



CITY OF
Salisbury



Annual Report

2009-2010

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From the Mayor



In a tough economic year I was proud as our community showed resilience and a strong resolve to deliver great outcomes for our City.

Salisbury is one of the most diverse and dynamic cities in the State and I am delighted how we continue to work together to build a community that offers all of its residents a vibrant and rewarding place to live, work, study and play.

There is much to celebrate in our City. Our community has been built by people from more than 56 cultures and is fortunate to include one of the largest groups of Indigenous residents in the State. We are both a young community, with a large proportion of school-aged youth, and one that can boast much life experience, with a growing group of seniors. We have built one of the State's most significant economic areas and more recently we have shown the world how to turn waste water into a valuable resource.

However, we cannot be satisfied with past triumphs. As Mayor, together with my Council colleagues, I am fiercely determined to support every member of our community as we work to raise families, build futures and enjoy our senior years. We must strive to be proud of the lifestyle our community affords its families, proud of the respect we show our neighbours and proud of our City's reputation outside its borders. It is this sense of who we are and what we stand for that will be the foundation of our future successes.

Salisbury is home to more than 130,000 residents and a key priority of Council is ensuring that our future generations have the opportunity to live in quality homes they can afford. The vision and thoroughness of our strategic approach to urban development was recognised this year with a number of our expansion proposals adopted by the State Government in its 30-Year Plan for Greater Adelaide.

Supporting the growth of jobs in our City is crucial to our future prosperity. We are committed to ensure that our students, university graduates and residents with experience and a willingness to learn have the opportunity at jobs and meaningful career paths.

We already boast many of the world's most recognised and successful companies and have seen hubs of excellence develop in sectors such as defence and automotive manufacturing. During the year we continued to strive to attract more business investment and job opportunities by developing world-class industrial parks and one of the country's most welcoming and efficient development environments.

We have also worked to increase education and learning opportunities in our City to ensure every resident is able to pursue the opportunities we are working hard to create. We have formed partnerships with world class research centres and educational institutions to offer learning pathways that lead to jobs. Council's development programs are also increasing in importance with a growing group joining courses at our community centres, youth centres and libraries.

Our City's growing sense of community can be measured by the increasing number of people willing to give their time freely to help and support their neighbours. Last year it was heartening to see a group of some 650 skilled volunteers give more than 72,509 hours helping elderly residents with transport and meals, registering new library books, planting trees and removing graffiti.

In the coming year I look forward to working with my Council colleagues to continue to build a City that offers every resident the opportunity for a prosperous and fulfilling life, a City that is a thriving example of an what can be achieved when a community works together, and a home of which we can all be proud.

A handwritten signature in black ink, reading 'Gillian Aldridge'.

Gillian Aldridge, Mayor

From the City Manager



The City of Salisbury's drive to develop a prosperous community and attract business investment has earned it a reputation as one of the most progressive and innovative Councils in the State.

This reputation has been forged by years of continual effort and determination to manage our environment sustainably, develop our economy and serve our community with dedication and efficiency.

Council's ability to plan for future growth and drive innovative development is dependent on the continuing sustainability of its financial position, the effective promotion of the City's assets and the ability of its managers to lead. During the last year we implemented a number of new strategies to improve the financial position of Council and employ innovative new programs that will support the growth of the City.

Council is determined to maintain a sustainable financial position which will ensure it is able to meet long-term service and infrastructure levels without unfairly burdening future generations of rate payers. We continue to take steps to ensure operating income matches or exceeds operating expenditure.

Having balanced the budget two years ahead of schedule in 2008/09, increased depreciation costs and a reduction in Commonwealth grants resulted in a deficit of \$1.45 million for this financial year. With a determination to return to a balanced position Council made a number of tough decisions to reduce expenditure and again forecast a surplus in 2010/11.

Achieving our vision for the City demands leadership and innovation from Council staff. During the year we extended our leadership excellence program designed to enhance our capacity as an excellent organisation and set us apart as an employer of choice within the local government sector.

In this Year of Women in Local Government we were particularly pleased to receive an award from Local Government Managers Australia recognising our efforts to support and develop female leaders.

Ensuring that our City has a prosperous future will largely depend on our ability to continue to attract investment to the region. Despite difficult economic conditions, Council maintained a strong focus on attracting and supporting investment in the City during the last year. Over \$230 million in development was approved in line with our business plan, and we processed 3,176 development applications, with an average approval time that continues to set the benchmark for South Australia.

Our future prosperity and continuing business investment is closely linked with our ability to promote Salisbury as a City that supports economic growth. During the year, market research showed that innovation and environmental sustainability are characteristics strongly associated with Salisbury's identity. We actively sought to reinforce this through the implementation of new marketing programs to attract residents, businesses, investors and government funding to our City, as well as elevate a sense of pride in our community.

Of course, the real strength of Salisbury is in its community and Council is putting in place mechanisms to develop a greater understanding of the needs of rate payers, including a fully redeveloped website which will utilise online tools to facilitate greater community engagement.

With the end of the global economic downturn in sight and exciting developments on their way, including the completion of the final stage of the Northern Express Way and the pending relocation of the Battle Group from the Australian Army's 1st Brigade from Darwin to Edinburgh Parks, the City of Salisbury is well placed to capitalise on its reputation and build on the growing confidence of its community for a strong and dynamic future.

A handwritten signature in blue ink, which appears to read 'Stephen Hains'. The signature is fluid and cursive.

Stephen Hains, City Manager

Salisbury City Plan 2020 - Sustainable Futures

Salisbury's City Plan

The Salisbury City Plan 2020 - *Sustainable Futures* establishes what and who we are, and what we as a community would like to become. It presents a myriad of opportunities for the Council and its stakeholders, along with the obstacles and challenges to be overcome to be successful.

The City Plan is supported by four Key Directions:

- *Shaping the Future* (Economic Development Strategy)
- *Sustaining our Environment* (Environmental and Climate Change Strategy)
- *The Living City* (Community Development Strategy)
- *Salisbury Success* (Organisational Excellence Strategy)

Sustainable Futures reflects the importance of long-term sustainability for the city in all of its aspects.

The City's Vision

Our Vision is for 'Excellence in building a community of opportunity and spirit in a quality environment'.

Salisbury's Planning Framework

The City of Salisbury has structured its planning process around the four Key Directions presented within the City Plan.

This chart illustrates the relationship of the high level strategic directions with the State Strategic Plan and Planning Strategy and the action plans for supporting Council's annual budget.

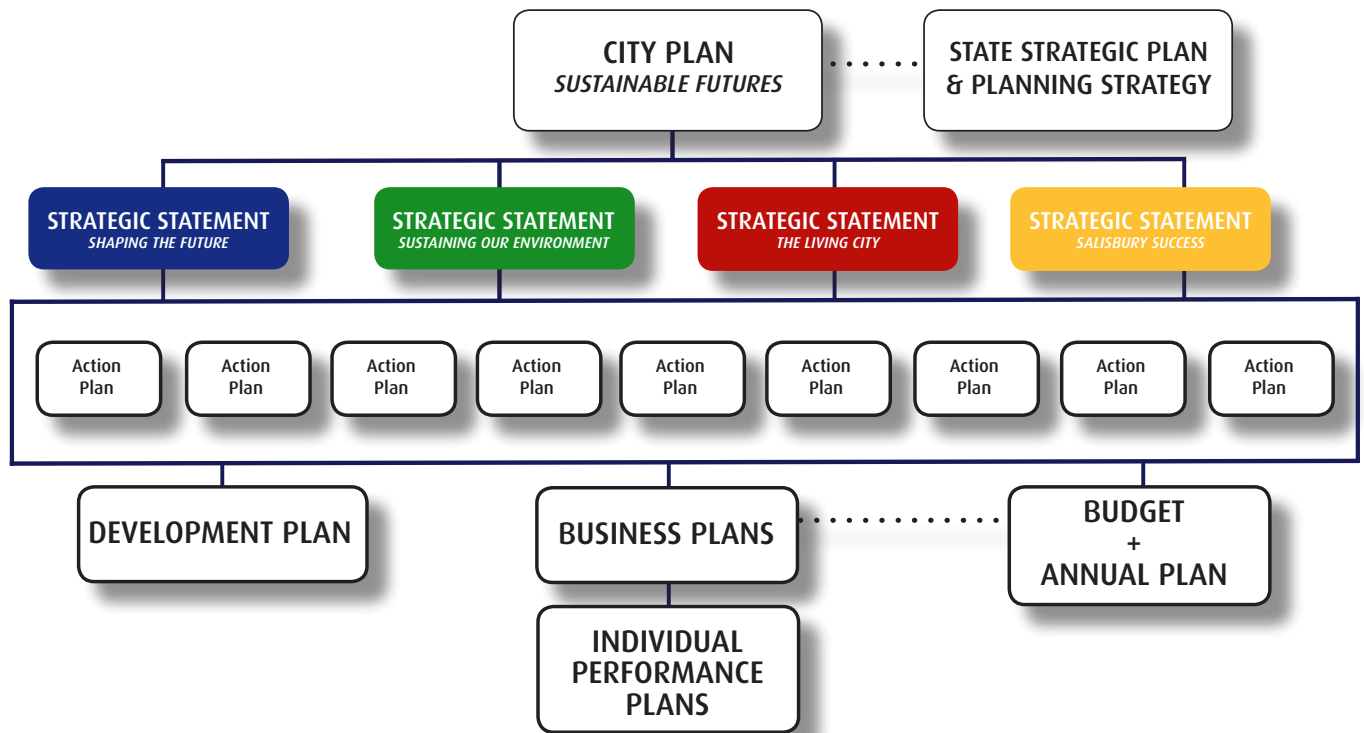
Our community and economy

Salisbury is the second largest Local Government community in South Australia with almost 120,000 residents.

Our community is diverse and growing rapidly. Between the 2001 and 2006 Census, Salisbury's population grew by almost three per cent. Our community is also changing. In the next 15 years Salisbury's percentage of seniors is set to treble.

Our population is also very diverse with some 30 per cent of residents born overseas and about 56 different cultural groups represented. Salisbury also has a higher percentage of Indigenous residents than most metropolitan Councils in Australia.

Salisbury is also the State's most productive manufacturing region, the source of considerable innovation and is currently undergoing unprecedented residential and commercial growth.



The City's Vision, Values and Key Directions



Our Vision

Our Vision is for 'Excellence in building a community of opportunity and spirit in a quality environment'.

Our Values

Community Leadership: We are committed to strategic planning and will manage the City to meet community goals.

Community and Customer Service: We know who our community and our customers are. We will listen to their needs and respond to their changing requirements.

Competitive Performance: We will continue to be a leader in Local Government, at all times striving for best practice and innovation. We take pride in a well trained and competent workforce delivering high levels of professionalism in both planning and service delivery.

Probity and Ethics: We will act in the best interest of our community with honesty, integrity and transparency.

Access and Equity: We are committed to a diverse community in which people, regardless of their race, culture, religion, age, gender or level of ability can participate in, and have access to, the services and processes of the Council.

Our Key Directions

*Key Direction 1: Shaping The Future
(Economic Development Strategy)*

Our direction is to further develop our City as prosperous and progressive by attracting and sustaining increased business investment and by providing accessible learning opportunities to grow and support a skilled workforce.

*Key Direction 2: Sustaining Our Environment
(Environmental and Climate Change Strategy)*

Our direction is to continue striving towards becoming a sustainable City in which its residents and businesses embrace sustainability best practices as part of their day-to-day lives and activities.

*Key Direction 3: The Living City
(Community Development Strategy)*

Our direction is to continue to maintain a strong and vibrant community by providing safe and supportive environments that promote opportunity, healthy and creative lifestyles.

*Key Direction 4: Salisbury Success
(Organisational Excellence Strategy)*

Our direction is to remain a high performing and innovative organisation that strives to achieve excellence in every area.

Elected Members 2009/10

MAYOR



Gillian Aldridge JP

CENTRAL WARD



Cr Betty Gill JP

Cr David Balaza

EAST WARD



Cr Joe Caruso

Cr Damien Pilkington

HILLS WARD



Cr Ann Irving JP

Cr Shiralee Reardon

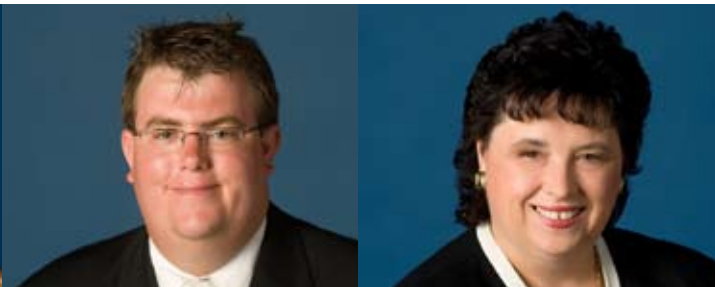
LEVELS WARD



Cr Brian Goodall

Cr Jana Isemonger

NORTH WARD



Cr Alex Coates

Cr Linda Caruso

PARA WARD



Cr Riccardo Zahra

Cr Brendan Duffy

SOUTH WARD



Cr Tom Javor

Cr Julie Woodman

WEST WARD

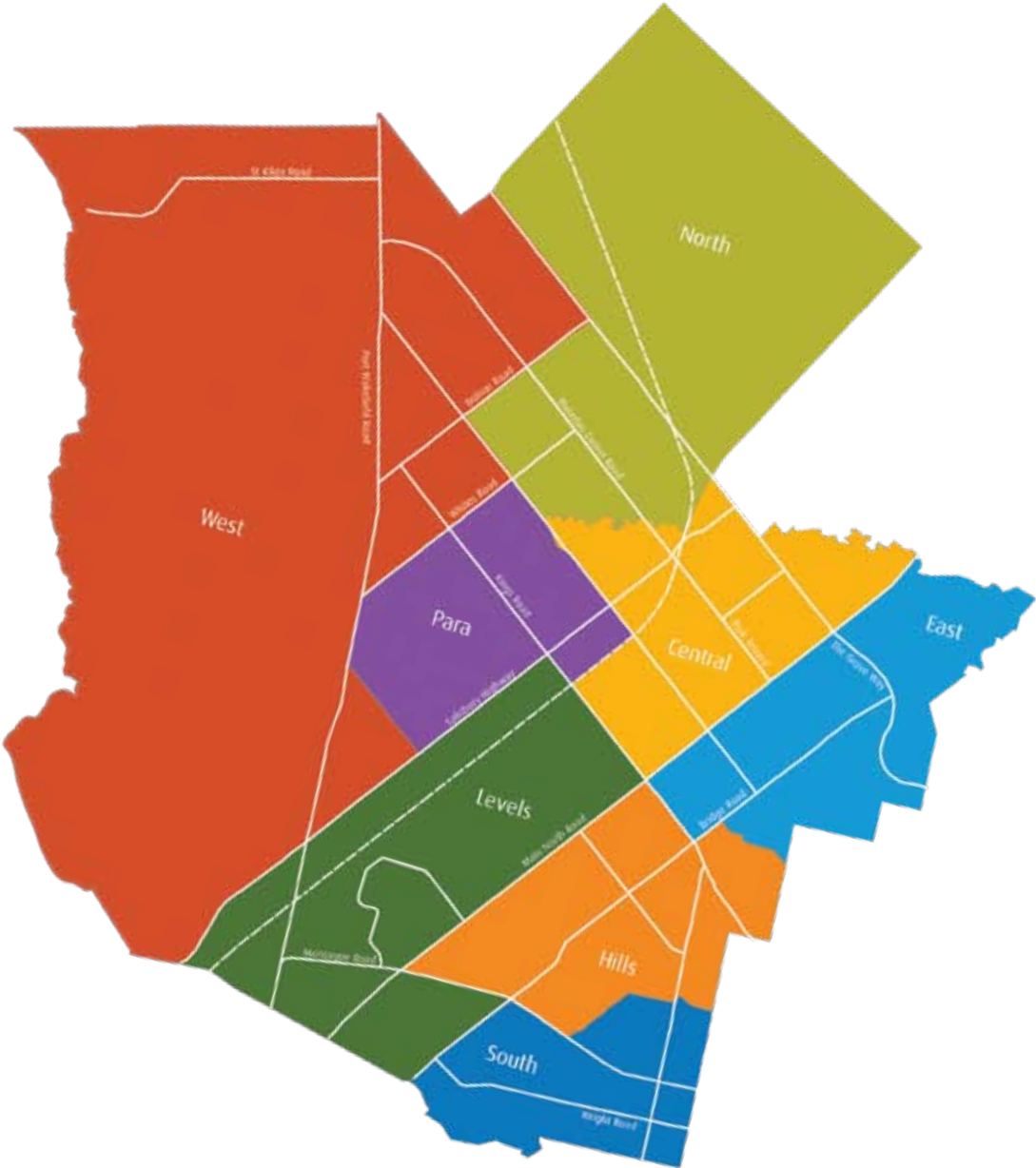


Cr Donna Proleta

Cr Chad Buchanan JP

Ward Boundaries

- North Ward
- West Ward
- Central Ward
- Para Ward
- East Ward
- Levels Ward
- Hills Ward
- South Ward



Council

Electoral Representation

The community of Salisbury is represented on Council by a Mayor who is elected from the whole community, and 16 Elected Members. Elected Members represent one of eight wards, and are elected by the residents of their ward.

In accordance with Section 12 of the Local Government Act 1999, a Council is required to conduct an Elector Representation Review at least once in every eight years. The City of Salisbury conducted a review in 2009/10, to enable implementation of any changes in readiness for the 2010 Local Government Elections.

The representation quota for the City of Salisbury, that is the number of electors represented by each Councillor, is shown in the table. Comparative data for other major metropolitan Councils in Adelaide has also been included.¹

Council	Elected Members ²	Electors ³	Representation Quota
Salisbury	17	82,947	4,879
Playford	16	46,547	2,909
West Torrens	15	37,761	2,517
Charles Sturt	17	73,876	4,345
Port Adelaide/Enfield	18	72,186	4,010
Marion	13	58,407	4,492
Onkaparinga	21	108,392	5,161
Tea Tree Gully	13	70,161	5,397
Metropolitan Average ⁴	14	43,212	3,086

¹ Data supplied by the Local Government Association

² Including the Mayor

³ Legislative changes requiring Councils to purge electoral rolls from 1 January of an election year has resulted in an overall reduction in electors

⁴ Based on 19 metropolitan Councils, including the City of Adelaide

Elected Representatives

In 2009/10 the elected body of the City of Salisbury comprised the following representatives:

Mayor:	Gillian Aldridge
East Ward	Cr Joe Caruso (Deputy Mayor November 2008 - November 2009) Cr Damien Pilkington
Para Ward	Cr Riccardo Zahra Cr Brendan Duffy
West Ward	Cr Donna Proleta Cr Chad Buchanan
Central Ward	Cr Betty Gill Cr David Balaza
Levels Ward	Cr Brian Goodall (Deputy Mayor November 2009 until current) Cr Jana Isemonger
North Ward	Cr Alex Coates Cr Linda Caruso
Hills Ward	Cr Ann Irving Cr Shiralee Reardon
South Ward	Cr Tom Javor Cr Julie Woodman



Elected Member Allowances

During 2009/10 Elected Members at the City of Salisbury received the following annual allowance:

Mayor	\$60,000
Deputy Mayor	\$16,000 (July 2009 - November 2009) \$18,750 (November 2009 until current)
Councillor	\$15,000

In addition to an allowance, Elected Members are provided with resources to assist in the representation of their community and conducting Council business. This includes a laptop computer and printer, broadband access, stationery and business cards.

The Mayor has access to a personal assistant and is provided with a car.

Council



Salisbury Council Elected Members and City Manager. Photo taken 2008

Council and Committee Structures

Council is supported in its decision making process by three standing committees; Policy and Planning, Works and Services and Resources and Governance, which meet on the third Monday of each month. The Chairman and Deputy Chairman of the Standing Committees are elected annually. A fourth standing committee of Council, the Audit Committee, meets quarterly.

The Development Assessment Panel (DAP) is an independent Committee comprising experts external to Council as well as Elected Members. The DAP meets as required.

Sub-committees, reporting to their parent Standing Committee are formed as required, and meet on the second Monday of each month.

All Council, Committee, Sub-committee and Development Assessment Panel meetings are open to the public. The Agenda and Minutes for each meeting are public documents and are available at the Council office or at www.salisbury.sa.gov.au

Membership of each of the Standing Committees and the Development Assessment Panel is as follows:

Policy and Planning

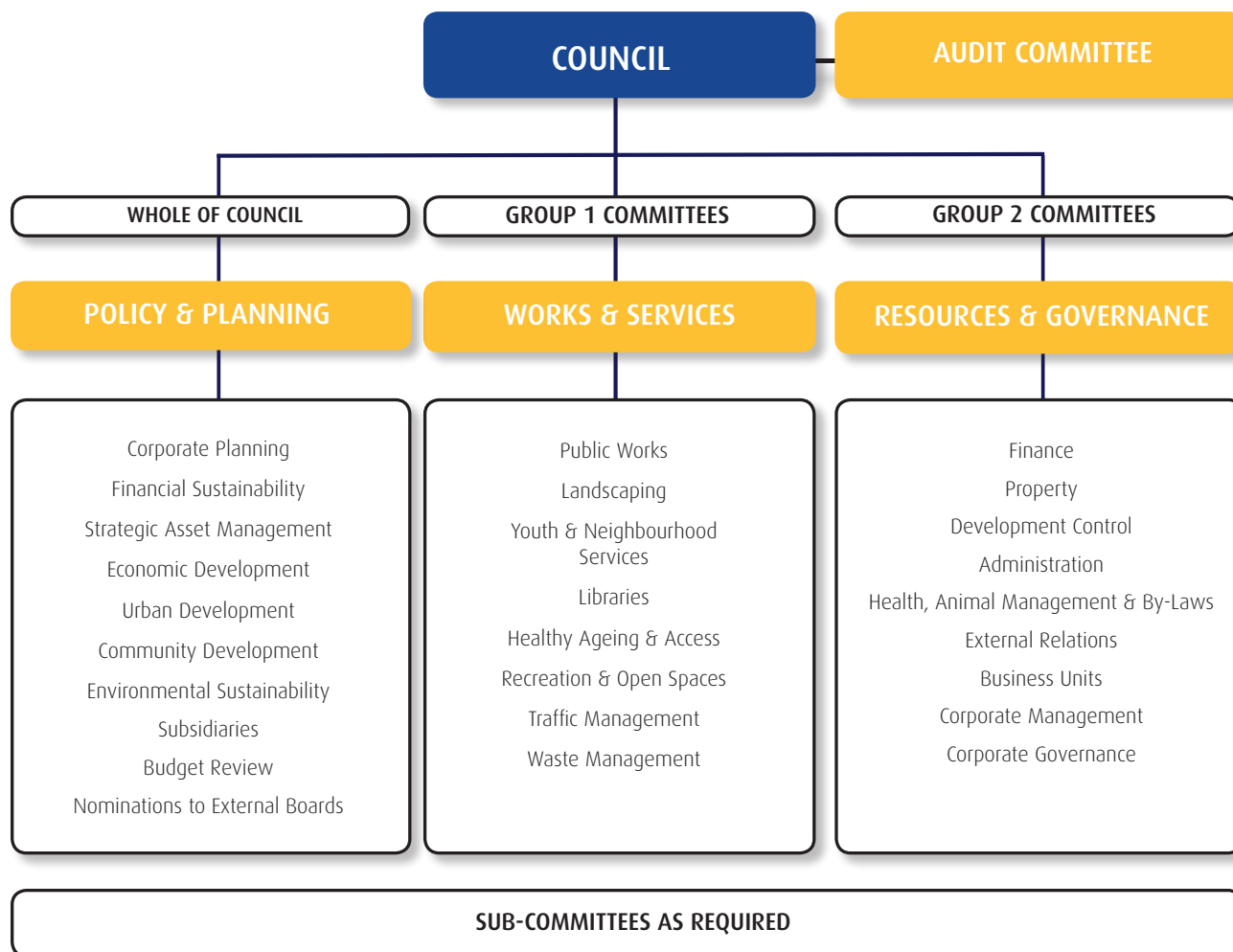
Cr Chad Buchanan (Chairman)

Cr Damien Pilkington (Deputy Chairman to December 2009)

Cr Betty Gill (Deputy Chairman from December 2009)

All members of Council

Council



Works and Services

(The Mayor is, ex officio, a member of this committee)
 Cr Alex Coates (Chairman) - North Ward
 Cr Riccardo Zahra (Deputy Chairman) - Para Ward
 Cr Chad Buchanan - West Ward
 Cr Betty Gill - Central Ward
 Cr Julie Woodman - South Ward
 Cr Joe Caruso - East Ward
 Cr Brian Goodall - Levels Ward

Resources and Governance

(The Mayor is, ex officio, a member of this committee)
 Cr Donna Proleta (Chairman) - West Ward
 Cr David Balaza
 (Deputy Chairman from December 2009) - Central Ward
 Cr Tom Javor - Hills Ward
 Cr Ann Irving - Hills Ward
 Cr Jana Isemonger - Levels Ward
 Cr Brendan Duffy
 (Deputy Chairman to December 2009) - Para Ward
 Cr Linda Caruso - North Ward
 Cr Damien Pilkington - East Ward

Audit Committee

Mr Peter Brass (Chairman)
 Mr Allen Bolaffi
 Mr Mark McAllister
 Cr Brendan Duffy
 Cr Joe Caruso

Development Assessment Panel

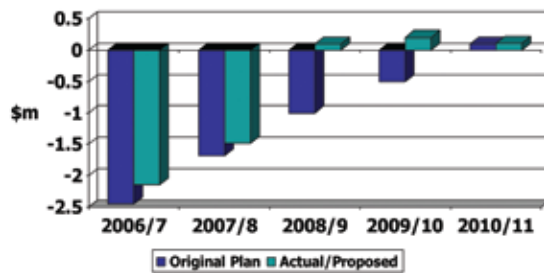
Mr Gavin Lloyd-Jones (Presiding Member)
 Ms Vanessa McDougall
 Mr Michael Wohlstadt
 Ms Emma Barnes
 Cr Brian Goodall
 Cr Chad Buchanan
 Cr Linda Caruso

Annual Plan 2010/11

Long-term Financial Plan

Council was successful in achieving its key financial target of a balanced or surplus budget in the 2008/09 financial year, some two years ahead of plan.

