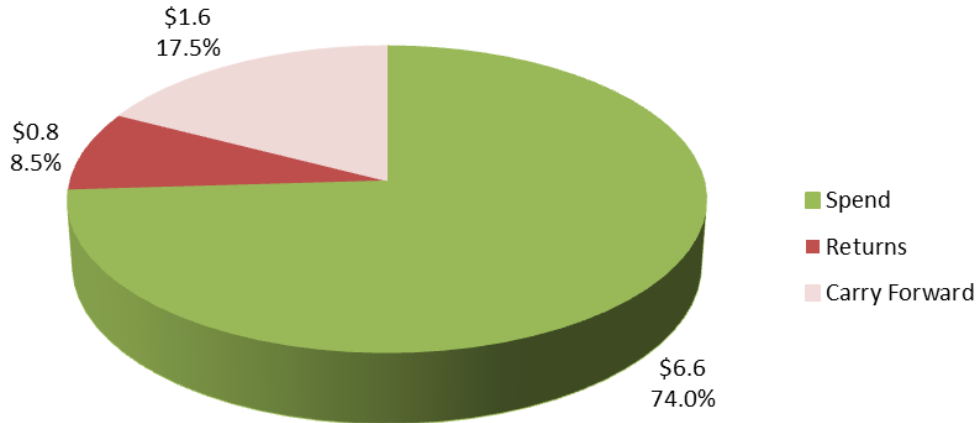
Major Flood Mitigation Projects

Inola Street, Brahma Lodge, and Barker Road, St Kilda, were finalised in 2016/17, \$551k. Within this program new sites have been identified for delivery in 2017/18, including Post Avenue, Salisbury, for which the design was completed in 2016/17.

<u>Carry Forward Funds</u> 	
<u>Major Flood Mitigation Projects</u> The detailed design for Pauls Drive flood mitigation works has been delayed whilst flood modelling of the area occurred. The associated design funding is proposed for carry forward in preparation for future years construction.	\$95k
<u>Other</u> – Refer Attachment 1	\$37k

3.8.3 Property and Buildings

\$M & % of Revised Budget



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Property & Buildings - Capital	4,237,000	4,270,700	(41,427)	8,466,273	1,413,400 17%	28,000	199,639	500,100
Property & Buildings - Operating Components	406,000	20,000	-	426,000	139,700 33%	-	-	254,600
Total	4,643,000	4,290,700	(41,427)	8,892,273	1,553,100 17%	28,000	199,639	754,700

Key Achievements



Underdown Park New Clubrooms & Reserve Upgrade


The \$4.2m redevelopment at Underdown Park was successfully completed in 2016/17. This included the construction of new clubroom facilities, demolition of existing buildings, reconfiguration of sport fields, new playground, new lighting and car park improvements.

Resource Recovery Park Development

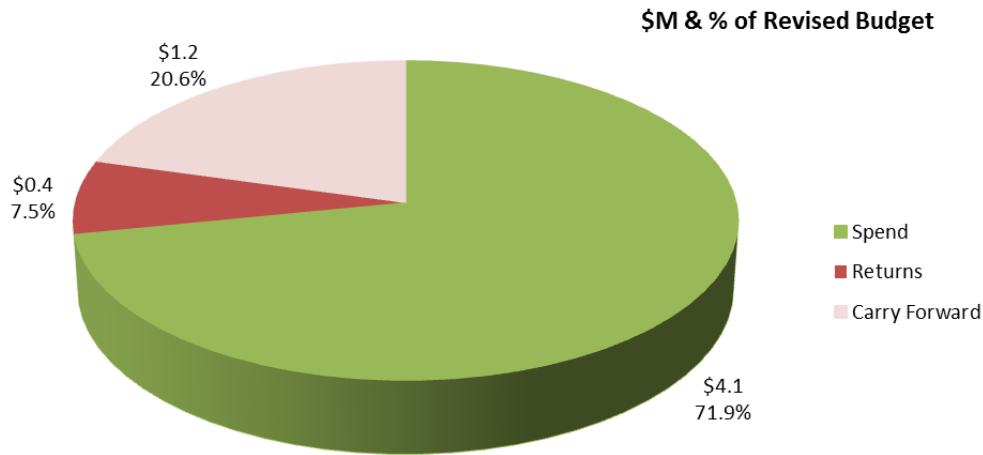
The final stage of work at Resource Recovery Park, \$1.1m, was completed in 2016/17. The site now has protection over unloading bays and adjacent cashier hut. Recycling bins, storage facilities, roadways and landscape were reconfigured to best utilise the space.

Building Renewal Program

Building Renewal Program continues to deliver improvements to existing building infrastructure across the City throughout the year. \$1.3m worth of projects reached final completion in 2016/17. Included within this was St Augustine’s Soccer Clubrooms which in addition to renewal had an access upgrade with a new access toilet building extension being constructed.