The budget for 2010/11 will maintain a surplus operating result to ensure our financial position is sustainable and equitable between generations of ratepayers. The graph below illustrates our past and future budget performance compared to the original plan set some years ago.



The 2010/11 budget is driven by the key directions within Council's overarching long-term City Plan, Sustainable Futures, which was developed in close consultation with stakeholders and the community.

Features of the 2010/11 Budget

Base Operating Budget

Council decided to bring the operating budget into a balanced position in 2008/09, two years ahead of schedule.

The 2010/11 budget maintains this achievement by delivering a small surplus of \$104,000 with operating expenditure of \$90.6 million, and operating income of \$90.7 million.



Rate Increase

Rates will increase by an average of 3.95 per cent, which represents an increase of \$37 on the current average residential rate of \$936.

The increase is driven by cost pressures associated with the provision of Local Government services, higher levels of depreciation with construction of additional assets, and a sizeable reduction in our financial assistance grant from the Commonwealth.

The average rate increase for commercial and industrial properties will be 5 per cent. The rate in the dollar for vacant land will be 12.5 per cent higher than for residential properties compared with 5 per cent last year.

Projects

The 2010/11 budget includes a significant capital works program, with total expenditure of \$39.9 million. Significant projects include:

Key Direction 1: Shaping the Future

- Road Reseal - \$5.7 million
- Bolivar Road Paralowie - \$1.9 million

Key Direction 2: Sustaining Our Environment

- Salisbury Stormwater Harvesting - \$7.9 million
- City Wide Trails - \$0.5 million

Key Direction 3: The Living City

- Capital Upgrade for Sports and Recreation Buildings - \$4.6 million
- Building Renewal Program - \$1.6 million

Key Direction 4: Organisational Excellence

- Minor Works - \$0.5 million

Annual Plan 2010/11

New operating initiatives with a net cost of \$254k have been incorporated in 2010/11, and include:

Key Direction 1: Shaping the Future

- Salisbury Town Centre Revitalisation - \$190,000

Key Direction 2: Sustaining Our Environment

- Salisbury Urban Horticultural Centre - \$134,000

Key Direction 3: The Living City

- Maintenance of Community Centre Playgrounds - \$28,000

Key Direction 4: Organisational Excellence

- Building Rules Certification Marketing Analysis - \$108,000



Features of the 2010/11 Budget

2010/11 Operating Budget by Key Direction	Exp \$000's	Inc \$000's	Net \$000's
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Shaping the Future

Economic Development	1,197	400	797
Development Management	2,739	1,468	1,271
Urban Planning	1,035	105	930
Roads	4,004	2,834	1,170
Footpaths	1,416		1,416
City Projects		50	(50)
Total Shaping the Future	10,391	4,856	5,534

Sustaining Our Environment

Water Management	2,717	1,296	1,421
Waste Management	11,901	1,284	10,617
Parks & Landscape	14,206	206	14,000
Asset Services		218	(218)
Total Sustaining Our Environment	28,824	3,003	25,820

2010/11 Operating Budget by Key Direction	Exp \$000's	Inc \$000's	Net \$000's
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The Living City

Community Development	2,035	160	1,876
Library Services	4,933	624	4,310
Recreation Centres	4,061	2,001	2,060
Community Sport & Club Facilities	1,223		1,223
Youth & Neighbourhood Services	1,368	208	1,160
Healthy Ageing & Access	2,885	1,796	1,089
Cemetery	637	434	203
Food & Health Regulation	872	167	705
Parking & Bylaws Control	744	259	484
Dog Control	1,320	1,086	234
Crime Prevention & Repair	566		566
Street Lighting	1,854		1,854
Total The Living City	22,499	6,735	15,764

2010/11 Operating Budget by Key Direction	Exp \$000's	Inc \$000's	Net \$000's
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Salisbury Success

Corporate Development		370	(370)
Financial Services	213	876	(663)
Governance	1,223	99	1,124
Sundry	20,942	8,826	12,117
Total Salisbury Success	22,379	10,171	12,208
Capital Works & Project Preparation	2,240		2,240
Corporate Unallocated	2,443		2,443
Corporate Governance Overhead	1,855		1,855
Rate Revenue		65,969	(65,969)
Total Operating Surplus/(Deficit)	90,630	90,734	104



CITY OF
Salisbury



KEY DIRECTION 1:

Shaping the **Future**

Objectives

- Enhance skills & workforce development opportunities
- Facilitate partnerships between education, research & industry
- Promote investment in research & development
- Attract & enhance business development
- Encourage quality & appropriate development
- Facilitate the long-term supply of industrial & commercial land
- Ensure infrastructure supports development
- Facilitate the delivery of an integrated transport network

Key Direction 1: Shaping the Future

Economic growth and prosperity are the keys to shaping a better quality of life for the entire Salisbury Community.

The City of Salisbury has outstanding assets – world class research centres; a dynamic manufacturing base; large exporting businesses, including multinationals; and many examples of entrepreneurial local companies.

Industry in Salisbury is well positioned to participate in some of the fastest growing market sectors, including electronics, information and communications technology, advanced manufacturing, defence and environmental management.

In order to achieve the full social and economic potential of the City, Council, in collaboration with both the private and public sectors, strives to support, encourage and facilitate continuing growth and ensure that Salisbury's residents participate in the benefits of economic success.

A collaborative effort between all levels of government, business and the community is strongly pursued.

The City of Salisbury is committed to supporting development agencies at a Local Government level by:

- setting the right business climate by both supporting local business and welcoming new investment
- providing efficient and effective Government services within the region
- presenting service programs tailored to local industry and business needs
- providing appropriate infrastructure.

The City monitors the local unemployment rate as an indicator of the strength of the local economy.

In March 2010 the City of Salisbury average unemployment rate was 8.3 per cent, above the average for the State of 5.3 per cent.

The City expects employment conditions to improve as the State economy returns to a cycle of more vigorous growth.

Attracting and supporting development

Attracting and supporting investment in the City remained key to achieving economic growth and increased prosperity.

Almost \$230 million in development was approved last financial year, on target with the business plan for the year.

In total 3,176 development applications were lodged in the last financial year. Average approval time for the City has been benchmarked as one of the best in South Australia.

Advice was given on almost 4,000 occasions with 1,646 inspections undertaken.

The following capital works were undertaken to support future developments in the City.

- Hawker Road, Burton was upgraded from Hookina Road to Diment Road and Diagonal Road was upgraded at Pooraka
- Work on the Burton West industrial drainage channel continued with a new culvert crossing being constructed at Waterloo Corner Road and settlement on two land acquisitions for future channel works
- The \$5.8m, 2009/10 Road Reseal/Reconstruction program (including, approximately \$0.5m carried forward works from 2008/09) was completed on time and budget
- Several traffic control devices were constructed in Parafield Gardens, Salisbury North and throughout the City, via various programs, including the Black Spot Program
- More than \$1.1m was spent on constructing new footpaths and a further \$0.3m on footpath reconstruction works



Key Direction 1: Shaping the Future

- The planned upgrade of Bolivar Road from Burton Road to Waterloo Corner Road was postponed until 2010/11 because budgeted Special Local Roads funding was not approved
- A major upgrade of Thompson Road and adjoining Penner Avenue at Burton has commenced and will be completed in early 2010/11.

Salisbury Business and Export Centre (SBEC)

The focus of the Economic Development Division is on supporting small business, investment attraction, innovation and research and workforce consolidation.

The Salisbury Business and Export Centre (SBEC) is a joint initiative between the City of Salisbury, the State Department of Trade and Economic Development, the Federal Government and Business Enterprise Centres (BEC) Australia.

SBEC runs a comprehensive program of events and training workshops for small business. During 2009-10 it assisted approximately 1,300 local businesses.

Activities included running South Australia's largest monthly business networking breakfast (over 80 attendees), an active Business Women's Network and a Business Owners Coaching Program in conjunction with State Government.

The SBEC Digital Economy Program was also launched to include a new iLab training facility at Innovation House in Technology Park, Mawson Lakes.

A new SBEC website and e-Bulletin was introduced as well as a new program of business workshops and mentoring.



The Economic Development Division is also working closely with Uni SA and ITEK (the commercialisation arm of the University) to help support the expansion of local businesses with high growth potential and links to the research capabilities at Mawson Lakes.

In addition, the Economic Development Division facilitates the Northern Economic Leaders initiative to help promote and encourage business activity with the involvement of major employers in the region. A new regional framework and events program is being developed to attract additional sponsorship.

A new business branding and marketing campaign for the City has been developed in collaboration with the Marketing and Communications Division. This will be applied to the future investment attraction framework.

As part of the Mawson Innovation Precinct (MIP) initiative, the City of Salisbury has developed a strong partnership with Innovate SA, Uni SA and Defence SA to develop a proposal for a new regional business and innovation centre in Innovation House to co-locate all business support operations.

During 2009-10, the Economic Development Division played a key role in supporting Bridgestone employees affected by the closure of the Bridgestone tyre factory in Salisbury. This included the support of a Jobs Expo and workshops on Starting Your Own Business.

SBEC also supported the regional body, Northern Futures, through the secondment of a Workforce Project Coordinator in the part-time position of Regional Partnership Broker.

During the year, Council also provided ongoing financial support for the Career and Workforce Development Centre in Salisbury.

Key Direction 1: Shaping the Future

Urban Development

Incorporation of City Plan outcomes into the State Government's 30 Year Plan

With desired population and job targets in mind, the State Government has consulted with Local Government on a range of initiatives for sustainable growth in Adelaide over the next 30 years.

The City of Salisbury's City Plan was used as the platform for Salisbury's response to how it could achieve targets in a sustainable manner.

Key aspects of Salisbury's City Plan that were included in the State strategy included:

- Salisbury Town Centre Revitalisation
- regeneration and consolidation of suburbs around Ingle Farm district centre
- opportunities for new urban development on the Dry Creek saltfields site

- consideration of a feasibility study into the relocation or upgrade of the Bolivar waste water treatment plant to enable future urban development without continued urban sprawl

Salisbury Town Centre Revitalisation Project funding – Grant approvals of \$135,000

The Salisbury Town Centre Revitalisation Project was identified in Council's City Plan as a key area for future sustainable population and employment growth.

This position was supported in the State Government's recently finalised Greater Adelaide Plan with Salisbury Town Centre earmarked to incorporate transit-orientated design principles in its revitalisation.

Funding from the State Government planning and transport agencies, coupled with Council's budgetary commitment over the next two years, will allow development of a integrated strategy that will see increased economic and social vitality in the precinct.

LGMA Excellence Award won by the City of Salisbury in the Partnerships for Growth Category – Greater Edinburgh Parks strategic work

This award demonstrates strategic cross-council collaboration and frameworks for regional development and growth.

The Cities of Salisbury and Playford, along with Federal and State Governments and private enterprise, collaborated over a period of time on this critical development opportunity for long-term growth in the region.

Both councils identified opportunities for the region and partnered in a proposition to State Government to establish Greater Edinburgh Parks (GEP) as a future employment hub for the region and the State. The creation of 38,000 future jobs has been identified with employment land of 1,100 hectares and an estimated investment of \$3.4 billion per annum. The GEP is now represented within the State Government's 30 Year Plan for Greater Adelaide as a major employment land centre for the future.

Adelaide Solar Cities Project

Adelaide Solar Cities is a Federally-funded project over seven years that aims to test and monitor a range of energy saving initiatives that can be taken up by the business and residential community of Salisbury.

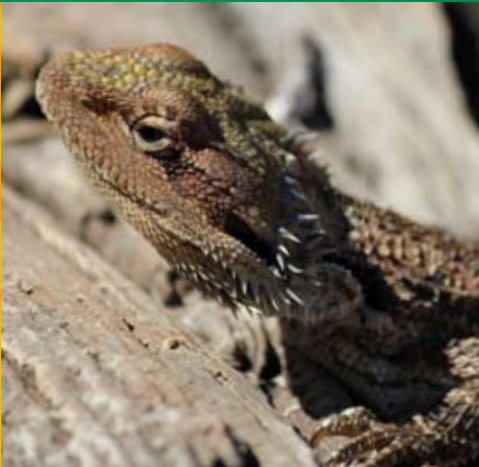
Initiatives include subsidised solar PV, home energy audits and peak pricing tariffs that enable energy customers to manage their usage, cut energy costs and help reduce demand on the network.

The City of Salisbury has been promoting subsidised products to businesses and residents through regular information sessions. The uptake of home energy audit offers has been significant over the past two quarters to the extent that the target for the overall program has now been reached.





CITY OF
Salisbury



KEY DIRECTION 2:

Sustaining Our Environment

Objectives

- Conserve & promote biodiversity, natural habitats & open spaces
- Minimise waste generation & effectively manage the collection, recycling & disposal of public waste
- Develop opportunities for the sustainable use of resources
- Reduce greenhouse gas emissions
- Facilitate & encourage development that incorporates sustainability principles
- Enhance the amenity of the city through street & open space urban design & landscaping

Key Direction 2: Sustaining our Environment

Sustaining Our Environment through an environmental and climate change strategy is a key direction of the Salisbury City Plan.

The strategy features five planning streams:

- Sustainable energy
- Waste reduction
- Urban development and transport
- Biodiversity and open space
- Natural resource management

Salisbury Water

Council has expanded the stormwater recycling programme to include a network of pipes around the whole of the City.

Council's objective is to make recycled water available for all community sporting facilities, schools and public landscaped areas, and to encourage uptake by as many local businesses as possible.

Salisbury Water has delivered over 2,000 million litres of recycled water to community and business customers in the City over the past year.

Council has supplied recycled stormwater to all new subdivisions with approximately 450 homes currently connected to the city's recycled stormwater network.

The scheme continues to expand to meet demand with a range of new projects planned for the future.

The Salisbury Stormwater Harvesting Project 2009-2012 will ensure that up to 6.3 GL of stormwater per annum that is currently discharged into Gulf St Vincent will be harvested and cleansed in wetlands prior to injection into the aquifer.

Water recovered from the aquifer will be distributed to the community and commercial locations for non-potable uses via a network of pipes.

The Water for the Future 2010-2013 project involves a biofiltration and reuse scheme at Unity Park. It will harvest and distribute up to 1.3 GL of stormwater each year in addition to the existing wetland harvesting scheme at Unity Park.

This project features the application of small footprint biofiltration technology that could pave the way for widespread application in urban areas across Australia, particularly in confined locations where open space wetlands are not possible.

Sustainable energy

The City of Salisbury is committed to reducing overall greenhouse gas emissions from its 2008/09 level by 40 per cent by 2015.

Its energy goals include reducing operating costs associated with electricity, gas, diesel, petrol and other fuel consumption and setting energy efficiency standards for new Council buildings and public lighting installations.

The proposed scope of works that are directly associated with the Carbon Management Plan are estimated to cost \$4,050,000 over the five year implementation period and will result in a yearly operating saving of \$500,000.

The two major project areas that are the core of the plan include energy efficiency works and solar power systems. In addition, the biodiversity corridors project will reduce overall carbon emissions through bio-sequestration.

The following initiatives were introduced to reduce the use of energy:

- Solar heating was installed at the Salisbury Swimming Pool
- Solar panels were installed at the Watershed building at Greenfields Wetlands
- The City reduced the size of the vehicles in its fleet to lower fuel consumption
- More efficient heating and cooling was installed in the Municipal Offices

In addition an LED street lighting trial was implemented at Hay Court, Walkley Heights and a solar light was constructed at Peppercorn Reserve, Gulfview Heights. LED Lighting is more energy efficient than conventional street lighting. The trial will be evaluated and its extension will be considered.

Irrigation upgrades were completed at Para Hills Oval (both upper and lower ovals) which will result in lower water consumption.



Key Direction 2: Sustaining our Environment

Waste reduction

Council in partnership with the City of Playford and City of Gawler manage a waste promotions and collections program, which has a high emphasis on recycling.

The management of waste and recyclables is undertaken by the Northern Adelaide Waste Management Authority and the City of Salisbury has one of the highest recycling rates within any of the metropolitan councils - approximately 56 per cent.

This is combined with the 'sort and save programme' at the Pooraka Waste Transfer Station where approximately 13,663 tones of waste has been recycled.

Fifty one per cent of Salisbury households participate in collecting and separating organic garden material. This has helped to maintain diversion of waste to landfill, through the separation of organics and recyclables, at a consistent rate of around 45 per cent.

Urban development and transport

Under the Salisbury City Plan, key initiatives include facilitation of more efficient transport modes and services. This will be achieved through improved integration of transport, land use development and employment growth hubs.

Work has commenced on implementing the initiatives in our City Plan and the 30-year Plan for Greater Adelaide, in particular the redevelopment of Salisbury Town Centre as a transit oriented development opportunity. Linking transport by rail and bus with the retail and employment sector of the town centre is a priority.

Other initiatives being pursued include the ongoing development of the Mawson Lakes Town Centre and urban regeneration throughout the City, such as Brahma Green. From a commercial perspective the rezoning of land for industrial use, such as at Direk, in close proximity to road and rail transport remains a priority.

Biodiversity and open space

The City of Salisbury has been working with the State Government and the Adelaide and Mount Lofty Ranges Natural Resource Management Board on a Biodiversity Corridors Management Plan.

Last financial year the Biodiversity Plan was completed and Council has embarked on a design and replant program, including an investment of approximately \$200,000 in the reestablishment of biodiversity corridors in the City with particular emphasis on the Little Para and Dry Creek natural habitats.

The plan is the most advanced and comprehensive urban biodiversity plan of its type in South Australia.

In the last 12 months, trees have been renewed in 70 streets with species that encourage bird travel and habitat creation. In addition, more than 13,000 trees and plants have been planted in river corridors, including Dry Creek, Cobbler Creek and along the Edinburgh Biodiversity Corridor.

The proposed restoration techniques and irrigated natural seed production facilities being developed are cutting edge technology and will establish our position as world leaders in sustainability.

The plan will achieve the following benefits:

- Fire risk reduction
- Protection and improvement of wildlife habitat and the movement of fauna
- Improved weed management
- Reduced maintenance costs
- Planting of more suitable species to manage drying climate conditions
- Enhanced links between the existing wetlands system throughout the City



During the first stage of the project, Council assessed 500 hectares of the City to identify and catalogue existing species from micro bats to native lilies.

The following groups of species were identified:

- 269 native plant species & sub species
- 242 native bird species and nine introduced bird species
- 53 bird species breeding within the City of Salisbury
- 39 migratory bird species visiting our coastline
- 20 native reptile species and 1 introduced tortoise species
- 11 native mammal species and 8 introduced mammal species
- 5 native fish and 3 introduced fish species
- 4 native frog species

Key Direction 2: Sustaining our Environment

Green Trails Strategy

The Green Trails Project will establish a network of paths to connect waterway and biodiversity corridors and Council reserves. This will involve the development and enhancement of about 90km of sealed, off-road trails with lighting and informative signage.

Over the past year, planning and infrastructure design for the trail network and planting regimes has progressed. A fully irrigated seed orchard has been established to supply plant species for the project.

When completed, the trail network and open space will be available to the public at all times.

The network will connect community assets, including the Salisbury City Centre, educational facilities, district and regional reserves, a golf course, public swimming pool, tennis courts, and playgrounds.

Natural Resource Management

Sustaining our Flora and Fauna

The City of Salisbury has undertaken a mapping exercise of key biodiversity corridors across the City identifying all areas of habitat and biological significance.

While the linear parks of Little Para River and Dry Creek, along with joining corridors, underpin the Green Trails Project, there is also an emphasis on conservation and education.

Specific actions include:

- creating a Blue Wren corridor along the length of the Little Para River to join the populations present in the coastal mangroves with those in the foothills
- creating open pools of permanent water along watercourses to provide aquatic habitat, drinking water for birds, summer refuge for fish, yabbies and frogs

- establishing a pilot site of native grasslands adjacent to public pathways and woodland along the Little Para River Corridor
- investigating opportunities to artificially maintain minimum water levels in some outlet ponds of major wetlands
- planting additional SA blue gums along the Little Para River corridor as part of a local recovery plan for the Black-chinned Honeyeater
- restoring understorey vegetation for Mallee Box (*Eucalyptus porosa*) woodland on steeper hill slopes within the Para escarpment gullies

Operations Centre extension

Council's Operations Centre uses around 2,500 kL of water each year for Council operations such as tree watering, street sweeping and general civil and horticultural maintenance. Eight trucks within the Council fleet fill up with water on a regular basis to deliver services to the community.

The operations centre has a large roof area that collects rainwater to store in a 90,000 litre tank. Two new tanks have been installed to increase the capacity of storage to 135,000 litres, thereby maximising the amount of rainfall that can be collected for re-use.

Volunteer Graffiti Removal Team

Council has established a Volunteer Graffiti Removal Team to address continuing graffiti incidents throughout the City. With a new vehicle and equipment, Council sought the opportunity to train dedicated volunteers to participate in this initiative.

The volunteer group was established in May 2010 and provided with training, uniforms, a vehicle and trailer featuring imagery designed by a local artist.

As part of its graffiti removal initiative, Council will also be working closely with SAPOL to identify further opportunities to reduce graffiti within the City.





CITY OF
Salisbury



KEY DIRECTION 3:

the **Living** city

Objectives

- Support the health & safety of the community
- Ensure services & infrastructure meet community needs
- Facilitate information & communication opportunities
- Ensure community resources are accessible
- Enhance housing availability in Salisbury
- Promote increased civic participation in community & Council activities
- Identify & actively support & promote the recreation & leisure needs of the community
- Facilitate the participation in & enjoyment of cultural & community achievements
- Enhance learning opportunities across our community
- Strengthen community life

Key Direction 3: The Living City

Maintaining a strong and vibrant community by providing safe and supportive environments that promote opportunity and healthy, creative lifestyles is a key direction of the City.

Developing sport and recreation

The past year has seen significant upgrades of infrastructure to support community sport and recreation, particularly in the north-west region of the city including the suburbs of Burton, Edinburgh Parks, Paralowie and Salisbury North.