<u>Carry Forward Funds</u> 	
<p><u>Building Renewal Program</u></p> <p>The Building Renewal Program will continue to be progressively delivered and aim to minimise the disruption to building occupants. \$380k is proposed to be carried forward to provide continuity of work for staff and complete remaining active projects.</p>	\$380k
<p><u>Building Upgrade Program</u></p> <p>The completion of the Salisbury Oval Master Plan impacted on the ability to complete the design for the grandstand and associated buildings. It is therefore proposed to be carried forward with design completion expected early 2017/18.</p>	\$309k
<p><u>Land Acquisition</u></p> <p>With land required for drainage purposes, there are acquisition processes and associated costs. With proposed acquisitions in train, their associated funding is proposed to also carry forward.</p>	\$269k
<p><u>Club/Sport Facility Upgrade Program</u></p> <p>The Club/Sport Facility Upgrade Program provides minor capital works grants to community groups which will continue into 2017/18.</p>	\$227k
<p><u>Operations Centre Upgrade</u></p> <p>With the resolution of the Salisbury Community Hub, redevelopment design works associated with the Operations Centre can now commence.</p>	\$215k
<p><u>Other</u> – Refer Attachment 1</p>	\$153k

3.8.4 Parks and Streetscapes



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds	
Parks & Streetscapes - Capital	3,655,800	1,061,000	919,684	5,636,484	1,135,400	20%	54,000	1,327,935	426,500
Parks & Streetscapes - Operating Components	47,000	10,000	-	57,000	40,300	71%	-	-	500
Total	3,702,800	1,071,000	919,684	5,693,484	1,175,700	21%	54,000	1,327,935	427,000

Key Achievements



St Kilda Playground


The renewal of the wave slide was completed and opened for the mid-year school holidays. This included the installation of a second slide at the rear at a total cost of \$505k.

Fairbanks Drive Reserve Oval

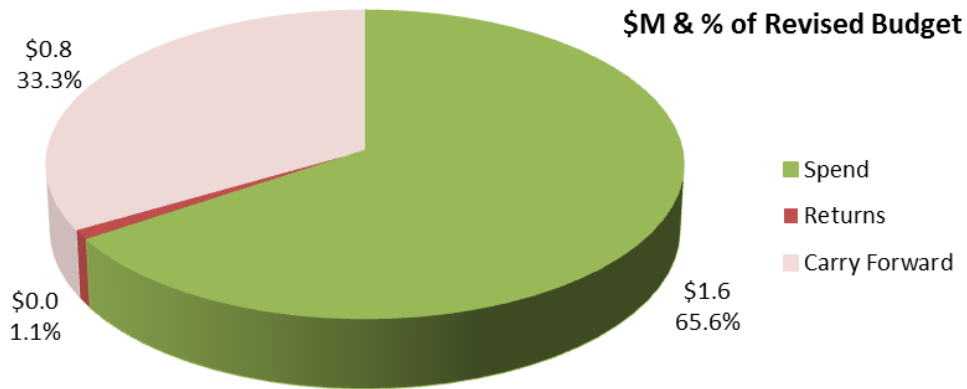
Working with adjacent schools, Bethany Christian School and Temple Christian College, a new turfed oval was created at Fairbanks Drive Reserve. This provides supplementary amenities for the community and school, \$497k.

Creaser Park Irrigation Renewal

As part of the Irrigation Renewal Program, Creaser Park, Parafield Gardens, was renewed, \$137k.

<u>Carry Forward Funds</u> 	
<p><u>Street Trees Program</u></p> <p>As part of the Street Tree Program, community consultation was undertaken and detailed scope of work was developed. Tree removals were then completed which was followed by planting in the winter months. This planting occurred mainly June and continuing into July. This work is followed by plant establishment period.</p>	\$350k
<p><u>Renewal of Feature Landscapes</u></p> <p>To enable plant establishment to occur, this program has the required carry forward. In addition, Pitman Park drainage and landscape works were awarded late 2016/17. These site works commenced early July and are currently well progressed.</p>	\$262k
<p><u>Play Space / Playground Renewal Program</u></p> <p>This program encountered delays due to a fire at the main warehouse which supplies play equipment. Alternatives have now been sourced and the program continues to be delivered.</p>	\$184k
<p><u>Other</u> – Refer Attachment 1</p>	\$380k

3.8.5 Salisbury Water



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward		External Funds	Committed	Returned Funds
Salisbury Water Business - Capital	1,772,000	640,500	1,505	2,414,005	801,000	33%	-	120,543	25,600
Salaisbury Water Business - Operating Components	(8,000)	-	-	(8,000)	-	-	-	-	-
Total	1,764,000	640,500	1,505	2,406,005	801,000	33%	-	120,543	25,600

Key Achievements



Hedgerow Reserve Pumping Station


The construction of six new head tanks at Hedgerow Reserve, Salisbury, \$535k, was successfully completed in 2016/17.

Distribution Main

A new \$429k main distribution link between Daniel Avenue to the City Wide distribution network was completed and commissioned which was able to assist with customer supply in peak periods.