Works were undertaken at Adams Oval, including an upgrade of clubrooms for the Salisbury United and Salisbury United Junior Soccer clubs and the Salisbury Cycle Speedway. The soccer pitches were upgraded and a new pitch was constructed, including new lighting. Car parks were constructed and a playground will be completed by early 2010/11.

Work has begun on a major new facility at Burton Park, including three soccer pitches, lighting, car parking, club rooms and a playground.

Salisbury East Junior Soccer Clubrooms, Para Hills Oval Clubrooms, Para Hills Boxing Club and Ingle Farm Recreation Centre squash facilities were all upgraded.

A Master Plan for Walkleys Park was developed including concepts for building redevelopment, consolidation of resources and car parking to facilitate joint use. Implementation of the Master Plan will depend on successful grant applications from the Federal Government.

Play Space Action Plan

A Play Space Action Plan has been developed to ensure that the community has access to a wide range of quality play experiences.

The City of Salisbury currently provides 133 play spaces throughout the city. This plan provides the strategic direction for the provision of play spaces within the city for the next 10 years.

Playground shade structures were constructed at Prettejohn Reserve (Upper), McGill Crescent, Para Hills and General Drive Reserve, Paralowie.

Sports Development Framework and Partnerships

In September 2009, Council endorsed a Sports Development Framework as an innovative program to provide opportunities for people of all ages, abilities and interests to be actively involved in sport as players, coaches, officials, volunteers or administrators.

The framework provides pathways that support participation from amateur to professional levels.

Partnerships with the following sporting associations and clubs were entered into:

- Adelaide United
- Basketball SA
- Squash SA
- Tennis Academy Program – Salisbury Recreation Precinct

In addition, a number of community programs and events were organised, including:

- Salisbury Links Program: funding was secured to expand the highly successful disability sports program
- Midnight Basketball: a new initiative was organised to work with local youth, bringing together youth agencies, schools, police, voluntary organisations, volunteers and parents.
- Connecting Salisbury through Sports Program: federal funding was secured to help connect new arrivals and their families with community sporting clubs.
- Bridgestone Cricket Match and Family Fun Day: together with Messenger Press, the City hosted a cricket match and fun day at Salisbury Oval for workers and families of Bridgestone Tyres.



Key Direction 3: The Living City



Recreation centres

Recreation Services has implemented a strategic approach to umpire training and development with opportunities including external training programs and interaction with peak sporting bodies.

The objective is to develop a larger and more qualified group of umpires to officiate at more than 300 sporting competitions held each week in Council's sporting and recreation centres.

Recreation Services has undertaken a detailed financial analysis of its kiosk operations, including moving towards a healthy product based service.

Priority actions for an ageing population

Council has a long history of delivering support programs and services to its older residents. This includes information services, healthy ageing and wellness programs, learning and social programs, home assistance, support for seniors from culturally diverse backgrounds, and housing assistance for elderly residents in vulnerable accommodation.

By 2011, about 31 per cent of the City of Salisbury's residents will be aged over 50 years. Healthy ageing strategies require a proactive approach to help people maintain sound physical, emotional and social health as they age.

The City endorsed a strategy based on the aspirations and needs of senior residents. Priority actions for our ageing population strive to ensure older residents:

- are safe in their homes and the wider community
- are able to engage in the economic and social life of the community
- have the opportunities and capacity to make healthy lifestyle choices
- are able to engage in life-long learning
- have knowledge of, and are able to access information and support services

Ageing Services

There was an increase in the number of older people accessing Council's centre-based, home and community services in 2009-10.

The objective of the Ageing Services Program is to help older people, particularly those with disabilities and mobility problems, along with their carers, to remain living in their own homes for as long as possible and to continue interacting with their community.

The Home Support Service delivered informative and supportive services to more than 3,000 eligible residents across the City. The services include:

- personal care
- respite
- home help
- maintenance
- centre-based cognitive and physical fitness programs
- transport assistance

In addition, social support programs were delivered to the Italian, Bosnian, Arabic speaking, Spanish and Vietnamese communities. This involved 590 seniors and 50 support volunteers.

Salisbury's Ageing Services won the 2010 South Australian Heart Foundation Local Government Award.

Aged to Perfection event

The Aged to Perfection calendar was distributed to 20,000 households across Salisbury in October 2009 highlighting 370 events for seniors in the community.

A new website www.agedtoperfection.com.au was also launched to increase access to the program.

Some of the key Aged to Perfection outcomes included:

- 85 new participants at events at the Jack Young and Para Hills community centres
- 30 new memberships of the Positive Ageing Service
- enthusiastic participation in a retirement expo
- 150 people involved in a fishing competition at Mawson Lakes
- 80 attendees at an information session at Trinity Green.

Key Direction 3: The Living City

Volunteers

Volunteers continue to be integral in delivering services for the community in areas such as health and fitness, education and leisure.

Volunteering continued to grow with a very diverse group of more than 650 people offering their services across the City. More than 72,509 volunteer hours were donated with the majority involved in community services.

Across the Council volunteers have assisted with the delivery of 10,000 transport trips, the preparation of 30,000 meals for seniors, the processing of 7,500 new stock items for the library, witnessing over 46,000 documents, the planting of more than 300 native trees and bushes, including an indigenous garden, and providing wetland tours for over 1,300 people.

As previously reported, a group of volunteers was also established to improve the image of the City by removing graffiti from various sites throughout Salisbury.

The number of volunteers from culturally and linguistically diverse groups continued to grow with 58 per cent of the City's volunteers born overseas.

Community Connection Project

This project showcased creative diversity in the Bosnian Community through an art exhibition and collation of a cultural booklet developed in partnership with the Department of Education and Children's Services.

In the coming year, the project will expand to embrace older people from the Spanish, Vietnamese, Italian, and Arabic speaking communities to demonstrate the benefits of cultural diversity to the broader community.



Library Services

During 2009/10 there was an increase in the use of the City's five libraries by eight per cent. More than 80 volunteers help libraries through a variety of programs including shelving, processing of library materials, assisting in the Early Childhood Literacy Storytime and GigggleTime programs, and providing JP services.

There has been increased participation in staff training in areas including the Female Leaders in Power (FLIP) and leadership programs, library retailing, 21st Century Library Options and Occupational Health and Safety issues.

In late 2009, the Salisbury Library Service launched its oral history book and DVD entitled 'A Tale of Two Suburbs: Salisbury North and Mawson Lakes'.

The family literacy initiative, ABC 30&3, commenced to promote the importance of reading to children and providing books in the home. This program involves a library staff member working with parents and children.

Community encouragement

The following programs were implemented to encourage and support residents:

- The Just Too Deadly Learning Achievement Awards were developed to celebrate the educational achievements of young Aboriginal and Torres Strait Islander people in the northern region of Adelaide
- The New Communities – New Connections – New Friends program was developed which works to develop relationships that will assist migrant families to integrate into the local community and create awareness of mainstream services.
- The Phoebe Wanganeen Indigenous Scholarship Program was awarded to Jessica Koolmatrie of Walkeys Heights, who is studying nursing at UniSA, and Emily Browne of Salisbury, who is completing her commerce degree also at UniSA.

Key Direction 3: The Living City



Youth and Neighbourhood Services

In the City's community centre-based services the focus is on achieving positive outcomes for local residents in terms of well being, social connections and participation, life-long learning, enhanced employment prospects and pathways into further training and jobs.

Across most centres, English language and literacy courses remained in demand, particularly among new arrivals looking for employment.

The activities of the Twelve25 Salisbury Youth Enterprise Centre continued to focus on youth engagement, education, employment and enterprise initiatives.

In 2009/10 use of Youth and Neighbourhood Services increased by 22 per cent.

The following milestones were celebrated and projects introduced at the community centres:

- The Paddocks Centre celebrated 30 years of providing services by holding a free community celebration with over 5,000 people attending.
- Morella Community Centre celebrated its 25th anniversary by holding a multicultural event recognising that over 50 per cent of its program participants are from culturally diverse backgrounds. In addition, an African mothers' program was developed in partnership with an external agency and facilitated through the community centres
- At Pooraka Memorial Hall, community and programming use of the facility has increased from approximately 4,000 visits annually to more than 11,000. A highlight during the year was a multicultural awareness day featuring entertainment, music, crafts, food and activities for young people.

- During the reporting period, the Salisbury North Urban Improvement Program successfully moved to Bagster Road Community Centre. A range of programs and events was headlined by a family day that attracted up to 1,000 community members. A Federal grant funded an intensive parenting and early childhood (0-5 year old) development program at the centre, with about 200 parents participating. Based on its success, the program was refunded for the 2010/11 financial year.

Youth Council Make Time to Report Crime initiative

In 2009 the Interchange Project Team surveyed 320 people aged 12 to 25 years who frequent and use the Salisbury Interchange.

The project team worked closely with police to develop a range of promotional materials (in the form of posters, post cards and wallet cards) to encourage young people to report crime when they see it occur.

OPAL Salisbury

The Obesity Prevention And Lifestyle (OPAL) program commenced in the City of Salisbury in September 2009 as a joint program between Federal, State and Local Government. It seeks to change social norms around healthy eating and physical activity, making them the preferred option.

In the next stage, the project will work to encourage families to cycle and walk and increase the use of local parks and trails.

Key Direction 3: The Living City

Improved cemetery services

The construction of a remembrance memorial to those who passed away interstate or overseas was commissioned and installed at Salisbury Memorial Park. The memorial, incorporating a water feature, is a special site for the inurnment of cremated remains.

The Salisbury Memorial Park master plan is being revised to maximise service provision without compromising the aesthetic standards of the cemetery.

Highlights of the master plan will include the potential upgrade of the niche walls, landscaping of the shrub gardens to provide for the informal inurnment of ashes, installation of a shade structure, and extension of burial sections H0 and K.

Salisbury North Urban Improvement Project

After more than 12 years of implementation, the Salisbury North Urban Improvement Project is drawing to a close with a series of community and stakeholder celebrations and delivery of transition projects.

The project has been a major initiative of Housing SA and the City of Salisbury. Based on community feedback it aimed to create a more desirable place to live and improve the quality of life and well being for residents.

Valued in excess of \$100 million, the project was officially launched in December 1998. The renewal project provided an opportunity to upgrade roads and footpaths and build new community facilities, including reserves and playgrounds and recreational facilities for the area's youth.

Over the life of the project, 500 Housing SA homes have been renovated, with a portion to be retained for public housing, while others have been sold to private buyers. Another 500 Housing SA homes have been removed to make way for 800 new allotments primarily for private housing.



A Neighbourhood Development Officer has been employed since the project's inception to work closely with the residents to develop programs and projects that integrate the old and the new communities of Salisbury North. This has been very successful with many community initiatives, events and workshops initiated.

Brahma Green Affordable Housing Project

Working in partnership with HomeStart Finance, a unique legal and financial model, including a shared appreciation/deferred payment mortgage, was developed.

The aim of the Brahma Green Affordable Housing Project is to assist first homebuyers who would otherwise be unable to enter the housing market.

Council's equity contribution to the project enabled the purchaser to significantly increase borrowing capacity.

When the property is sold, Council will recoup the value of its stake, plus a share in the property's appreciated value. Alternatively, the purchaser can choose to buy out Council's share.

Council sought to achieve high standards of aesthetics, environmental outcomes, energy efficiency and low ongoing maintenance costs. The 11 homes each have a seven star energy efficiency rating and access to recycled stormwater.

The initiative was available to those who live or work in the City of Salisbury, have an annual household income of less than \$59,000, and are first homebuyers. Intense interest in the project was followed up by 98 applications for the 11 houses in the project. The project was recognised for its innovation with a Planning Institute of Australia Award for Planning Excellence.

Future affordable housing initiatives are planned at other locations within Council managed property developments.

Key Direction 3: The Living City

The following events were also held during 2009/10

Salisbury Writers Festival

The fifth annual festival included a variety of workshops and sessions providing support and opportunities for people interested in writing and reading, including a presentation by acclaimed author Thomas Keneally.

Matsuri Festival

The second annual Matsuri Festival - celebrating the Sister City relationship with Mobara, Japan - was held in October at Mobara Park, Mawson Lakes attracting more than 2,000 people.

Long Tan Ceremony

On 18 August around 250 people came together at Henderson Square, Montague Farm to mark the anniversary of the Battle of Long Tan, a major offensive in the Vietnam War.

Square Fest 2010 (Youth Week Event)

Organised by the Salisbury Youth Council, SquareFest 2010 gave more than 400 people the opportunity to enjoy the talents of Salisbury's young people, including live performances, stalls, a bungee run, basketball, and other activities.

Asbestos Victims Memorial Day

Held on the last Friday in November in Pitman Park and organised in conjunction with the Asbestos Victims Association of SA, the event remembers all those who have suffered as a result of asbestos related disease.

Living Loud

Council took a decision not to stage the City's major annual showcase event, Living Loud, in 2010. Instead it instructed staff to begin working with stakeholder groups to develop a more cohesive and strategic community event for Salisbury, to elevate the status of the city and bring together the entire community.

City Safety

Arrangements were entered into for the purchase of 10 security cameras to be installed around the City, including the Salisbury Town Centre and St Kilda.

Emergency management: community awareness and communication project

With the receipt of grant funding from the Natural Disaster Mitigation Program the City undertook a pilot initiative to increase community awareness and preparedness for emergency situations.

The focus of the pilot was on information gathering and awareness raising, with a particular emphasis on higher risk residents and communities.

In the lead up to summer, emphasis was placed on "heatwaves" and the provision of information on strategies to manage high temperatures.

This included promotion of the TeleCross REDi service, a program delivered by Red Cross which provides a telephone contact service for "at risk" South Australians during extreme weather conditions.

The pilot initiative explored and promoted a wide range of Emergency Management services and content, including brochures and pamphlets, an emergency Management section on the City of Salisbury website, with specific topic pages and links to expert sources across a range of subjects, for example, bushfire, flood and heatwaves.

Collaboration with the South Australian Fire and Emergency Commission (SAFECOM) enabled the production of a "winter" brochure, which was also translated into the five languages prevalent across the City.





CITY OF
Salisbury



KEY DIRECTION 4:

Salisbury **Success**

Objectives

- Achieve a financially sustainable organisation
- Develop & maintain an adaptable, skilled & satisfied workforce
- Provide a safe working environment
- Provide excellent customer service
- Ensure effective governance
- Apply appropriate technology & information systems that enhance service delivery
- Develop better planning, business & resource management processes to support excellent service delivery

Key Direction 4: Salisbury Success

The City of Salisbury continuously works to improve internal culture, performance and staff satisfaction.

In 2006, Council adopted a Business Excellence Indicator and Organisational Culture Index along with workplace profiling to measure and guide our progress. Every two years, staff members, including executive and management representatives, are surveyed against targets in these models to measure performance.

The most recent survey results showed a positive advancement towards a constructive workplace culture and a vast improvement in our business excellence.

Leadership

Leadership remains a major priority area for the organisation. The emphasis is on developing organisational leadership capabilities rather than just focusing on an individual's leadership skills. It is based on the belief that leaders in all parts of the business are required to achieve and to drive strategy.

The City of Salisbury is paving the way to create leaders of the future. It has defined a leadership brand as the key focal point for development of leadership and management capabilities throughout the organisation.

Supporting the leadership brand is a framework to guide organisational behaviours, skills, knowledge, attributes and competencies.

In the reporting period, all members of Council's Divisional management Group and Executive Management Group participated in the Leadership Skills Inventory (LSI) retest and leadership and management coaching.

Two Council teams, of six participants each, completed the LGMA Management Challenge - an internationally acclaimed professional and team development program that brings the best out of present and potential Local Government leaders.

One of the teams, an all female team, was entered in celebration of the Year of Women in Local Government.

Thirty-two Council participants commenced a Diploma of Management through the Female Leaders in Power (FLIP) and Leadership for People with High Potential (Hi Po) programs.

The FLIP program also celebrates the Year of Women in Local Government.

Additionally, the City of Salisbury had two participants in the LGMA Emerging Leaders Program.

Year of Women in Local Government.

During the Year of Women in Local Government, the City's efforts to encourage and support women leaders were recognised with an excellence award from Local Government Managers Australia.

The Advancement of Women Program, which began in 2005, was recognised for the recruitment and development opportunities it offers women which has resulted in women now occupying a significant number of management positions.

Healthy lifestyles program

The City's 'Healthy Lifestyle Program and Healthy Lifestyle Month' was recognised winning the Local Government Association's Employee Health & Wellbeing award for South Australia.

The program was improved throughout the year adding 10 initiatives based on staff feedback and World Health Organisation recommendations.



Key Direction 4: Salisbury Success

Last year the program included:

- 75 per cent reimbursement for any successful Quit program to reduce employee smoking rates
- Five fitness options per week to improve physical activity
- Fruit day and recipes to encourage healthy eating
- Three health assessment options to encourage personal health management
- Options to combat health issues and fatigue related to stress

Business Planning

A uniform process and system for business planning was successfully rolled out across the organisation. This project saw the development of a structure for business plans which was implemented through the use of Covalent Performance Management software. The implementation process involved significant consultation to ensure commitment to the use of both the structure and the system. A core component of the business plan structure was the application of a risk assessment process for business plan strategies and actions along with the identification of performance indicators. A planned second phase of the project will place a greater focus on the risk assessment/performance indicator work and will be supported by a review of corporate indicators.

A key aim of the business planning project was to provide the capacity to link business plans with other strategic plans across the organisation, including the City Plan, Key Direction Statements and, Action Plans.

Action plans have been developed to provide detailed information on the steps that need to be taken to achieve the key directions and objectives of the City of Salisbury.

These action plans enable:

- the activities of Council to focus on initiatives that will contribute to the realisation of the City Plan; and
- the organisation to monitor its performance on the delivery and implementation of actions.

The business planning project that was successfully delivered provides the City of Salisbury with a sound basis for ongoing monitoring and management of organisational business plans.

Marketing and Communications

The implementation of a newly endorsed marketing plan for the period 2009-2011 began with the launch of a television commercial designed to elevate perceptions of the City of Salisbury as a place to live, work and play.

The advertisement aims to attract residents and business to the City and generate a sense of pride amongst existing community members. Other new initiatives included the development of a free calendar, promoting the many events and activities happening in Salisbury and the corresponding redesign of the monthly Messenger event listing advertisement. The popular Aware Magazine and many other Council publications also received a face lift.

The marketing team provided logistical and promotional support for a range of Council endorsed events including the Christmas Parade, the Salisbury AMT Tennis Tournament, rounds 8 and 12 of the Rendition Homes Cycling Series, Clean Up Australia Day activities, Matsuri on Mobara, Aged to Perfection, and the Salisbury Writers' Festival.

Staff worked with Defence representatives to develop communication materials designed to help soldiers and families of Army Battalion 7RAR prepare for their arrival in the area in early 2011.

The Living Legends Awards continue to be an important celebration of the outstanding achievements and contribution made by individuals in our community. A new group of Legends was announced and their portraits unveiled in a ceremony in the Civic Square.



Key Direction 4: Salisbury Success

Improving the use of information technology

The new ICT Strategic Plan for the next five years has been endorsed and work will begin on its implementation in 2010-11. The plan encompasses all aspects of the organisation's ICT resources and provides a clear direction for information, communication and technology support for the City Plan.

Key projects for 2010/2011 include:

- improvements in IT governance and policy
- improved purchasing systems
- better document management
- development of an eLearning system
- introduction of a new Council website
- selection of a new Library Management System
- introduction of a new PABX system

Providing a safe working environment

The City of Salisbury demonstrates a high commitment to Occupational Health Safety and Welfare (OHSW) believing that injury to staff, volunteers, and contractors is preventable.

During the last financial year the organisation has been able to reduce the Lost Time Injury Frequency Rate from 15 to 10, which is the time lost due to workplace injuries compared with hours worked.

The key focus in 2009/10 has been the adoption of the "One System" policies and procedures developed by the Local Government Workers Compensation Scheme, the extension of safe systems of work across the entire organisation and improved reporting on the status of the OHSW management system to the senior executive.

Council ensured OHSW responsibilities for staff were communicated and provided training for all supervisors, managers and senior executives.

The OHSW contractor management process was strengthened, with OHSW scope and risk to be described in tender documents. Contractors are required to provide evidence that they have safe systems of work, which Council's contract superintendent must confirm prior to awarding the contract.

Hazard management has been improved. A hazard register is in place and a program for the introduction of safe systems of work has been developed and implemented. Council has a schedule for Workplace Safety inspections which are undertaken by trained staff.

	2007/08	2008/09	2009/10
Staff Turnover Rate	12.9%	11.97%	9.7%
Absenteeism – Field			
Days Per Annum Per FTE	8.34	9.07	8.22
Hours Per FTE	63.41	98.97	62.44
Absenteeism - Inside			
Days Per Annum Per FTE	6.48	6.02	6.32
Hours Per FTE	49.24	45.79	48.00
Workers Compensation Claims			
Number of Claims	49	30	36



Key Direction 4: Salisbury Success

Open and transparent decision making

The City continues to ensure its commitment to open and transparent decision making through minimising the number of decisions it takes in confidence.

In 2009/10 a total of 420 items were considered by Council and Committees. Of these, five were confidential. One report concerned personal affairs and four concerned commercial information.

	No. of items considered in confidence	Confidential items as a % of total no. of items considered
2003/04	34	6.3%
2004/05	20	4.0%
2005/06	1	0.2%
2006/07	1	0.2%
2007/08	6	1.0%
2008/09	4	0.8%
2009/10	5	1.19%

Management and Governance

The City of Salisbury places particular emphasis on its commitment to democratic principles. These principles include fair representation, openness and transparency in all its operations.

The Local Government Act 1999 provides the legislative foundation for Council and contains a range of reporting and operating requirements that contribute toward good governance.



As part of its compliance with the Local Government Act 1999, the City of Salisbury maintains the following Registers, Codes of Conduct and Policies: (All of these documents are updated on a regular basis as required by the Act. Documents marked with * are also available at www.salisbury.sa.gov.au)

Registers

Register of Interests of Elected Members
Register of Allowances and Benefits for Elected Members
Register of Salaries (Remuneration) for Staff
Register of Interests (Staff)
Register of Public Roads*
Register of By-laws*

Codes

Code of Conduct – Elected Members*
Code of Conduct – Employees*
Code of Practice for Access to Meetings and Documents*

Policies

Procurement Policy*
Rating Policy*
By-Laws and Order Making Policy*
Public Consultation Policy*
Internal Review of Council Decision Making Procedures*

Other

Internal Audit Charter
Governance Framework and Statement*
Risk Management Charter
Whistleblower Policy

A comprehensive list of codes, documents, policies, registers and guidelines are available for public inspection either at the Council offices, James Street, Salisbury or at www.salisbury.sa.gov.au (Copies of most documents are available for purchase for a small fee).

Key Direction 4: Salisbury Success



Number of Requests for a Review of Council Decisions

During the 2009/10 financial year, The City of Salisbury received one request for a review of a Council decision. This has been finalised and the original decision upheld.

Internal Control Framework

The City has in place an extensive internal control framework designed to ensure systems and policies are effectively applied. Monitored by the Risk and Audit Steering Committee and reported to the Audit Committee of Council, 99 per cent of items in the control framework checklist were rated a four or higher out of a possible five in 2009/10.

Audit Committee of Council

As a critical component of the Council's governance framework, and in compliance with Section 126 of the Local Government Act, the Audit Committee of Council provides an oversight function for the City's risk management and internal control frameworks. The Committee reports to the Council on a quarterly basis. It provides assurance to Council that these frameworks are in place and operating effectively.

As part of its operational program the Audit Committee also provides assurance to Council regarding the efficiency and effectiveness of overall Council operations. During the 2009/10 year the Committee considered, amongst other matters:

- The City's risk management framework, including individual assessment of Divisional risk issues;
- Council's compliance with the National Competition Policy;
- The effectiveness of the business planning and budgetary processes;
- Contract management processes; and
- A range of reviews focussed on the specific components of the City's control framework.

The Committee maintains a close working relationship with the City's external auditor, with a particular focus on the end of year financial statements and the external audit opinion on the statements.