Groundwater Community Bores

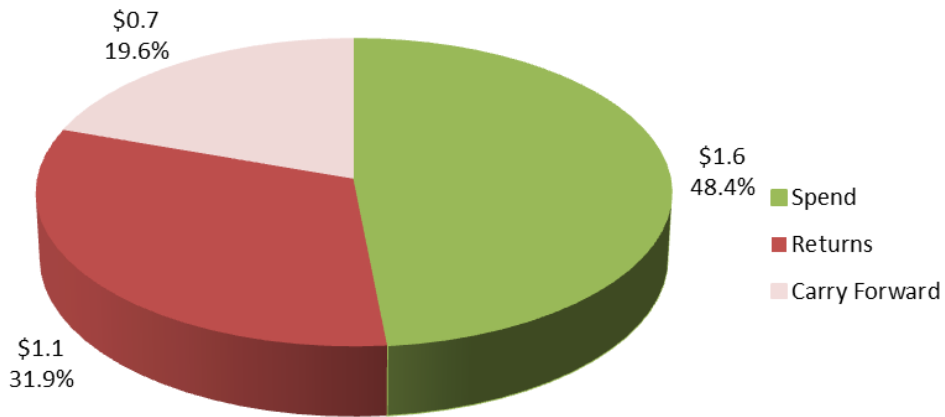
New booster tank systems at Yalumba Drive Reserve and Reg Groth Reserve, \$107k, were constructed in 2016/17.

<u>Carry Forward Funds</u> 	
<u>Salisbury Water Disinfection System</u> System performance is being monitored, with the expectation that future instrumentation and programming modifications will be required, therefore balance of funds are proposed to carry forward to enable this.	\$443k
<u>Salisbury Water Minor Asset Renewal</u> Renewal works delayed due to inclement weather whilst maintaining operational service levels.	\$194k
<u>Other – Refer Attachment 1</u>	\$164k

3.8.6 PF&E

Item 6.1.1

\$M & % of Revised Budget



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward		External Funds	Committed	Returned Funds
Plant, Furniture & Equipment - Capital	1,764,000	1,482,900	2,150	3,249,050	636,700	20%	-	42,033	1,073,600
Plant, Furniture & Equipment - Operating Components	113,252	2,500	-	115,752	24,400	21%	-	-	-
Total	1,877,252	1,485,400	2,150	3,364,802	661,100	20%	-	42,033	1,073,600



Key Achievements

Fleet Purchase

13 Fleet items have been replaced in 2016/17, totalling \$787k.

Carry Forward Funds



Plant and Fleet Reserve

Pending program review, the funding to procure a replacement sweeper will carry forward.

\$350k

Plant and Fleet Replacement Program

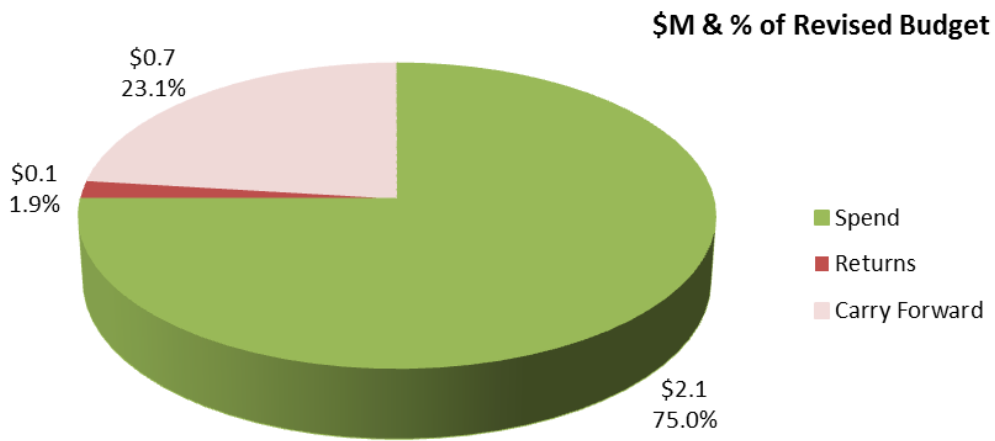
Five plant items are at the procurement stage and will carry forward into 2017/18. Availability can impact delivery times.

\$243k

Other – Refer Attachment 1

\$68k

3.8.7 Strategic Projects - Other



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward		External Funds	Committed	Returned Funds
Strategic Projects Other - Capital	2,354,000	2,545,000	(2,259,526)	2,639,474	491,000	19%	-	-	52,600
Strategic Projects - Operating Components	-	198,000	-	198,000	164,100	83%	-	-	1,300
Total	2,354,000	2,743,000	(2,259,526)	2,837,474	655,100	23%	-	-	53,900