The Committee also provides oversight for the internal audit work program and receives regular reports from the City's internal auditor. Recommendations and agreed actions resulting from internal audit activity are monitored by the Committee on a quarterly basis.

Committee Membership

- Mr Peter Brass (Chairman & Independent Member) – *General Manager Risk Management & Audit, Dept. Primary Industries & Resources SA*, attended 4 of 4 meetings
- Mr Allen Bolaffi (Independent Member) – *Partner UHY Haines Norton Chartered Accountants*, attended 4 of 4 meetings
- Mr Mark McAllister (Independent Member) – *Principle Southcott Advisory*, attended 4 of 4 meetings
- Cr Brendan Duffy (Elected Member of Council) – attended 4 of 4 meetings
- Cr Joe Caruso (Elected Member of Council) – attended 4 of 4 meetings

Freedom of Information – 2009/10 figures

During the 2009/10 financial year, the City of Salisbury received 13 applications under the provision of the Freedom of Information Act 1991.

Eleven applications have been processed and access granted; one application is still under review and one application was withdrawn.

Of the 11 applications, two were related to dog attacks, two were related to development applications, six were related to numbers of Council-owned buildings, registered volunteers, petitions, naturalised citizens and businesses in Salisbury.

There was also an application regarding foreign matter in a bought product and rates paid on a property application.

Ombudsman SA Investigations

During 2009/10 two complaints to the SA Ombudsman resulted in an investigation.

Key Direction 4: Salisbury Success

Achieve a Financially Sustainable Organisation

While seeking to achieve its corporate goals Council is mindful of its responsibilities to be financially sustainable.

Being financially sustainable means having a financial position capable of meeting long term service and infrastructure levels and standards, acceptable to the community, without substantial increases in rates or disruptive cuts to services.

It implies equity between generations. That is each generation of ratepayers should pay for the services they consume. Future generations should not have to pay for the neglect of earlier generations to maintain and renew their assets appropriately.

A key aspect of being sustainable is to ensure operating income at least matches or exceeds operating expenditure as shown in the Council's Income Statement. Council some years ago resolved to progressively move towards this objective and achieve a balanced budget by 2010/11.

This goal was achieved two years earlier than originally planned, with the budget brought into balance in 2008/9 - a significant milestone. The 2009/10 budget was formulated to achieve an operating surplus of \$372,000, significant gross infrastructure investment of \$34.8m, moderate and sustainable levels of debt, with net financial liabilities of \$43m or 50.8% of total operating revenue. This was achieved with an average rate increase of 4.5% and tight control of costs.

The final actual result for the year, as reflected in the financial statements contained in this report, was a deficit of \$1.45m.

Overwhelmingly this deterioration was due to a significant increase in depreciation (\$1.8m) that arose from the revaluation of assets brought to light after the 2009/10 budget had been adopted.

The revaluation was impacted by significantly higher unit rates reflected in the market for capital works.

In setting budget for 2010/11, however, Council made some tough decisions to redress the position and once again put the budget back into surplus.

Financial Indicator	City Plan Target	2009/10 Result
Operating Surplus Ratio	>0%	(2%)
Net Financial Liabilities Ratio	<70%	33%
Interest Cover Ratio	<3%	1.4%
Asset Sustainability Ratio	>60%	48%
Asset Consumption Ratio	>70%	72%

Elected Members Training and Development

Throughout the year Elected Members have had opportunities to attend seminars, conferences and information briefings on matters relevant to Council business. Expenses for these are reimbursed from an annual budget allocation.

The table identifies the training and development opportunities attended by individual Elected Members:

Elected Member	Conference/Training
Mayor Gillian Aldridge	<ul style="list-style-type: none"> Local Government Association Annual General Meeting and Associated Sessions Local Government Association Mayors' and Chairpersons' Seminar
Cr David Balaza	Nil

Cr Chad Buchanan	Nil
Cr Joe Caruso	Nil
Cr Linda Caruso	Nil
Cr Alex Coates	<ul style="list-style-type: none"> Local Government Association Media Skills for Council Members Seminar Wallmans Lawyers 'Seeing the Wood for the Trees' Seminar
Cr Brendan Duffy	Nil
Cr Betty Gill	<ul style="list-style-type: none"> LGMA National Congress & Business Expo Local Government Association Annual General Meeting and Associated Sessions Discover! 2010 Local Government Showcase and General Meeting
Cr Brian Goodall	<ul style="list-style-type: none"> Local Government Association CEO Performance Appraisal Training Wallmans Lawyers 'Seeing the Wood for the Trees' Seminar
Cr Ann Irving	<ul style="list-style-type: none"> Council Members' Governance Residential Program Wallmans Lawyers 'Seeing the Wood for the Trees' Seminar
Cr Jana Isemonger	Nil
Cr Tom Javor	Nil
Cr Damien Pilkington	Nil
Cr Donna Proleta	<ul style="list-style-type: none"> Council Members' Governance Residential Program
Cr Shiralee Reardon	Nil
Cr Julie Woodman	Nil
Cr Riccardo Zahra	Nil

Key Direction 4: Salisbury Success

Representation on External Bodies (Elected Members):

Mayor Gillian Aldridge	<ul style="list-style-type: none"> Local Government Association State Executive Committee
Cr David Balaza	<ul style="list-style-type: none"> Twelve25 Program Reference Group
Cr Chad Buchanan	<ul style="list-style-type: none"> Burton Community Centre Salisbury Active Community Network (SACNET)
Cr Joe Caruso	<ul style="list-style-type: none"> Salisbury East High School Governing Council Salisbury Park Primary School Governing Council
Cr Linda Caruso	<ul style="list-style-type: none"> Northern Adelaide Waste Management Authority (NAWMA) (Deputy Member) Bagster Road Community Centre Salisbury North Community Reference Group Salisbury High School Governing Council Local Government Finance Authority of South Australia
Cr Alex Coates	<ul style="list-style-type: none"> Bagster Road Community Centre (Deputy Member) Salisbury North Community Reference Group Burton Community Centre
Cr Brendan Duffy	<ul style="list-style-type: none"> Nil
Cr Betty Gill	<ul style="list-style-type: none"> Northern Adelaide Waste Management Authority (NAWMA) Local Government Association of South Australia Local Government Finance Authority of South Australia (Deputy Member) Jack Young Centre Salisbury Town Centre Association

Cr Brian Goodall	<ul style="list-style-type: none"> Northern Adelaide Waste Management Authority (NAWMA) Pooraka Farm Community Centre (Deputy Member) Mawson Centre Board
Cr Ann Irving	<ul style="list-style-type: none"> Local Government Association of SA (Deputy Member) Boundary Adjustment Facilitation Panel Supported Residential Facilities Advisory Committee (Proxy Member) Para Hills Football Club (Patron) Para Hills Cricket Club (Patron) Para Hills Bowling Club (Patron) Para Hills Knights Soccer Club (1st Honorary Member)
Cr Jana Isemonger	<ul style="list-style-type: none"> Pooraka Farm Community Centre The Paddocks Centre (Deputy Member) Salisbury Transport Advisory Group (STAG)
Cr Tom Javor	<ul style="list-style-type: none"> Valley View Secondary High School Governing Council
Cr Damien Pilkington	<ul style="list-style-type: none"> Salisbury East Neighbourhood Centre Northern Adelaide Waste Management Authority (NAWMA) (Deputy Member)
Cr Donna Proleta	<ul style="list-style-type: none"> Burton Community Centre
Cr Shiralee Reardon	<ul style="list-style-type: none"> Northern Districts State Emergency Service The Paddocks Centre Para Hills High School SA Fire and Emergency Services Commission Advisory Board (Deputy Member) SA Country Region 2 District Bushfire Prevention Committee Australia Day Council of SA Inc Board Salisbury and Districts Historical Society
Cr Julie Woodman	<ul style="list-style-type: none"> Nil

Cr Riccardo Zahra	<ul style="list-style-type: none"> Morella Community Centre Twelve25 Program Reference Group Youth Road Safety Task Force (Deputy Member)
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Executive Allowances

The executive management structure is comprised of the City Manager and seven Departmental Directors. Salary packages for these eight executives comprised the following benefits:

- The City Manager receives a base salary with provision for a bonus payment at the conclusion of his employment contract;
- Directors receive a negotiated annual salary.

Both the City Manager and the Directors also receive:

- Statutory Superannuation;
- Provision of a fully maintained Council vehicle or equivalent.



Key Direction 4: Salisbury Success

Director's membership on External Boards and Committees:

Director	Membership
City Manager Stephen Hains	<ul style="list-style-type: none"> Bedford Industries Board (Director) Barbara Hardy Centre for Sustainable Urban Environments (Uni SA) Advisory Board Clare and Gilbert Valleys Development Assessment Panel (Chair) Environment Protection Authority Board (Deputy Chair) Environment Protection Authority Local Government Sub-committee (Chair) Flinders Institute for Housing Urban and Regional Research Advisory Board (Chair) Flinders University Alumni Association (President) Flinders University Resources Committee Innovation and Economic Opportunities Group Mawson Lakes Community Trust Fund Northern Futures Board

Director Community Services Pru Blackwell	<ul style="list-style-type: none"> Mawson Centre Board of Management Public Library Service Standing Committees Northern Collaborative Project Local Government Managers Association, Community Managers Group Australian Local Government Women's Association SA Branch Gawler Health Advisory Council
Director Finance Peter Fairlie-Jones	<ul style="list-style-type: none"> G6 Purchasing Group Local Government Corporate Services SA Local Government Financial Management Group Waterproofing Northern Adelaide Regional Subsidiary Audit Committee of the District Council of Mallala Audit Committee of the Light Regional Council
Director Strategic Planning John Harry	<ul style="list-style-type: none"> Army Presence in SA Working Group Edinburgh Parks Strategic Management Committee Greater Edinburgh Parks Steering Group Mawson Lakes Project Executive Group Mawson Lakes Project Liaison Group Northern Early Childhood Steering Group Northern Economic Leaders Group Salisbury North Steering Committee UniSA/City of Salisbury Joint Management Group Wakefield Group
Director City Projects Colin Pitman	<ul style="list-style-type: none"> Aquifer Storage and Recovery Coordinating Committee Panel Member Developer Responsibilities/Contributions Working Group (LGA) Edinburgh Parks Working Group Local Government Association Public Lighting Standards Committee Local Government Association Stormwater Management Committee Mawson Lakes Project Liaison Committee Northern Adelaide Waste Management Authority Board Member Public Lighting Steering Committee Storm Water Industry Association Stormwater Management Authority

Director Corporate Development Jane Trotter	<ul style="list-style-type: none"> Local Government Managers Australia SA Divisional Board Member Local Government Managers Australia National Director SA Year of Women in Local Government Task Force LGMA National Representative on ALGWA National Steering Committee for the implementation of the Way Forward Project
Director Development & Environmental Services Greg Waller	<ul style="list-style-type: none"> Mawson Lakes Project Liaison Group Water Sensitive Urban Design Implementation Group (Local Government Association)
Director Asset Services Mark van der Pennen	<ul style="list-style-type: none"> Northern Zone Emergency Management Committee Illegal Dumping Cross Agency Management Protocol Working Group

Community Land Management Plans

Council adopted Community Land Management Plans One and Two relating to community land held in its ownership and under its care, control and management, at its meeting held in January 2009.

Community Land Management Plan One – Community land affected by leases, licences and permits.

Community Land Management Plan Two – Community land specifically modified or adopted for the benefit of enjoyment of the community.

Copies of both these plans are available at www.salisbury.sa.gov.au



Key Direction 4: Salisbury Success

Competition Principles

The core principles of Council's Procurement Policy and Procedures are ethics, value for money and probity.

In the awarding of approximately 100 contracts per year for goods, works and services, adherence to these principles is demonstrated via an open public tender process. If a selected tender is undertaken, an internal approval process is completed to ensure that there is valid justification for a selected process and that no elements of the market are prejudiced.

Council's Contract and Procurement Services Division is responsible for managing and auditing tendering practices and the acquisition process generally. A priority is to identify methods of reducing the cost of tendering while ensuring probity is maintained. Pre-qualification and panel contracts, as well as long-term supply arrangements have been identified and investigated.

It is a mandatory component of the procedures that the supply of any goods, works or services are subject to either a quotation process or if high value/high risk, a full tender process.

The City of Salisbury has an ongoing process to review its Procurement Policy and Procedures, and the existing framework sets out the following key principles in regard to contracting and tending:

- Value for Money
- Open and Effective Competition
- Ethical Behaviour and Fair Dealing
- Accountability and Transparency
- Environmental Preference; and
- Local Sourcing.

Workforce Information

Workforce Salaries 2009/10		
From \$	To \$	No of Staff
40,000	45,000	49
45,001	50,000	147
50,001	55,000	99
55,001	60,000	60
60,001	80,000	66
80,001	100,000	20
100,001	120,000	14
120,001	140,000	4
140,001	150,000	2
150,001+		3
		464

A total of 42 (9 per cent) employees resigned their employment with the City of Salisbury during the period 1 July 2009 to 30 June 2010.

Absenteeism

Field staff had an average of 8.22 (FTE) days absent per annum during the period 1 July 2009 to 30 June 2010.

Inside staff had an average of 6.32 days absent per annum during the period 1 July 2009 to 30 June 2010.

National Competition Policy

Competitive neutrality is one of the key principles of the National Competition Policy. The principle is based on the concept of a level playing field for people competing for business and relates to situations where there is, or is the potential for, competition between the private and public sectors.

Councils are required to identify what its business activities are and disclose those in Category One (annual gross operating income greater than \$2 million per year) and Category Two (annual gross operating income less than \$2 million per year).

There are no Category One business activities operated by the City of Salisbury.

In 2009/10 the City of Salisbury had the following significant (Category Two) business activities:

- The Ingle Farm Recreation Centre;
- The Gardens Recreation Centre;
- Pooraka Waste Transfer Station; and
- Water Business Unit.

No complaints were made to the State Competition Commissioner in regard to the City of Salisbury.

Payments to Auditor

In 2009/10 a total of \$22,850 was paid to Council's auditor for work performed during the year.



CITY OF
Salisbury



General Purpose **Financial Reports**

to 30 June 2010

General Purpose Financial Reports to 30 June 2010

Principal Financial Statements

Statement of Comprehensive Income
Balance Sheet
Statement of Changes in Equity
Cash Flow Statement

Notes to, and forming part of, the Principal Financial Statements

Note 1: Significant Accounting Policies
Note 2: Income
Note 3: Expenses
Note 4: Gain or Loss on Disposal of Assets
Note 5: Current Assets
Note 6: Non-Current Assets
Note 7: Infrastructure, Property, Plant & Equipment
& Investment Property
Note 8: Liabilities
Note 9: Reserves
Note 10: Assets Subject to Restrictions
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Note 12: Functions
Note 13: Financial Instruments
Note 14: Expenditure Commitments
Note 15: Financial Indicators
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Note 18: Superannuation
Note 19: Joint Ventures & Associated Entities
Note 20: Events Occuring After Reporting Date

CEO Statement
Council Certificate of Audit Independence
Audit Certificate of Audit Independence
Audit Report

Statement of Comprehensive Income for the year ended 30 June 2010

		2010	2009
	Notes	\$,000	\$,000
INCOME			
Rates	2	62,608	58,333
Statutory charges	2	2,589	2,525
User charges	2	5,771	5,506
Grants, subsidies and contributions	2	14,461	16,823
Investment income	2	393	560
Reimbursements	2	476	380
Other income	2	1,152	1,197
Net gain - joint ventures & associates	19	-	209
Total Income		87,450	85,533
EXPENSES			
Employee costs	3	29,347	27,699
Materials, contracts & other expenses	3	39,897	38,098
Finance costs	3	1,558	1,727
Depreciation, amortisation & impairment	3	17,945	16,617
Net loss - joint ventures & associates	19	200	-
Total Expenses		88,947	84,141

		2010	2009
	Notes	\$,000	\$,000
OPERATING SURPLUS / (DEFICIT)			
		(1,497)	1,392
Asset disposal & fair value adjustments	4	(134)	(2,152)
Amounts received specifically for new or upgraded assets	2	13,098	11,296
Physical resources received free of charge	2	12,392	7,972
NET SURPLUS/(DEFICIT) transferred to Equity Statement		23,859	18,508
OTHER COMPREHENSIVE INCOME			
Changes in revaluation surplus - infrastructure, property, plant & equipment	9	133,988	122,564
Share of other comprehensive income - joint ventures & associates	19	1,181	3
Total Other Comprehensive Income		135,169	122,567
TOTAL COMPREHENSIVE INCOME		159,028	141,075

This Statement is to be read in conjunction with the attached Notes.

Balance Sheet as at 30 June 2010

		2010	2009
	Notes	\$,000	\$,000
ASSETS			
Current Assets			
Cash and cash equivalents	5	9,210	8,866
Trade & other receivables	5	8,169	7,640
Inventories	5	526	580
Total Current Assets		17,905	17,086
Non-current Assets			
Financial Assets	6	904	91
Infrastructure, Property, Plant & Equipment	7	1,154,237	990,499
Other Non-current Assets	6	9,209	11,006
Total Non-current Assets		1,164,350	1,001,596
Total Assets		1,182,255	1,018,682

		2010	2009
	Notes	\$,000	\$,000
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8	13,696	14,828
Borrowings	8	3,026	2,835
Provisions	8	464	533
Total Current Liabilities		17,186	18,196
Non-current Liabilities			
Borrowings	8	26,837	20,863
Provisions	8	2,979	2,417
Liability - Equity accounted Council businesses	8	110	1,091
Total Non-current Liabilities		29,926	24,371
Total Liabilities		47,112	42,567
NET ASSETS		1,135,143	976,115

EQUITY			
Accumulated Surplus		212,910	189,285
Asset Revaluation Reserve	9	904,620	769,451
Other Reserves	9	17,613	17,379
TOTAL EQUITY		1,135,143	976,115

This Statement is to be read in conjunction with the attached Notes.

Statement of Changes in Equity for the year ended 30 June 2010

		Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
2010	Notes	\$,000	\$,000	\$,000	\$,000
Balance at end of previous reporting period		189,285	769,451	17,379	976,115
Net Surplus / (Deficit) for Year		23,859			23,859
Other Comprehensive Income					
Gain on revaluation of infrastructure, property, plant & equipment	9		133,988		133,988
Share of other comprehensive income - joint ventures & associates	19		1,181		1,181
Transfers between reserves		(234)		234	-
Balance at end of period		212,910	904,620	17,613	1,135,143

		Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
2009	Notes	\$,000	\$,000	\$,000	\$,000
Balance at end of previous reporting period		171,775	646,887	16,378	835,040
Net Surplus / (Deficit) for Year		18,508			18,508
Other Comprehensive Income					
Changes in revaluation surplus - infrastructure, property, plant & equipment	9		122,564		122,564
Share of other comprehensive income - joint ventures & associates	19	3			3
Transfers between reserves		(1,001)		1,001	-
Balance at end of period		189,285	769,451	17,379	976,115

This Statement is to be read in conjunction with the attached Notes.

Cash Flow Statement for the year ended 30 June 2010

		2010	2009
	Notes	\$,000	\$,000
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts</i>			
Operating receipts		91,593	95,005
Investment receipts		391	707
<i>Payments</i>			
Operating payments to suppliers & employees		(76,082)	(74,591)
Finance payments		(1,517)	(1,735)
Net Cash provided by (or used in) Operating Activities	11	14,385	19,386

		2010	2009
	Notes	\$,000	\$,000
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts</i>			
Amounts specifically for new or upgraded assets		13,098	11,296
Sale of replaced assets		292	119
Sale of surplus assets		161	262
Repayments of loans by community groups		2	5
<i>Payments</i>			
Expenditure on renewal/ replacement of assets		(8,964)	(11,742)
Expenditure on new/ upgraded assets		(24,789)	(14,424)
Development of real estate for sale		(6)	(112)
Net Cash provided by (or used in) Investing Activities		(20,206)	(14,596)

		2010	2009
	Notes	\$,000	\$,000
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Receipts</i>			
Proceeds from Borrowings		9,000	-
<i>Payments</i>			
Repayments of Borrowings		(2,835)	(2,559)
Net Cash provided by (or used in) Financing Activities		6,165	(2,559)
Net Increase (Decrease) in cash held		344	2,231
Cash & cash equivalents at beginning of period	11	8,866	6,635
Cash & cash equivalents at end of period	11	9,210	8,866

This Statement is to be read in conjunction with the attached Notes.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 1: Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1. Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the *Local Government (Financial Management) Regulations 1999* dated 25/10/2010.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$,000).

2. The Local Government Reporting Entity

The City of Salisbury is incorporated under the SA Local Government Act 1999 and has its principal place of business at 12 James Street, Salisbury. These financial statements include the consolidated fund and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

Trust monies and property held by Council but subject to the control of other persons have been excluded from these reports.

3. Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In June 2010 Council received \$2,454,013 being an advance payment towards the 2010/11 Financial Assistance Grant. This amount has been classified as income for the 2009/10 Financial Year in accordance with the Local Government Associations recommendation.

4. Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 1: Significant Accounting Policies (continued)

5. Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

6. Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to *infrastructure, property, plant & equipment* when completed ready for use.

For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Plant, Equipment, Furniture & Fittings	\$5,000
Buildings - new construction/extensions	\$10,000
Land Improvements	\$10,000
Road Infrastructure	\$10,000
Stormwater Drainage Infrastructure	\$10,000

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset.

Further detail of existing valuations, methods and valuers are provided at Note 7.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 1: Significant Accounting Policies (continued)

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each category of asset are shown below. These categories are for reporting purposes and are a consolidation of Council's detailed asset classes. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Buildings	Components ranging from 15 to 150 years
Infrastructure	12 to 100 years
Land Improvements	5 to 50 years
Plant, Equipment, Furniture & Fittings	3 to 12 years
Library Materials	3 to 7 years

6.5 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment.

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash outflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

6.7 Revision of Asset Accounting Estimates Under AASB 108

During the 2009/10 financial year, the City undertook a review of Accounting Policies in relation to its Assets. As a result of this review the following significant accounting estimates have been amended.

Drainage Pipes - The useful life has been extended from 80 years to 100 years.

Buildings - Residual Values have been applied to Building Components as follows :

- Building Envelope - 35% to 65% depending on construction type
- Building Fire Services - 70%
- Building Fitout - 0% to 60% depending on the item
- Building Floor - 50%
- Building Mechanical Services - 0% to 40% depending on construction type
- Building Roof - 50%
- Building Other - 0% to 70% depending on the item

Buildings - Useful Lives have been applied to Building Components as follows:

- Building Envelope - 15 to 150 years depending on construction type
- Building Fire Services - 40 years
- Building Fitout - 15 to 80 years depending on the item
- Building Floor - 60 - 150 years depending on the construction type
- Building Mechanical Services - 25 to 30 years depending on construction type
- Building Roof - 15 to 65 years depending on the construction type
- Building Other - 15 to 25 years depending on the item

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 1: Significant Accounting Policies (continued)

7. Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8. Borrowings

Loans are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables". Interest free loans are carried at their nominal amounts; interest revenues foregone by the lender effectively being a reduction of interest expense in the period to which it relates.

9. Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based on costs) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based on costs) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10. Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. As there is no profit component, such works are treated as 100% completed. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

11. Joint Ventures and Associated Entities

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

12. Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of finance leases, where Council substantially carries all of the risks incident to ownership, the leased items are initially recognised as assets and liabilities equal in amount to the present value of the minimum lease payments. The assets are disclosed within the appropriate asset class, and are amortised to expense over the period during which the Council is expected to benefit from the use of the leased assets. Lease payments are allocated between interest expense and reduction of the lease liability, according to the interest rate implicit in the lease.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 1: Significant Accounting Policies (continued)

13. GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

14. Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

15. New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2010 reporting period.

AASB 1	First-time Adoption of Australian Accounting Standards
AASB 5	Non-current Assets Held for Sale and Discontinued Operations
AASB 7	Financial Instruments: Disclosures
AASB 9	Financial Instruments
AASB 101	Presentation of Financial Statements
AASB 107	Statement of Cash Flows
AASB 108	Accounting Policies, Changes in Accounting Estimates and Errors
AASB 110	Events after the Reporting Period
AASB 117	Leases
AASB 118	Revenue
AASB 119	Employee Benefits
AASB 132	Financial Instruments: Presentation
AASB 136	Impairment of Assets
AASB 137	Provisions, Contingent Liabilities and Contingent Assets
AASB 139	Financial Instruments: Recognition and Measurement
AASB 1031	Financial Instruments: Recognition and Measurement
AASB 2009-11	Amendments to Australian Accounting Standards arising from AASB 9 [AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038 and Interpretations 10 & 12]

AASB 2009-12	Amendments to Australian Accounting Standards [AASBs 5, 8, 108, 110, 112, 119, 133, 137, 139, 1023 & 1031 and Interpretations 2, 4, 16, 1039 & 1052]
AASB 2009-13	Amendments to Australian Accounting Standards arising from Interpretation 19 [AASB 1]
AASB 2010-1	Amendments to Australian Accounting Standards – Limited Exemption from Comparative AASB 7 Disclosures for First-time Adopters [AASB 1 & AASB 7]
Interpretation 4	Determining whether an Arrangement contains a Lease
Interpretation 14	AASB 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction

(Standards not affecting Local Government have been excluded from the above list.)

Council is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 2: Income

	2010	2009
	\$,000	\$,000
RATES REVENUES		
<i>General Rates</i>	61,927	58,048
Less: Mandatory rebates	(373)	(348)
Less: Discretionary rebates, remissions & write offs	(383)	(689)
	61,171	57,011

<i>Other Rates (including service charges)</i>		
Natural Resource Management Levy	1,172	1,056
Town Centre Separate Rate	143	140
Globe Derby Separate Rate	5	4
Mawson Centre Car Parking Separate Rate	13	11
	1,333	1,211

<i>Other Charges</i>		
Penalties for late payment	104	111
	62,608	58,333

	2010	2009
	\$,000	\$,000
STATUTORY CHARGES		
Development Act fees	634	579
Town planning fees	528	515
Animal registration fees & fines	1,008	1,020
Parking fines / expiation fees	221	244
Other registration fees	2	1
Other fines, penalties & expiations	36	6
Sundry	160	160
	2,589	2,525

USER CHARGES		
Cemetery fees	310	328
Waste Disposal Fees	1,213	1,117
Property Rentals	662	619
Recreation Centres & Swimming Pool	1,817	1,845
Water Supply	688	537
External Sales - Nursery	289	342
Aged and Disability Services	308	285
Sundry	484	433
	5,771	5,506

	2010	2009
	\$,000	\$,000
INVESTMENT INCOME		
<i>Interest on Investments</i>		
Local Government Finance Authority	378	544
Banks & other	12	13
Loans to community groups	3	3
	393	560

REIMBURSEMENTS		
G6 Purchasing Group	101	75
Other	375	305
	476	380

OTHER INCOME		
Insurance & other recoupments - infrastructure, property, plant & equipment	3	153
Rebates received	379	406
Sundry	770	638
	1,152	1,197

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 2: Income (continued)

	2010	2009
	\$,000	\$,000
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Amounts received specifically for new or upgraded assets	13,098	11,296
Other grants, subsidies and contributions	12,007	14,396
Individually significant item*: Additional Grants Commission payment	2,454	2,427
	27,559	28,119

The functions to which these grants relate are shown in Note 12.

<i>Sources of grants</i>		
Commonwealth Government	18,989	21,818
State Government	8,063	5,160
Other	507	1,141
	27,559	28,119
<i>Individually significant item</i>		
* On 30 June 2010, Council received payment of the first quarter installment of the 2010/11 Financial Assistance Grant (FAG) and has treated this advance payment as a income in 2009/10. The treatment of the advance payment of the grant is consistent with the treatment applied to the advance payment received in the previous financial year.	2,454	2,427

	2010	2009
	\$,000	\$,000
Conditions over grants & contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	5,111	2,461
<i>Less: expended during the current period from revenues recognised in previous reporting periods:</i>		
Business & Export Centre		(150)
Waterproofing Northern Adelaide		(1,007)
Roads to Recovery		(221)
Financial Assistance Grant	(2,427)	
Salisbury Stormwater Harvesting	(211)	
Regional/Local Community Infrastructure Program	(1,262)	
St Kilda Seawall	(180)	
Diagonal Road Upgrade	(184)	
Salisbury Recreation Precinct	(67)	
Swimming Centre Upgrade	(84)	
Cultural & Linguistic Diversity Project	(65)	
Other	(233)	(1,083)
Subtotal	(4,713)	(2,461)

	2010	2009
	\$,000	\$,000
<i>Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions:</i>		
Financial Assistance Grant		2,427
Salisbury Stormwater Harvesting	603	211
Regional/Local Community Infrastructure Program		1,262
St Kilda Seawall		180
Diagonal Road Upgrade		335
City Wide Safety Program		150
City Wide Safety Program - City Centre		60
Salisbury Recreation Precinct		98
Swimming Centre Upgrade		84
Cultural & Linguistic Diversity Project		71
Salisbury Town Centre Revitalisation	90	
Salisbury North Redevelopment	244	
City Wide Trails Program	120	
Adams Oval & Burton Reserve	2,915	
Sporting Fields Lighting Upgrades	481	
Other	625	233
Subtotal	5,078	5,111
Unexpended at the close of this reporting period	5,476	5,111
Net increase (decrease) in assets subject to conditions in the current reporting period	365	2,650

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 2: Income (continued)

	2010	2009
	\$,000	\$,000
PHYSICAL RESOURCES RECEIVED FREE OF CHARGE		
Land & Improvements	6,980	4,263
Roads, Bridges & Footpaths	5,412	3,709
TOTAL PHYSICAL RESOURCES RECEIVED	12,392	7,972

Note 3: Expenses

		2010	2009
	Notes	\$,000	\$,000
EMPLOYEE COSTS			
Salaries and Wages		23,078	21,638
Employee leave expense		3,937	3,779
Superannuation - defined contribution plan contributions	18	1,495	1,208
Superannuation - defined benefit plan contributions	18	823	1,007
Workers' Compensation Insurance		1,278	1,185
Less: Capitalised and distributed costs		(1,264)	(1,118)
Total Operating Employee Costs		29,347	27,699
Total Number of Employees (Full time equivalent at end of reporting period)		409	390

		2010	2009
	Notes	\$,000	\$,000
MATERIALS, CONTRACTS & OTHER EXPENSES			
<i>Prescribed Expenses</i>			
Auditor's Remuneration Auditing the financial reports		23	23
Bad and Doubtful Debts		60	5
Elected Members' expenses		304	304
Election expenses		67	48
Operating Lease Rentals - non-cancellable leases	17	1,567	1,474
Subtotal - Prescribed Expenses		2,021	1,854

		2010	2009
	Notes	\$,000	\$,000
<i>Other Materials, Contracts & Expenses</i>			
Contractors		25,622	24,629
Energy		2,982	2,998
<i>Individually Significant Items:</i>			
Legal Expenses		226	259
Levies paid to Government - NRM levy		1,173	1,046
- Other Levies		283	160
Parts, accessories & consumables		3,955	3,988
Professional services		804	603
Water Rates		385	446
Insurance		877	832
Contributions		582	440
Advertising & Promotion		243	244
Postage		177	180
Telephone Costs		258	287
Sundry		309	132
Subtotal - Other Materials, Contracts & Expenses		37,876	36,244
		39,897	38,098

FINANCE COSTS			
Interest on overdraft and short-term drawdown		2	16
Interest on Loans		1,556	1,711
		1,558	1,727

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 3: Expenses (continued)

		2010	2009
	Notes	\$,000	\$,000
DEPRECIATION, AMORTISATION & IMPAIRMENT			
<i>Depreciation</i>			
Land Improvements		2,882	2,518
Buildings		1,280	1,198
Infrastructure		12,885	12,109
Plant/Equipment/ Furniture/Fittings		787	670
Library Books		111	122
		17,945	16,617

Note 4: Asset Disposal and Fair Value Adjustments

	2010	2009
	\$,000	\$,000
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT		
<i>Assets renewed or directly replaced</i>		
Proceeds from disposal	292	119
Less: Carrying amount of assets sold	260	2,529
Gain: (Loss) on disposal	32	(2,410)
<i>Assets surplus to requirements</i>		
Proceeds from disposal	976	262
Less: Carrying amount of assets sold	1,142	4
Gain: (Loss) on disposal	(166)	258
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	(134)	(2,152)

Note 5: Current Assets

	2010	2009
	\$,000	\$,000
CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	3,210	7,866
Short Term Deposits & Bills, etc	6,000	1,000
	9,210	8,866

TRADE & OTHER RECEIVABLES		
Rates - General & Other	1,170	941
Accrued Revenues	46	44
Debtors - general	6,157	6,148
GST Recoupment	665	468
Prepayments	129	37
Loans to community organisations	2	2
Total	8,169	7,640

INVENTORIES		
Stores & Materials	514	570
Trading Stock	12	10
	526	580

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 6: Non-Current Assets

	2010	2009
	\$,000	\$,000
FINANCIAL ASSETS		
<i>Receivables</i>		
Loans to community organisations	37	39
	37	39
<i>Other Financial Assets</i>		
Mortgage over property	52	52
Mortgage over property - Affordable Housing	815	-
TOTAL FINANCIAL ASSETS	904	91

OTHER NON-CURRENT ASSETS		
<i>Inventories</i>		
Real Estate Developments	1,481	582
Capital Works-in-Progress	7,728	10,424
	9,209	11,006

<i>Real Estate Developments</i> (Valued at the lower of cost and net realisable value)		
Residential	1,481	582
Total Real Estate for Resale	1,481	582

Represented by:		
Acquisition Costs	1,475	470
Development Costs	6	112
Total Real Estate for Resale	1,481	582

Note 7: Infrastructure, Property, Plant and Equipment

	2009 \$,000				2010 \$,000			
	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEP'N	CARRYING AMOUNT
Land	304,742	-	-	304,742	355,787	-	-	355,787
Land Improvements	76,394	3,195	(32,297)	47,292	91,563	4,588	(35,124)	61,027
Buildings	84,188	-	(36,927)	47,261	101,496	-	(21,728)	79,768
Infrastructure	898,231	8,686	(321,520)	585,397	981,627	4,518	(334,811)	651,334
Plant/Equip/Furn/Fittings	-	12,723	(8,426)	4,297	-	13,502	(8,720)	4,782
Library Books	-	1,510	-	1,510	-	1,539	-	1,539
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	1,363,555	26,114	(399,170)	990,499	1,530,473	24,147	(400,383)	1,154,237
2009 Totals	1,170,542	64,411	(378,880)	856,073	1,363,555	26,114	(399,170)	990,499

	2009 \$,000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$,000						2010 \$,000
	CARRYING AMOUNT	Additions		Disposals	Depreciation	Transfers	Net Revaluation	CARRYING AMOUNT
		New/Upgrade	Renewals					
Land	304,742	7,861	-	(185)	-	(1,005)	44,374	355,787
Land Improvements	47,292	15,242	529	(26)	(2,882)	-	872	61,027
Buildings	47,261	1,518	3,975	-	(1,280)	-	28,294	79,768
Infrastructure	585,397	10,889	8,417	(932)	(12,885)	-	60,448	651,334
Plant/Equip/Furn/Fittings	4,297	1,531		(259)	(787)	-	-	4,782
Library Books	1,510	140	-	-	(111)	-	-	1,539
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	990,499	37,181	12,921	(1,402)	(17,945)	(1,005)	133,988	1,154,237
2009 Totals	856,073	22,396	9,083	(2,530)	(16,617)	(470)	122,564	990,499

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 7: Infrastructure, Property, Plant & Equipment

Valuation of Assets

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost for the purposes of AIFRS.

Land Under Roads - Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Plant, Equipment, Furniture & Fittings - These assets are recognised on the cost basis.

Land - Land valuations, with the exception of land under roads, are based on site valuations provided by the Valuer-General as at 30 June 2010. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land Improvements - Footpaths, carpark seal, carpark pavement and carpark kerbing located on Council's reserves were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using unit rates provided by Tonkin Consulting. Playground equipment, sports courts/facilities and other structures were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using the Local Government Cost Index for June 2010. Water recycling assets (pumps, bores, reticulation network etc) were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using unit rates provided by Tonkin Consulting. Irrigation equipment was revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2009 using the Local Government Cost Index for March 2009.

Other land improvements and minor assets were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2007.

Buildings - Buildings were inspected, categorised into their significant components and each component valued by APV Valuers and Asset Management as at 30 June 2010 using written down current replacement cost.

Infrastructure - Roads, Footpaths and Kerbing were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using unit rates provided by Tonkin Consulting.

Road Bridges were inspected and revalued as at 30 June 2008 by Maloney Asset Management Systems, the Local Government Cost Index for June 2010 has been applied to these valuations to compensate for increases in replacement values for the period up to 30 June 2010. Other minor road related assets (signs, street furniture etc.) were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2007.

Storm Water pipes and pits were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using unit rates provided by Tonkin Consulting.

Major dams were revalued at written down replacement cost by HydroTas as at 30 June 2009. The Local Government Cost Index for June 2010 has been applied to these valuations to compensate for increases in replacement values for the period up to 30 June 2010. Other dams were revalued by Council's Asset Management Unit at written down replacement cost as at 30 June 2010 using the Local Government Cost Index for June 2010.

Library Books - Library books are accounted for under the replacement method. Library stock at 30 June is valued using nominal values recommended by PLAIN (Public Libraries Automated Information Network). All new purchases are treated as replacement items and the expense is classified as depreciation. This expense is then adjusted by the movement in the calculated value of the library stock.

Note 8: Liabilities

		2010 \$,000		2009 \$,000	
	Notes	Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		8,973	-	7,881	-
Payments received in advance		1,471	-	3,704	-
Accrued expenses - employee entitlements		2,831	-	2,578	-
Accrued expenses - other		176	-	135	-
Deposits, Retentions & Bonds		245	-	530	-
		13,696	-	14,828	-

BORROWINGS					
Loans		3,026	26,837	2,835	20,863
<i>All interest bearing liabilities are secured over the future revenues of the Council.</i>					

PROVISIONS					
Employee entitlements (including on-costs)		464	2,946	533	2,417
Mortgage Loss Provision		-	33	-	-
		464	2,979	533	2,417
Movements in Provisions - 2010 year only (current & non-current)				Mortgage Loss Provision	
Opening Balance				0	
Additional amounts recognised				33	
Closing Balance				33	

LIABILITY - EQUITY ACCOUNTED COUNCIL BUSINESSES					
Negative Equity in Equity Accounted Investments in Council Businesses	19		110		1,091

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 9: Reserves

ASSET REVALUATION RESERVE	1/07/2009 \$,000	Net Increments (Decrements) \$,000	Transfers, Impairments \$,000	30/06/2010 \$,000
Land	224,489	44,374	-	268,863
Land Improvements	13,493	872	-	14,365
Buildings	19,616	28,294	-	47,910
Infrastructure	509,515	60,448	-	569,963
Library Books	2,338	-	-	2,338
Joint Ventures - Other Comprehensive Income	-	1,181	-	1,181
TOTAL	769,451	135,169	-	904,620
2009 Totals	646,887	122,564	-	769,451

OTHER RESERVES	1/07/2009 \$,000	Transfers to Reserve	Transfers from Reserve	30/06/2010 \$,000
Plant Replacement Reserve	883	1,094	(1,105)	872
Sub-division Works Reserve	2,868	234	(883)	2,219
Open Space Reserve	1,509	158	(1,535)	132
Car Parking Reserve	454	40	-	494
Employee Benefits Reserve	14	3	(17)	-
Property Disposal Reserve	1,011	194	(1,047)	158
Election Fund Reserve	150	50	-	200
Mausoleum Perpetual Care Reserve	392	19	-	411
Salisbury Memorial Park Reserve	388	103	-	491
Carried Forward Funds Reserve	9,710	12,570	(9,710)	12,570
Business Unit Reserve	-	66	-	66
TOTAL OTHER RESERVES	17,379	14,531	(14,297)	17,613
2009 Totals	16,378	12,294	(11,293)	17,379

Purposes of Reserves

Asset Revaluation Reserve - used to record increments and decrements arising from changes in fair value of non-current assets and available-for-sale financial assets.

Plant Replacement Reserve - for the purchase of items of major plant.

Subdivision Works Reserve - for developer contributions towards future drainage, footpaths, street signs and street trees.

Open Space Reserve - for developer contributions towards the future acquisition of open space areas.

Car Parking Reserve - for the provision of car parking areas within the Salisbury Town Centre, Ingle Farm Town Centre and the Mawson Lakes Town Centre.

Employee Benefits Reserve - to provide future benefits for employees in accordance with the agreed policy.

Property Disposal Reserve - to retain the proceeds of all property sales, and to be utilised as resolved by the Council.

Election Fund Reserve - to provide funds for the costs of conducting Council elections.

Mausoleum Perpetual Care Reserve - to provide maintenance for the mausoleum at Salisbury Memorial Park.

Salisbury Memorial Park Reserve - to fund future development work at the Salisbury Memorial Park.

Carried Forward Funds Reserve - for unspent budget funds at the end of financial year that are to be carried forward for use in the following year.

Business Unit Reserve - Funded from surpluses generated by the Water Business Unit and the Nursery. Allocations are only to be made following a special resolution of Council and can only be utilised to fund either business development or asset renewal and replacement or to offset losses.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 10: Assets Subject to Restrictions

The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.

	2010	2009
	\$,000	\$,000
CASH & FINANCIAL ASSETS		
Developer Contributions	2,845	4,831
Unexpended Grant & Subsidy Funds	5,476	5,111
TOTAL ASSETS SUBJECT TO EXTERNALLY IMPOSED RESTRICTIONS	8,321	9,942

Developer contributions are received primarily to fund infrastructure works in new subdivisions. The funds are held in Reserves until required and as such are regarded as restricted

Grant and Subsidy funding received but not yet expended is regarded as restricted.

Note 11: Reconciliation to Cash Flow Statement

a. Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

		2010	2009
	Notes	\$,000	\$,000
Total cash & equivalent assets	5	9,210	8,866
Balances per Cash Flow Statement		9,210	8,866

b. Reconciliation of Change in Net Assets to Cash from Operating Activities

	2010	2009
	\$,000	\$,000
Net Surplus (Deficit)	23,859	18,508
<i>Non-cash items in Income Statement</i>		
Depreciation, amortisation & impairment	17,945	16,617
Equity movements in equity accounted investments (increase) decrease	200	(209)
Net increase (decrease) in unpaid employee benefits	713	(42)
Change in allowances for under-recovery	-	(12)
Non-cash asset acquisitions	(12,392)	(7,972)
Grants for capital acquisitions treated as Investing Activity	(13,098)	(11,296)
Net (Gain) Loss on Disposals	134	2,152
	17,361	17,746
<i>Add (Less): Changes in Net Current Assets</i>		
Net (increase) decrease in receivables	(529)	(1,473)
Net (increase) decrease in inventories	54	(39)
Net increase (decrease) in trade & other payables	(2,534)	3,152
Net increase (decrease) in other provisions	33	-
Net Cash provided by (or used in) operations	14,385	19,386

c. Non-Cash Financing and Investing Activities

		2010	2009
	Notes	\$,000	\$,000
<i>Acquisition of assets by means of:</i>			
Physical resources received free of charge	2	12,392	7,972
		12,392	7,972

d. Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

	2010	2009
	\$,000	\$,000
Bank Overdrafts	500	500
Cash Advance facilities	29,451	28,881
Corporate Credit Cards	200	200

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Council also has immediate access to a short-term draw-down facility, and variable interest rate borrowings under a cash advance facility, both from the Local Government Finance Authority of SA.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 12: Functions

Incomes, expenses and assets have been directly attributed to the following functions & activities:

	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON CURRENT)	
	2010 \$,000	2009 \$,000	2010 \$,000	2009 \$,000	2010 \$,000	2009 \$,000	2010 \$,000	2009 \$,000	2010 \$,000	2009 \$,000
Public Order & Safety	2,816	2,581	7,002	3,325	(4,186)	(744)	90	3	252	133
Health	191	183	1,731	1,437	(1,540)	(1,254)	16	25	84	99
Social Security & Welfare	2,403	2,114	4,592	4,192	(2,189)	(2,078)	1,932	1,699	19,722	14,835
Housing & Community Services	2,665	2,449	25,629	24,809	(22,964)	(22,360)	275	293	374,361	269,455
Recreation & Culture	2,627	2,661	16,039	16,415	(13,412)	(13,754)	604	622	724,234	685,291
Transport & Communication	2,638	2,669	14,798	15,827	(12,160)	(13,158)	2,632	2,605	5,887	5,363
Economic Affairs	993	336	4,699	4,499	(3,706)	(4,163)	551	294	621	681
Other, Not Attributed & Admin	73,117	72,540	14,457	13,637	58,660	58,903	8,360	11,282	57,094	42,825
TOTALS	87,450	85,533	88,947	84,141	(1,497)	1,392	14,460	16,823	1,182,255	1,018,682

Note 12: (continued) Components of Functions

The activities relating to Council functions are as follows:

Public Order & Safety - Supervision of various laws, fire prevention, crime prevention and repair, road safety and dog control.

Health - Health Act administration, immunisation services and pest and pest plant control.

Social Security and Welfare - Operation of senior citizens centre, aged care services, youth services and community information.

Housing & Community Services - Town planning, community development planning, road sweeping, roadside rubbish collection, domestic refuse collection, operation of waste transfer station and rubbish tips, stormwater drainage, operation of the St Kilda Mangrove Trail, street signs, landscape design, tree management and operation of cemetery.

Recreation & Culture - Maintenance and operation of libraries, recreation centres, swimming pool, community centres, parks, gardens and reserves, neighbourhood houses, clubrooms, playgrounds, sports grounds, halls and plant nursery.

Transport & Communication - Construction and maintenance of roads, footpaths, bridges, parking facilities and bus shelters.

Economic Affairs - Building Act administration, economic initiatives and tourism.

Other, Not Attributed & Administration - Rates, public debt transactions, administration costs, capital works in progress and costs which relate to multiple functions but cannot accurately be split between these functions.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 13: Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy: Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & conditions: Deposits are returning fixed interest rates between 3.15 per cent and 4.5 per cent (2009: 1.65 per cent and 2.75 per cent). Short term deposits have an average maturity of 50 days and an average interest rate of 3.55 per cent (2009: 30 days, 3 per cent).

Carrying amount: Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges (including legals & penalties for late payment)

Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & conditions: Secured over the subject land, arrears attract interest of 2% (2009: 2%) Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying amount: Approximates fair value (after deduction of any allowance).

Receivables - Fees & other charges

Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & conditions: Unsecured, and do not bear interest.

Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying amount: Approximates fair value (after deduction of any allowance).

Receivables - Other levels of Government

Accounting Policy: Carried at nominal value.

Terms & Conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth and State.

Carrying amount: Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & conditions: Secured over future revenues, borrowings are repayable by six monthly instalments of principal and interest; interest is charged at fixed rates between 5.6 per cent and 7.52 per cent (2009: 5.6 per cent and 7.52 per cent).

Carrying amount: Approximates fair value.