Key Achievements




Bridgestone Park – Passive Recreation Development

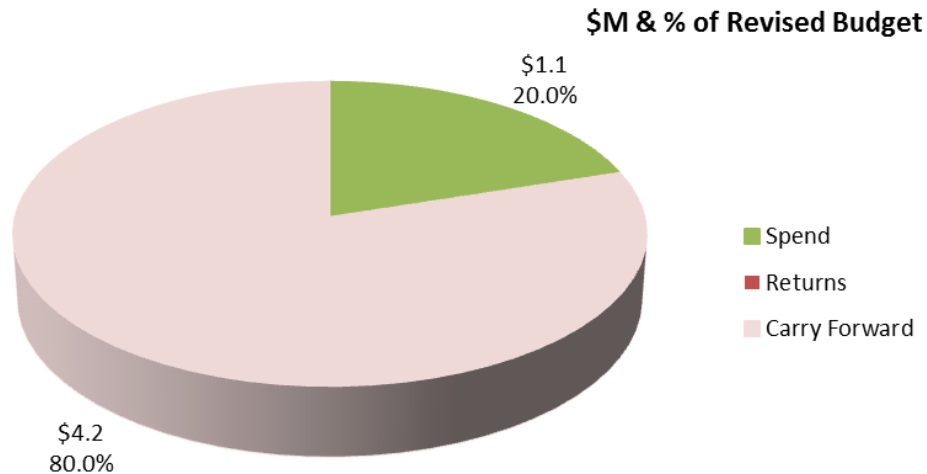
Bridgestone Park \$3.1M was successfully completed in 2016/17. The reserve has been fitted with new toilet facilities, an interactive play space, fitness equipment, paths, turf and parking.

Para Hills Hub

Community consultation and detailed design, \$532k, was completed in 2016/17 with the project progressing to tender for construction. Construction is expected to commence early 2017/18.

<u>Carry Forward Funds</u> 	
<u>Bridgestone Reserve Completion</u> With the recent successful opening of Bridgestone Park, the facility will remain under plant establishment until Final Completion. In addition minor initiatives will occur to further improve the space.	\$275k
<u>Para Hills Hub</u> Following completion of design, this significant project will progress to construction in 2017/18 with the accompanying project balance required.	\$236k
<u>Paddocks Master Plan</u> The development of the site Master Plan for the Paddocks Reserve encountered delays due to the community centres review. This work is now progressing to contract award.	\$115k
<u>Other</u> – Refer Attachment 1	\$29k

3.9 Strategic Projects – Community Hub



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Strategic Projects Community Hub - Capital	3,740,000	-	1,541,000	5,281,000	4,090,900	77%	-	3,058,464
Strategic Projects - Operating Components	-	-	-	-	131,400	0%	-	-
Total	3,740,000	-	1,541,000	5,281,000	4,222,300	80%	-	3,058,464

Key Achievements

Salisbury Community Hub

In 16/17 the Salisbury Community Hub project is generally proceeding with concept design presented to Council in July 17. The balance of design funds will be carried forward for completion of design development between July and September. Concept site work and land negotiations commenced enabling strategic decisions to be made and the proposed plan and associated works are currently now open for public consultation.

Carry Forward Funds

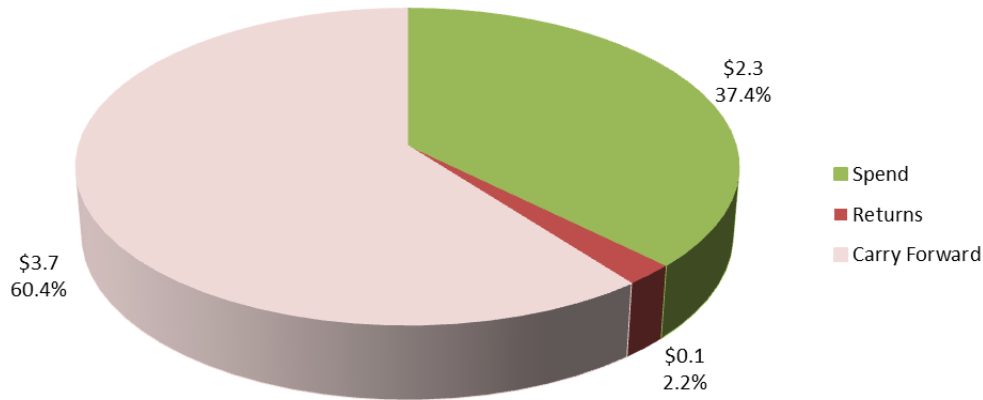
Salisbury Community Hub

Following public consultation, the detail design development will commence for the new community hub.

\$4.2m

3.10 Strategic Property

\$M & % of Revised Budget



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Strategic Property - Capital	3,775,721	4,911,600	(2,728,966)	5,958,355	3,721,600	62%	-	1,148,122
Strategic Property - Operating Components	-	204,600	-	204,600	-	0%	-	136,500
Total	3,775,721	5,116,200	(2,728,966)	6,162,955	3,721,600	60%	-	1,148,122

Key Achievements



During 16/17 the civil and landscape construction was completed on the first of the Tranche 2 projects, Boardwalk at Greentree with 64% of the project sold. The balance of the Tranche 1 projects are complete with all sales and settlements completed at Riverwalk, Emerald Green and Greentree Walk. Final settlement and anticipated project close-out on Diment Road - The Reserve in the first quarter of 2017/18.

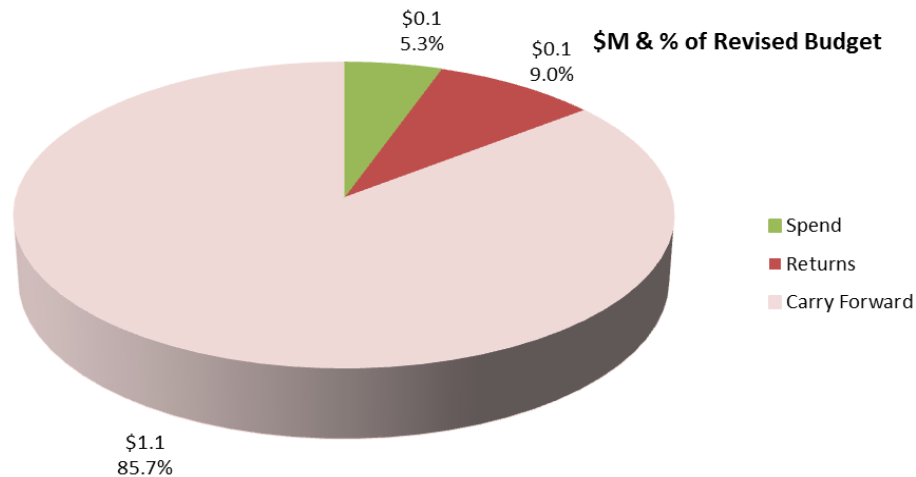
Carry Forward Funds




The nature and complexity of Strategic Property projects results in timelines extending over multiple financial years from initial feasibility through to full project completion. Funds carried forward on the Tranche 1 projects predominantly relate to expenditure relating to cost of sales and that reconciliation will be undertaken as part of the project close-out reports to be presented as part of the project formal close.

\$3.7M

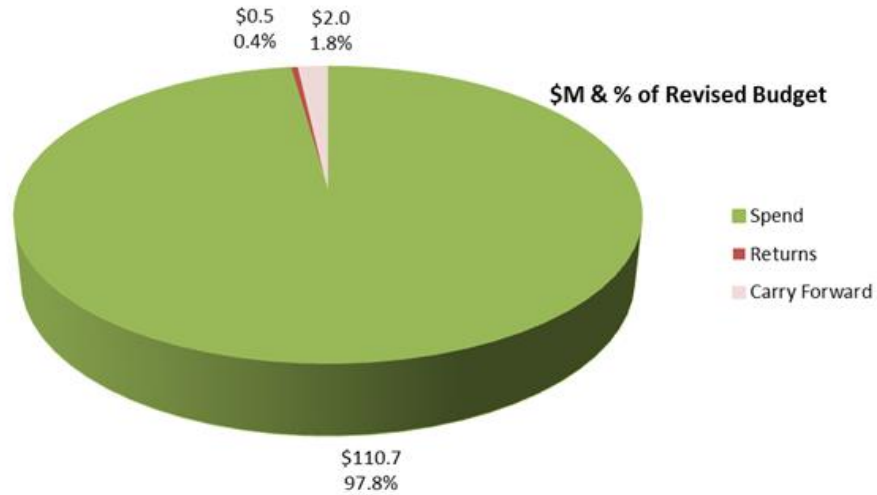
3.11 Information Services



Asset Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Information Technology - Capital	672,000	561,600	6,853	1,240,453	1,077,000	87%	-	30,100
Information Technology - Operating Components	5,000	17,800	-	22,800	5,000	22%	-	-
Total	677,000	579,400	6,853	1,263,253	1,082,000	86%	-	30,100

<u>Carry Forward Funds</u> 	
<p><u>Asset Management Work Order Mobilisation & Strategic Asset Management (SAM) Support Project</u></p> <p>This complex project is proposed to be completed in stages. Time has been invested in developing a Business Case and drafting a future plan of works which will continue into 2017/18.</p>	\$535k
<p><u>Time, Recording, Attendance Process</u></p> <p>This project was originally on hold pending the outcomes of the Asset Management Improvement Project (AMIP). It has now been determined that this is no longer within the AMIP scope of works. Scope and needs development now able to progress for the specific Time Recording and Allocation process.</p>	\$212
<p><u>Business Planning Software</u></p> <p>Specification has now been completed following consultation to ascertain organisational needs and processes. It is anticipated this will progress into implementation in 2017/18.</p>	\$100k
<p><u>Other</u> – Refer Attachment 1</p>	\$235k

3.12 Operating



Budget Category	2016/17 Original Budget	2015/16 Carry Forward	Budget Reviews	2016/17 Revised Budget	Requested Carry Forward	External Funds	Committed	Returned Funds
Operating Expenditure	110,759,225	902,300	252,480	111,914,005	1,524,500	1%	346,300	NA
Operating Components of Capital	890,752	482,400	-	1,373,152	521,300	38%	-	494,500
Total	111,649,977	1,384,700	252,480	113,287,157	2,045,800	2%	346,300	NA