Liquidity Analysis 2010						
	Due <1 year \$,000	Due >1 year <5 years \$,000	Due >5 years \$,000	Total Contractual Cash Flows \$,000	Non-Interest Bearing \$,000	Carrying Values \$,000
Financial Assets						
<i>Fair Value through P&L</i>						
Cash Assets	3,182	6,000	-	-	28	9,210
Other Financial Assets	-	-	-	-	867	867
<i>Loans & Receivables</i>						
Receivables	-	-	-	-	8,031	8,031
Total	3,182	6,000	-	-	8,926	18,108
Financial Liabilities						
Payables	10,689	-	-	10,689	10,689	10,689
Current Borrowings	4,968	-	-	4,968	-	3,026
Non-Current Borrowings	-	17,783	18,891	36,674	-	26,837
Total	15,657	17,783	18,891	52,331	10,689	40,552

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 13: Financial Instruments (continued)

Liquidity Analysis 2009						
Financial Assets	Due <1 year \$,000	Due >1 year <5 years \$,000	Due >5 years \$,000	Total Contractual Cash Flows \$,000	Non-Interest Bearing \$,000	Carrying Values \$,000
<i>Fair Value through P&L</i>						
Cash Assets	8,766	-	-	-	100	8,866
Other Financial Assets	-	-	-	-	52	52
<i>Loans & Receivables</i>						
Receivables	-	-	-	-	7,598	7,598
Total	8,766	-	-	-	7,750	16,516
<i>Financial Liabilities</i>						
Payables	12,115	-	-	12,115	12,115	12,115
Current Borrowings	4,376	-	-	4,376	-	2,835
Non-Current Borrowings	-	15,366	11,979	27,345	-	20,863
Total	16,491	15,366	11,979	43,836	12,115	35,813

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2010		30 June 2009	
	Weighted Average Interest Rate %	Carrying Value \$,000	Weighted Average Interest Rate %	Carrying Value \$,000
Overdraft	10.49	-	8.99	-
Other Variable Rates	0	10,689	0	12,115
Fixed Interest Rates	6.4	29,863	6.5	23,698
		40,552		35,813

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 14: Commitments for Expenditure

Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

	2010	2009
	\$,000	\$,000
Infrastructure	4,505	2,492
	4,505	2,492
These expenditures are payable:		
Not later than one year	4,505	2,492
	4,505	2,492

Other Expenditure Commitments

Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

	2010	2009
	\$,000	\$,000
Audit Services	24	46
	24	46
These expenditures are payable:		
Not later than one year	24	23
Later than one year and not later than 5 years	-	23
Later than 5 years	-	-
	24	46

Note 15: Financial Indicators

These financial indicators have been calculated in accordance with *Information Paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.

	2010	2009	2008
Operating Surplus	(1,497)	1,392	(488)

Being the operating surplus (deficit) before capital amounts.

Adjusted Operating Surplus	(1,524)	(1,035)	(488)
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In June 2010 the Commonwealth Government again made an advance payment of \$2,454K which represents one quarter of the 2010/11 Financial Assistance Grant (See Note 2). The *Adjusted Operating Surplus* and *Adjusted Operating Surplus Ratio* adjust for the effect of the advance payment in both 2009 and 2010.

Operating Surplus Ratio			
Operating Surplus	(2%)	2%	(1%)
Rates - general & other less NRM levy			
Adjusted Operating Surplus Ratio	(2%)	(2%)	(1%)

This ratio expresses the operating surplus as a percentage of general and other rates, net of NRM levy.

Net Financial Liabilities	28,829	25,970	29,225
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Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses).

	2010	2009	2008
Net Financial Liabilities Ratio			
Net Financial Liabilities	33%	31%	38%
Total operating Revenue less NRM levy			

Interest Cover Ratio			
Net Interest Expense	1.4%	1.4%	1.3%
Total operating Revenue less NRM levy less investment income			

Asset Sustainability Ratio			
Net Asset Renewals	48%	70%	59%
Depreciation Expense			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Asset Consumption Ratio			
Carrying value of depreciable assets	72%	69%	61%
Gross value of depreciable assets			

Total carrying value of depreciable assets divided by total reported value of depreciable assets before accumulated depreciation.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 16: Uniform Presentation of Finances

The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.

All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2010	2009
	\$,000	\$,000
Income	87,450	85,533
less Expenses	88,947	84,141
	(1,497)	1,392
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	8,964	11,742
less Depreciation, Amortisation and Impairment	17,945	16,617
less Proceeds from Sale of Replaced Assets	292	119
	(9,273)	(4,994)

	2010	2009
	\$,000	\$,000
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including investment property & real estate developments)	24,795	14,536
less Amounts received specifically for New and Upgraded Assets	13,098	11,296
less Proceeds from Sale of Surplus Assets (including investment property and real estate developments)	976	262
	10,721	2,978
Net Lending / (Borrowing) for Financial Year	(2,945)	3,408

Note 17: Operating Leases

Leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

Lessee's commitments under all non-cancellable lease agreements, including those relating to Investment Property, are as follows:

	2010	2009
	\$,000	\$,000
Not later than one year	470	502
Later than one year and not later than 5 years	1,482	1,561
Later than 5 years	1,707	1,813
	3,659	3,876

Lease payment commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment. Contingent rental payments exist in relation to the lease of one grader if utilisation exceeds 250 hours during any month. No contingent rentals were paid during the current or previous reporting periods.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease, return or acquire the equipment leased.

No lease contains any escalation clause.

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

	2010	2009
	\$,000	\$,000
Not later than one year	895	907
Later than one year and not later than 5 years	675	790
Later than 5 years	-	-
	1,570	1,697

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 18: Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Local Government Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector have the option to contribute to Marketlink and/or Salarylink. All other employees (including casuals) have all contributions allocated to Marketlink.

Marketlink (Accumulation Fund) Members

Marketlink receives both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation (9% in 2009/10 for Marketlink members and 3% for Salarylink members; 9% and 3% respectively in 2008/09). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary.

Council makes employer contributions to Salarylink as determined by the Scheme's Trustee based on advice from the Scheme's Actuary. The rate is currently 6% (6% in 2008/2009) of "superannuation" salary. Given that Employer contributions are based on a fixed percentage of employee earnings in accordance with superannuation guarantee legislation, the remaining 3% for Salarylink members is allocated to their Marketlink account.

Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink Plan is a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent full actuarial investigation conducted by the Scheme's actuary, L C Brett, BSc., FIA, FIAA, of Brett and Watson Pty Ltd as at 30 June 2009. The Trustee has now determined that the current funding arrangements are inadequate for the expected Defined Benefit Plan liabilities. The contribution rate has been increased to 6.3% from the 1 July 2010. However, future financial and economic circumstances may require further changes to Council's contribution rates at some future time.

Note 19: Joint Ventures and Associated Entities

All joint ventures and associated entities are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

Waterproofing Northern Adelaide Regional Subsidiary

Established by the Cities of Salisbury, Playford and Tea Tree Gully in October 2006, this regional subsidiary is responsible for receiving and disbursing the Commonwealth funding granted towards Waterproofing Northern Adelaide, an initiative to provide infrastructure to integrate stormwater, groundwater, wastewater and drinking water systems in the northern Adelaide region.

	2010	2009
	\$,000	\$,000
Waterproofing Northern Adelaide Regional Subsidiary		
Council's respective interests are:		
- interest in outputs of the joint operation	33%	33%
- ownership interest in the joint operation	33%	33%
- the proportion of voting power in the joint operation	33%	33%
Movements in Investment in Joint Operation		
Opening Balance	142	103
Share in Operating Result	(140)	39
Share in Equity of Joint Operation	2	142

Expenditure Commitments

There is no expenditure committed at the reporting date that is not recognised in the financial statements as liabilities.

Contingent Liabilities

There are no contingent liabilities.

Notes

Notes to, and Forming Part of, the Financial Statements for the Year ended 30 June 2010

Note 19: Joint Ventures and Associated Entities (continued)

Northern Adelaide Waste Management Authority

Manages the waste collection, recycling and waste disposal for the Cities of Salisbury and Playford and the Town of Gawler.

	2010	2009
	\$,000	\$,000
Northern Adelaide Waste Management Authority		
Council's respective interests are:		
- interest in outputs of the joint operation	60%	61%
- ownership interest in the joint operation	60%	61%
- the proportion of voting power in the joint operation	33%	33%
Movements in Investment in Joint Operation		
Opening Balance	(1,233)	(1,406)
Share in Operating Result	(60)	170
Share in other comprehensive income	1,181	3
Share in Equity of Joint Operation	(112)	(1,233)

Expenditure Commitments

Expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Operating Expenditures payable		
Not later than one year	9,823	9,443
Later than one year and not later than 5 years	49,073	37,700
Later than 5 years	4,908	17,075
	63,804	64,218

Contingent Liabilities

Potential Insurance Losses

The Authority insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible 'insurance excess', the amount of which varies according to the class of insurance.

The Authority has recognised the potential losses arising from claims known at the reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to the Authority may have existed at reporting date.

Note 20: Contingencies and Assets & Liabilities Not Recognised in the Statement of Financial Position

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to user of the financial report in making and evaluating decisions about the allocation of scarce resources.

Land Under Roads

As reported elsewhere in these Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Bank Guarantees

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to \$97,000 (2009: \$110,000) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

Cemetery

Council operates a Cemetery Facility - Salisbury Memorial Park. A contingent liability exists for the ongoing maintenance of this Cemetery. This liability remains until all existing site leases have expired.

In addition, Council will assume responsibility for the maintenance of the Mausoleum in 2012. A perpetual care reserve fund has been established into which the private owners of the Mausoleum contribute a specified percentage of vault sale income. Independent evaluation by GHD in 2003 has determined that this reserve will be sufficient to provide for the ongoing maintenance of the Mausoleum from 2012.


Certificates, Statements & Reports

City of Salisbury

**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2010**

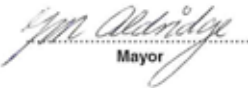
STATEMENT BY CHIEF EXECUTIVE OFFICER

I, Stephen Charles Hains, the person for the time being occupying the position of Chief Executive Officer of the City of Salisbury do hereby state that the Financial Statements of the Council for the year ended 30 June 2010 are to the best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.


Stephen Charles Hains
CHIEF EXECUTIVE OFFICER
Dated this 18th day of October 2010

ADOPTION STATEMENT

Laid before the City of Salisbury and adopted on the 28th day of October, 2010.

 
CHIEF EXECUTIVE OFFICER **Mayor**

City of Salisbury

**ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2010**

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of the City of Salisbury for the year ended 30 June 2010, the Council's Auditor, Dean Newbery and Partners has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 1999* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A(2) *Local Government (Financial Management) Regulations 1999*.

 
Stephen Hains Peter Brass
CHIEF EXECUTIVE OFFICER **PRESIDING MEMBER
AUDIT COMMITTEE**

Date: 19 October 2010

Certificates, Statements & Reports


DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

ABN 30 164 612 890

Auditor's Independence Declaration Under Section 16A of the Local Government (Financial Management) Regulations 1999 to the City of Salisbury.

I confirm that, for the audit of the financial statements of the City of Salisbury for the year ended 30 June 2010, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 16A (4) Local Government (Financial Management) Regulations 1999.


SAMANTHA ALLARD
Partner

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS
214 MELBOURNE STREET
NORTH ADELAIDE SA 5006

NORTH ADELAIDE, this 12th day of July 2010

214 MELBOURNE STREET
NORTH ADELAIDE SA 5006

ALL CORRESPONDENCE
PO BOX 755
NORTH ADELAIDE SA 5006

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E: admin@deannewbery.com.au

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS

ABN 30 164 612 890

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE CITY OF SALISBURY

We have audited the accompanying financial report of the City of Salisbury, which comprises the balance sheet as at 30 June 2010 and the statement of comprehensive income, statement of changes in equity and cash flow statement for the year ended on that date, a summary of significant accounting policies and other explanatory notes and the Chief Executive Officer's Statement.

The Responsibility of the Chief Executive Officer for the Financial Report

The Chief Executive Officer of the City of Salisbury is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud and error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Chief Executive Officer, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for an audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Local Government Act 1999 and Local Government (Financial Management) Regulations 1999 and the Australian professional ethical pronouncements.

Auditor's Opinion

In our opinion, the financial report presents fairly, in all material respects, the financial position of the City of Salisbury as at 30 June 2010, and its financial performance and cash flows for the year then ended in accordance with the Local Government Act 1999, Local Government (Financial Management) Regulations 1999 and the Australian Accounting Standards (including Australian Accounting Interpretations).

DEAN NEWBERY & PARTNERS
CHARTERED ACCOUNTANTS


SAMANTHA ALLARD
PARTNER

Signed on the 20th day of October 2010,
at 214 Melbourne Street, North Adelaide, South Australia 5006.

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NORTH ADELAIDE SA 5006

ALL CORRESPONDENCE
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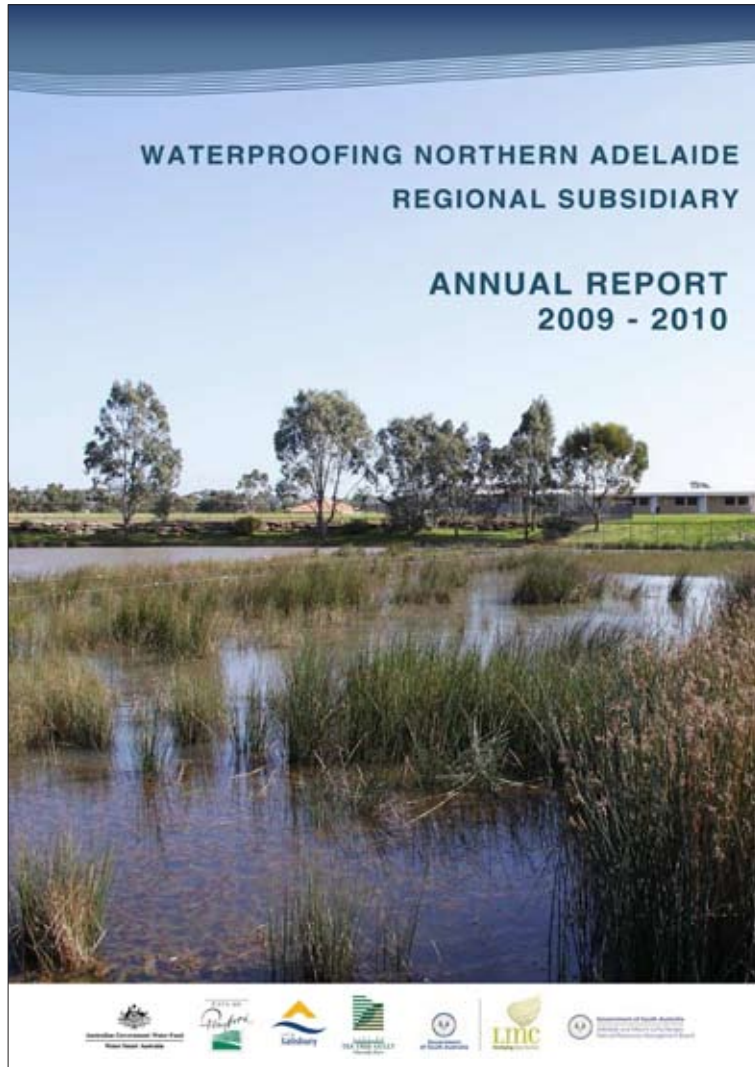
CITY OF
Salisbury



Regional Subsidiary Report Summmaries

- Waterproofing Northern Adelaide (WNA)
- Northern Adelaide Waste Management Authority (NAWMA)

Waterproofing Northern Adelaide



STATEMENTS

CHAIRMAN'S REPORT

2009/10 has seen the Councils complete their construction program for Waterproofing Northern Adelaide. The research has also concluded and the project has been brought to a successful conclusion. The scheme is now moving from pioneering into an operational mode while continuing to expand to meet the needs created by urban growth.

The organisational structure which has overseen and coordinated the Project has been adequate to deliver the project in a manner which has both established the platform for future expansion and demonstrated to others in Local and State Governments that urban stormwater can become an economical, environmentally and socially sustainable water resource.

The Subsidiary has undertaken a review of its Charter and obtained approval from the Councils and the Minister for Local Government to continue unchanged while the Constituent Councils review their own water operations and then revisit the Subsidiary.

The Project has concluded with two significant events.

The Commonwealth Minister for Water, The State Minister for Environment & Conservation and the representative of the Commonwealth Minister for Recreation opened the Steptoebank Park, which is a harvesting wetland and ASR at Andrews Farm which forms the key attraction in the landscaped spine for the urban renewal of Playford Alive. This is a fine example of water infrastructure providing flood protection, environmental services, urban amenity, recreation, educational opportunities as well as a sustainable harvest of urban stormwater for community use.

The Subsidiary arranged an informal celebration of the completion of the project for the people from the governments, councils, consultants and contractors who had contributed to making the project a success. There were over 70 people present representing 40 organisations. This was our way of thanking all those participants who came together to help.

The Board would like to express its gratitude to the continued support from the Commonwealth through the Department of Environment, Water, Heritage and the Arts and to the State through the Adelaide and Mount Lofty Ranges Natural Resource Management Board, the Land Management Corporation and the Stormwater Management Authority and to our Constituent Councils and to our communities of Northern Adelaide.

As Chairman I would like to thank my fellow Board members and the Observers for their assistance and support in making this project a success. Waterproofing Northern Adelaide has led the way in demonstrating the conversion of urban stormwater from a disposal problem into a sustainable resource.

P. Fairlie-Jones
Chairman

EXECUTIVE OFFICERS REPORT

This reporting period has been one of completion: the Councils were focussed on finalising their construction and commissioning, the communications work wound down as little new construction work commenced, the research projects were wrapped up and brought to report while the State approval of Water for Good which embodies a 60Gt/ann target for urban stormwater reuse reduced the policy input.

The Executive staff and Council staff have been working through the year to bring all matching contributions to account and to keep the Board abreast of the completion of all Capital Works. There has also been assistance to the Councils in their applications, successful or awaiting decision for Commonwealth funding for ongoing development of the schemes.

The Review of the Charter for the Subsidiary has been undertaken by the Executive staff and endorsed by the Councils and the Minister. During the year the key areas of policy input have been to the proposed Water Industry Bill and the annual review of recommended prices.

I would like to take this opportunity to expand on the Chairman's thanks to all the Council staff and members as well as our consultants, contractors and partners for Commonwealth and State for their assistance in bringing Waterproofing Northern Adelaide to a successful result which sets the scene for ongoing operation and expansion.

C Kaufmann
Executive Officer

Waterproofing Northern Adelaide Regional Subsidiary Report Summary

OVERVIEW AND OPERATION

The Waterproofing Northern Adelaide Regional Subsidiary (WNARS) was formed by the Cities of Playford, Salisbury and Tea Tree Gully to secure and manage funding for the implementation of the Waterproofing Northern Adelaide Project.

The project has provided a sustainable non-potable urban water resource for the region while enhancing flood protection, the condition of water dependant ecosystems, reducing ocean outfall and improving urban amenity.

WNARS is managed in accordance with the following documents:

- Charter, reviewed and unchanged.
- Governance Manual, unchanged this year
- Business Plan, unchanged this year
- Risk Management Plan, updated as part of the charter review.
- Communication Program, reviewed annually
- Demonstration Program, unchanged this year

These documents and Board minutes can be viewed on the website www.wna@sa.gov.au

The WNARS Structure at 30th June 2010 was as follows:

BOARD

P Fairlie-Jones Chair
B Curtis
S. Kennedy

(Observers from the Commonwealth (Department of Environment, Water, Heritage and the Arts) and Adelaide Mount Lofty Ranges Natural Resource Management Board attend Board meetings).

WNARS ADMINISTRATION

C Kaufmann Executive Officer (0.6 FTE)
R Irvine Project Administrator (0.4 FTE)

FINANCE & REPORTING GROUP

P Fairlie-Jones Chair
M Goldwell
T Horskins
C Senanayake
D Wearn

TECHNICAL GROUP

C. Kaufmann Chair
D Baldwin
B Naumann
A Swatnik

(Observers from Department of Water Land and Biodiversity Conservation and the Adelaide Mount Lofty Ranges Natural Resource Management Board attend meetings as well as other Council staff, as required)

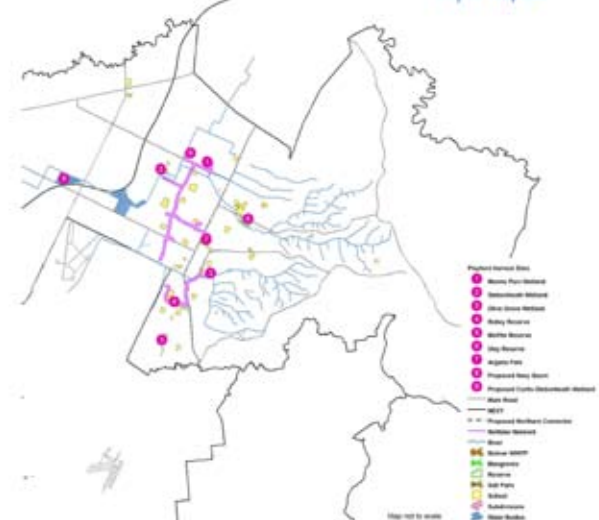
COMMUNICATIONS GROUP

C Kaufmann Chair
A Lovelock

WATERPROOFING PLAYFORD ACHIEVEMENTS FOR 2009 - 2010

18km of distribution main has been laid by directional boring to receive and carry water from the three harvesting schemes and the community bores program to supply water to community users.

W.N.A Final Scheme
City of Playford



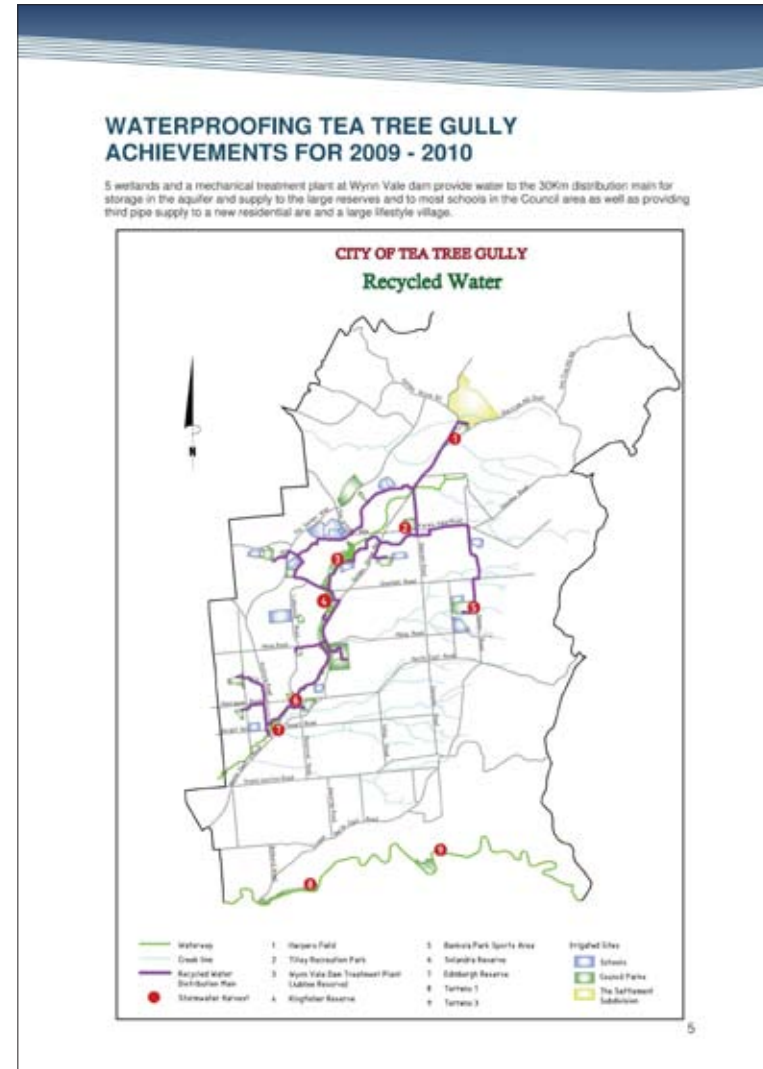
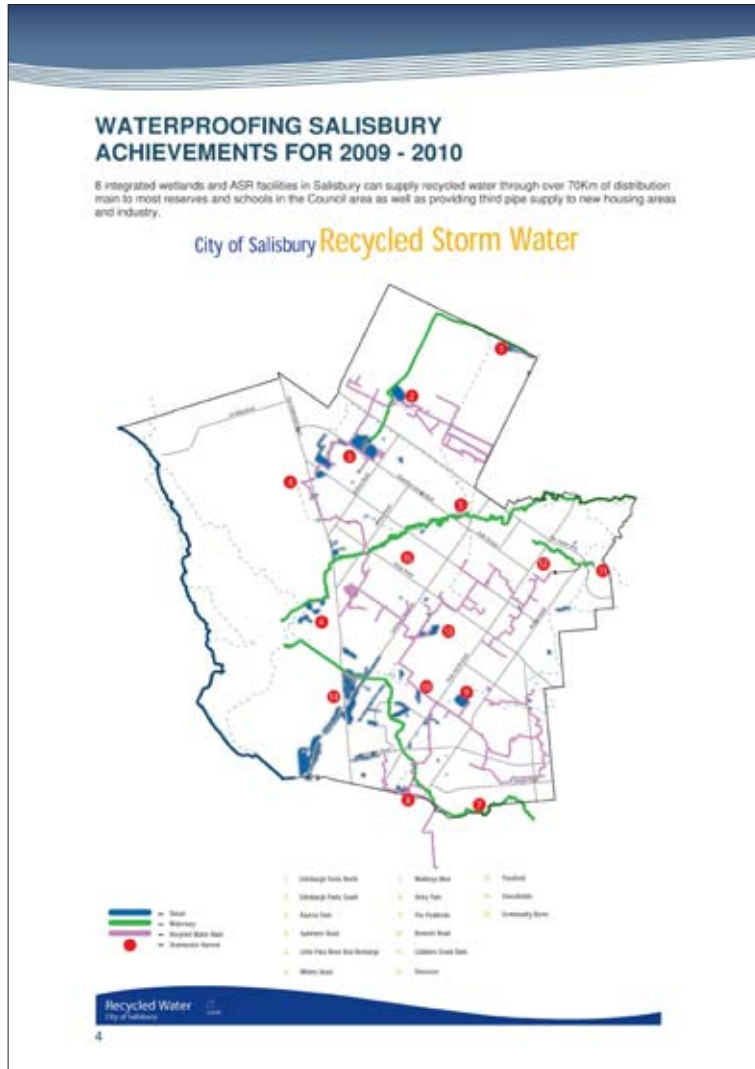
MUNNO PARA WEST

Construction of the new wetland and ASR facility at Munno Para West is complete and operational. Recent rain events are seeing good harvesting yields with water already being stored in the aquifer. The wetland is an integral component of the developing residential area, providing an important recreation resource and open space area within the Smith Creek catchment.