- 3.12.1 Operating Carry Forwards related to capital projects have been included in the relevant program areas above.
- 3.12.2 Operating Expenditure Carry Forward is \$1,524k, which is 1.4% of the revised operating budget. Major items include:

Operating Carry Forwards 2016/17	
Wages & Salaries to support the next tranche of property development work.	\$290k
IT Leasing of Computer Equipment	\$138k
Economic Regional Collaboration – external funding received in 2016/17 for employment of Northern Adelaide Manufacturing Development Officer.	\$137k
Digital Growth Program – external funding received for delivery of digital business advisory services as part of a four year funding agreement.	\$129k
Economic Development - Northern Economic Plan	\$90k
Training and Development - Leading Worker Capability Program, Incident Investigation and other training was deferred.	\$86k
Organisational Development - Culture and Effectiveness Interventions and ABEF survey.	\$75k
Accounting Services - Technology One	\$68k

Field Services Administration Program Review costs	\$50k
Operating Components of Capital – refer Attachment 1	\$521k
Other – refer Attachment 1	\$462k
Total	\$2,046k

- 3.12.3 Elected Member Training has been carried forward in line with council policy being that the balance of training budget not expended in the immediate proceeding year be carried forward for one year.

4 CONCLUSION / PROPOSAL

- 4.1 The level of carry forward funds at the completion of 2016/17 is lower than the previous financial year with the total carry forward funds reducing from \$18.7M in 2015/16 to \$16.8M in 2016/17.
- 4.2 Operating Carry Forwards are slightly higher than last financial year, with the main variability resulting from external grant and funds to support the next tranche of property development work.
- 4.3 Following endorsement of the recommendation in this report these amounts will be included into the revised budget for 2017/18, and also be included in the 2016/17 Financial Statements as a Reserve.

CO-ORDINATION

Officer:

Date:

SCHEDULE OF FUNDS CARRIED FORWARD FROM 2016/17 TO 2017/18

ACC NO	DESCRIPTION	FUNDS C/FWD TO 2017/18		
		COUNCIL	EXTERNAL	TOTAL
WORKS IN PROGRESS				
CAPITAL WORKS				
INFRASTRUCTURE CAPITAL WORKS				
	Transportation			
13600	Minor Traffic Improvements	7,200		7,200
13725	Traffic Management Devices Program	166,700		166,700
13952	School Zones and Pedestrian Crossing Pr	39,800		39,800
14498	Council Funded New Footpath Program *	164,700		164,700
14804	Bicycle Network Improvements	136,600		136,600
17080	Information Signage - Parks and Reserves	26,900		26,900
17190	City Wide Trails Program	209,600		209,600
20548	Bridge Renewal Program	57,000		57,000
21558	Sportsfield Lighting Assistance Program	85,600		85,600
22225	Developer Funded Footpath Program		87,600	87,600
22515	Transportation Program Area - Program Planning	9,900		9,900
23114	Btn Pk Community Centre Precinct	126,000		126,000
23435	ML Interchange - Pedestrian & Cycle	71,300		71,300
23459	Fairbanks/Byron Bay Traffic Mng, Cpk, Res		6,500	6,500
23473	Sound Wall Renewal - Parent	50,000		50,000
	Sub-Total	1,151,300	94,100	1,245,400
Total Revised Budget for Transportation				14,647,368
Carry Forward Percentage of Revised Budget for Transportation				9%
	Property & Buildings			
17598	Club/Sport Facility Upgrade Program *	195,800		195,800
18097	Building Renewal Program *	279,200		279,200
19581	Acq Land 813-827 & 853-885 Pt Wakefield Rd	240,600	28,000	268,600
19799	Minor Land Acquisitions	66,800		66,800
20017	Building Upgrade Program *	308,800		308,800
20549	Operation Centre Upgrade	215,100		215,100
22518	Property & Building Program Area Parent	66,000		66,000
23469	Gardens Rec Forecourt Redevelopment	13,100		13,100
	Sub-Total	1,385,400	28,000	1,413,400
Total Revised Budget for Property & Buildings				8,466,273
Carry Forward Percentage of Revised Budget for Property & Buildings				17%
	Drainage & Waterways			
22229	Major Flood Mitigation Projects	95,400		95,400
17205	Watercourse Management Works	37,000		37,000
	Sub-Total	132,400	-	132,400
Total Revised Budget for Drainage & Waterways				3,013,188
Carry Forward Percentage of Revised Budget for Drainage & Waterways				4%

* These Capital Projects have Operating Components that are also requested carry forwards

** These Operating Components of Capital Projects related to projects that do not have a capital project carry forward

ACC NO	DESCRIPTION	FUNDS C/FWD TO 2017/18		
		COUNCIL	EXTERNAL	TOTAL
	Parks & Streetscape			
17040	Irrigation Renewal Program	71,800		71,800
17055	Outdoor Furniture Program	11,700		11,700
17103	City Pride Renewal of Feature Landscapes	262,300		262,300
17147	Tree Screen Renewal Program	61,300		61,300
17598	Club/Sport Facility Upgrade Program	14,300		14,300
20018	Play Space/ Playground Renewal Program *	183,500		183,500
21456	Reserve Upgrade Program *	32,100		32,100
21515	Street Trees Program	350,000		350,000
22225	Developer Funded Street Trees Program		54,000	54,000
22534	Parks & Streetscape Prog Area Plan	1,800		1,800
23198	St Kilda Master Plan Stage 2	10,700		10,700
23413	ML Fitness Loop & Equipment *	53,800		53,800
23459	Fairbanks/Byron Bay Traff Mng, Cpk, Res	28,100		28,100
	Sub-Total	1,081,400	54,000	1,135,400
Total Revised Budget for Parks & Streetscape				5,636,484
Carry Forward Percentage of Revised Budget for Parks & Streetscape				20%
	Salisbury Water			
20874	Salisbury Water - Minor Asset Renewal	193,900		193,900
21455	Salis Water Mobile Computing Devices	15,000		15,000
21559	Neighbourhood Res Irrigation Salis Water	42,600		42,600
22159	Salisbury Water Disinfection System	442,600		442,600
22160	Salisbury Water ASTR Tank and Booster Pump	49,900		49,900
22839	Salis Water Mobara Pk Lake Fill Auto	1,200		1,200
23453	Salis Water Emergency Backup Power 16/17	10,500		10,500
23472	CoS Res Upgrades - Recyc Wtr Connections	43,500		43,500
23662	Salis Water New/Renew Signage 16/17	1,800		1,800
	Sub-Total	801,000	-	801,000
Total Revised Budget for Salisbury Water				2,414,005
Carry Forward Percentage of Revised Budget for Salisbury Water				33%
	Strategic Projects			
20565	Para Hills Community Hub	235,900		235,900
22256	Salisbury Community Hub	4,090,900		4,090,900
22814	Paddocks Master Plan (Stage 3)	114,900		114,900
24237	Bridgestone Reserve Completion *	133,000		133,000
23483	Strat Project Preplanning 16/17	7,200		7,200
	Sub-Total	4,581,900	-	4,581,900
Total Revised Budget for Strategic Projects				2,639,474
Carry Forward Percentage of Revised Budget for Strategic Projects				174%
TOTAL - INFRASTRUCTURE CAPITAL WORKS		9,133,400	176,100	9,309,500
Total Revised Budget for Infrastructure Capital Works				36,816,792
Carry Forward Percentage of Revised Budget for Infrastructure Capital Works				25%

* These Capital Projects have Operating Components that are also requested carry forwards

** These Operating Components of Capital Projects related to projects that do not have a capital project carry forward

ACC NO	DESCRIPTION	FUNDS C/FWD TO 2017/18		
		COUNCIL	EXTERNAL	TOTAL
STRATEGIC PROPERTY				
18001	Hoyle Green, Para Hills	44,100		44,100
19612	Shoalhaven, Mawson Lakes	51,900		51,900
19743	Lake Windemere, Salis Nth	123,400		123,400
20968	Boardwalk Greentree - Walpole 3 - Paralw	1,235,400		1,235,400
23140	Salisbury Oval Residential *	76,300		76,300
15159	Greentree - Walpole 1	768,600		768,600
18802	The Reserve - Diment Road	369,600		369,600
19739	Emerald Green - Ryans Road	360,000		360,000
20969	Riverwalk - Whites Road	124,400		124,400
22308	Walpole Road Infrastructure Upgrade	376,600		376,600
23791	Salisbury Oval - St Jays Demo	191,300		191,300
TOTAL - STRATEGIC PROPERTY		3,721,600	-	3,721,600
Total Revised Budget for Strategic Property				5,281,000
Carry Forward Percentage of Revised Budget for Strategic Property				70%
TOTAL - CAPITAL WORKS				
		12,855,000	176,100	13,031,100
Total Revised Budget for Capital Works				42,097,792
Carry Forward Percentage of Revised Budget for Capital Works				31%
INFORMATION TECHNOLOGY				
11877	Integration Projects	47,000		47,000
20003	Organisational and Usage of Dataworks	48,400		48,400
20815	Time, Recording, Attendance Process	212,000		212,000
21543	Automated Accounts Payable System	4,800		4,800
22203	Online Lodgement Implementation	8,300		8,300
22380	New Initiative Bid & Grant Management	99,100		99,100
23441	The Care Manager (TCM) Enhancement	22,000		22,000
23470	Business Planning Software	100,000		100,000
23476	Asset Mng Wk Ord Mobilisation & SAM Support *	535,400		535,400
TOTAL - INFORMATION TECHNOLOGY		1,077,000	-	1,077,000
Total Revised Budget for Information Technology				5,958,355
Carry Forward Percentage of Revised Budget for Information Technology				18%
FLEET				
22122	Restoration of Old Bedford Ute	3,300		3,300
22843	Plant & Fleet Replacement Program	242,700		242,700
20864	Fleet Purchase	40,700		40,700
94999	Major Plant Expenditure - City Infrastructure	350,000		350,000
TOTAL - FLEET		636,700	-	636,700
Total Revised Budget for FLEET				3,249,050
Carry Forward Percentage of Revised Budget for FLEET				20%