Munno Para West Wetlands and Recreational Open Space

Waterproofing Northern Adelaide



Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2010

STATEMENT BY EXECUTIVE OFFICER

I, Chris Kaufmann, the person for the time being occupying the position of Executive Officer of Waterproofing Northern Adelaide Regional Subsidiary, do hereby state that the Financial Statements of the Subsidiary for the year ended 30 June 2010 are to be best of my knowledge presented fairly, and in accordance with accounting procedures which have been maintained in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 1999 made under that Act.



Chris Kaufmann

EXECUTIVE OFFICER

Dated this 14th day of September 2010

ADOPTION STATEMENT

Laid before the Waterproofing Northern Adelaide Regional Subsidiary and adopted on the 22nd day of September 2010.



Peter Fairlie-Jones

CHAIR

FINANCIAL CONTENT

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Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

INCOME STATEMENT FOR THE YEAR ENDED 30 JUNE 2010

	Notes	2010 \$'000	2009 \$'000
INCOME			
Grants, subsidies and contributions	2	18,318	23,126
Investment income	2	58	118
Total Income		18,376	23,244
EXPENSES			
Materials, contracts & other expenses	3	18,796	23,126
Total Expenses		18,796	23,126
OPERATING SURPLUS / (DEFICIT)		(420)	118
NET SURPLUS / (DEFICIT)		(420)	118
Transferred to Equity Statement			
Other Comprehensive Income		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		(420)	118

This Statement is to be read in conjunction with the attached Notes.

BALANCE SHEET FOR THE YEAR ENDED 30 JUNE 2010

	Notes	2010 \$'000	2009 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	4	649	9,340
Trade & other receivables	4	2,090	232
Total Current Assets		2,739	9,572
Non-current Assets			
Total Non-current Assets		-	-
Total Assets		2,739	9,572
LIABILITIES			
Current Liabilities			
Trade & Other Payables	5	2,733	9,146
Total Current Liabilities		2,733	9,146
Non-current Liabilities			
Total Non-current Liabilities		-	-
Total Liabilities		2,733	9,146
NET ASSETS		6	426
EQUITY			
Accumulated Surplus		6	426
Other Reserves		-	-
TOTAL EQUITY		6	426

This Statement is to be read in conjunction with the attached Notes.

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STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2010

	Notes	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Available for Sale Financial Assets \$'000	Other Reserves \$'000	TOTAL EQUITY \$'000
2010						
Balance at end of previous reporting period		426	-	-	-	426
Net Surplus / (Deficit) for Year		(420)	-	-	-	(420)
Other Comprehensive Income		-	-	-	-	-
Transfers between reserves		-	-	-	-	-
Balance at end of period		6	-	-	-	6
2009						
Balance at end of previous reporting period		-	-	-	308	308
Net Surplus / (Deficit) for Year		118	-	-	-	118
Other Comprehensive Income		-	-	-	-	-
Transfers between reserves		-	-	-	(308)	-
Balance at end of period		426	-	-	-	426

This Statement is to be read in conjunction with the attached Notes.

CASH FLOW STATEMENT FOR THE YEAR ENDED 30 JUNE 2010

	Notes	2010 \$'000	2009 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts		14,947	23,942
Investment receipts		79	132
Payments			
Operating payments to suppliers & employees		(23,717)	(21,327)
Finance payments		-	-
Net Cash provided by (or used in) Operating Activities		(8,691)	2,747
Net Cash provided by (or used in) Investing Activities		-	-
Net Cash provided by (or used in) Financing Activities		-	-
Net Increase (Decrease) in cash held		(8,691)	2,747
Cash & cash equivalents at beginning of period	6	9,340	6,593
Cash & cash equivalents at end of period	6	649	9,340

This Statement is to be read in conjunction with the attached Notes.

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Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2010

NOTE 1 – SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

The general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999 dated 14th September 2010.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Subsidiary's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Waterproofing Northern Adelaide Regional Subsidiary is a Subsidiary established pursuant to Section 43 of the Local Government Act 1999 by the Cities of Playford, Salisbury and Tea Tree Gully. These financial statements include the consolidated fund and all entities through which the Subsidiary controls resources to carry on its functions. In the process of reporting on the Subsidiary as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Subsidiary obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Subsidiary's operations for the current reporting period.

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4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Subsidiary's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Subsidiary assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

7 New Accounting Standards

Certain new accounting standards and UIG interpretations have been published that are not mandatory for the 30 June 2010 reporting period.

- AASB 1 First-time Adoption of Australian Accounting Standards
- AASB 5 Non-current Assets Held for Sale and Discontinued Operations
- AASB 7 Financial Instruments: Disclosures
- AASB 9 Financial Instruments
- AASB 101 Presentation of Financial Statements
- AASB 107 Statement of Cash Flows
- AASB 108 Accounting Policies, Changes in Accounting Estimates and Errors
- AASB 110 Events after the Reporting Period
- AASB 117 Leases
- AASB 118 Revenue
- AASB 119 Employee Benefits
- AASB 132 Financial Instruments: Presentation
- AASB 136 Impairment of Assets

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Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

- AASB 137 Provisions, Contingent Liabilities and Contingent Assets
- AASB 139 Financial Instruments: Recognition and Measurement
- AASB 1031 Financial Instruments: Recognition and Measurement
- AASB 2009-11 Amendments to Australian Accounting Standards arising from AASB 9 (AASB 1, 3, 4, 5, 7, 101, 102, 108, 112, 118, 121, 127, 128, 131, 132, 136, 139, 1023 & 1038 and interpretations 10 & 12)
- AASB 2009-12 Amendments to Australian Accounting Standards (AASBs 5, 8, 108, 110, 112, 119, 133, 137, 139, 1023 & 1031 and interpretations 2, 4, 16, 1039 & 1052)
- AASB 2009-13 Amendments to Australian Accounting Standards arising from interpretation 19 (AASB 1)
- AASB 2010-1 Amendments to Australian Accounting Standards – Limited Exemption from Comparative AASB 7 Disclosures for First-time Adopters (AASB 1 & AASB 7)
- Interpretation 4 Determining whether an Arrangement contains a Lease
- Interpretation 14 AASB 119 – The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction
- (Standards not affecting local government have been excluded from the above list.)

Subsidiary is of the view that none of the above new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

The Australian Accounting Standards Board is currently reviewing AASB 1004 Contributions. It is anticipated that the changes resulting from this review may have a material effect on the timing of the recognition of grants and contributions, but the financial consequences cannot be estimated until a revised accounting standard is issued.

NOTE 2 – INCOME

Notes	2010 \$'000	2009 \$'000
INVESTMENT INCOME		
Interest on investments		
Local Government Finance Authority	\$2	108
Banks & other	5	10
	<u>58</u>	<u>118</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS		
Other grants, subsidies and contributions	<u>18,318</u>	<u>23,126</u>
	<u>18,318</u>	<u>23,126</u>
<i>The functions to which these grants relate are shown in Note 7.</i>		
Sources of grants		
Commonwealth government	4,215	18,081
State government	530	(30)
Other	<u>13,573</u>	<u>5,075</u>
	<u>18,318</u>	<u>23,126</u>

NOTE 3 – EXPENSES

Notes	2010 \$'000	2009 \$'000
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	8	8
Subtotal - Prescribed Expenses	<u>8</u>	<u>8</u>
<u>Other Materials, Contracts & Expenses</u>		
Contractors	22	247
City of Playford	7,395	8,010
City of Salisbury	7,877	8,970
City of Tea Tree Gully	3,003	5,711
Sundry	<u>181</u>	<u>180</u>
Subtotal - Other Materials, Contracts & Expenses	<u>18,788</u>	<u>23,118</u>
	<u>18,796</u>	<u>23,126</u>

Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

NOTE 4 – CURRENT ASSETS

	2018 \$'000	2009 \$'000
CASH & EQUIVALENT ASSETS		
Cash on Hand and at Bank	13	11
Deposits at Call	636	9,329
	<u>649</u>	<u>9,340</u>
TRADE & OTHER RECEIVABLES		
Accrued Revenues	-	21
Other levels of Government	2,090	-
GST Recoupment	-	211
	<u>2,090</u>	<u>232</u>

NOTE 5 – LIABILITIES

	2010 \$'000	2009 \$'000
TRADE & OTHER PAYABLES		
Goods & Services	2,512	7,433
Payments Received in Advance	96	934
GST Payable	125	779
	<u>2,733</u>	<u>9,146</u>

NOTE 6 – RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	2010 \$'000	2009 \$'000
Total cash & equivalent assets	649	9,340
Balances per Cash Flow Statement	<u>649</u>	<u>9,340</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)	(420)	118
Add (Less): Changes in Net Current Assets	(420)	118
Net (increase) decrease in receivables	(2,512)	474
Net increase (decrease) in trade & other payables	(5,767)	2,155
Net Cash provided by (or used in) operations	(8,899)	3,747

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NOTE 7 – FUNCTIONS

Sub-Projects

Teniers	512	(372)	112	(372)	-	-	112	(372)	77	(181)
Upper Dry Creek	963	2,544	963	2,544	-	-	963	2,544	261	1,650
Integrated Distribution	1,545	3,797	1,545	3,797	-	-	1,545	3,797	199	1,637
Lower Dry Creek	5,448	6,287	5,448	6,287	-	-	5,448	6,287	899	2,545
ASTN	(138)	474	(138)	474	-	-	(138)	474	274	152
Controllable Debtors	234	-	234	-	-	-	234	-	153	-
Upper Little Para	363	(244)	363	(244)	-	-	363	(244)	3	(89)
Lower Little Para	(84)	99	(84)	99	-	-	(84)	99	(281)	47
Holys Road	2,379	2,194	2,379	2,194	-	-	2,379	2,194	487	699
Playford Community Buses	3,489	1,053	3,489	1,053	-	-	3,489	1,053	500	425
Smith Creek	4,219	6,957	4,219	6,957	-	-	4,219	6,957	52	2,819
Executive	254	337	254	337	-	-	254	337	235	135
Interest Income	(412)	117	-	-	(412)	117	(470)	-	-	-

TOTALS

INCOME, EXPENSES AND ASSETS HAVE BEEN DIRECTLY ATTRIBUTED TO THE FOLLOWING FUNCTIONS AND ACTIVITIES										
INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)		
2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2010 \$'000	2009 \$'000	2008 \$'000
16,377	23,243	16,758	23,126	(412)	117	16,318	23,126	2,739	9,340	

NOTE 8 – FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits	Accounting Policy: Carried at lower of cost and net realisable value. Interest is recognised when earned.
	Terms & conditions: Deposits are returning fixed interest rates between 2.75% and 3.00%.
	Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Fees & other charges	Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.
	Terms & conditions: Unsecured, and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.
	Carrying amount: approximates fair value (after deduction of any allowance).
Receivables - other levels of government	Accounting Policy: Carried at nominal value.
	Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Governments of the Commonwealth & State.
	Carrying amount: approximates fair value.
Liabilities - Creditors and Accounts	Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.
	Terms & conditions: Liabilities are normally settled on 30 day terms.
	Carrying amount: approximates fair value.
Liabilities - Interest Bearing Borrowings	Accounting Policy: Carried at the principal amounts. Interest is charged as an expense as it accrues.
	Terms & conditions: no interest bearing loans
	Carrying amount: approximates fair value.
Liabilities - Finance Leases	Accounting Policy: accounted for in accordance with AASB 117.

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Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

Note 8 (cont) - FINANCIAL INSTRUMENTS					
Liquidity Analysis					
2010	Due < 1 year	Due > 1 year: ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Liabilities					
Payables	2,725	-	-	2,725	2,733
Current Borrowings	-	-	-	-	-
Non-Current Borrowings	-	-	-	-	-
Total	2,725	-	-	2,725	2,733
2009	Due < 1 year	Due > 1 year: ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial Liabilities					
Payables	5,148	-	-	5,148	5,148
Current Borrowings	-	-	-	-	-
Non-Current Borrowings	-	-	-	-	-
Total	5,148	-	-	5,148	5,148
Net Fair Value					
All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.					
Risk Exposure					
Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the subsidiary is the carrying amount, net of any allowance for doubtful debts. All investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. There is no material exposure to any individual debtor.					
Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.					
Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows. Council also has available a range of bank overdraft and short-term draw down facilities that it can access.					
Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.					
NOTE 9 – COMMITMENTS FOR EXPENDITURE					
Capital Commitments					
There is no capital expenditure committed at the reporting date that is not recognised in the financial statements as liabilities.					
Other Expenditure Commitments					
There is no other expenditure committed at the reporting date that is not recognised in the financial statements as liabilities.					
Finance Lease Commitments					
There are no finance lease commitments at the reporting date.					

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NOTE 10 – FINANCIAL INDICATORS			
	2010	2009	2008
These Financial Indicators have been calculated in accordance with Information Paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia. Detailed methods of calculation are set out in the SA Model Statements.			
Operating Surplus	(412)	118	271
<i>Being the operating surplus (deficit) before capital amounts.</i>			
Net Financial Liabilities	(14)	(426)	(308)
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in the subsidiary).</i>			
Net Financial Liabilities Ratio			
<i>Net Financial Liabilities</i>	(0.1%)	(1.8%)	(2.1%)
<i>Total Operating Revenue</i>			
Interest Cover Ratio			
<i>Net Interest Expense</i>	(0.3%)	(0.5%)	(1.8%)
<i>Total Operating Revenue less NRM levy less Investment Income</i>			
NOTE 11 – UNIFORM PRESENTATION OF FINANCES			
	2010 \$'000	2009 \$'000	
Income	18,376	23,244	
less Expenses	18,796	23,126	
	(420)	118	
Net Lending / (Borrowing) for Financial Year	(420)	118	
NOTE 12 – CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL POSITION			
There are no contingent assets or liabilities to be recorded.			
There is no outstanding or pending legal issue which needs to be disclosed.			
NOTE 13 – EVENTS OCCURRING AFTER BALANCE DATE IN THE STATEMENT OF FINANCIAL POSITION			
There are no events occurring after balance date which require disclosure in the Financial Statements.			

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Waterproofing Northern Adelaide

Regional Subsidiary Report Summary

WORKING PAPER – RECONCILIATION OF GOVERNMENT GRANTS

GRANTS

SPECIFIC PURPOSE
Dept Environment, Water, Heritage & the Arts
Natural Resources Management
Council Contribution to Executive

Notes	Opening Balance 1 July 2009	Movements		Closing Balance 30 June 2010
	\$'000	Received Reversals	Expended	\$'000
	654		654	0
	280		280	0
	0	300	204	96
Subtotal	934	300	1,138	96
TOTAL OTHER GRANTS	934	18,618	18,450	96
2009 Totals				934

Recognised as revenue in advance of expenditure
Current receivable - Other levels of Government

\$	934	(1,094)
	0	3,090
	934	96

COMPLETION

The Waterproofing Northern Adelaide Regional Subsidiary was formed to secure funding for, oversee and coordinate a specific project called Waterproofing Northern Adelaide.

This project was completed in this financial year. There are some residual obligations, notably the preparation and submission of 4 Annual Evaluation Reports to the Commonwealth. The Constituent Councils will consider whether they need the Subsidiary to undertake this work.

The project has been successfully completed and now has 20 wetlands harvesting for storage in the aquifers and supplying recycled water for reserves, schools, industry and new residential areas. When the scheme reaches full production it will supply 11GL of fit for purpose water each year while sustaining environmental flows in the waterways, recharging the depleted groundwater and reducing the ocean outfall by over 15 GL/annum.

This project has demonstrated that the three Councils can work together with their communities, the Commonwealth and State governments and private supporters and water users to convert urban stormwater from a disposal problem into a sustainable resource. This has shown the urban stormwater infrastructure can meet the objectives of

- flood protection
- environmental services
- urban and recreational enhancement
- education
- fit for purpose water supply.

This project has been a great success and an inspiration to many, it has set the scene for expansion of the systems and a sustainable future for water in Northern Adelaide.



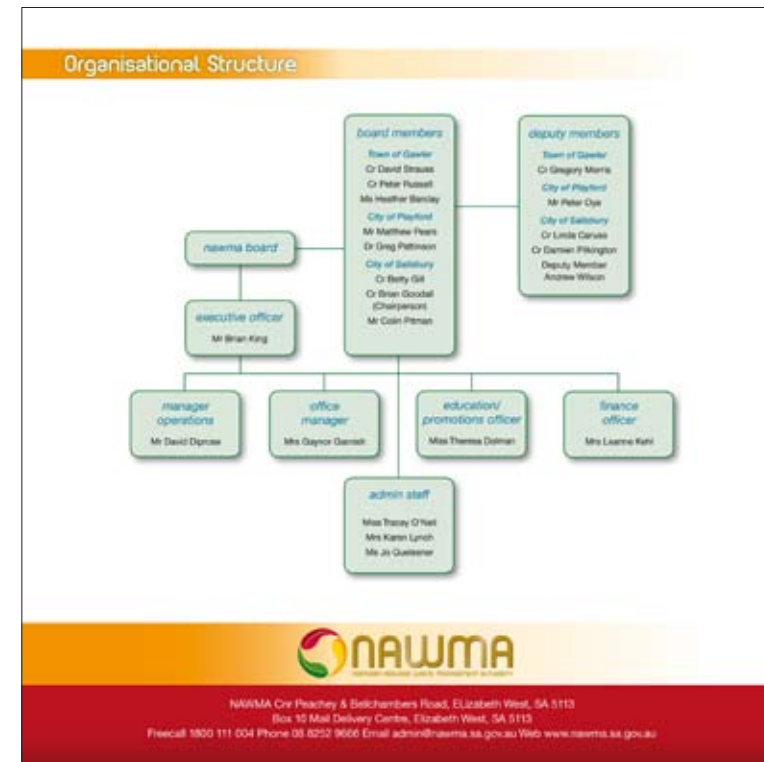
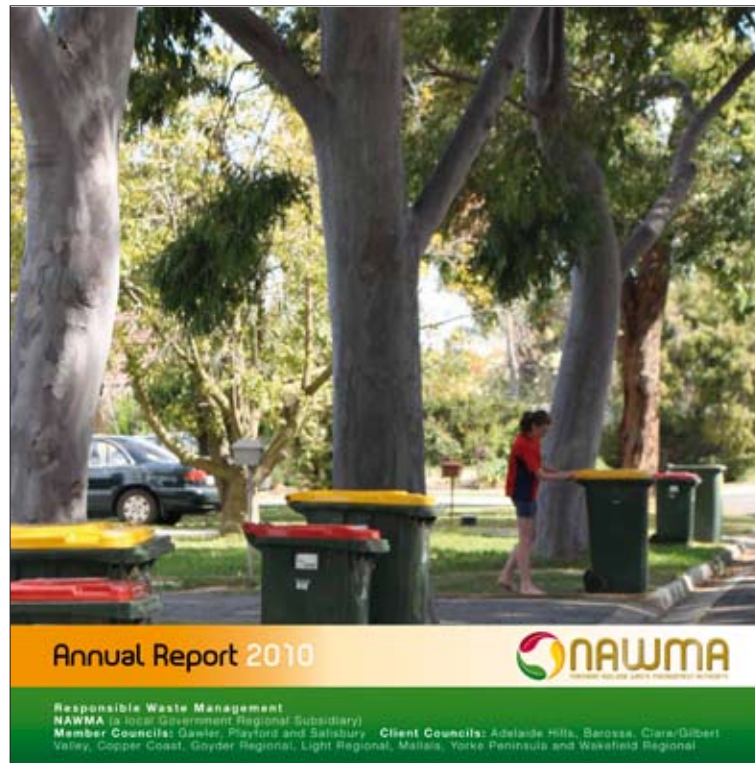
Wakley Heights Diversion Wall



Unity Park Wetlands & ABR Upgrade
Lower Dry Creek - Unity Park Harvesting Scheme

Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Introduction

The 2009-10 financial year has been very productive for the Northern Adelaide Waste Management Authority. Considerable time and effort has been dedicated to refining the Authority's culture and operating systems to achieve a more proactive stance. The outcomes are clearly evident in all operations. For example:

- the waste baler has performed at optimum level (10 hours per day, 5 days per week) throughout the year, primarily due to the implementation of rigid inspection and maintenance programs. To be able to operate on such a large scale with only one baler is a credit to all staff and contractors involved;
- kerbside collection services for waste, recycling, garden and food organics and household hard waste are all being carried out in accordance with the performance criteria established in the contract provisions;
- administrative processes, coupled with customer services, are functioning at the required level as specified in Service Agreements with Member Councils with adequate resources to sustain this position. NAWMA has been actively working with consultants engaged by the LGANCS, and it has developed a series of policies and procedures that comply with the One System Model OHS/M System Framework; and
- education and promotional programs are being well received by schools and community organisations as evidenced by the increasing demand from these groups.

A major highlight was the official opening of the \$2 million Compressed Natural Gas (CNG) refuelling station in October 2009. The State Minister for Regional Development and the Northern Suburbs, Hon. Michael O'Brien MP, and the NAWMA Chairman, formally launched the station at the Elizabeth West site. The refuelling station is dedicated for use by collection trucks and it is a first in the waste industry in Australia.

As at 30 June 2010, an independent evaluation was undertaken on all land assets held by the Authority. This process valued land assets to the current market value. Land assets for the first time this year have been shown as a separate class of asset and disclosed accordingly in the Financial Report.

The asset revaluation has impacted on the Balance Sheet by reducing the Net Asset deficit position by the valuation increment.

Adjustments to the forecasted budget were made during the year at the time of the budget reviews and were necessitated by the uncertainty in the commercial market place. There was a 20 per cent reduction in waste tonnages received for reasons explained in the report. This had no impact on the Member Councils and their service levels. However, it required a re-examination of operations to improve efficiencies and maintain cost structures.

In spite of the above, cash flows from operating activities are financially sound and, although receipts are \$700,000 less than in 2008, payments to suppliers and employees are \$1.5 million less than last year. This has resulted in an improved cash operating result of \$706,000 in 2009-10 compared with the previous year.