* These Capital Projects have Operating Components that are also requested carry forwards

** These Operating Components of Capital Projects related to projects that do not have a capital project carry forward

ACC NO	DESCRIPTION	FUNDS C/FWD TO 2017/18		
		COUNCIL	EXTERNAL	TOTAL
OPERATING				
	Capital Projects Operating Component			
23476	Asset Mng Wk Ord Mobilisation & SAM Support *	5,000		5,000
14498	Council Funded New Footpath Program *	9,900		9,900
21478	Public Lighting Program **	6,500		6,500
17598	Club/Sport Facility Upgrade Program *	31,500		31,500
18097	Building Renewal Program *	100,000		100,000
20017	Building Upgrade Program *	8,200		8,200
23413	ML Fitness Loop & Equipment *	1,500		1,500
20018	Play Space/ Playground Renewal Program *	9,600		9,600
21456	Reserve Upgrade Program *	29,200		29,200
23458	School Message Board Program **	24,400		24,400
23140	Salisbury Oval Residential *	22,100		22,100
22256	Salisbury Community Hub *	131,400		131,400
24237	Bridgestone Reserve Completion *	142,000		142,000
	Sub-Total	521,300	-	521,300

* These Capital Projects have Operating Components that are also requested carry forwards

** These Operating Components of Capital Projects related to projects that do not have a capital project carry forward

ACC NO	DESCRIPTION	FUNDS C/FWD TO 2017/18		
		COUNCIL	EXTERNAL	TOTAL
	Operating			
180-478-3200	Salisbury Water - MAR Risk Management Review	43,000		43,000
185-466-3200	Salisbury Water - Compliance Auditing for Customer Supply	20,000		20,000
190-502-3200	Salisbury Water - Research & Development Projects	25,000		25,000
195-304-3221	Salisbury Water - EPA Raingarden Project		22,500	22,500
326-787-3221	NAIDOC Week		800	800
328-323-3327	Community Information Directory	10,000		10,000
328-663-3221	Adult Learners Week Grant		1,000	1,000
328-786-3221	Age Friendly Grant - Digital Mentoring Programs		16,600	16,600
328-794-3221	Adult Learners Week Grant (Robotics)		3,000	3,000
357-153-3221	Disability Support - Inclusive Information and Comm Project	12,000		12,000
377-262-3561	Twelve25 - Duke of Edinburgh Grant		7,900	7,900
377-795-3221	Twelve25 - Youth Network Grant		5,000	5,000
385-666-3221	Recreation Planning - Grant Funded Fishing Event		4,700	4,700
385-755-3221	Aboriginal Sports Development Plan Grant		10,000	10,000
386-762-3221	Cultural Development - Multicultural Event	10,000		10,000
389-150-3561	OPAL	33,600		33,600
420-100-3100	Strategic Projects	290,000		290,000
425-739-3221	Strategic Relations - Saltfields Development	40,000		40,000
501-332-3221	Organisational Review	37,800		37,800
510-475-3554	Elected Member Training & Development	25,200		25,200
529-131-3200	Accounting Services - Technology One	67,800		67,800
560-982-3200	Corporate Occupation Health & Safety - Emergency Managem	35,400		35,400
565-283-3227	Training & Development - Leading Worker Capability Program	86,000		86,000
565-996-3220	Organisational Development Initiative - Culture and Effectivene	75,000		75,000
575-100-3200	Computing - Digital Strategy	12,000		12,000
575-214-3337	Computing - Confirm Connect Project	15,000		15,000
575-803-3280	Computing - Lease PC	138,000		138,000
580-400-3221	Salisbury Aware	12,000		12,000
581-880-3221	Economic Development - Polaris Centre	20,000		20,000
651-100-3450	Economic Development - Northern Economic Plan	90,000		90,000
651-226-3200	Adapting Northern Adelaide Implementation		9,100	9,100
651-347-3200	Economic Development - Digital Strategy	10,000		10,000
651-721-3221	Economic Development - International Business Growth	7,500		7,500
651-936-3561	Economic Regional Collaboration		136,900	136,900
657-100-3561	Digital Growth Program - Business Advisory Services		128,800	128,800
805-100-3561	Northern Connector Tuflow Modelling	12,900		12,900
850-108-3200	Field Services Administration Program Review costs	50,000		50,000
	Sub-Total	1,178,200	346,300	1,524,500
	TOTAL - OPERATING	1,699,500	346,300	2,045,800
	TOTAL FUNDS CARRIED FORWARD FROM 2016/2017 TO 2017/2018	16,268,200	522,400	16,790,600

* These Capital Projects have Operating Components that are also requested carry forwards

** These Operating Components of Capital Projects related to projects that do not have a capital project carry forward