Noting that depreciation has been fully funded as an accounting expense (\$1.4 million) the accounts prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) indicate an operating deficit of \$100,000. Given the unforeseen negative impact on commodity prices (paper and cardboard) due to the global financial crisis, especially relevant to the early part of the year under review, this is considered a very satisfactory result.

The improvements to operations and administrative systems put in place this reporting period have placed the Authority on a solid footing for future years.

Cr Brian Goodall
Chairman

Mr Brian King
Executive Officer

Waste Processing Facility

Waste Baling Operation

NAWMA has been baling waste for the past five years. In that period it has:

- produced 341,623 bales;
- baled 330,620 tonnes; and
- utilised 2,320 km of plastic strapping.

It is an extremely cost efficient operation that is maintained at the highest standard. The maintenance engineers recently relocated the ejection ram sensor system from an internal to external position as the system was prone to being damaged during the bale ejection process.

There has been a reduction in tonnage throughput due to a major transporter redirecting waste into its own facility. This required the Authority to re-examine operating hours and the type of waste being received to improve efficiencies. The exercise proved to be extremely successful with a reduction in operating hours from 13 to 10.45 per day. Key cost savings were achieved by the elimination of double time penalty rates.

In addition, baling rates improved due to a reduction in hard waste material received from roll-on, roll-off non-compacted trucks. This material required sorting and was difficult to bale. Other benefits and cost savings will be achieved from a reduction in the use of consumables such as plastic strapping, fuel and oil.

An average of 270 tonnes of waste is baled daily, equating to around 70,000 tonnes per annum.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Front-end loaders (FELS)

For the past five years, NAWMA has leased the front-end loader and forklift used in the waste baling operation. There were a number of issues associated with this arrangement in what is a relatively harsh working environment. The forklift proved to be unsuitable and costly to operate. Furthermore, the loader clocked up more hours than was stipulated in the lease with the Authority incurring a financial penalty.

The Board, with approval from Member Councils, resolved to purchase new plant rather than lease this heavy equipment. As a result, two front-end loaders were purchased from Komatsu, both with quick-hitch arrangements making them essentially interchangeable. This removed downtime that occurred when either of the previous machines stopped working, which was more common with the forklift. Either of the Komatsu machines is able to run the baling operation, allowing the second to be temporarily out of service for maintenance or repairs. The bucket and bale grab systems can be quick hitched on both machines.



Material Recovery Facility (MRF)

The quantity of household recyclables collected from the kerbside service and delivered to the MRF is around 1,300 tonnes more than in 2009-09.

A total of 20,744 tonnes of recyclables were received from the Authority's Member Councils, with an additional 7,624 tonnes sourced from client/rural Councils during the reporting period.

Eight rural Councils now utilise the Elizabeth West facility to deliver recyclables. Three of these Councils also drop-off residual waste collected from the kerbside into the waste baling plant.

It is pleasing to report that income derived from the sale of paper and cardboard product has increased substantially in the latter half of the reporting period as the world economic situation improves.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Administration / Customer Service

The addition of a Finance Officer on staff has assisted management considerably with the Authority's annual operating budget now exceeding \$18 million. This specialist support has improved financial reporting and freed up senior staff to concentrate more on specific service areas and management functions.

The office computer operating systems have been updated with two computers replaced. In addition, efficiency has improved by networking the facsimile system.

The use of the free call number by residents is relatively high. In 2009-10, there were 35,143 free calls equating to 110 calls per day over the whole year. The cost to maintain this service is around \$7,000 per annum. Currently, free call use applies to landfill only, and the Board will need to consider extending this service to mobile telephones. The majority of telephone contacts related to:

- hard waste service and booking (approximately 35 per cent);
- purchase of MGBs for the garden organics collection service (6 per cent);
- information/bookings for educational activities (5 per cent);
- new residents (10 per cent);
- garden organics service payments from Playford residents (10 per cent);
- general enquires (20 per cent); and
- service complaints (4 per cent).



Servicing Complaints

Year	Waste	Recycling	Garden Organics
05-06	1,154	241	517
06-07	1,090	325	546
07-08	1,094	248	418
08-09	1,080	376	395
09-10	781	450	406

Complaints relating to the weekly kerbside waste collection averaged 2.9 per day. Complaints relating to recycling collection averaged 1.7 per day while fortnightly garden organics collection concerns averaged 1.6 per day.

The region has grown to the extent that the collection contractor is required to empty around 31,000 bins each day (Monday to Friday).

Statistical Data

The provision of statistical data is a major function for staff to quantify diversion from landfill and collection yields per household. The Authority maintains and operates two weighbridges. These are unmanned facilities electronically linked to the administration office and monitored by CCTV.

Herbicide Collection Tonnages per Council per Month



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Education and Promotion

The Authority spends around \$100,000 per annum on education and promotions with the majority of these funds received from our collection contractor. This expenditure is considered necessary to reinforce the recycling and resource recovery message. The education vision is to help communities understand the importance of responsible waste management.

Over the past 12 months, activity levels involving NAWMA – our 'living proportions' identity – have remained high. For example:

- visitors from within the region to the Authority's Environment Education Centre (EEC) at the Elizabeth West site included 1,877 children (77 groups) and 444 adults;
- visits to schools and community groups within the region involved 35 sessions for 631 children and 185 adults; and
- 35 sessions were presented in the EEC for interested groups from outside the region, comprising of 680 children and 329 adults.

In total, 147 sessions were held for 3,448 children and 568 adults. It is important to note that 50 per cent of visitors to the EEC also went on to the Uleybury landfill utilising the informative viewing platform at that location.

As part of its customer service, the Authority also provides promotion and education support to the Barossa Council. A highlight of the year was a sustainability schools day at Mount Pleasant in September 2009. Sixteen primary schools attended the event with NAWMA conducting ten environmental workshops over a two-day period.



Herbicide Collection Services

Requirement to Re-Route Collection Days

Mechanised kerbside collections commenced in the region in 1995 with SITA servicing around 75,000 households. Since then, the number of households has grown to 95,000.

At the commencement of the new contract in March 2008, some minor changes were made to accommodate business premises in Gawler and the main street of Gawler. The only other re-routing over the past 15 years was in 2006 when Gawler was moved from being serviced five days a week to once a week. This change provided a better solution for all involved.

Due to the large increase in new houses in specific suburbs, and the requirement for better utilisation of trucks and drivers, it was determined to conduct a re-routing exercise that affected about 10,000 households, or almost 10 per cent of the region. This was carried out in February 2010 in conjunction with distribution of the annual NAWMA calendar.

If possible, the Authority avoids making changes to residents' kerbside collection days. In this case, it was necessary but no more changes will be required in the current contract term.

New truck wash and workshop

A requirement in the collection contract arrangements with Sita is for a supervisor to be located at the Elizabeth West site. Sita has taken this a step further with the construction of the Compressed Natural Gas refuelling station, and housing of the 23 collection vehicles on site. In addition, Sita has completed a truck wash and workshop facility.

Around 70 personnel – consisting of truck drivers, recycling sorters, plant operators and administration staff – work on or from the Elizabeth West site, which is evolving into one of the State's major waste management facilities.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Household Hardwaste Collections

Salisbury and Playford Councils elected to introduce household hard waste collection in January 2008. The system chosen by both Councils is an annual scheduled service carried out in designated suburbs and months. This is considered the most cost effective system for those two Councils. Salisbury Council has included a user contribution fee or, alternatively, a voucher system to access the waste transfer station.

The Authority is achieving the following key objectives of the program:

- to maximize resource recovery opportunities and reduce the landfill component; and
- reduce the visual impact in streets by asking residents to place the hard waste within the front boundary of their properties, and not on the footpath. This also minimises any public health and safety issues. An estimated 95 per cent of residents comply with this request.

During the reporting period:

- there were 7,667 collections from households in Playford (24 per cent) and 4,465 collections from households in Salisbury (9.27 per cent). In addition, 7,367 Salisbury residents (14.1 per cent) were issued with vouchers to access the Research Road Waste Transfer Station for free tipping of hard waste;
- 2,800 mattresses were collected and stripped for material re-use or recycling;
- 243.62 tonnes of scrap metal were recycled;
- 913.71 tonnes of hard waste were collected; and
- the following E-Waste items were recycled:
 - 2,065 televisions
 - 1,350 computer monitors
 - 413 computer towers
 - 1,078 other electrical items.



Garden and Food Organics Collection and Processing

The number of residents participating in this service continues to grow. At 30 June 2010, this number had reached 33,265 households. In addition to the 14,384 tonnes of organics collected from the kerbside, 7,213 tonnes of organics comprising street sweepings, stormwater silt and bulk garden organics were collected at the Salisbury and Gawler Waste Transfer Stations. This was delivered to Jeffries for processing.

For the second successive year, the Authority has received a credit from Jeffries (\$36,103) as the annual collection of garden and food organics exceeded 20,000 tonnes. This is in accordance with the processing contract.

During the year, the Authority sold 240 free bins to 2,348 residents equating to \$62,110. This allowed those residents to participate in the kerbside collection service.

Around 4,000 residents have collected free kitchen bench top bins provided by Jeffries to encourage householders to place food organics in the garden organics bin. This material would otherwise go to landfill via residents' waste bins. As a result, waste diversion rates are further improved.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Uleybury Landfill

Stage 2 Landfill Cell Liner and Leachate Collection System

The \$1.62 million Stage 2 construction project was completed in June 2010, and it is expected to commence receiving waste in late 2010 or early 2011.

There were slight delays during construction primarily due to slow production and delivery of the leachate drainage aggregate.

The major design changes or improvements in comparison to Stage One are:

- division of the floor into three distinct cells to improve stormwater and leachate management; and
- installation of an inclined sump (rather than a vertical sump) for easier access to the leachate pump.

Stage 2 was constructed to best practice environmental standards. It is expected this stage will service the region's waste disposal needs for the next five years.

Landfill Gas Extraction

The control of landfill gas is a priority for the Authority as well as being a major agenda item for Governments and communities. Stage 1 of the landfill is nearing completion and is almost at its final approved height contours with interim capping being put in place. The monitoring of greenhouse gas emissions from the landfill is routinely carried out on a quarterly basis.

A number of gas extraction wells will be installed in Stage 1 in late 2010 or early 2011 to initially flare the gas until levels are adequate to enable co-generation, or conversion to power source.

Alternative Daily Cover (ADC)

The trial program reported in 2009 has proven to be successful with the EPA amending the Authority's Licence and granting approval to use ADC in lieu of tarp or shade cloth.

A number of nuisance conditions such as litter, odour and flies are now more effectively controlled using ADC.

There is also a noticeable improvement in occupational health and safety practices on site as the 3.6 metre vertical face created by the placement of waste bales was difficult to adequately cover with concerns about CH&S.



Landfill Operating Contract

The landfill operator, L. R. & M. Constructions Pty Ltd, has been granted an extension to its five-year contract that terminated in May 2010.

The extension is to October 2012 at which time the Bulk Transport Contract also terminates. There is potential for a number of operational efficiencies and benefits to the Authority with one contractor managing both functions.

2009 - 2010 Airspace Consumption

The annual volumetric survey that measures airspace consumed at the landfill (required as part of an annual return to the EPA) was completed on 20 June 2010. A total of 74,560 cubic metres of airspace was consumed during the 2009-10 financial year. Airspace consumed since the commencement of operations is as follows:

Period	Airspace Consumed (m ³)	Tonnage during same period (t)	Compaction Ratio (tonnes WASTE Per m ³)
05-06 (including material from 1 May 2005 to 30 June 2005)	100,396	74,873	0.72
06-07	106,600	94,612	0.87
07-08	96,600	96,896	1.02
08-09	97,740	87,974	0.90
09-10	74,560	76,949	1.03
TOTAL	466,825	433,303	0.90 (overall average)

The compaction ratio of 1.03 tonnes of waste per cubic metre of airspace achieved for the reporting period is due to the efficient operation of the waste baler and landfill operators. This is assisting in preserving airspace at the landfill.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Future Major Project

The Authority recognises an opportunity to establish a Public Resource Recovery and Waste Transfer Station after June 2012.

The Elizabeth West site is well positioned to accommodate such a facility. A vacant block of land (7,000 square metres) that abuts the site has been secured pending development of a business model, potential partners and design work.

Should the project proceed, it will be a fully enclosed facility allowing for stringent OH & S standards with all waste streams received from residents and small business operations.

The objective would be to maximise resource recovery opportunities and provide a gate price for disposal that will be attractive to residents.

Although still in the early planning stages, the project has been well supported by Board Members.

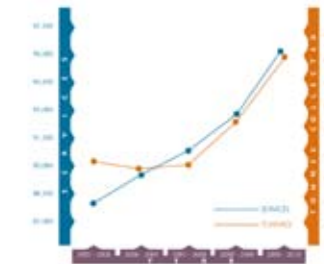


Performance Summary 2009 - 2010

Waste Tonnage comparisons 2009 - 2010

Year	Services	Tonnes Collected
05-06	87,387	46,297
06-07	88,312	46,962
07-08	90,879	46,279
08-09	92,104	47,143
09-10	93,959	48,589

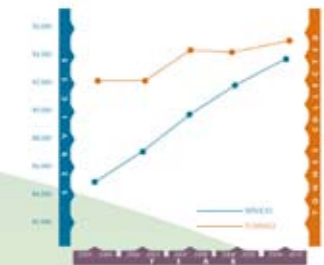
The number of households has increased by 3,856 during the reporting period. (Please note in the reporting period on-property bulk services have also been included in the service numbers and tonnage figures, this equates to around 850 additional services). Waste collected per household per week is 9.7kg, which is similar to the previous year. The maintenance of waste collected at less than 10kg per household per week is a good result.



Recycling Tonnage comparisons

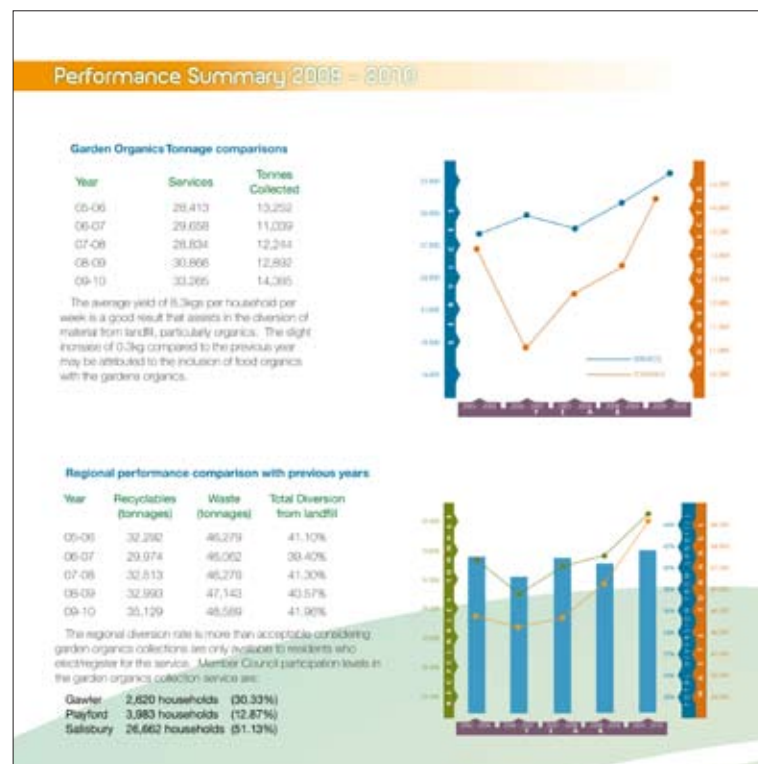
Year	Services	Tonnes Collected
05-06	84,898	18,040
06-07	87,223	18,936
07-08	88,569	20,269
08-09	91,732	20,101
09-10	93,772	20,744

The collection yield from the kerbside system is 4.25kg per household per week, which is similar to the previous year. This indicates that the kerbside collection service is being well utilized, and reflects the effectiveness of the Authority's educational and promotional activities.



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary



Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary



NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY	
Concise Financial Report for the year ended 30 June 2010	
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Principal Financial Statements	
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Statement of Changes in Equity	3
Cash Flow Statement	4
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	5
Note 2 - Income	6
Note 3 - Expenses	6
Note 4 - Events after Balance Sheet Date	7
The Concise Financial Report is an extract from the General Purpose Financial Report.	
The Financial Statements and specific disclosures included in the Concise Financial Report have been derived from the General Purpose Financial Report.	
The Concise Financial Report cannot be expected to provide as full an understanding of the financial performance, financial position and financing and investing activities of the entity as the General Purpose Financial Report.	
Further financial information can be obtained from the General Purpose Financial Report which is available, free of charge, on request to the Northern Adelaide Waste Management Authority.	

Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
STATEMENT OF COMPREHENSIVE INCOME			
for the year ended 30 June 2010			
	Notes	2010 \$'000	2009 \$'000
INCOME			
User charges	2	16,775	17,726
Investment income	2	67	59
Reimbursements	2	33	70
Other	2	154	203
Total Income		17,029	18,058
EXPENSES			
Employee costs	3	600	562
Materials, contracts & other expenses	3	14,190	15,554
Finance costs	3	701	512
Depreciation, amortisation & impairment	3	1,638	1,150
Total Expenses		17,129	17,778
OPERATING SURPLUS / (DEFICIT)		(100)	280
transfer to Equity Statement			
Asset disposal & fair value adjustments		-	(1)
Physical resources received free of charge		-	-
NET SURPLUS / (DEFICIT)		(100)	279
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		1,940	-
Total Other Comprehensive Income		1,940	-
TOTAL COMPREHENSIVE INCOME		1,840	279

This Statement is to be read in conjunction with the attached Notes.

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
BALANCE SHEET			
as at 30 June 2010			
	Notes	2010 \$'000	2009 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents		1,073	1,167
Trade & other receivables		1,660	1,797
Inventories		82	82
Total Current Assets		2,815	3,046
Non-current Assets			
Infrastructure, Property, Plant & Equipment		12,884	10,398
Total Assets		15,699	13,444
LIABILITIES			
Current Liabilities			
Trade & Other Payables		1,753	1,697
Provisions		78	82
Borrowings		3,240	1,620
Total Current Liabilities		5,071	3,399
Non-current Liabilities			
Borrowings		8,177	9,512
Provisions		2,628	2,560
Total Non-current Liabilities		10,805	12,072
Total Liabilities		15,876	15,471
NET ASSETS		(187)	(2,027)
EQUITY			
Accumulated Surplus		(2,127)	(2,027)
Asset Revaluation Reserve		1,940	-
Other Reserves		-	-
TOTAL EQUITY		(187)	(2,027)

This Statement is to be read in conjunction with the attached Notes.

Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY					
STATEMENT OF CHANGES IN EQUITY					
for the year ended 30 June 2010					
2010	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period		(2,027)	-	-	(2,027)
Adjustments due to compliance with revised Accounting Standards		-	-	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		(2,027)	-	-	(2,027)
Net Surplus/ (Deficit) for Year		(100)	-	-	(100)
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	1,940	-	1,940
Transfers between reserves		-	-	-	-
Distributions to Member Councils		-	-	-	-
Balance at end of period		(2,127)	1,940	-	(187)

2009	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period		(2,306)	-	-	(2,306)
Adjustments due to compliance with revised Accounting Standards		-	-	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		(2,306)	-	-	(2,306)
Net Surplus/ (Deficit) for Year		279	-	-	279
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	-	-	-
Transfers between reserves		-	-	-	-
Distributions to Member Councils		-	-	-	-
Balance at end of period		(2,027)	-	-	(2,027)

This Statement is to be read in conjunction with the attached Notes

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY			
CASH FLOW STATEMENT			
for the year ended 30 June 2010			
	Notes	2010 \$'000	2009 \$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Operating receipts		17,120	17,847
Investment receipts		56	53
Payments			
Operating payments to suppliers & employees		(14,837)	(16,540)
Finance payments		(681)	(410)
Net Cash provided by (or used in) Operating Activities		1,658	950
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Sale of surplus assets		-	-
Payments			
Expenditure on renewal/replacement of assets		-	-
Expenditure on new/upgraded assets		(2,036)	(6,218)
Purchase of Investments		-	-
Net Cash provided by (or used in) Investing Activities		(2,036)	(6,218)
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from Borrowings		1,620	6,540
Payments			
Repayments of Borrowings		(1,336)	(640)
Net Cash provided by (or used in) Financing Activities		284	5,900
Net Increase (Decrease) in cash held		(94)	632
Cash & cash equivalents at beginning of period		1,167	635
Cash & cash equivalents at end of period		1,073	1,167

This Statement is to be read in conjunction with the attached Notes

Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY	
NOTES TO AND FORMING PART OF THE CONSIDERABLE FINANCIAL STATEMENTS for the year ended 30 June 2010	
Note 1 - SIGNIFICANT ACCOUNTING POLICIES	
The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.	
The concise financial report has been prepared in accordance with the requirements of Accounting Standard 1039 'Concise Financial Reports'.	
The financial report is presented in Australian Dollars.	
1 Basis of Preparation	
This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.	
The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of City of Salisbury, City of Playford and the Town of Gawler.	
Northern Adelaide Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and Section 25 of the Local Government Implementation Act, and has its principal place of business at Cnr Peachey & Belchambers Road, Elizabeth West SA 5113. These financial statements have been prepared for use by the Constituent Councils of the Authority.	

NORTHERN ADELAIDE WASTE MANAGEMENT AUTHORITY	
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2010	
Note 2 - INCOME	
USER CHARGES	
Waste Management Operations	16,775
	17,726
INVESTMENT INCOME	
Interest on investments	58
Local Government Finance Authority	9
Rental income	67
	59
REIMBURSEMENTS	
SITA Reimbursement	33
	70
OTHER INCOME	
Insurance & other recoupments	47
Promotional income	107
	154
	203
Note 3 - EXPENSES	
EMPLOYEE COSTS	
Salaries and Wages	483
Employee leave expense	29
Superannuation	39
Workers' Compensation Insurance	6
Allowances	3
Other	40
Total Operating Employee Costs	600
	552
MATERIALS, CONTRACTS & OTHER EXPENSES	
Prescribed Expenses	
Auditor's Remuneration	9
- Auditing the financial reports	8
- Other Services	-
Operating Lease Rentals - cancellable leases	334
Subtotal - Prescribed Expenses	343
	313

Northern Adelaide Waste Management Authority

Regional Subsidiary Report Summary

Other Materials, Contracts & Expenses		
Promotions	122	144
Bank Fees	7	5
Borst Royalty	178	217
Contractors	10,575	11,468
Environmental Protection Agency Levy	1,886	2,196
Materials- Removal Exchange	442	523
Contractual & Legal Expenses	10	65
Professional services	32	39
Waste Recycle Bins	514	492
Administration & Other Expenses	81	62
Subtotal - Other Materials, Contracts & Expenses	13,847	15,241
	14,190	15,554

	2010	2009
Notes	\$'000	\$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Waste Processing Facility	79	57
Uleybury Landfill Plant & Equipment	325	347
Education Program Plant & Equipment	7	6
Office Furniture & Equipment	6	6
Property & Improvements	231	231
Landfill Cell Stage One	-	31
Landfill Capping Stage One	151	143
Landfill Cell Stage Two	-	-
Landfill Cell Stage Three	-	-
Post Closure Rehabilitation	80	77
Buildings	7	3
Mobile Garbage Bins	752	246
Less: Capitalised and distributed costs	-	-
	1,638	1,150
FINANCE COSTS		
Interest on Loans and Overdraft	701	512
	701	512

Note 4 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2010 that need to be disclosed in the financial statements.

Discussion and Analysis

The 2009/10 financial year the Authority had an independent external valuation exercise performed on all land assets as at 30 June 2010. The valuation performed resulted in a valuation increase of \$1.940 million which has been reflected in the Asset Revaluation Reserve. The Authority also commenced significant capital works on the construction of Stage 2 Landfill design and construction with a total of \$1.633 million being capitalised in the 2009/10 financial year.

Total tonnages for 2009/10 have fallen in comparison to prior years which has resulted in the decrease in User Charges income and this has contributed to NAWMA recording an operating deficit of \$100,000 in 2009/2010.



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